



8.0 Partner Roles and Responsibilities

In order to speed implementation of its rapid transit network, York Region determined that a public-private partnership should be pursued. Following a public request for proposal and competitive bidding process, York Regional Council and York Consortium entered into an historic agreement, the first Canadian public-private partnership for a transit project of this magnitude. Combining the talents of York Region and its private sector partners in the planning and development phases of the York Rapid Transit Plan helps maximize potential benefits as the plan unfolds.

Under the partnership agreement, York Region will maintain control over the determination of public needs, priority setting and other public policy elements. The specific model for the York Region rapid transit partnership includes the following objectives:

Risk transfer to the private sector

To make sure that total project costs do not exceed budget, a guaranteed maximum price will be set by the public-private partnership. Any cost overruns will then become the responsibility of the private sector.

Construction cost savings

Through the close interaction of designers and builders, construction times will be reduced, and inspections and contract management activities will be expedited.

New sources of revenue

Innovative finance methods and strategies will capture enhanced land values around stations in the rapid transit corridors.

Improved service levels

The introduction of new technologies will improve efficiency and effectiveness.

Speed of implementation

A flexible contracting and procurement process will facilitate quicker approvals and decisions.

York Consortium members consist of the following world-renowned firms, which will provide services in:

Private-Sector Partner Firms	Responsibilities
AECOM Enterprises	Planning, Design Services
IBI Group	Planning, Architecture and Design Services
Delcan Corporation	Planning, Design Services
Peter Kiewit Sons' Co. Ltd.	Design and Construction Management, Construction
EllisDon Corporation	Construction
ATC/National Express Group	Bus and Rail System Operators (Operations & Maintenance)
Siemens Transportation Systems	Supply of Rail Cars and Rail Systems
Irisbus Holdings	Supply of Vehicles for Bus Rapid Transit Systems
Norddeutsche Landesbank Girozentrale	Financial Advisor and Arranger of Debt and Equity

8.1 CONFIRMATION OF PARTNER SUPPORT

York Region and York Consortium are fully committed to implementing the rapid transit plan first outlined in the 1994 Regional Official Plan, and reconfirmed in the 2002 Transportation Master Plan and YRTP. The partnership will also work with the TTC, GO Transit and other service providers to facilitate an integrated family of transit services. Letters of support from these agencies are appended as Annex B, Work continues to coordinate efforts to improve transportation across the Region and GTA.