

**THE REGIONAL MUNICIPALITY OF YORK**

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**REPORT NO. 1  
OF THE REGIONAL CHIEF ADMINISTRATIVE OFFICER AND THE  
COMMISSIONER OF FINANCE**

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**For Consideration by  
The Council of The Regional Municipality of York  
on April 19, 2007**

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**1  
2007 REGIONAL BUSINESS PLAN & BUDGET**

**1. RECOMMENDATIONS**

It is recommended that:

1. The 2007 Regional Operating Tax and Rate Supported Business Plan and Budget, with total gross expenditures of \$1,194,040,000 and property tax levy supported expenditures of \$656,997,000, as outlined in Attachment 1, be approved with the following funding sources:

Tax Levy:	
- Regional operating programs	\$309,390,000
- Contribution to regional capital programs	41,770,000
- Police Services	179,858,000
- Other Special Purpose Bodies	<u>125,979,000</u>
Total Tax Levy	\$656,997,000
Subsidies, Grants, Reserve Funds, Other Revenues	320,614,000
Water/Waste Water Rate	<u>216,429,000</u>
Total Tax Levy Supported Budget	<u>\$1,194,040,000</u>

2. The 2007 Regional Capital Business Plan and Budget, with total gross expenditures of \$565,398,000, as outlined in Attachment 2, be approved with the following funding sources:

Development Charges	96,322,000
Capital Reserve Funds	62,989,000
Subsidy / Grants	37,595,000
Debt Financing	244,537,000
Contribution from tax levy	55,480,000
Contribution from water / sewer rate	27,714,000
Other Revenues / Recoveries	<u>40,761,000</u>
Total Capital Budget	<u>\$565,398,000</u>

3. The associated tax levy increase for 2007 of 4.8% be approved.
4. a) The Commissioner of Finance and Treasurer be authorized to issue new debt financing to support the 2007 Capital program, up to the amount of \$244,537,000, as outlined in Attachment 3, for terms not to exceed those set out in the Capital Financing and Debt Policy.  
b) The Commissioner of Finance and Treasurer be authorized to enter into bond forward agreements for up to 75% of the debt financing to reduce interest rate exposure where economic benefits could be achieved.
5. The 2007 Business Plans and service levels for departments be approved.
6. The budget forecasts for 2008-2010 be revised and reported back in June.
7. That the Commissioner of Finance and Treasurer be authorized to make in-year program budget adjustments, as required during the fiscal year, with no impact on the approved 2007 tax levy.
8. The Treasurer be authorized to submit the 2007 Regional Business Plan and Budget to the Government Finance Officers Association's (GFOA) Distinguished Budget Award Program.

## 2. PURPOSE

The purpose of the report is to provide a summary of the 2007 Regional Business Plan and Budget process and to present the 2007 Regional Business Plan and Budget as recommended by the Finance and Administration Committee for consideration and adoption by Regional Council.

### **3. BACKGROUND**

As part of the 2007 Business Plan and Budget process, submissions and presentations were made to Standing Committees and Regional Council. Major milestones in the budget process were as follows:

- Draft Operating, Rate and Capital budgets tabled at Regional Council on January 25, 2007;
- Standing Committee Reviews of Operating, Rate and Capital budgets throughout February and March, 2007;
- Consolidated budget presentation to Finance and Administration Committee on April 5, 2007.

The Region's 2006 budget was submitted to the Government Finance Officers Association of the United States and Canada for consideration in their Distinguished Budget Presentation Award program. In order to receive this award, a government unit must publish a budget document that meets program criteria as:

- a policy document
- an operations guide
- a financial plan
- a communications device

The result was the Regional Municipality of York receiving its second consecutive Distinguished Budget Award. This award is valid for a period of one year only. The 2007 budget has been developed to conform to program requirements and will be submitted to GFOA to determine its eligibility once again for this award.

### **4. ANALYSIS AND OPTIONS**

#### **4.1 Draft 2007 Operating Business Plan and Budget**

The Draft 2007 Business Plans and Budget for Operating, Rate and Capital was presented and tabled at Regional Council on January 25, 2007. The summary presentation at Council outlined the resource requirements for the directly controlled Regional departments and funding requirements for special purpose bodies, including Police Services. The consolidated draft 2007 Operating Business Plan and Budget proposed a net tax levy increase of 5.3%, after adjusting for projected assessment growth of 3.3%.

