

Clause 3 in Report No. 18 of Committee of the Whole was adopted, without amendment, by the Council of The Regional Municipality of York at its meeting held on December 14, 2017.

3 2018 Budget – Transportation Services

Committee of the Whole recommends:

- 1. Receipt of the presentation by Paul Jankowski, Commissioner of Transportation Services.
- 2. Adoption of the following recommendations contained in the report dated November 21, 2017 from the Commissioner of Finance:
 - 1. The Committee of the Whole recommends the budget as submitted forTransportation Services as follows:
 - a. The 2018 operating budget as summarized in Attachment .1
 - b. The 2018 capital expenditures and the 2018 Capital Spending Authority, as summarized in Attachment 2.
- 3. The recommended budget be consolidated by the Treasurer for consideration for Council approval on December 14, 2017.

Report dated November 21, 2017 from the Commissioner of Finance now follows:

1. Recommendations

It is recommended that:

- 1. The Committee of the Whole recommends the budget as submitted for Transportation Services as follows:
 - a. The 2018 operating budget as summarized in Attachment 1
 - b. The 2018 capital expenditures and the 2018 Capital Spending Authority, as summarized in Attachment 2.

2. The recommended budget be consolidated by the Treasurer for consideration for Council approval on December 14, 2017.

2. Purpose

This report provides a summary of the 2018 Operating and Capital Budget for Transportation Services for consideration by Committee.

3. Background and Previous Council Direction

On <u>December 15, 2016</u> Council approved an operating outlook for 2018

As part of the 2017-2018 Budget, Council approved an outlook for the operating budget for 2018. This approved outlook formed the starting point for this year's budget. Evolving circumstances and emerging pressures are a natural part of a multi-year budget process. Absent of extraordinary pressures, departments were expected to stay within their outlook. The 2018 operating budget reflects any revisions that have been made to the previously approved outlook.

The 2018 Budget was tabled on November 16, 2017

The consolidated 2018 Operating and Capital Budget was tabled with Council on November 16, 2017. It was received and referred to the December meetings of Committee of the Whole for consideration and recommendation.

The 2018 Budget Direction report, approved by Council on <u>May 18, 2017</u>, outlined the proposed timelines and indicated that the 2018 budget would be approved in December 2017, as long as Council is satisfied with it through the review process.

A one-year operating budget was tabled for Council's consideration

The operating budget presented is a one-year budget for the remaining year of Council's term. Council is asked to approve the budget for 2018.

Multi-year commitments for capital projects are proposed as part of the budget process

Many complex capital projects span several years of planning, design and construction, requiring multi-year spending authority.

Capital Spending Authority is requested for projects with contractual and other clear or certain multi-year commitments. As in previous years, Council is asked to approve multi-year Capital Spending Authority for capital projects.

4. Analysis and Implications

Operating Budget (page 72)

Transportation Services is largely funded through tax levy

The budget shows both the gross operating expenditures (total budget) and the net tax levy (the portion of the budget paid for by the tax levy).

Transportation Services' total gross budget for 2018 is \$348.0 million. As shown in Figure 1 below, tax levy pays for 61.3% of the services provided by Transportation Services. Most of the remaining funds come from transit fares, draws from the development charge reserve and provincial gas tax transfers.

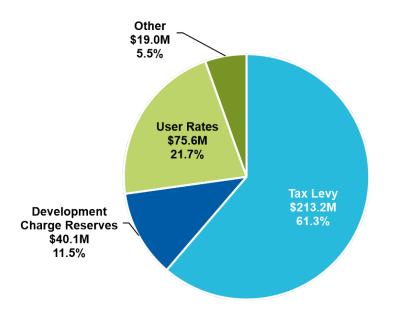


Figure 1 Gross Expenditures by Funding Sources

Note: Numbers may not add due to rounding.

The proposed budget for Transportation Services reflects net operating expenditures of \$213.2 million in 2018

The 2018 operating budget includes the cost of providing:

- Base services
- Legislated and contractual requirements
- Fiscal strategy requirements
- Impact of capital
- Growth
- Service enhancements.

The proposed net budget for Transportation Services is \$213.2 million, or 19.9% of the total 2018 proposed Regional net operating budget, as shown in Figure 2 below.

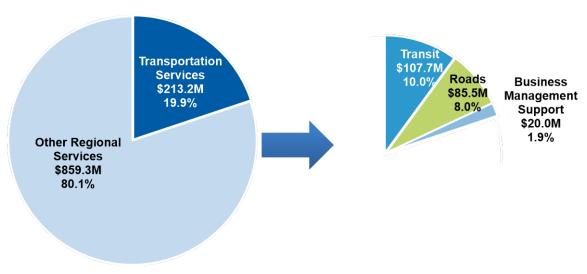


Figure 2 Transportation Services Share of the Tax Levy

Attachment 1 summarizes the proposed gross and net operating budgets for 2018.

Transportation Services is above the approved outlook

Transportation Services' proposed 2018 budget is \$1.4 million above the outlook approved as part of the 2017 Budget. The increase is required to address higher

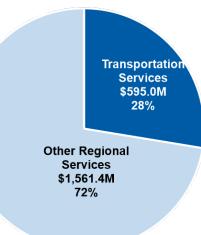
costs associated with York Region Transit/Viva participation in the PRESTO smart card system. As part of the proposed new 10-year PRESTO agreement between the Region and Metrolinx, commission payable to Metrolinx for the use of the card will gradually grow in each of the next five years, from the current level of 2% plus additional equipment maintenance cost in 2017, to 9% including all commission and maintenance cost in 2021. The cost may vary depending upon the adoption of PRESTO fare card. Any savings or additional costs would be addressed by the department within its 2018 business plan and budget.

Capital Budget (page 76)

Approval of 2018 capital expenditures of \$328.5 million and Capital Spending Authority of \$595.0 million is requested for Transportation Services

The capital budget includes new infrastructure projects in support of growth, rehabilitation and replacement of existing infrastructure and service enhancement.

The proposed Capital Spending Authority for Transportation Services is \$595.0 million, or 28% of the total 2018 Capital Spending Authority, as shown below in Figure 3.



Transportation Services Share of Capital Spending Authority

Figure 3

Attachment 2 summarizes the 2018 Capital Spending Authority by program and shows the associated funding sources for Transportation Services. Details on the individual projects included in the program groups are available in the 2018 Budget book starting on page 237.

