

Child Care and Early Years Workforce Funding Frequently Asked Questions and Professional Learning Resource List

Table of contents

Reimbursement	2
Eligible expenses	8
Montessori Specific Training	10
Eligible Post-Secondary Courses and Programs	11
Professional learning and training resource list	14

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Reimbursement

1. Is this program only available in 2022?

The funding provided from the federal government is temporary. The reimbursement program through the Regional Municipality of York (York Region) has been extended to June 30, 2023, to account for training completed between March 25, 2023, and June 30, 2023.

Training completed between January 1, 2022, and March 24, 2023, **must** be submitted for reimbursement no later than March 24, 2023.

2. Who qualifies for reimbursement?

- Licensed child care staff, including supervisors, registered early childhood educators (RECE), non-RECE and director-approved positions
- Licensed home care providers and home visitors
- EarlyON program staff and supervisors (RECE and non-RECE)
- Supply staff (backfill staff so other staff can attend professional development sessions)
- ECE apprentices for the Child Development Practitioner (ECEK) program

3. What qualifies for reimbursement?

Reimbursement includes the cost of program registration (if any). It may also include wage reimbursement (including mandatory employer paid benefits) for staff attending training, as well as relief staff needed to backfill during their absence*

Reimbursement will be issued for the types of professional development listed below:

- Live and pre-recorded online workshops and webinars paid for by the operator or staff
- Live and pre-recorded online workshops and webinars offered for free by York Region
- Certificate programs offered for free by York Region
- Certificate programs paid for by the operator or staff
- Mentorship sessions hosted by Seneca College (including up to 40 hours of associated project work)
- Apprenticeship classes (for apprentices employed in York Region child care centres)

- Ontario public college courses or programs in the early learning stream (*see question 43 for further explanation)
- Ontario private college courses or programs in the early learning stream (*see question 46 for further explanation)

4. Is this workforce funding available to kitchen staff? For example, First Aid and CPR course or Food Handler Training, WHIMS?

Yes, non-ECE program staff are eligible for Workforce Funding.

4b. Is Workforce Funding available to administrative staff? For example, office or accounting staff who require skills upgrading?

Yes, non-ECE program staff are eligible for Workforce Funding.

5. We do not have a Child Care Services Agreement with York Region; are we eligible for this funding?

Yes, all child care centres, home child care agencies and EarlyON Child and Family centres in York Region are eligible to apply.

6. To be eligible, do we first need to apply for the Workforce Funding program?

No, all child care centres, home child care agencies and EarlyON Child and Family centres in York Region are eligible to apply.

7. Do centres outside of York Region qualify?

Only child care centres, home child care agencies and EarlyON Child and Family centres in York Region are eligible to apply. If your centre is in another municipality, contact their Children's Services Department and inquire as to what they are offering with regards to Workforce Funding in that community.

8. Do I need to be opted into the Canada Wide Early Learning Child Care (CWELCC) system to use Workforce Funding?

No, CWELCC and Workforce Funding are two different programs. Enrollment in one program is not dependent on enrollment in the other.

9. Do we need to obtain approval before submitting the Workforce Funding reimbursement request form?

No, approval is not required prior to submitting a <u>Reimbursement Request form</u>. Please ensure the professional development workshop/training has been completed prior to submitting the request.

10. How do I collect reimbursement?

Operators should complete the <u>Reimbursement Request form</u> on <u>york.ca/ELCCtraining</u> to submit a request for reimbursement. Staff who are seeking reimbursement should have the form completed by their employer. Please consult the <u>Reimbursement User Guide</u> for additional support while completing the form.

Multiple training types and occurrences, as well as training completed by multiple staff from the same child care centre, can be combined on one reimbursement form. Operators are asked to verify the completion of any training before requesting reimbursement. Please retain a copy of the verification in case of audit.

11. Is there a limit on the amount of training costs that can be claimed?

All requests will be reviewed and considered. All reasonable requests will be accepted, pending the availability of funding. If you have a particular training in mind that is of higher cost, please email workforcestrategy@york.ca for further discussion.

12. Is there a maximum amount allowed per staff member?

There is no maximum amount of training a staff member can claim for reimbursement. All requests will be reviewed and considered. All reasonable requests will be accepted, pending the availability of funding. If you have a particular training in mind that is of higher cost, please email workforcestrategy@york.ca for further discussion.