#### **4.2 Committee Reviews**

The 2007 draft budgets were reviewed by Standing Committees in February and March 2007. The proposed tax levy increase of 5.3%, as presented to Council on January 25, was contingent on lower priority growth and enhancement items being excluded from the budget and subject to review and identification by departments of potential expenditure reductions and/or improved revenues.

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The following table summarizes the activities of reviews by the Standing Committees:

Committee	Date	Business Units
Transportation & Works	Feb 7	Roads, Water/Wastewater
Planning & Economic Development	Feb 7	Planning & Development Services
Finance & Administration	Feb 8 March 8 April 5	Non Program Items, CAO, Chair, Finance/IT, Corporate Services, Court Services, York Regional Police & Conservation Authorities
Community Services & Housing	Feb 14	Social Assistance, Housing, Family & Children's Services
Solid Waste	Feb 14	Solid Waste
Health & EMS	March 8	Public Health and EMS
Joint Transit/ Rapid Transit	Feb 15 March 22 April 12	York Region Transit and Viva

At the Finance and Administration Committee meeting of April 5, a number of referrals and outstanding budget items were brought forward for discussion and are outlined in the following table:

	\$(000's)	%	Details
<b>Tax Levy Increase</b>		<b>5.3%</b>	<b>Tabled Jan. 25, 2007</b>
Police	1,045		Staffing, less various reductions
Corporate Services	(273)		Various reductions
Finance	(485)		Risk Management
EMS	(478)		Increased Provincial Subsidy
Transit	(251)		Reduction in Debt Charges
Roads	(226)		Various reductions
<b>Sub-total Revisions</b>		<b>5.2%</b>	<b>March 8 Finance &amp; Admin</b>
Courts	174		Additional costs re # charges filed
Police	(256)		Reduction of fuel assumptions
EMS	(245)		Staffing reductions – fleet, compliance
Corporate	50		Character Community Foundation revised
	(865)		Fuel assumption reduction
	(15,900)		GTA Pooling Budget reduction
	9,454		OMPF funding withdrawn
	6,446		Net Pooling savings allocated to reduce debt
	(835)		Debt Reduction due to Pooling Savings
	(50)		Character Community

EMS	170		Staffing – Compliance
<b>Revised Tax Levy</b>	<b>\$636,948</b>	<b>4.8%</b>	<b>April 5<sup>th</sup> Finance &amp; Admin</b>

The outcome of these discussions are reflected in the recommendation of the Finance and Administration Committee for a proposed tax levy increase of 4.8%, a reduction from 5.3% as tabled by staff on January 25.

#### **4.3 2007 Tax Levy Overview**

The 2007 Regional Net Operating Budget of \$656,997,000 represents an increase, before assessment growth, of 8.1% over 2006. Assessment growth of 3.3% further reduces the tax levy requirement to \$636,948,000, equal to a 4.8% tax levy increase in 2007. This would result in a property tax increase of approximately \$80 per average York Region household.

#### **4.4 2007 Key Service Delivery Highlights**

The 2007 budget includes resources to continue the delivery of a wide variety of services to the residents and businesses of York Region. The key service delivery highlights for major program areas are outlined below:

- Provide maintenance for 3,476 lane kilometres of roadway and 716 signals
- 51,800 hours of additional YRT service for a total of 768,800 service hours
- Implementation of the source separated organics program to the remaining six municipalities, diverting an additional 29,000 tonnes of source separated material from landfill representing a 127.4% increase
- Provide approximately 5,500 additional Viva rapid transit service hours, an increase of 2.2%
- Continue to diversify the Region's water sources by increasing water flows from Peel
- Meet legislative responsibility to process approximately 143,500 court charges
- Provide social assistance to an average monthly caseload of 5,025 recipients, an increase of 5.8% from 2006
- Provide early intervention services to a monthly average of 1,066 children
- Administer 6,523 social housing units
- Undertake major financial studies, including capital asset management strategy, and long term fiscal planning strategy
- Continue funding support of \$250,000 for five years for the Toronto Region Conservation Authority's Living City Centre at the Kortright Centre
- Provide 254,652 EMS service hours, including the addition of one new peak load ambulance and 6 paramedics, to service growth
- Provide 84,680 long term care facility bed days and 99,560 community program client days
- Continuation of the York Regional Police 5-year staffing plan with the addition of 67 sworn officers and 35 civilian support staff