The budget is informed by Council-approved strategies and plans

The 2018 budget for Transportation Services reflects the directions and strategies set out in Vision 2051, the York Region Official Plan and the Transportation Master Plan. The Transportation Master Plan is a needs-based plan with a long-term vision. The capital budget implements key components of the Transportation Master Plan, while respecting the Fiscal Strategy. Additional revenue sources will be required to realize the plan in its entirety. The budget is also supportive of the objectives outlined in the 2015 to 2019 Strategic Plan. The approved Transportation Master Plan has provided input into the 2017 development charge bylaw update and informed the 2018 capital budget.

5. Financial Considerations

The net operating budget for Transportation Services totals \$213.2 million in 2018, as summarized in Attachment 1.

The proposed 2018 Capital Spending Authority reflects a multi-year commitment of \$595.0 million, as summarized in Attachment 2. Expenditures not identified as part of Capital Spending Authority but contained within the Ten-Year Capital Plan are provided for planning purposes and will be brought forward for formal approval in subsequent budget years.

6. Local Municipal Impact

The Region provides essential services to the residents and businesses in York Region. The challenge of meeting growing demands for service and improving service delivery is addressed through the Region's business planning process. The Region's investments support local municipalities.

7. Conclusion

This report sets out the proposed 2018 budget for Transportation Services. To facilitate the completion of the budget process, it is recommended that the Committee's recommendations be forwarded to Council for consideration on December 14, 2017.

For more information on this report, please contact Kelly Strueby, Director, Office of the Budget, at 1-877-464-9675 ext. 71611.

The Senior Management Group has reviewed this report.

November 21, 2017

Attachments (2)

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Accessible formats or communication supports are available upon request

2018 Budget Summary for Transportation Services

Proposed Operating Budget Expenditures

(in \$000s)

	Page	2018 Budget	
	No.	Gross	Net
Transit - YRT/Viva ¹	72	198,956	107,717
Roads & Traffic ¹	72	128,783	85,550
Business Management Support	72	20,233	19,953
Total ²		347,972	213,219

¹ Includes Contributions to Capital
 ² Numbers may not add due to rounding
 Note: Net operating expenditures= tax levy

York Region Transit	Page No.	2018 \$000s	2018 CSA \$000s
Program Expenditures:			
Rehabilitation and Replacement	76	57,787	78,817
Growth	76	49,231	75,366
Total Program Expenditures		107,018	154,183
Funding Sources:			
Pay-As-You-Go Tax Levy	76	9,400	9,400
Debt Reduction Reserve	76	13,357	13,357
Asset Replacement Reserves	76	48,178	69,208
Development Charge Reserves	76	15,560	24,048
Federal Gas Tax Reserves	76	20,314	37,961
Grants & Subsidies	76	209	209
Total Funding Sources		107,018	154,183

2018 Capital Expenditures and Capital Spending Authority (CSA) Transportation Services

Roads	Page No.	2018 \$000s	2018 CSA \$000s
Program Expenditures:			
Rehabilitation and Replacement	76	36,791	39,055
Growth	76	184,734	401,774
Total Program Expenditures	-	221,525	440,829
Funding Sources:			
Pay-As-You-Go Tax Levy	76	28,885	50,058
Debt Reduction Reserve	76	14,620	14,620
Asset Replacement Reserves	76	3,260	3,260
Development Charge Reserves	76	140,613	297,535
Federal Gas Tax Reserves	76	1,472	1,472
Other Recoveries	76	32,676	44,561
Planned Debenture Proceeds	76	-	29,324
Total Funding Sources		221,526	440,830

Transportation Services 2018 Business Plan and Budget Presentation to Committee of Whole Paul Jankowski December 7, 2017



Transportation Services Department



The Transportation Services team delivers services to the residents in all nine local municipalities.



2015-2019 Strategic Plan Activities Transportation Services



ECONOMIC VITALITY



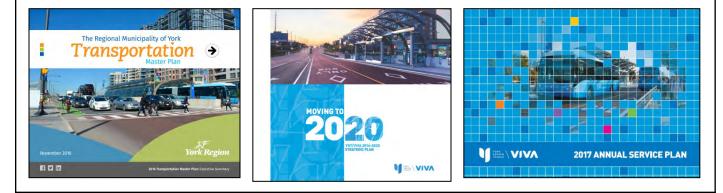
HEALTHY COMMUNITIES





Key Planned Regional Activities

- Implement Transportation Master Plan
- Implement Active Transportation Network
- Implement Rapid Transit Network
- Increase Capacity of Road Network
- Implement Infrastructure Asset Management Framework
- Complete Bi-annual Corporate State of Infrastructure Reports

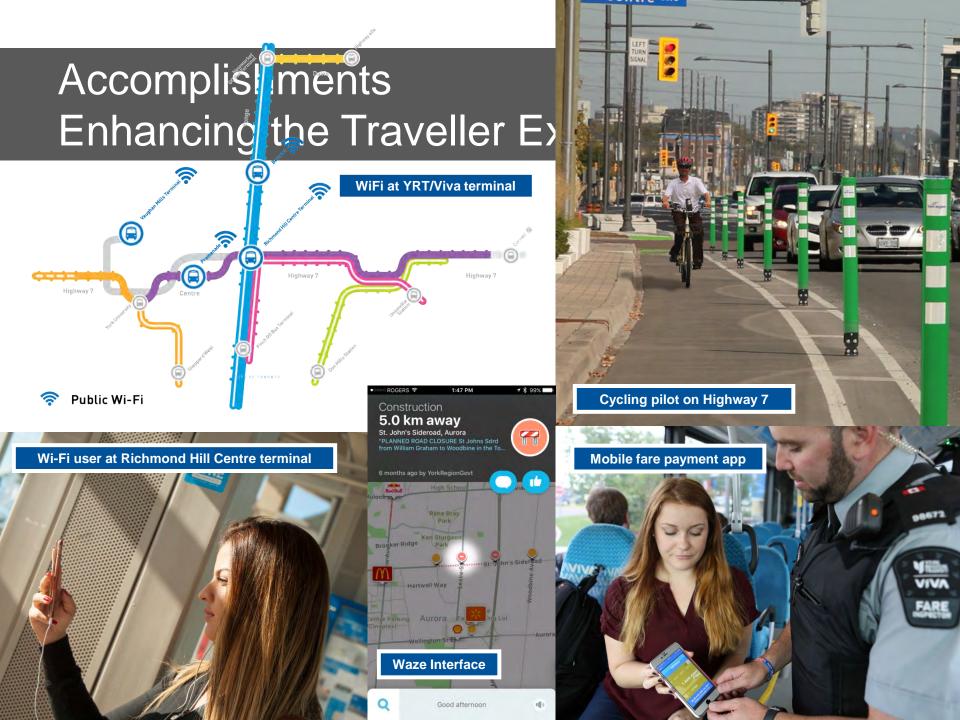




- 2017 Accomplishments (Operating and Capital)
- 2018 Operating Budget
- 2018 10-Year Capital Budget and Recommended Program
- Transportation Budget Recommendations