13. How often should I submit requests for reimbursement?

We ask that you submit a maximum of one form per month and at minimum once per quarter to help us allocate our training budget accordingly. The reimbursement program through York Region has been extended to June 30, 2023, to account for training completed between March 25, 2023, and June 30, 2023.

Training completed between January 1, 2022, and March 24, 2023, must be submitted for reimbursement no later than March 24, 2023.

You may reference the Reimbursement User Guide for additional support completing the Reimbursement Form.

14. Do we have to do a reconciliation at the end of the year for monies received?

No, operators do not have to reconcile at the end of the year. Proof of reimbursement relating to Workforce Funding should be retained for audit purposes.

15. Will accounting or administration costs be reimbursed?

No, there is no provision in Workforce Funding guidelines for accounting or administrative costs.

16. Can I submit multiple funding requests, and do I submit one request per staff member?

Yes, operators may submit more than one funding request throughout the year. Operators can include all training opportunities for all staff that participated in the month on one request form. The frequency with which an operator submits a funding request is up to the operator, however, we are only able to process one payment per month.

17. How long does it take to receive reimbursement?

Once an application has been approved, payment can take up to eight weeks.

18. If staff take a professional development course or workshop during off hours (evening or weekend), can they still be compensated for the time they spent on the course?

Yes, we will compensate at their regular working wage, including the employer contribution for mandatory benefits. No overtime rates will be paid for attending training in off hours, nor will backfill staff wages be provided for training that occurs outside of a centre's business hours. See college course exceptions.

19. Will reimbursement cover the registration cost for the training as well as the hours paid to the staff for attending?

Yes, Workforce Funding can reimburse training cost as well as hourly wage, plus employer contribution for mandatory benefits, to attend the training. See college course exceptions.

20. What about mandatory benefits?

Workforce Funding compensation includes the employer contribution to Canada Pension Plan (CPP), employment insurance (EI), Workplace Safety and Insurance Board (WSIB), Employer Health Tax (EHT), vacation pay and public holiday pay.

Only request reimbursement for mandatory benefits that apply to the individual staff you are requesting reimbursement for.

Mandatory benefit breakdown:

- CPP 4.95%
- EI 2.63%
- WSIB 1.10%
- EHT 1.23%
- Vacation pay 4%
- Public Holiday Pay 3.59%

21. Does the hourly wage include Wage Enhancement and General Operating Grant?

- Yes, it includes Wage Enhancement
- No, it does not include General Operating Grant

22. Can I be reimbursed for the cost of bringing in supply staff to accommodate another staff member attending a workshop or course during working hours?

Yes. See college course exceptions.

23. I'm a RECE; can I be reimbursed directly?

Reimbursement is made directly to child care centres only. Please speak with your supervisor and ask them to submit a <u>Reimbursement Request form</u> on your behalf. Your employer is responsible for providing the reimbursement to you once it is provided to them by York Region.

24. I've changed employers, how do I collect reimbursement?

Reimbursements can only be paid to a licensed child care operator or EarlyON Child and Family Centre in York Region; they cannot be paid directly to staff. If you have exited your employment in York Region, you may no longer be eligible to submit new requests for reimbursement. If your employer submitted reimbursement applications to York Region on your behalf prior to the end of your employment, your employer is responsible for completing payment once they are compensated by the Region.

25. How do I issue the reimbursement payment to my staff?

Funding received by your child care centre to reimburse staff wages should be paid to staff as any other wage with appropriate deductions on your payroll cycle. Ensure you are including the employer contribution to mandatory benefits when calculating your staffs'

hourly wage for your reimbursement application. Funding received as reimbursement for a course cost can be processed as any expense claim would.

26. I already have a professional development budget; I don't need Workforce Funding.

The availability of Workforce Funding to fund the financial commitment associated with your existing professional development goals is a limited-time offer. If possible, consider reallocating your existing professional development budget to other areas of your business, in part or full, while Workforce Funding is available.

We are a home child care agency, and we would like to submit wage reimbursement for our home child care providers. Our home child care providers are independent contractors, and the hourly wage rate does not apply to them. What hourly rate should a Home Child Care Agency use to request wage reimbursement for a provider who might partake in professional learning and development opportunities? If your home child care agency has an approved training wage for your providers then please use that agreed upon hourly rate. If there is no hourly training rate then please use \$17.00 per hour and do not add mandatory benefits as they are not applicable.