- Increased commitment for capital asset replacement and debt reduction

#### **4.5 2007 Key Capital Program Highlights**

The 2007 Capital budget includes projects for new capital infrastructure in support of growth and development within York Region. In addition, increasing emphasis is placed on maintaining the investment in existing capital asset infrastructure and providing for its eventual replacement, in order to continue delivering the wide variety of services to the residents and businesses of York Region. The key capital improvements for major program areas are outlined below:

##### **York Region Transit**

- Purchase of 21 new and 3 replacement Conventional Buses, 3 specialized buses and 4 support vehicles
- Land acquisition costs for Transit Vehicle Garages (2 sites)
- Improvement of \$6 million in technology upgrades to conventional buses and customer service related systems
- Implementation of smart card technology in the Greater Toronto Area (GTA)

##### **Rapid Transit**

- Blue Phase II Stage 1 – preliminary engineering
- Acquisition of Land for Langstaff Facility
- Construction of Cornell Terminal
- Purchase of 14 Rapid Transit Vehicles for Phase I
- Spadina Subway Extension – year 1
- Commencement of Viva Phase I enhancements

##### **Roads**

- Major Roadwork Improvements include:
  - Bathurst St. – Wellington St. to Mulock Drive
  - Ravenshoe Rd. – Prout Rd. to Weir's Sideroad
  - Highway 7 – Rouge River to Warden Ave.
- Additional 52 lane km to be constructed and 70 lane km to be resurfaced
- 28 Intersection Improvements
- 5 Bridge and Culvert Rehabilitations

##### **Water**

- 36km of transmission mains
- 10 ML of Storage facilities
- 1 new pumping station
- Construction of Aurora and Newmarket water supply Pressure District (PD 8) Break Pressure tank
- Design underway for Georgina Water Treatment Plant

**Wastewater**

- 10 Km of sewer and forcemains
- 1 new equalization tank
- Continued construction of 16th Avenue Trunk Sewer
- YDSS Interceptor Sewer(Lower Leslie/19th Avenue) construction

**Police**

- Acquisition of 19 new and 114 replacement vehicles
- Acquisition of land for Investigative Support and Services Facility

**Other**

- Acquisition of 1 new and 19 replacement ambulances
- Replacement of 3 Paramedic Response Units
- Relocation of the Maple EMS station to improve response time reliability
- 50 unit affordable housing apartment building
- 85 unit affordable housing project
- Site selection and design concepts underway for the Community Environmental Centre Vaughan
- Improvement of Regional air quality in support of the Corporate Clean Air Task Force and in meeting the Region's Kyoto targets

**4.6 Assessment Growth**

The 2007 budget includes a provision for assessment growth at 3.3%, which is equivalent to revenue growth of \$20.1 million. The assessment growth for 2007 is based on the Returned Roll data received from the Municipal Property Assessment Corporation (MPAC).

**4.7 Police Services**

The 2007 budget includes a net increase of \$15.4 million for police services, with a total 2007 net expenditure budget of \$179.9 million for Operating and Capital. areas of focus include community priorities such as: traffic enforcement, youth, seniors and vulnerable persons programs, community policing and crime prevention. The 2007 Police Services budget also reflects the continuation of the 5-year Staffing Plan and includes the addition of 67 sworn officers and 35 civilian support staff. The 2007 staff complement is 1,736 FTEs.

**4.8 Gas Tax Revenues**

The Region continues to receive gas tax revenues in 2007 from the Government of Canada and the Province of Ontario. These revenues are committed to fund investment in transit Capital and Operating programs. They remain at the 2006 level in the 2007 Operating budget in the amount of \$11.3 million. The remaining gas tax revenues of

\$11.4 million for 2007 are allocated to the capital program to reduce the requirement for new debt and ease debt financing.

#### **4.9 GTA Pooling**

The 2007 Provincial Budget included an announcement of a phased elimination of the GTA Pooling program, commencing in 2007 and concluding in 2013. As per the announcement, pooling requirements are capped at 2004 level of \$79.5 million for 2007. Pooling is to be phased out by 2013, with annual reductions of 1/6 or \$13 million for 2008 to 2013.

The results of this announcement and impact on the 2007 budget are outlined in the table below:

<b>Summary of 2007 Impact</b>	<b>\$(000's)</b>
2007 Proposed GTA Pooling Budget	95,400
2004 GTA Pooling Budget	79,500
Difference	15,900
Less Ontario Municipal Partnership Fund [OMPF] [no longer eligible]	(9,454)
<b>Total 2007 Reduction</b>	<b>\$6,446</b>

On April 5, 2007 Finance and Administration Committee approved the staff recommendation to allocate the savings from the GTA Pooling program to debt reduction in 2007. This will result in debt service savings in future years.