2017 Accomplishments

IT





Building System Improvements

AODA compliant intersection -Major Mackenzie Drive at Melville Avenue

Major Mackenzie Dr W



Richmond Hill Terminal – Concession Building

Building System Improvements

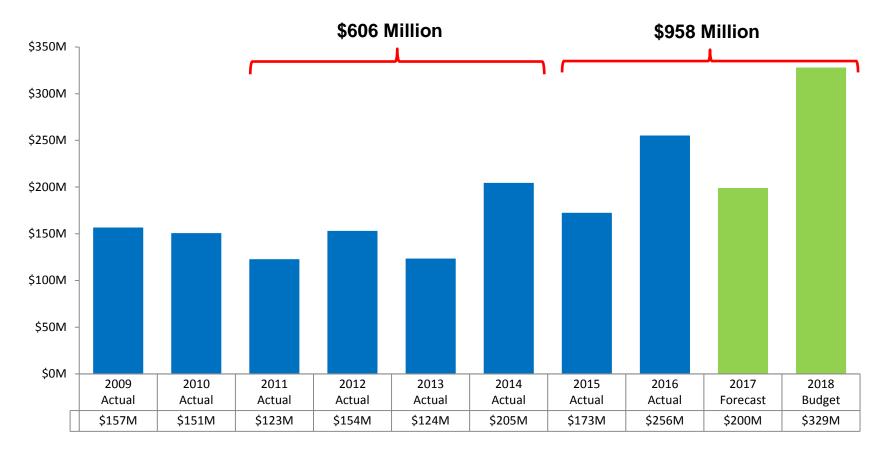
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Leslie Street at Kingdale Road/lvsbridge Boulevard

Major Mackenzie Drive at Pine Valley Drive

Regional Transportation Capital Investment



2008-2017 Transportation Capital Investment

Legend

Completed Projects

- Growth
- Rehabilitation
- Intersection Improvement
 Highway Interchange/
- Commuter Parking Lot
- \bigtriangledown Bridge / Culvert
- Multi-Lane Provincial Highway
 Provincial Highway
- Road
- Railway
 - Municipal Boundary Regional Boundary

Lake *

River * Chippewas of Georgina Island First Nation Town or Village Urban Area

Cook's Bay Bradford Bypass Simcoe County Durham Davis Drive West fighway 9 Sch 19th Sideroad 18th Sideroad Region 17th Con 5 16th Sideroad 5th Sideroad Regio Kirby Road 16th Avenue City of Toronto

Fox Island

> Snake Island

MAP 1

Georgina Island

Morning Glory Road

lighway 48

Smith Boulevard

Old Shiloh Road Ravenshoe Road

2008-2017 Transportation Capital Investment

Description	\$M	What we delivered?
Road construction	1,099	Addition of 168 lane kilometers through road widenings
Road rehabilitation, Other minor capital	261	Rehabilitation of 953 lane kilometers
Bus expansion	86	154 conventional buses, 5 Viva buses, 2 Mobility Plus buses
Bus replacement	51	103 conventional buses; 16 Mobility Plus buses
Bus refurbishment	40	Refurbished 100 conventional buses, 40 Viva buses, refreshed 96 Viva buses, and converted 40 Viva buses to conventional buses.
Facilities	116	New SW transit facility; expansion/ replacement of over 2,800 transit bus stop pads, 10 bus loops, 185 bike racks, and over 500 bus stop shelters; On-going rehabilitation and improvement of existing bus terminals; new public washroom and concession building at RHCT
Technology	51	Presto implementation; transit Automated Vehicle Location (AVL) System, security cameras/ CCTV on YRT vehicles and facilities; many traveller information systems such as digital signs at Viva stations and terminals
Toronto York Spadina Subway Extension*	York Region – \$6Í Î M Total Project - \$3.18B	3 subway stations, VIVA Concourse on Hwy 7, technology equipment
Viva BRT Rapidways, Facilities and Terminals*	York Region – \$115M Total Project - \$2.3B	35 Iane kilometers of Rapidways in service or under construction, 53 Viva buses, Operation, Maintenance and Storage Facility (OMSF) and terminals

*YRRTC total project cost include work planned up to 2021

2018 Operating Budget

508-601

2018 Proposed Operating Budget

Proposed Net Operating	2018
Budget Change	3.1%

Net Operating Budget for 2018



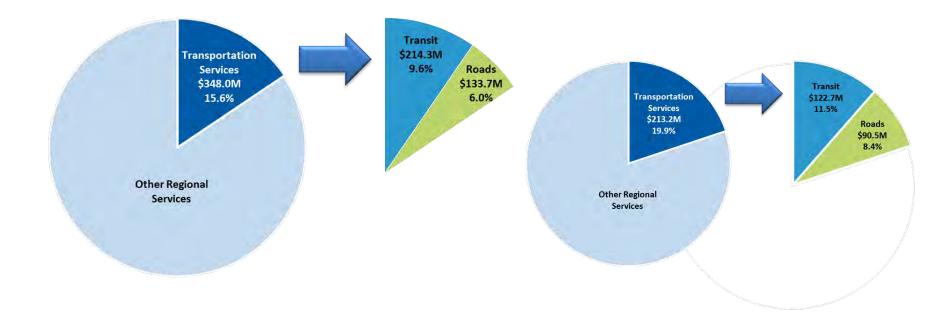
Operating budget within approved outlook, except for Presto Commissions

