Clause 6 in Report No. 9 of Committee of the Whole was adopted by the Council of The Regional Municipality of York at its meeting held on May 25, 2017 with the following amendment to recommendation 1:

1. Council approve the 2017 Development Charge Bylaw incorporating the policies and rates set out in the 2017 Development Charge Background Study as released on May 18, 2017 (Attachment 1), as revised in this report, with an effective date of June 17, 2017.

## 6

## 2017 Development Charge Background Study and Bylaw

Committee of the Whole recommends adoption of the following recommendations contained in the report dated May 4, 2017 from the Commissioner of Finance:

1. Receipt of the deputation by Mike Everard, Principal, Augusta National Inc. on behalf of Weins Canada.
2. Receipt of the deputation by Meaghan McDermid, Davies Howe, and Marco Filice on behalf of: 1930328 Ontario Inc., 1834375 Ontario Inc., 2145312 Ontario Inc., 1541677 Ontario Inc., 1602978 Ontario Inc., 1945087 Ontario Inc., 1857307 Ontario Inc., 1955552 Ontario Inc. and 1857305 Ontario Inc.
3. Receipt of the communication from Stephen M.A. Huycke, Director of Council Support Services/Town Clerk dated May 10, 2017.
4. Adoption of the following recommendations contained in the report dated May 4, 2017 from the Commissioner of Finance:
5. Council approve the 2017 Development Charge Bylaw incorporating the policies and rates set out in the 2017 Development Charge Background Study (Attachment 1), as revised in this report, with an effective date of June 17, 2017.
6. Council approve the accompanying policy to defer development charges on purpose-built high density rental buildings for three years (Attachment 2).
7. Staff be authorized to take all necessary steps required to make adjustments to the Background Study to incorporate all the information and rates contained in this report.
8. Council determine that no further public meeting is required pursuant to the Development Charges Act, 1997.

## 2017 Development Charge Background Study and Bylaw

5. Council extend development charge credits for derelict buildings to non-residential developments in the same manner as is currently provided to residential developments (Schedule ' H ' to the 2017 Development Charge Bylaw).
6. Notice of the adoption of this bylaw be given as required under the Development Charges Act, 1997.
7. Regional staff be authorized to attend at the Ontario Municipal Board or the courts, as appropriate, to defend the Region's position if the Development Charge Bylaw is appealed.
8. The Regional Clerk circulate this report to the local municipalities and to the Building Industry and Land Development Association - York Chapter (BILD).

Report dated May 4, 2017 from the Commissioner of Finance now follows:

## 1. Recommendations

It is recommended that:

1. Council approve the 2017 Development Charge Bylaw incorporating the policies and rates set out in the 2017 Development Charge Background Study (Attachment 1), as revised in this report, with an effective date of June 17, 2017.
2. Council approve the accompanying policy to defer development charges on purpose-built high density rental buildings for three years (Attachment 2).
3. Staff be authorized to take all necessary steps required to make adjustments to the Background Study to incorporate all the information and rates contained in this report.
4. Council determine that no further public meeting is required pursuant to the Development Charges Act, 1997.
5. Council extend development charge credits for derelict buildings to nonresidential developments in the same manner as is currently provided to residential developments (Schedule ' H ' to the 2017 Development Charge Bylaw).

## 2017 Development Charge Background Study and Bylaw

6. Notice of the adoption of this bylaw be given as required under the Development Charges Act, 1997.
7. Regional staff be authorized to attend at the Ontario Municipal Board or the courts, as appropriate, to defend the Region's position if the Development Charge Bylaw is appealed.
8. The Regional Clerk circulate this report to the local municipalities and to the Building Industry and Land Development Association - York Chapter (BILD).

## 2. Purpose

This report seeks approval of the 2017 Development Charge Bylaw and rates, taking into account input from the Region's local municipalities, Building Industry and Land Development Association - York Chapter, and deputations made at the two public meetings.

## 3. Background

## The Development Chares Act, 1997 requires that a new Development Charge Bylaw be passed prior to J une 17, 2017

The Region's current development charge bylaw came into force on June 18, 2012 and is set to expire on June 16, 2017. The Development Charges Act, 1997 requires any municipality wishing to levy development charges to pass a new bylaw every five years, if not sooner. A development charge bylaw must be supported by a background study describing the methodologies and assumptions that inform the development charge rates.