Allocation of pooling savings to debt reduction would result in substantial savings in 2007-2013 through interest charges being avoided on capital projects by increasing the investment in the capital pay-as-you-go program. For example, \$65 million over 10 years at a 5% rate of interest [current market] generates \$19 million in interest avoidance, thereby realizing higher value for capital investments and reducing the burden on the tax levy for debt servicing expenses. Should interest rates increase, the interest avoidance at 7% would be \$27 million.

#### **4.10 Water & Wastewater**

The firm of Hemson Consulting completed a review of the adequacy of the Region's Water and Wastewater user rates and reserve fund contributions in 2006. The review concluded that the user rates and reserves are not adequate to support future operating and capital expenditures, unless the user rates are adjusted. An increase was introduced in 2006 with the water user rate being increased by 2.5% per year and the wastewater user rate being increased by 10.0% per year.

The 2007 Water and Wastewater user rates, consistent with those approved for 2006 following the Hemson Study, were approved by Regional Council at their meeting of December 14, 2006, with an effective date of April 1, 2007.

As a result of continually increasing costs associated with provincial standards compliance, construction contracts and tender awards, staff will review the impact of these cost increases in 2007, taking these and any other related factors into consideration and recommend proposed Water and Wastewater rates for 2008 and future year budgets.

#### **4.11 Relationship to Vision 2026**

The 2007 budgets reflect the Vision 2026 Action Areas of *Being Fiscally Responsible* and *Being Accountable*. The principles of Vision 2026 are represented throughout the budget by the department's proposed business plans and in the delivery of their respective programs and services.

## **5. FINANCIAL IMPLICATIONS**

### **5.1 Budget Revisions**

The gross Operating budget includes all operations together with the Water and Wastewater budget. The Water and Wastewater budget is entirely funded through user rates and does not affect the tax levy. The proposed 2007 Business Plan and Budget presented to Council on January 25, 2007 represented a 5.3% increase. Following deliberations and recommendations from Standing Committees and the Finance and Administration Committee amendments, the recommended 2007 net tax levy increase is 4.8%, after assessment growth.

### **5.2 Regional Staff Complement**

The proposed 2007 permanent full-time and part-time staff complement of 2,403 full time equivalents (FTEs) support the various Regional programs and services.

Further, casual and temporary staff is utilized to deliver programs and services. In addition, York Regional Police employs 1,736 FTEs to support their operations.

### **5.3 Debt Financing**

New debt financing of \$244,537,000 is projected to support the 2007 Capital Program. Debt will generally be issued for terms up to 10 years, with some exceptions related to major projects. The forecast of debt requirements for specific capital projects are summarized in Attachment 3.

### **5.4 GTA Pooling**

The 2007 budget for GTA Pooling reflects the announcement in the Provincial Budget of the phased elimination of this program by 2013. The elimination is based on 2004 costs of \$79.5 million. The 2007 budget included a provision of \$95.4 million; the difference,

reduced by the OMPF grant which we are no longer eligible, is a net reduction of \$6.5 million

This announcement provides the basis for York Region to further refine the long-term financing plan for funding capital investments, reduces pressure on the Provincial Annual Repayment Limit, increases commitments to a debt reduction strategy, which results in less burden on the property tax levy for debt servicing and addresses concerns expressed by the credit rating agencies, in particular, Standard & Poor's, whose rating was revised last year to AAA with a negative outlook.

### **5.5 Debt Reduction and Capital Asset Replacement**

The 2007 budget includes provision for allocation to reserves of \$6.1 million or 1% for capital asset replacement. The infrastructure deficit referenced in the Long-range Fiscal Planning Strategy requires improved reserves to respond to needed rehabilitation and replacement as required. In addition, a provision of \$6.1 million or 1% for allocation to the capital pay-as-you-go program to reduce reliance on new debt and ease the burden on future tax levy related to debt service costs.