2018 Operating Share of Total Spending



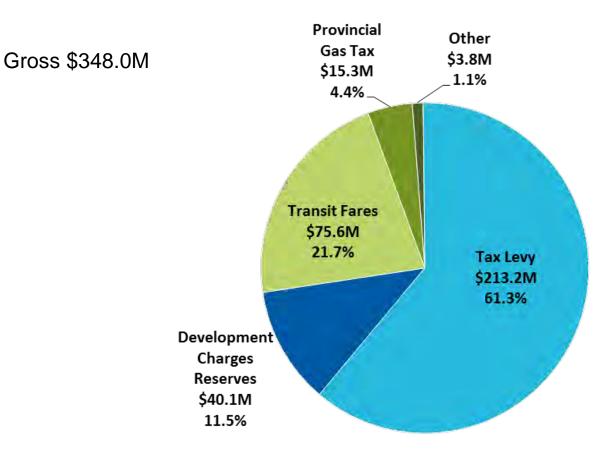
Gross \$348.0M

Net Tax Levy \$213.2M



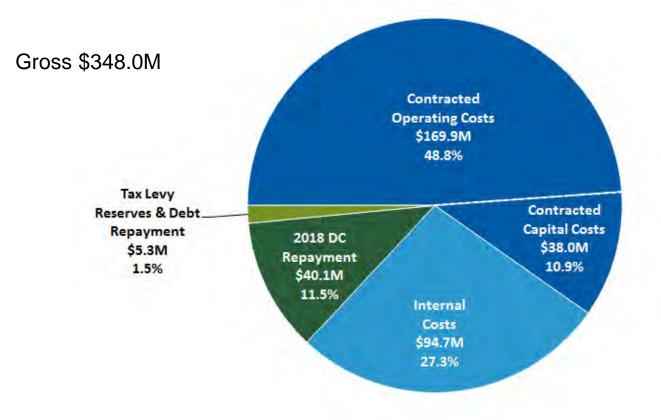
Council continues to provide for the transportation needs of our communities

How the 2018 Operating Budget is Funded





How the 2018 Operating Budget is Spent



Addresses transit, roads and funding commitments

Operating Budget Summary



	2017 Approved	2018 Proposed
Gross Expenditures (\$M)	336.6	348.0
Non-Tax Revenues (\$M)	(129.8)	(134.8)
Net Expenditures (\$M)	206.8	213.2
2017 Approved Outlook		2.40%
Impact of Presto Commission		<u>0.68%</u>
Increase/(Decrease) (year over year)		3.08%
Total FTEs	477.7	495.7
New FTEs		18.0
2017 Approved Outlook New FTEs		18.0

2018 proposed budget in line with 2017 approved outlook

Serving York Region communities in 2018:

- Providing 1.2 M transit service hours
- Carrying 22.9 M transit riders
- Serving 13,200 Mobility Plus clients
- Operating over 500 Transit vehicles
- Serving over 3.3 M daily vehicle trips
- Maintaining 4,249 lane km
- Operating 180 traffic cameras
- Operating 885 traffic signals
- Operating 40 red light cameras



2018 Proposed Transportation Capital

Capital Budget for 2018

10-Year Capital Plan

Capital Spending Authority

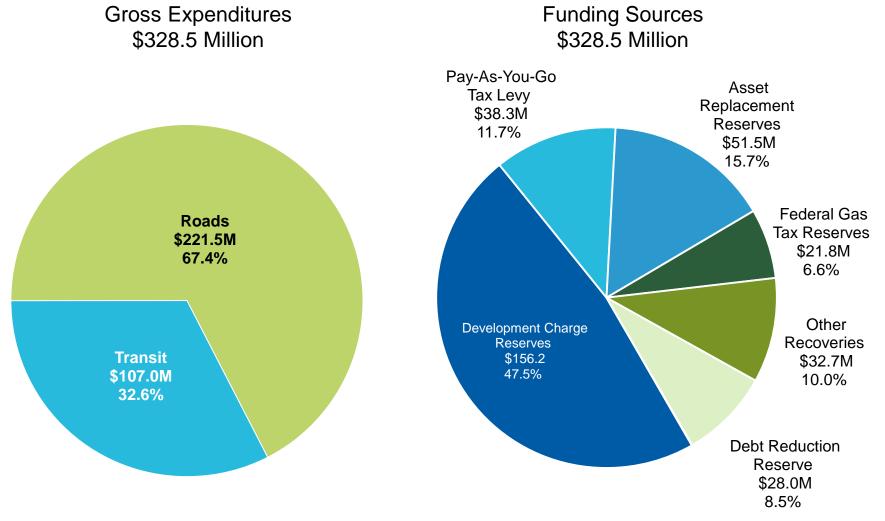
\$2.16B

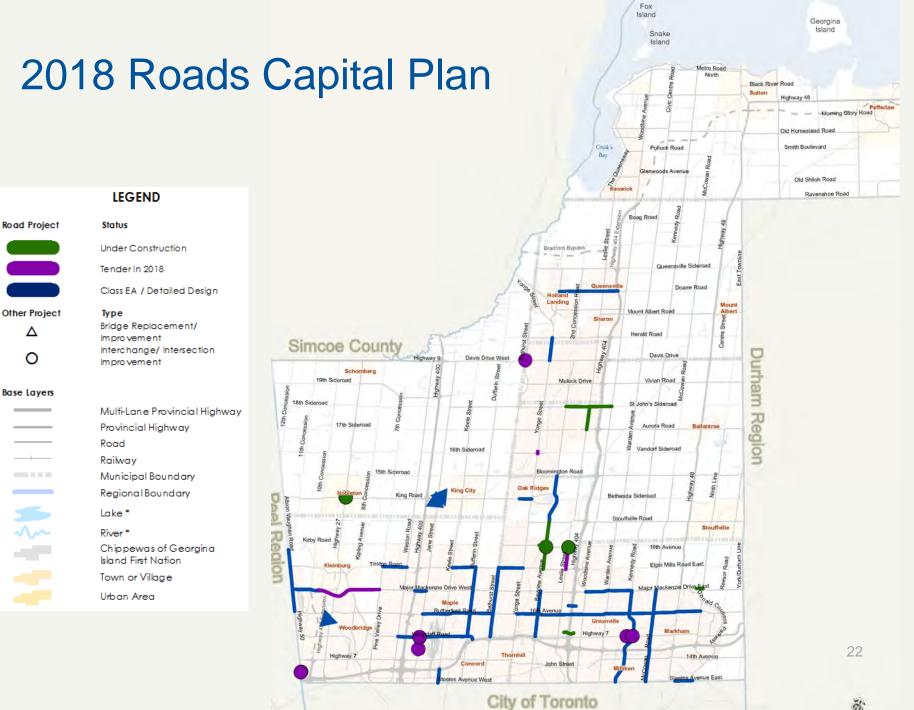
\$595.0M



^{\$328.5}M

2018 Capital Budget Overview





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Base Layers

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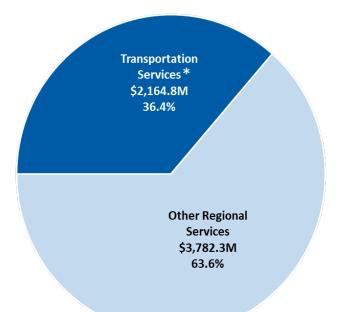
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2018 Recommended Investment