Eligible expenses

27. I want to host a professional development webinar for staff; will I be able to be reimbursed for the cost of the speaker?

Yes, you will have to pay for the webinar upfront, then after the webinar has taken place you can submit your request for reimbursement.

28. Is First Aid and CPR or Food Handler's training eligible under Workforce Funding?

Yes; however, be careful when you choose your First Aid provider. Some providers claim to be "approved in all Canadian provinces," but are not approved by the WSIB. See WSIB's approved list of approved providers.

29. Is the Food Handler Certification Program eligible?

Yes, a list of providers can be found on the Ontario Ministry of Health website.

30. Is the cost for the College of ECE membership eligible?

No, membership costs are not eligible.

31. Does renewal of Vulnerable Sector Check (police check) qualify?

No, the cost of a Vulnerable Sector Check (police check) is not eligible

32. Is the WHIMS online course eligible?

Yes, the cost of the WHIMS training course would be eligible and the hourly wage for the time in training would also be eligible.

33. Our child care centre hosted a full day of professional development; are we eligible to be reimbursed?

Yes, if the training provided was certificate training or professional training using either a contracted provider or an internally trained staff. The time spent in that training is eligible for reimbursement, along with the cost of bringing in the trainer/facilitator and the wages for relief staff, if required.

34. Is it a requirement that sessions or trainings must be delivered by a third-party when offered by the Operator?

Not necessarily; each professional learning session or training opportunity is unique. If an operator schedules a facilitator or trainer to provide a learning opportunity to staff, the operator should ensure the facilitator or trainer has **qualifications in the related field**. An equivalent level of experience may substitute for a qualification in some cases.

If you have a particular session or training in mind and are wondering if it is eligible, please email workforcestrategy@york.ca for further discussion.

35. Can internal staff provide training to other internal staff?

Yes, if an internal staff is qualified and provides an internal workshop as a facilitator or trainer, then the facilitator/trainer and the staff attending are eligible for hourly wage reimbursement.

36. Are free sessions or trainings offered by York Region eligible for wage reimbursement?

Yes, free sessions or trainings are eligible, and staff will be compensated at their regular working wage for the hours spent participating the session or training.

37. To request wage reimbursement, does the staff need to submit a certificate of attendance or completed registration?

Operators are asked to verify the completion of any training before requesting reimbursement. Please retain a copy of the verification (registration or certificate) in case of audit.

38. Is the Positive Early Childhood Education (PECE) training eligible for hourly wage reimbursement?

PECE training hours will only be reimbursed once proof of completion is available. Up to 32 hours of training hours are eligible for reimbursement.

PECE training hours:

- Training: 14 hours (four 3.5-hour sessions or two seven-hour sessions)
- Completion of online modules: Four hours
- Completion of quiz and competency preparation: Two-to-four hours
- Pre-accreditation: Seven hours (two 3.5-hour sessions or one seven-hour session)
- Accreditation: 3.5 hours

If you paid for your own PECE training, the registration cost is eligible for reimbursement as well as the hourly rate for the total hours spent on the training, up to the maximum 32 hours. Training hours will only be reimbursed once proof of completion is available.

Montessori Specific Training

39. Is Montessori training also eligible under Workforce Funding?

Montessori training and workshops are eligible for course cost and wage reimbursement under Workforce Funding. For example, professional development courses that enhance the learning and skill set of Montessori staff but do not lead to Assistant or Teacher certification/diploma.

Please note that certification programs to become a Montessori Assistant or Teacher must be Montessori Accreditation Council for Teacher Education (MACTE) accredited (see question 38).

40. Which Montessori teacher or assistant training programs are eligible?

Montessori diploma programs/teacher and assistant certification programs which are Montessori Accreditation Council for Teacher Education (MACTE) accredited are eligible for reimbursement of course costs upon completion. No wage reimbursement will be granted for time spent in these courses. MACTE accreditation is recognized by the Ontario Ministry of Education.

41. Would we consider adding the North American Montessori Centre to our list of eligible Montessori Programs?

Unfortunately, North American Montessori Centre is not accredited under MACTE.

Eligible Post-Secondary Courses and Programs

University programs

42. Are university courses or programs in the early learning stream eligible?

University courses taken in pursuit of degree studies will not be reimbursed, however, general interest learning courses (continuing education) at a university level will be considered. Please contact workforcestrategy@york.ca for further details.