### **5.6 Preliminary Outlook for 2008 - 2010**

The preliminary analysis of 2008 to 2010 Regional budget pressures, net of subsidies and other revenues is no longer valid following the Provincial Budget. The pressures identified will be significantly offset by reduced debt charges following allocation of Pooling costs to debt reduction, further investment in the capital pay-as-you-go program, project deferrals, decisions related to Development Charge discounts, anticipated assessment growth of 2.8%, 2.6% and 2.4% respectively for 2008, 2009 and 2010 [reduced from 3.3% in 2007] and other related items. A comprehensive analysis is underway, the results of which will be reported back to the Finance and Administration Committee and Regional Council in June, 2007.

## **6. LOCAL MUNICIPAL IMPACT**

The Region provides essential services to the residents and businesses in York Region. The challenge to meet growing demands for increasing and improving service delivery continues and is addressed throughout the goals and work objectives of the Region's various business units. The review of resource needs and ongoing search for options to address and mitigate budget pressures are important elements in the budget process.

## **7. CONCLUSION**

The proposed 2007 York Region operating budget is \$1,194,040,000 with a net tax levy of \$636,948,000. This represents a 4.8% increase in the net regional tax levy after adjusting for assessment growth.

The proposed 2007 York Region capital budget is \$565,398,000. The capital expenditures and associated funding from the tax levy reserve for all capital programs are outlined in Attachment 2. New debt financing of \$244,537,000 or 43.3% of the total budget is forecast to support the 2007 Capital Program. A listing by projects within each of the programs is detailed in Attachment 3.

*(The attachments referred to in this clause are attached to this report.)*

**Respectfully submitted,**

**April 17, 2007  
Newmarket, Ontario**

**M. Garrett  
Chief Administrative Officer**

**L. Russell  
Commissioner of Finance**

***(Report No. 1 of the Chief Administrative Officer and the Commissioner of Finance Services was adopted, without amendment, by Regional Council at its meeting held on April 19, 2007.)***