Description	\$M	What are we buying?
Road construction	172	18 new lane km, 7 EA, 20 Detailed Design, property acquisition,
Road rehabilitation, Other minor capital	37	120 lane kilometers, 1 Intersection Improvements, 6 Structure Rehabilitation
Bus expansion	3	5 conventional buses, 1 Mobility Plus bus
Bus replacement	48	30 conventional buses, 25 Viva buses
Bus refurbishment	7	29 conventional buses refurbished
Facilities	57	Transit facility expansion; Design/construction of north transit garage; Mackenzie-Vaughan Hospital terminal; Expansion/ replacement of 250 bus stop posts, 150 bus pads and 120 bus shelters
Technology	5	Expansion and rehab of TVM/TTVM; Presto upgrades; Fuel system upgrade for fleet services; Mobile construction inspection; Central data repository

Transportation Services Portion of York Region 10-Year Capital Plan

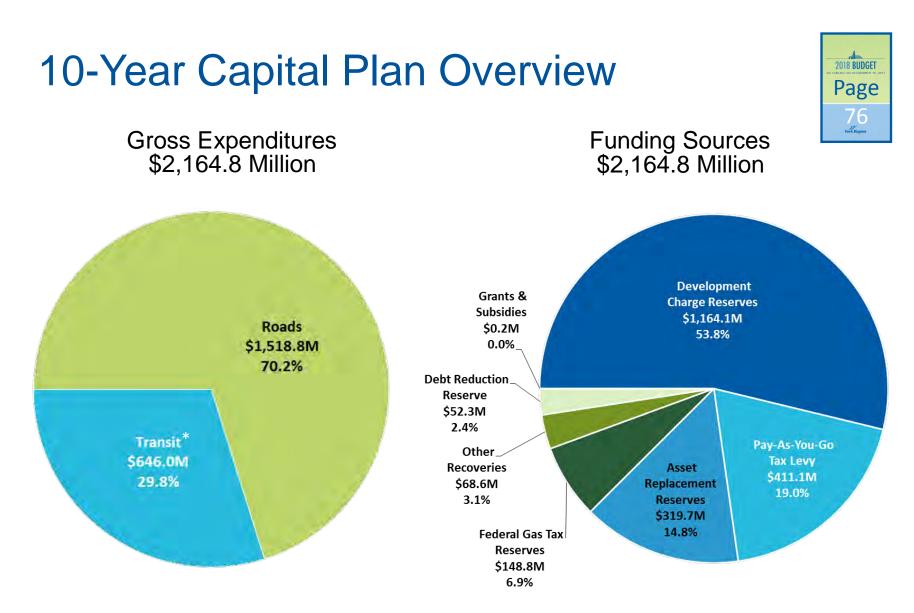


Capital Budget	\$ Millions
2018 Capital	328.5
2018 Capital Spending Authority	595.0
10-Year Capital Plan	2,164.8

Total 10-Year Capital Plan \$5,947M

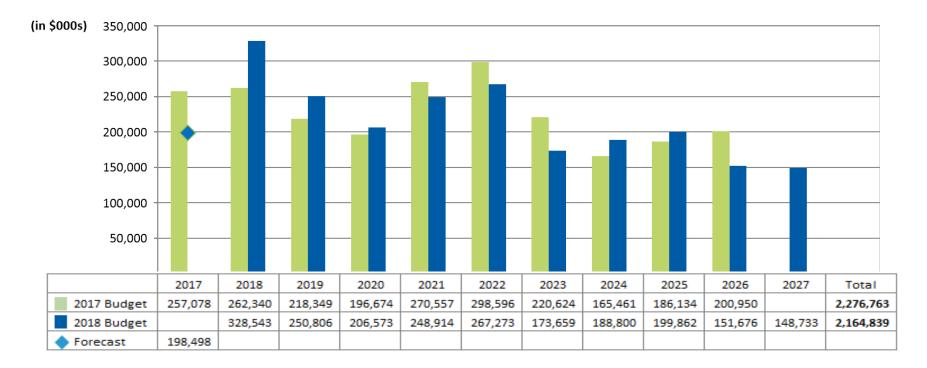
Transportation Services represents 36% of the Region's 10-Year capital plan