College programs

43. Are college courses or programs in the early learning and child care stream eligible?

Yes, Ontario public college courses are eligible for reimbursement once proof of completion is available for those individuals employed in a York Region child care centre or EarlyON centre. Only courses completed between January 1, 2022 and now extended to June 30, 2023will be eligible for reimbursement. Only amounts not covered by other grants or bursaries can be submitted for reimbursement to York Region.

Reimbursement will be provided for completed Ontario College course(s) from the following programs:

- Early Childhood Education (ECE) diploma full-time studies
- Early Childhood Education Accelerated (ECYA) (full-time and part-time)
- Early Childhood Education (ECE) diploma part-time studies courses offered in any one of the following four formats: online, flexible, in-person, hybrid
- Graduate certificate (continuing education), including:
 - o Early Childhood Education Resource Consulting
 - Early Childhood Education Administration
 - Infant & Early Child Mental Health
 - Child Development Practitioner (pre-apprenticeship)
 - Child Development Practitioner

Only course costs will be eligible for reimbursement. Wage reimbursement is not available for time spent in public college courses (except for apprenticeship courses).

44. Can a Child Development Practitioner (ECEK) apprentice or recent apprenticeship graduate receive reimbursement for courses and compensation for the time spent in classes?

Yes. If you are completing your apprenticeship or are an apprenticeship graduate working in a York Region child care or EarlyON centre, you can request reimbursement for the course cost (\$70 for Seneca College students), and apprentice wages for time spent in each course (not time spent in your child care centre completing apprentice placement hours). Only courses that end between January 1, 2022 and now extended to June 30, 2023 are eligible.

45. For an apprentice who is currently working in the child care and has started the ECEK program in Seneca in May 2021, will they be able to get reimbursement since May 2021 for all the courses already paid for?

No, only courses completed between January 1, 2022, and now extended to June 30, 2023 will be eligible for reimbursement.

Private colleges

46. Are private college courses or programs in the early learning stream eligible?

Yes, Ontario private college courses are eligible for reimbursement once proof of completion is available. Only courses completed between January 1, 2022, and now extended to June 30, 2023 will be eligible for reimbursement. Only amounts not covered by other grants or bursaries can be submitted for reimbursement to York Region.

Reimbursement will be provided for completed Ontario private college course(s) from one of following programs:

Mothercraft College of Early Childhood Education

Only course costs will be eligible for reimbursement. Wage reimbursement is not available for time spent in private college courses.

Microcredentials

47. What is a microcredential?

Seneca's suite of microcredentials will equip learners with the skills and knowledge to gain employment in early years settings and engage children in outdoor education.

Those already employed in the sector will gain professional certification and the skills needed to embed outdoor pedagogy into their program.

These microcredentials are delivered in a hybrid format through a combination of live virtual sessions, self-directed modules and a three-hour in-person forest visit at King Campus.

Request More Information

48. May I submit a wage reimbursement request for time spent completing a Forest and Nature Early Years Practitioner microcredential offered by Seneca College?

Please speak to your supervisor or centre operator and ask them to process a Reimbursement Request form requesting reimbursement for your wages and registration fees if they were not covered by any other bursary. Workforce Funding will reimburse your hourly wages to up to a maximum 21 hours for each microcredential completed.

Reimbursement will only be provided if you work in a child care centres, home child care agencies and EarlyON Child and Family centres in York Region.

Professional learning and training resource list

The following resource list is intended to encourage creative thinking for centres seeking to use Workforce Funding to support the learning and development of their staff and organization. This list will be updated with new information as it is provided to York Region.

Learning and development opportunities

Consider hiring a consultant to address centre-specific needs.

For example:

- Diversity, equity, and inclusion practices/policy development
- Workplace culture
- Employee engagement and performance
- Staff training pathway development
- Accommodating children with special needs (broad or specifically)

Provide learning opportunities to staff that provide development in any of the following priority areas:

- Early years and child care pedagogical practices aligned with <u>How Does Learning</u>
 <u>Happen? Ontario's Pedagogy for the Early Years</u>
- Mental health (staff, families, and children)
- Anti-racism, diversity, equity, and inclusion
- Indigenous perspectives and pedagogies
- Supporting children with special needs (broadly or specific needs)
- Health and safety practices\