## Council has provided direction throughout the process

Regional staff began the update of the Development Charge Bylaw in early 2016. Council has made numerous decisions related to the bylaw, including endorsing:

- The application of development charges on a region-wide basis (with the exception of wastewater services for the Village of Nobleton)
- The use of the 2031 population and employment growth projections as the basis for the development charge calculation
- The creation of a new hotel development charge rate class
- A threshold of 700 square feet to delineate small and large apartments
- A policy to not offer transition policies for the 2017 Development Charge Bylaw


## 2017 Development Charge Background Study and Bylaw

## Prescribed timelines have been met

The Development Charges Act, 1997 prescribes statutory timelines to ensure that all stakeholders have an opportunity to comment on a municipality's proposed development charge bylaw. Key statutory timelines include:

- Background study must be made publicly available 60 days prior to passing the bylaw
- A public meeting must be held:
- At least 20 days' notice of the meeting must be given in the local newspapers
- The proposed Background Study and Bylaw must be available at least two weeks prior to the public meeting

Table 1 shows key dates in the bylaw update process. This timeline meets all legislative obligations.

Table 1
Key Dates in Regional Bylaw Process

*The amended Development Charges Act, 1997 requires that a background study be available to the public at least 60 days prior to passing the Bylaw

## 2017 Development Charge Background Study and Bylaw

## Staff consulted with stakeholders throughout the update process

Prior to tabling the initial background study and bylaw in February, staff consulted with representatives from local municipalities and the Building Industry and Land Development Association - York Chapter (BILD). Staff met with representatives of the local municipalities on six occasions and the BILD working group on seven occasions.

Topics discussed include:

- Growth forecast used for the background study
- Development charge calculation methodology and assumptions for water, wastewater, roads, and transit infrastructure
- Area-specific development charges
- Hotel development charges
- Apartment occupancy and size study
- Asset management plans

Since the February release of the Draft Development Charge Background Study and the release of the Revised Development Charge Background Study in March, staff met with local municipal staff on ten occasions and representatives of BILD on five occasions. Topics discussed include:

- Project lists
- Bylaw changes
- Methodologies and assumptions
- Revisions to the contingency schedule (e.g., the addition of the Transportation Master Plan projects requiring financial triggers)


## The final 2017 Development Charge Background Study accompanying this report reflects the results of this consultative process

In March, after consulting with local municipalities and the development industry, staff brought forward a revised background study with two main revisions:

- Cost reductions for some road projects that allowed for the addition of 22 road projects to the rate calculation
- A revised contingency schedule with an additional $\$ 1.5$ billion in road projects from the Transportation Master Plan ${ }^{1}$.

These changes increased gross costs on the main project list from $\$ 6.4$ billion to $\$ 6.5$ billion, and the gross costs on the contingency schedule from $\$ 799$ million to approximately $\$ 2.3$ billion (Table 2).

[^0]Table 2
Comparison of gross project costs in Background Studies
$\left.\begin{array}{lccc}\hline & \begin{array}{c}\text { Main Project List } \\ - \text { Gross Project } \\ \text { Costs } \\ \text { (\$ Millions) }\end{array} & \begin{array}{c}\text { Contingency } \\ \text { Schedule } \mathbf{A}^{*}- \\ \text { Gross Project } \\ \text { Costs } \\ \text { (\$ Millions) }\end{array} & \begin{array}{c}\text { Contingency } \\ \text { Schedule } \mathbf{B}^{* *} \text { - } \\ \text { Gross Project } \\ \text { Costs }\end{array} \\ \text { February 16, 2017 } & 6,436 & 799 & \text { Nillions) }\end{array}\right]$
*Note: Assets the Region currently does not own/is not responsible for
**Note: Road projects identified in the Transportation Master Plan, and requiring financial triggers
The proposed contingency schedule of the Region's Bylaw now has two types of projects:

- Assets the Region doesn't currently have responsibility for and that require agreements with other parties to assume responsibility (e.g., growthrelated capital works on Steeles Avenue)
- Additional road projects that are in the Region's Transportation Master Plan that are subject to a five-part financial trigger. These triggers were chosen to ensure that the Region can fund additional growth-related projects in a fiscally prudent way.


## The 2017 Development Charge Bylaw is expected to be updated prior to the statutory maximum five year period

Due to the timing of the proposed amendments to the Provincial Growth Plan, the Region's Municipal Comprehensive Review was put on hold. Consequently, the 2017 Background Study was prepared with a forecast horizon to 2031, rather than 2041.

It is expected that the Region will update its development charge bylaw after the new Growth Plan policies have been finalized and the Municipal Comprehensive Review has been completed.

## The Region will provide stakeholders with notice of passage of the Bylaw as required under the Act

Once the bylaw is passed, the appeal period begins. The Region must provide notice to the public within 20 days of passing the bylaw.

The appeal period for the 2017 Development Charge Bylaw will begin on May 26, 2017, one day after the bylaw is expected to be passed, and end 40 days later,
on July 4, 2017 at 4:30 pm. Anyone wishing to appeal the 2017 Development Charge Bylaw must inform the Regional Clerk prior to that deadline.