* Does not include YRRTC and Subway investments



* Does not include YRRTC and Subway investments

Comparison of 10-Year Capital Plan 2017 vs. 2018

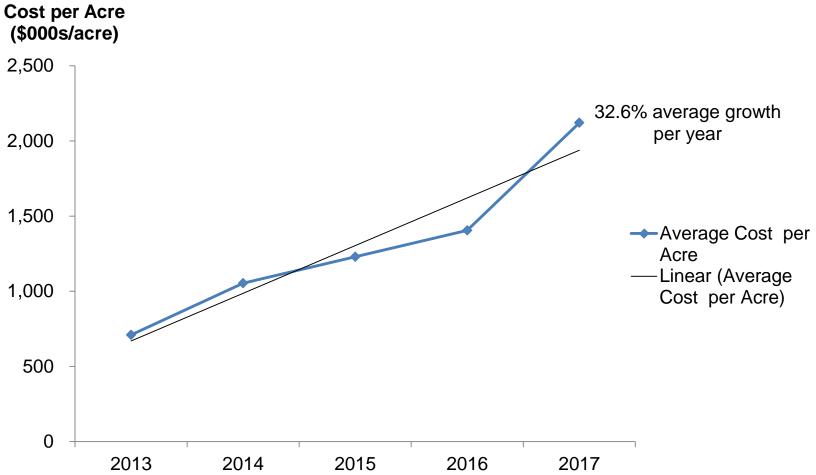


Planned expenditures are adjusted annually to reflect capital delivery realities

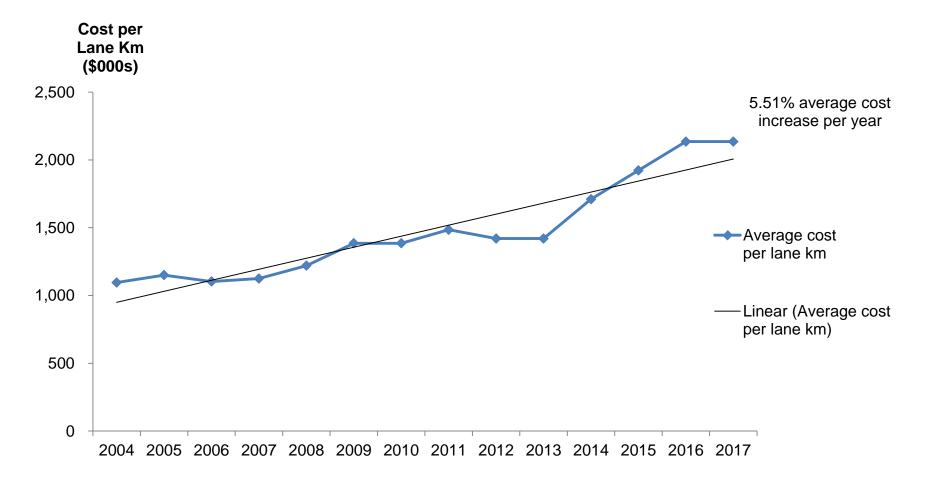
10-Year Capital Programming Considerations

- Already under construction
- Staying the course
- Associated with a Regional obligation as part of work being completed by others (i.e. Metrolinx)

Property Cost Trends



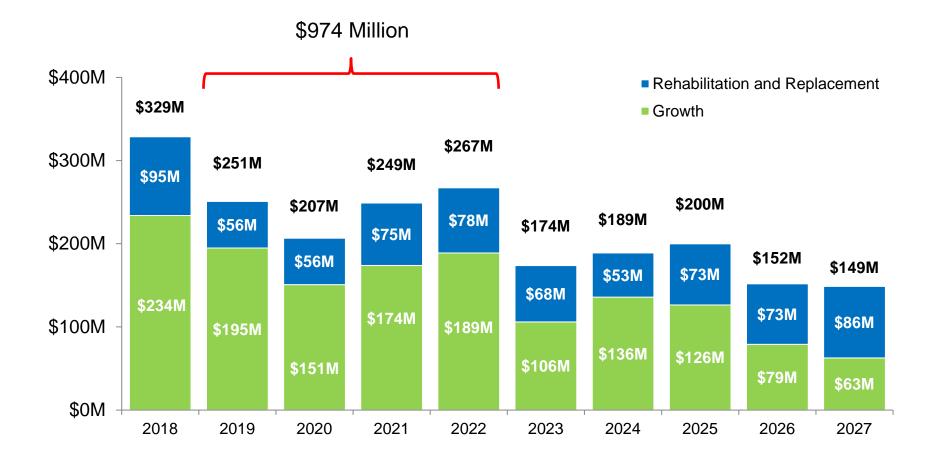
Construction Cost Trends



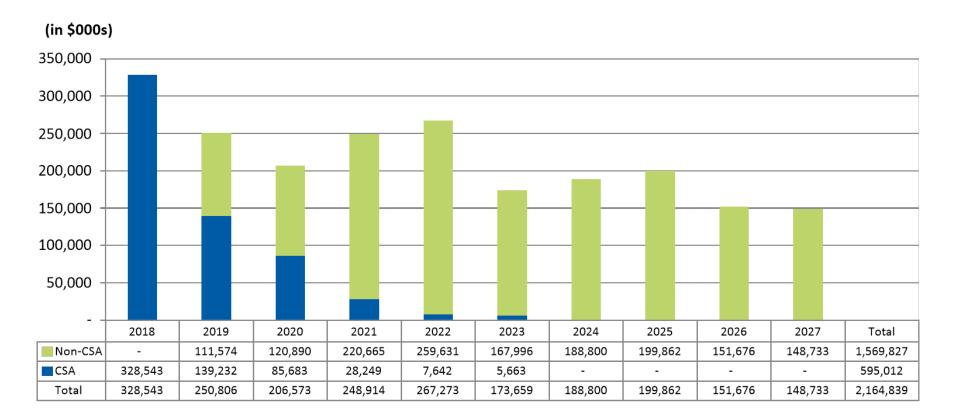
Programming Inputs

- Financial Review
 - Property costs
 - Construction costs
 - Funding assumptions aligned with 2017 DC Bylaw
- Project Scope Refinements
 - Storm water management requirements
 - Species at risk
- Project Management Rigour
 - Improved estimation methodology
 - Appropriate contingencies larger for projects farther out
 - Appropriate allocation of resources

10-Year Capital Plan - \$2.16B



10-Year Capital Plan and Capital Spending Authority (CSA)



2018 BUDGET

Page

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10-Year Transportation System Elements **Delivered by Others**

Schomberg

17th Sideroad

19th Sideroad

18th Sideroad

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Cor loth

Kirby Road

way 50

Kleinburg

Highway 7

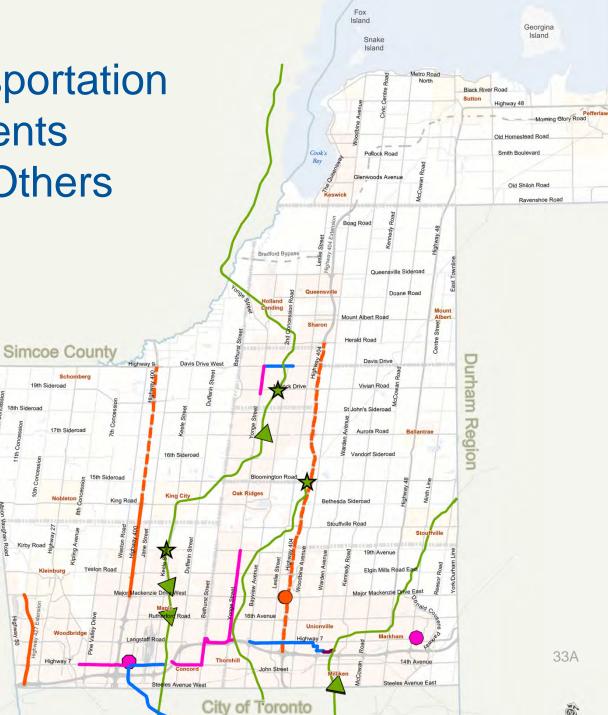
Sol

2th

Rel

Region

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Legend

BRT/Subway Projects

- Committed Project
- Under Construction
- Completed

Ministry of Transportation Projects

Proposed _ Under Construction

Regional Express Rail Projects

Future GO Station ☆

Grade Separation

RER Rail Corridor

York Region Projects

- Under Construction
- 10 Year Projects (Proposed)
- 0 Intersection Improvement
- Highway Interchange/ Commuter Parking Lot
- Bridge / Culvert ∇
- Multi-Lane Provincial Highway
- Provincial Highway Road
- Railway
- Municipal Boundary
- Regional Boundary