49. Is there somewhere where we can find all the trainings and what they are in one place?

Yes, please visit our <u>Eventbrite Page</u> or email <u>capacitybuilding@york.ca</u> and sign up to our <u>York Region Children's Services Early Learning and Child Care Professional <u>Development mailing list</u> to receive information on professional development and training opportunities for early learning and child care professionals who work in York Region.</u>

Professional development resource list

 York.ca Training and Supports for Early Learning and Child Care Professionals webpage

<u>york.ca/support/childrens-services/training-and-supports-early-learning-and-child-care-professionals</u>

 R.I.S.E. Inclusion Series Modules, Inclusion Support Services Training Videos, Enhanced Staff E-Modules

vorkonlinelearning.informetica.com/

On the York Region Account Login Page, the staff person will select "Enter Access Code" and, when prompted, input the word "inclusion"

- Online Workshops for Early Childhood Educators by Early Years Thriving workshops.earlyyearsthriving.com/collections
- York Region Nature Collaborative <u>yrnature.ca/events</u>
- Child & Family Collaborative cfcollaborative.ca/events-for-professionals/
- AEFESO French Language Training afeseo.ca
- Resources for RECEs College of Early Childhood Educator college-ece.ca/members/resources
- York Hills Centre of Children, Youth and Families yorkhills.ca

Eventbrite Page for a list of trainings offered: <u>eventbrite.ca/o/york-hills-centre-for-children-youth-and-families-10725006171</u>

- Kinark Children and Youth kinark.on.ca/resources-for-children-youth-and-families-during-the-pandemic/
- York Region Preschool Speech and Language Program (YRPSLP) childdevelopmentprograms.ca/resources/

Certificate training

 Positive Early Childhood Education (PECE) triplep.net/glo-en/home

 Mental Health First Aid <u>mhfa.ca</u>

 Geneva Centre Autism Intervenor autism.net/training

• Zones of Regulation zonesofregulation.com/index.html

• Foundations in Infant and Early Mental Health Certificate sickkids.ca/en/learning/our-programs/infant-and-early-mental-health-promotion/

• Indigenous Awareness Training indigenousawarenesscanada.com/

• University of Alberta Indigenous Canada Certificate
ualberta.ca/admissions-programs/online-courses/indigenous-canada/index.html

• Ontario Federation of Indigenous Friendship Centres ofifc.org/training-learning/

- ASK Workshop (Assessing for Suicide in Kids) by Lifeline Workshops Inc. The "ASK" Workshop | lifelineworkshops
- Canadian Mental Health Association York and South Simcoe cmha-yr.on.ca/get-support/corporate-training/
- Developmental Trauma and Adverse Childhood Experiences (ACE) by the Association for Psychological Therapies (APT) aptcanada.com/adverse-childhood-experiences-training.html
- Brain Story Certification Course albertafamilywellness.org/resources/watch/brains-journey-to-resilience
- Self-Regulation in Early Childhood Development <u>shop.self-reg.ca/collections/online-courses/products/self-reg-in-early-childhood-development-course</u>
- Kerry's Place Autism Services
 kerrysplace.org
 Kerry's Place Learning and Development Guide

• Food Handler Certification Program

A list of providers can be found on the Ministry of Health site.

• First Aid and CPR Training

wsib.ca/en/firstaid

Please be careful when you choose your First Aid provider.

Some providers claim to be "approved in all Canadian provinces," but are not approved by the WSIB.

See WSIB's approved <u>list of approved providers</u>.

If you're not sure if a first aid training provider is WSIB-approved, you can check the list or contact us to confirm before you purchase a service.

Apprenticeship opportunities

- Child Development Practitioner (ECEK) senecacollege.ca/programs/fulltime/ECEK.html
- Child Development Practitioner (Pre-Apprenticeship) (ECEM) senecacollege.ca/programs/fulltime/ECEM.html

Apprenticeship programs may be eligible for wage reimbursement for time spent in college courses and for (ECEK) apprenticeship hours working in a <u>York Region Licensed Child Care Centre</u> or <u>EarlyON Child and Family Centre</u>.

<u>Professional learning and development consultants</u>

Below is a list of suggested consultant services that offer training sessions for early learning and child care professionals; this list is not exhaustive.