# Tax Levy Summary


# Attachment 1

(\$ 000's)	2006 BUDGET		2007 SUBMISSION		CHANGE		% CHANGE NET
	GROSS	NET	GROSS	NET	GROSS	NET	
<b>Transit Services</b>							
York Regional Transit	84,157	55,785	98,846	62,433	14,689	6,648	11.9%
Contribution to Capital	4,200	4,200	5,200	5,200	1,000	1,000	23.8%
VIVA Rapid Transit	34,235	7,795	43,066	15,927	8,831	8,132	104.3%
<b>Sub Total</b>	<b>122,592</b>	<b>67,780</b>	<b>147,112</b>	<b>83,560</b>	<b>24,520</b>	<b>15,780</b>	<b>23.3%</b>
<b>Transportation &amp; Works (excl. Transit)</b>							
Roads Transportation	37,064	29,170	42,029	31,048	4,965	1,878	6.4%
Contribution to Capital	33,500	33,500	34,912	34,912	1,412	1,412	4.2%
Solid Waste Management	32,935	23,467	38,740	26,988	5,805	3,521	15.0%
Water/Wastewater Services	168,452	0	188,715	0	20,263	0	n/a
Contribution to Capital	32,167	0	27,714	0	(4,453)	0	n/a
<b>Sub Total</b>	<b>304,118</b>	<b>86,137</b>	<b>332,110</b>	<b>92,948</b>	<b>27,992</b>	<b>6,811</b>	<b>7.9%</b>
<b>Health Services</b>							
Emergency Medical Services	31,395	23,162	33,967	18,388	2,572	(4,774)	(20.6)%
Contribution to Capital	725	725	1,214	1,214	489	489	67.4%
Long Term Care Services	27,731	8,635	28,440	9,159	709	524	6.1%
Public Health	43,445	11,862	43,577	8,948	132	(2,914)	(24.6)%
<b>Sub Total</b>	<b>103,296</b>	<b>44,384</b>	<b>107,198</b>	<b>37,709</b>	<b>3,902</b>	<b>(6,675)</b>	<b>(15.0)%</b>
<b>Community Services and Housing</b>							
Employment & Financial Support	61,209	20,518	65,103	21,033	3,894	515	2.5%
Contribution to Capital	200	200	200	200	0	0	n/a
Family and Children's Services	67,974	9,912	52,116	10,398	(15,858)	486	4.9%
Housing Services	48,837	32,085	52,290	33,869	3,453	1,784	5.6%
<b>Sub Total</b>	<b>178,220</b>	<b>62,715</b>	<b>169,709</b>	<b>65,500</b>	<b>(8,511)</b>	<b>2,785</b>	<b>4.4%</b>
<b>Planning and Economic Development</b>	<b>6,339</b>	<b>4,550</b>	<b>6,573</b>	<b>4,891</b>	<b>234</b>	<b>341</b>	<b>7.5%</b>
<b>Emergency Services</b>	<b>1,446</b>	<b>1,446</b>	<b>1,461</b>	<b>1,461</b>	<b>15</b>	<b>15</b>	<b>1.0%</b>
<b>Administrative Support</b>							
Office of the C.A.O.	3,324	3,078	3,539	3,293	215	215	7.0%
Finance/IT	23,215	18,845	24,005	19,530	790	685	3.6%
Corporate Services	23,022	22,267	23,901	23,316	879	1,049	4.7%
Contribution to Capital	244	244	244	244	0	0	0.0%
<b>Sub Total</b>	<b>49,805</b>	<b>44,434</b>	<b>51,689</b>	<b>46,383</b>	<b>1,884</b>	<b>1,949</b>	<b>4.4%</b>
<b>Chair &amp; Council</b>	<b>1,689</b>	<b>1,681</b>	<b>1,706</b>	<b>1,698</b>	<b>17</b>	<b>17</b>	<b>1.0%</b>
<b>Financial/Administrative Items</b>	<b>4,833</b>	<b>2,682</b>	<b>45,047</b>	<b>20,992</b>	<b>40,214</b>	<b>18,310</b>	<b>682.7%</b>
Recovery from T&W (User Rate)	0	(3,171)	0	(3,982)	0	(811)	25.6%
<b>TOTAL REGIONAL OPERATING PROGRAMS</b>	<b>772,338</b>	<b>312,638</b>	<b>862,605</b>	<b>351,160</b>	<b>90,267</b>	<b>38,522</b>	<b>12.3%</b>
<b>Court Services</b>	7,141	(57)	7,813	(134)	672	(77)	135.1%
<b>Sub Total</b>	<b>7,141</b>	<b>(57)</b>	<b>7,813</b>	<b>(134)</b>	<b>672</b>	<b>(77)</b>	<b>135.1%</b>
<b>Boards &amp; Authorities</b>							
Conservation Authorities	3,723	3,473	4,104	3,854	381	381	11.0%
GO Transit	13,800	2,700	5,100	0	(8,700)	(2,700)	(100.0)%
Hospital Capital Funding	7,312	7,312	7,312	7,312	0	0	0.0%
Property Assessment (MPAC)	12,268	12,268	13,000	13,000	732	732	6.0%
<b>Sub Total</b>	<b>37,103</b>	<b>25,753</b>	<b>29,516</b>	<b>24,166</b>	<b>(7,587)</b>	<b>(1,587)</b>	<b>(6.2)%</b>
<b>GTA Pooling</b>	<b>84,160</b>	<b>84,160</b>	<b>79,500</b>	<b>79,500</b>	<b>(4,660)</b>	<b>(4,660)</b>	<b>(5.5)%</b>
<b>ODSP</b>	<b>20,537</b>	<b>20,537</b>	<b>22,447</b>	<b>22,447</b>	<b>1,910</b>	<b>1,910</b>	<b>9.3%</b>
<b>Police Services</b>	169,312	158,961	184,750	172,449	15,438	13,488	8.5%
Contribution to Capital	5,549	5,549	7,409	7,409	1,860	1,860	33.5%
<b>Sub Total</b>	<b>174,861</b>	<b>164,510</b>	<b>192,159</b>	<b>179,858</b>	<b>17,298</b>	<b>15,348</b>	<b>9.3%</b>
<b>TOTAL OPERATING BUDGET</b>	<b>1,096,140</b>	<b>607,541</b>	<b>1,194,040</b>	<b>656,997</b>	<b>97,900</b>	<b>49,456</b>	<b>8.1%</b>
Less Assessment Growth				(20,049)		(20,049)	(3.3)%
<b>TOTAL AFTER ASSESSMENT GROWTH</b>	<b>1,096,140</b>	<b>607,541</b>	<b>1,194,040</b>	<b>636,948</b>	<b>97,900</b>	<b>29,407</b>	<b>4.8%</b>