Lake *

- River*
- Chippewas of Georgina Island First Nation
- Town or Village
- Urban Area



2018 10-Year Recommended **Roads Capital Plan**



80

East

Durham

Region

Mount

Albert

Centre

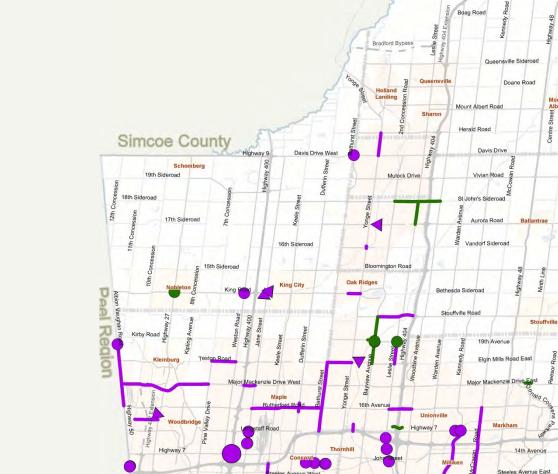
Ninth

Soar

k/Du

Cook's

Bay



Steeles Avenue West

City of Toronto

Legend

- Under Construction
- Completed

BRT/Subway Projects

Ministry of Transportation Projects

Proposed _ Under Construction

Regional Express Rail Projects

Future GO Station ☆

- Grade Separation
- RER Rail Corridor

York Region Projects

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- Provincial Highway Road
- Railway
- Municipal Boundary
- Regional Boundary
- Lake *

River*

- Chippewas of Georgina Island First Nation
- Town or Village
- Urban Area

MAP 3

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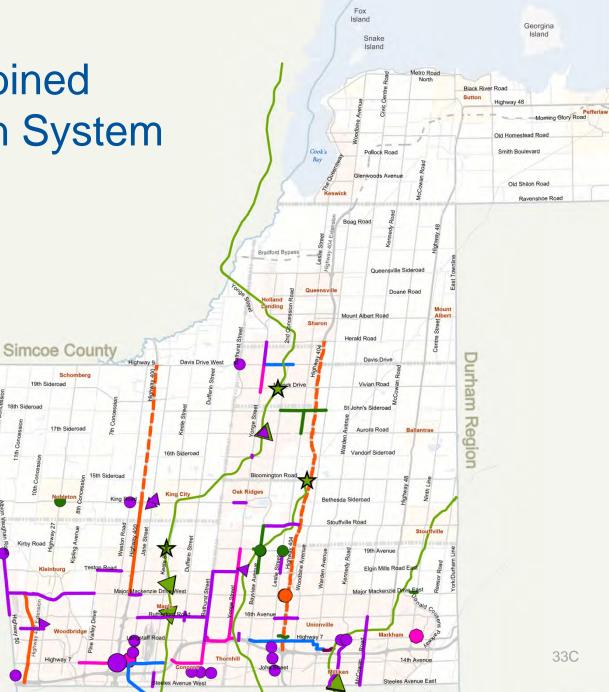


S

2th

BB

Regior



City of Toronto

BRT/Subway Projects

Legend

- Committed Project
- Under Construction
- Completed

Ministry of Transportation Projects

Proposed
Under Construction

Regional Express Rail Projects

🛛 🕁 🛛 Future GO Station

Grade Separation

- RER Rail Corridor

York Region Projects

Under Construction

- 10 Year Projects (Proposed)

Intersection Improvement

O Highway Interchange/ Commuter Parking Lot

- Multi-Lane Provincial Highway
 Provincial Highway
- ----- Road
- ----- Railway
- ---- Municipal Boundary

·∕∕~ River*

Chippewas of Georgina Island First Nation

Town or Village

Urban Area

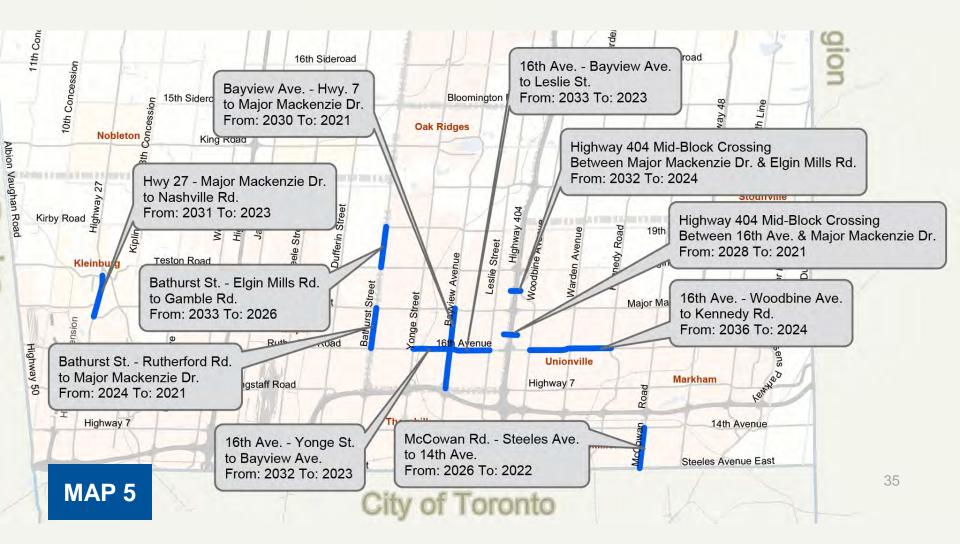
MAP 4

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2018 10-Year Major Capital Investments

Project Description	Time Frame	Budget (\$M)
342 Conventional Buses (Replacement and Growth)	2018-2027	197
144 Viva Buses (Replacement and Growth)	2018-2027	153
Major Mackenzie Dr – CP Railway to Pine Valley Drive	2018-2021	116
Southeast Transit Garage	2018-2022	86
Southwest Central Roads Maintenance Facility	2018-2026	53
225 Conventional Bus - Major Refurbishments	2018-2027	47
Intersection Improvement	2018-2027	45
Yonge Street - Davis Drive to Green Lane	2018-2027	44
Bathurst Street - Major Mackenzie Drive to Elgin Mills Road	2018-2025	39
Teston Road - Pine Valley Drive to Weston Road	2018-2022	35
16th Avenue - Highway 404 to Woodbine Avenue	2018-2024	35