Technology Rich Inquiry Based Research by Dr. Diane Kashin, Inc

tecribresearch.wordpress.com

Dr. Diane Kashin is a RECE (registered early childhood educator) and a retired ECE professor who offers training on a wide variety of topics related to early learning curriculum and pedagogy. She is a current coordinator of the York Region Nature Collaborative with a vast amount of experience in the virtual world (webinars) as well as hands-on face-to-face workshops. She also offers on-site consulting and is available to customize training to your needs.

Diane can be reached at diane.kashin@gmail.com or on Twitter. You are also invited to visit the Technology Rich Inquiry Based Facebook page and the York Region Nature Collaborative Facebook page.

• Saroy Group Inc.

saroygroup.com

Our Services:

- Training
- o Consulting
- o Coaching

Acorn Collaborative

acorncollaborative.ca

facebook.com/acorncollaborative

Contact: Rosalba Bortolotti

Rosalba Bortolotti offers free first consultation for programs. She also designs Sets of Wonder for educators & programs. These are exclusive to Acorn Collaborative; they are designed for individual programs and contain materials to engage & support educators in designing & implementing invitations in their environments. Further inquiry can be found on the Acorn Collaborative page.

Claireville Conservation Area, Toronto and Region Conservation Authority

trca.ca/educationclaireville

Contact: Jasmine Green

Phone: 647-244-9767

Email: jasmine.green@trca.ca

Claireville Conservation Area is an 848-hectare natural landscape with beautiful wetlands, valleys, forests, grasslands, and the west branch of the Humber River.

Our Education Centre offers a variety of nature-based educational programs for children, families, students and educators that embrace outdoor learning, play-based learning, and inquiry.

Professional Development opportunities include in-person and virtual workshops focused on Nature School and Forest School pedagogy.

Kortright Centre for Conservation

kortright.org

List of workshops: kortright.org/whats-on/programs-for-adults/

Contact: Simone Granieri, Teacher, Kortright Education

Phone: 437-778-5757

Email: simone.granieri@trca.ca

Located 10 minutes north of Toronto, on 325 hectares of pristine woodlands, the Kortright Centre for Conservation combines a natural oasis with some of the most leading-edge sustainable education programs and events in Canada. Kortright Centre hosts 100,000 visitors annually. We offer more than 50 environmental education programs for schools, as well as a selection of sustainable technology, health and wellness, education, and natural history workshops for the public, trades and professionals.

EL Professional Network

elprofessionalnetwork.com/

Contact: Barbara Pytka

Email: Barbara.pytka@elprofessionalnetwork.com and info@mycplplus.ca

EL Professional Network offers a variety of professional learning activities in the field of early childhood education, including mentoring, coaching, organized study and reading groups, panel discussions, brainstorming sessions, and traditional workshops. Working closely with individuals, groups and organizations, our customised professional learning opportunities are meaningful and relevant to participants. We collaborate with professionals and experts from various fields worldwide to make our professional learning opportunities inclusive, innovative and interesting. We challenge our

participants to consider new perspectives on different topics, including drawing on technology and cameras in early childhood settings, parent engagement, pedagogical documentation, and establishing cultures of continuous learning. We hope to hear from you soon!

• Spirit Child ECE Consulting

Contact: Terry Kelly

Phone: 416-579-8842

Email: terrykelly125@gmail.com

Terry Kelly is a long-time RECE, RYT, faculty/trainer/student. She currently works in the School of Early Childhood Education at Seneca College. Terry has benefitted from rich international ECE work/study experiences and knowledge exchanges in Asia, Africa, and the Caribbean. Terry's passion is in empowering Early Childhood Educators to honour their voices and hearts, challenge the status quo, and to be mindful of connections to Land and Spirit. She is interested in helping children and families thrive through strengths-based practices. Terry is a board member of the Family Support Institute of Ontario, mother and grandmother.

On Eagles' Wings Educational Training

Contact: Alison (Jones) Gbric

Phone: 416-453-7146

Email: alison.oneagleswings@gmail.com

On Eagles Wings Educational Training is ready to help give you & your team wings to fly! We offer innovative ways to inspire & elevate your team in times of adversity to gain & retain quality staff who are emotionally grounded, resilient & intuitively tapped in to support children/families at optimum levels.

With 30 years of leadership experience in the early learning sector, Alison is prepared to support you and your team through intuitive development training. Using her intuitive model & upcoming book "The Intuitive Compass", you and your team can harness your intuition & emotional balance to operate from a place of empowerment & stability. Eliminate operating from a place of fear while creating resilient & enlightened teams.