## 2007 Business Plan & Budget Capital Expenditures



(\$ 000's)	2007 REQUESTED	
	GROSS	TAX LEVY - RESERVE
<b>Tax Supported</b>		
York Regional Transit	44,348	5,200
Rapid Transit	97,774	0
Roads Transportation	68,614	34,912
Solid Waste Management	12,833	0
Emergency Medical Services	2,041	1,069
Long Term Care Services	366	0
Housing Services Branch	8,653	0
Family and Children's Services	848	0
Information Technology	9,319	0
Property Services	5,431	244
Police Services	17,774	7,409
Employment and Financial Support	200	200
<b>Total Tax Supported</b>	<b>268,201</b>	<b>49,034</b>
GTA Pooling Adjustment		6,446
<b>Revised Total Tax Supported</b>	<b>268,201</b>	<b>55,480</b>
<b>Rate Supported</b>		
Water Services	58,740	0
Wastewater Services	238,457	0
<b>Total Rate Supported</b>	<b>297,197</b>	<b>0</b>
<b>TOTAL</b>	<b>565,398</b>	<b>55,480</b>

<b>2007 Business Plan &amp; Budget</b>		
<b>New Debt Financing Requirements</b>		
		<b>New Debt Financing (\$ 000)</b>
<b>York Regional Transit</b>		
81580	Transit Vehicle Garage #1	4,698
81582	Transit Vehicle Garage # 2	9,600
82170	GTA Smart Card	3,336
82790	ITS/Computer Systems	5,060
84507	Conventional Buses Expansion	8,164
	<b>Sub Total</b>	<b>30,858</b>
<b>Rapid Transit</b>		
82810	Enterprise Drive Grade Separation	69
83560	York Region Rapid Transit Corporation	1,400
90700	Operation and Maintenance Property	15,000
90710	Blue Line Phase II - Communication	300
90720	Blue Phase II Line - Stage I	9,581
99751	Quickstart Upgrades	3,000
99762	North Yonge Environmental Assessment	147
99763	Phase I Rapid Transit Vehicles	14,162
99764	Spadina Subway Extension	20,713
99766	Downsview Bus Terminal Modifications	440
	<b>Sub Total</b>	<b>64,812</b>
<b>Road Construction</b>		
81810	Highway 50 from Highway 7 to Rutherford Road	1,121
96540	Ravenshoe Road - Prout Road to Weir's Sideroad	2,714
	<b>Sub Total</b>	<b>3,835</b>
<b>Water</b>		
70320	Aurora/Newmarket PD 8 Break Pressure Tank	508
72140	Georgina Water Supply - Georgina Water Treatment Plant	5,255
73790	Peel Water Supply - Cost Shared Work	2,886
74260	Toronto Supply - Kennedy WM - Milliken PS to Major Mackenzie Dr.	50
77390	Maple PD8 Pumping Station and PD7 South Maple PS Upgrade	2,040
	<b>Sub Total</b>	<b>10,739</b>
<b>Wastewater</b>		
73060	Schomberg WPCP Expansion	2,049
73720	YDSS Duffin Creek WPCP (Phase 3) Expansion	50,350
74030	YDSS 16th Ave Trunk (Stone Mason - Woodbine)	15,548
74040	YDSS Southeast Collector	3,381
76050	YDSS Interceptor Sewer (Lower Leslie/19th Ave)	50,000
77090	YDSS Langstaff Trunk	2,804
77100	YDSS Bathurst Collector (Phases I & II)	3,175
79740	Peel System Cost Shared Works	10,424
79870	YDSS Duffin Creek WPCP Optimization	2,298
	<b>Sub Total</b>	<b>140,029</b>
<b>Solid Waste</b>		
71305	U.S. Homeland Security Requirement	90
71315	Material Recycling Facility Expansion	270
71325	Energy from Waste Facility	1,000
71335	Source Separated Organics Facility	600
71345	Material Recycling Facility Landscaping & Interpretive Centre	150
	<b>Sub Total</b>	<b>2,110</b>
<b>Emergency Medical Services</b>		
54510	Vaughan - Maple 2 Bay Station	350
	<b>Sub Total</b>	<b>350</b>
<b>Housing Services Division</b>		
67906	Tom Taylor Place (50 units)	4,504
	<b>Sub Total</b>	<b>4,504</b>
<b>Police</b>		
26070	Renovations to Facilities	782
28350	IT Storage	702
29013	Investigative and Support Services Facility	3,663
	<b>Sub Total</b>	<b>5,147</b>
<b>TOTAL AS PER CAPITAL SUBMISSIONS</b>		<b>\$262,384</b>
Federal & Provincial Gas Tax		(11,401)
GTA Pooling		(6,446)
		<b>(17,847)</b>
<b>TOTAL DEBT REQUIRED</b>		<b>\$244,537</b>