Roads Capital Acceleration Option



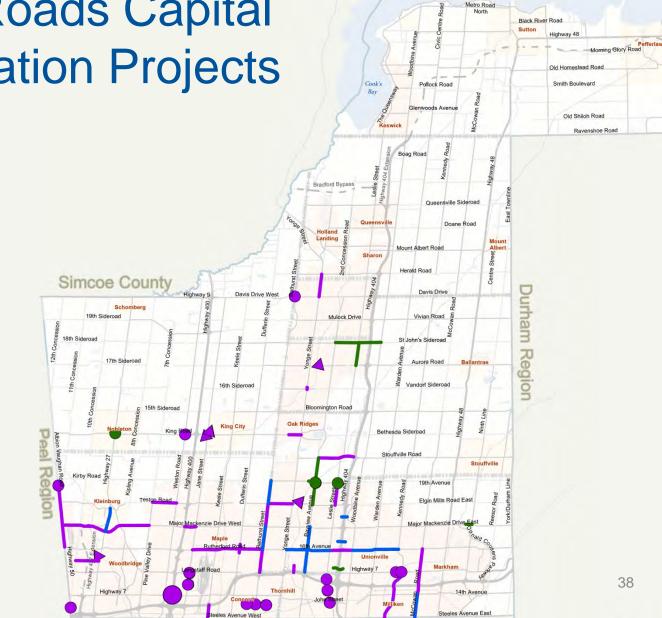
Roads Capital Acceleration Considerations

- Maintain consistency with 2017 10-Year capital construction program
- Implement finer grid network thereby alleviating pressure on Regional corridors (mid-block crossings)
- Projects with Environmental Assessment / Detail Design underway and could be delivered within the 10-Year program

Roads Capital Acceleration Recommended Projects

Project Description	From Year	To Year
Bathurst Street - Rutherford Road to Major Mackenzie Drive	2024	2021
McCowan Road - Steeles Avenue to 14th Avenue	2026	2022
Midblock Crossing - Highway 404 North of 16th Avenue	2028	2021
Bayview Avenue - 16th Avenue to Major Mackenzie Drive	2030	2021
Bayview Avenue - Highway 7 to 16th Avenue	2030	2021
Highway 27 - Major Mackenzie Drive to Nashville Road	2031	2023
16th Avenue - Yonge Street to Bayview Ave	2032	2023
Midblock Crossing - Highway 404 North of Major Mackenzie	2032	2024
16th Avenue - Bayview Avenue to Leslie Street	2033	2023
Bathurst Street - Elgin Mills Road to Gamble Road	2033	2026
16th Avenue - Woodbine to Warden	2036	2024
16th Avenue - Warden to Kennedy	2036	2024

10-Year Roads Capital + Acceleration Projects



City of Toronto

Fox

Snake Island

BRT/Subway Projects — Committed Project

- Under Construction
- Completed

Ministry of Transportation Projects

Legend

Proposed
Under Construction

Regional Express Rail Projects

🛛 🕁 🛛 Future GO Station

Grade Separation

RER Rail Corridor

York Region Projects

- Under Construction
- 10 Year Projects (Proposed)
- Intersection Improvement
- O Highway Interchange/ Commuter Parking Lot
- Bridge / Culvert
- —— Multi-Lane Provincial Highway
- Provincial Highway
 Road
- ----- Railway
- ---- Municipal Boundary
- ____ ∧,∽ River*
- Ohimmen

Chippewas of Georgina Island First Nation

- Town or Village
- Urban Area



6

Georgina

Multi-Year Budget Summary

(\$ in Millions)	2015	2016	2017	2018
	Approved	Approved	Approved	Proposed
Gross Expenditures	311.0	319.7	336.6	348.0
Net Tax Levy	202.6	205.4	206.8	213.2
10-Year Capital Plan	2,127.1	2,332.0	2,269.7	2164.8
Capital Spending Authority	449.9	773.4	708.7	595.0

Transportation Services Budget Request

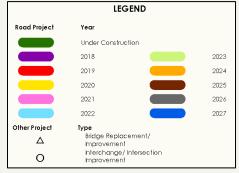
The Transportation Services Department requests that the Committee approve funding of:

- 1. 2018 Net Operating Budget of \$213.2M
- 2. 2018 Capital Budget of \$328.5M with a Capital Spending Authority of \$595M
- 3. 10-Year 2018-2027 Capital Forecast totaling \$2.16B
- 4. Roads Capital Acceleration Option

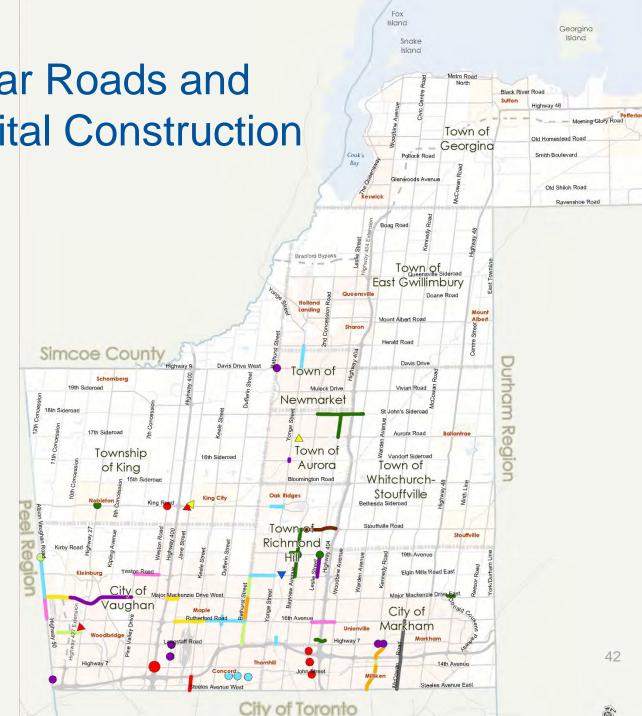
Budget Recommendations

- The Committee of the Whole recommends the budget as submitted for Transportation Services as follows:
 - a) The 2018 operating budget as summarized in Attachment 1
 - b) Capital Spending Authority, as summarized in Attachment 2
- That the recommended budget be consolidated by the Treasurer for consideration by Council on December 14, 2017

2018 10-Year Roads and **Transit Capital Construction** Program



MAP 6



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