Account	Fund	DeptID	DeptID Description	Program Code	Program Description	Scenario	Year	Sum Total Amt	Subtotal	
				<b>Police</b>						
				26710	Police Administrative Services - StaffDevelopment			\$167,000		
				26540	Forensic Identification			\$2,000,000		
				29011	Computers and Networks			\$350,000		
				29012	Communications			\$1,134,000		
				29013	Facilities			\$3,501,000		
								<u>\$7,152,000</u>		
				<b>Wastewater</b>						
				73720	YDSSDuffinCreekWPCPxpnsion			\$3,979,000		
				74030	YDSS16AvStoneMasonWdbne			\$24,454,000		
				79740	PeelSanSewerCostShared			\$8,152,000		
				79870	YDSS Primary System Capital			\$7,860,000		
								\$44,445,000		
				<b>Water</b>						
				72140	LTWS and GWS and Phase1			\$1,350,000		
				73580	Toronto Cost Share - Post 98			\$15,595,000		
				73790	Peel WS-Cost Shared Work			\$45,901,000		
				77300	Peel Feedermain-Peel To Maple			\$100,000		
				77390	Maple PD8 Pumping Station			\$8,747,000		
								\$71,693,000		
				<b>Roads Transportation</b>						
				80610	BathurstStKingToWellington			\$8,233,000		
				80620	Bathurst-Wellington to Mulock			\$2,390,000		
				80710	MarkhamBypass-Ph3-Hwy7ToPh2Pur			\$6,902,000		
				80720	MarkhamBypass-MajorMacKToHwy48			\$2,615,000		
				80750	TestonRdDufferinToBathurst			\$4,947,000		
				81360	York/PeelBoundaryRdTranspStudy			\$1,452,000		

81880	RoughRiverBridge-E of Kennedy	\$1,175,000
82670	VaughanCCHwy400Crossing	\$3,963,000
82680	Hwy 404 crossing N of Hwy 7	\$1,060,000
83400	Birchmount at Hwy 407	\$535,000
83600	WoodbineYard-Redevelopment	\$701,000
94200	9th Line Hwy 407 to 16th Ave	\$12,755,000
96780	WardenSteelesToHwy407	\$2,350,000
97010	BloomingtonRdFrYongeToBayview	\$1,005,000
97060	YR53SteelesToGlenShield	\$3,585,000
98340	19th Ave - Yonge St. to Leslie St.	\$8,515,000
98570	Langstaff from Hwy 27 to Hwy 5	\$1,375,000
98600	MajorMack Woodbine To Hwy 48	\$6,079,000
98610	Teston Rd Bathurst to Pine Val	\$6,542,000
98640	MajMackKennedyToHwy48	\$1,881,000
98990	Warden fr Hwy 407 to Apple Cre	\$2,245,000
		\$80,305,000
<b>York Region Transit</b>		
80830	TransitCapitalAccount	\$5,976,194
81580	Transit Vehicle Garages	\$4,002,000
82110	ConvBusExp-YorkIntOnly	\$1,365,000
82120	SpecializedBusesExpansion	\$253,667
82130	SpecializedBusesReplacement	\$161,000
82150	BusLoopsAndBusStops	\$321,000
82790	IT Computer System	\$5,190,235
83960	Hybird Buses	\$1,686,668
		\$18,955,764
<b>Rapid Transit</b>		
81570	PropertyAcquisition4TransitImp	\$7,060,000

82760	Rapid Transit Vehicles	\$833,333
83550	YRTP Maintenance Facilities	\$21,106,667
83560	YorkRegionalRapidTransitCorp	\$2,425,567
99751	VivaServicesMinorCapital	\$833,333
99753	YongeSteeleH7	\$1,330,000
99754	YongeH7Bernard	\$1,720,000
99758	H7YongeMarkhamCentre	\$2,130,000
99761	Cornell Terminal	\$2,000,000
99762	North Yonge EA	\$770,000
99763	Additional Viva Bus	\$1,367,000
		\$41,575,901
<b>Housing Services Division</b>		
67903	Blue Willow Terrace	\$4,235,000
		\$4,235,000
<b>EMS</b>		
54390	Keswick EMS Station	\$800,000
54420	Queensville	\$250,000
54490	Pefferlaw EMS Station	\$650,000
		\$1,700,000
		\$270,061,664