## 4. Analysis and Implications

## The 2017 Development Charge Background Study contains over \$6.5 billion in gross growth-related infrastructure costs

The final 2017 Development Charge Background Study includes $\$ 6.5$ billion in growth-related infrastructure costs (Table 3). Approximately 43 per cent of that is dedicated to roads infrastructure projects, and approximately 37 per cent is dedicated to water and wastewater.

Table 3
Final 2017 Development Charge Bylaw gross infrastructure costs

| Service | Gross project costs <br> (\$ Millions) | Share of total gross <br> project costs (\%) |
| :--- | :---: | :---: |
| Water | 602.6 | 9.2 |
| Wastewater | 1,793 | 27.5 |
| Roads | 2,799 | 42.9 |
| Transit | 382.0 | 5.9 |
| Subway | 281.5 | 4.3 |
| Other General Services | 665.7 | 10.2 |
| Total | $\mathbf{6 , 5 2 3}$ | $\mathbf{1 0 0}$ |

## Approximately 57 per cent of the gross project costs included in the Background Study can be recovered under this Bylaw

The Development Charges Act, 1997, contains significant limitations on the project costs that can be recovered through development charges. As a result, only 57 per cent of the gross project costs in the 2017 Background Study can be recovered under the bylaw. Approximately 19 per cent, or $\$ 1.26$ billion, are deductions for post-period benefit and level of service caps, which are potentially recoverable in future bylaws. The remainder will either be recovered from other Regional sources (e.g., tax levy or user rates) or grants and subsidies (Figure 1 and Table 4 provide further details).

Figure 1

## 2017 Development Charge Background Study Gross Project Cost Recovery



Table 4
Share of gross costs to be recovered

|  | Gross project <br> costs | Development <br> charge eligible <br> project costs <br> $(\mathbf{2 0 1 7 - 2 0 3 1 )}$ | Rervice <br> (\$ Millions) <br> Recoverable <br> during this <br> Bylaw (\%) | Potentially <br> recoverable <br> under future <br> Bylaws |
| :--- | ---: | ---: | ---: | :---: |
| Water | 602.6 | 205.7 | 34 | (\%) |

*Note: Totals may not add due to rounding

## 2017 Development Charge Background Study and Bylaw

## A 36-month development charge deferral for purpose-built high density rental buildings could complement recently announced incentives in Ontario's 'Fair Housing Plan'

Staff have developed a 36-month development charge deferral policy for purpose-built high density rental buildings that could complement recent provincial initiatives. Key tenets of this policy are the same as those used in the pilot project to defer development charges for a private purpose-built rental at 212 Davis Drive in the Town of Newmarket. Table 5 summarizes the main points of this policy. Details of the deferral policy are provided in Attachment 2.

## Table 5

Key components of policy to defer development charges for purpose-built high density rental buildings

| Policy consideration | Rationale |
| :--- | :--- |
| 36 month deferral | Addresses stakeholder concern |
| Development charges calculated at <br> building permit | Same as current policy for high-rise <br> condominium developers |
| No interest | Same as current policy for high-rise <br> condominium developers |
| Twenty-year change of use covenant <br> registered on title | Ensures policy facilitates creation of rental <br> stock |
| Security is a charge against land | More favorable to developers than a letter <br> of credit |
| Local municipal participation required | Ensures alignment of Regional and local <br> policy |

On April 20, 2017, the province announced its 16-point 'Fair Housing Plan', aimed at helping more people find affordable homes, increase supply, protect buyers and renters, and bring stability to the real estate market.

Included among these initiatives is a targeted, $\$ 125$ million, five-year program to increase the supply of purpose-built rental apartment buildings by rebating a portion of development charges. Further details have yet to be announced, but, based on staff consultation with the province, it is expected that the program will begin to roll-out during the 2017/2018 provincial fiscal year. The proposed policy

## 2017 Development Charge Background Study and Bylaw

to defer development charge for purpose-built rental buildings appears to align well with the objectives of the 'Fair Housing Plan'.

## The 2017 Development Charge Bylaw includes some revisions to address stakeholder concerns

The 2017 Development Charge Bylaw includes some changes to address stakeholder concerns. These changes do not have any impact on the development charge rates. Table 6 summarizes the changes.

Table 6
Summary of revisions

| Area | Description |
| :--- | :--- |
| Hotel definition | Clarify how lodging and non-lodging uses will be <br> levied development charges |
| Parking structures definition | Clarify wording for development charge <br> treatment of parking structures accessory to <br> office developments |
| Redevelopment credits for derelict <br> buildings (Schedule 'H' to the Bylaw) | Extend credit to non-residential development |

## The treatment of parking structures has been identified for review during the next update of the development charge bylaw

During the consultation process, stakeholders raised concerns with respect to the treatment of parking structures used to store motor vehicles for sale or rent. As a result, staff propose to review the treatment of all parking structure types during the next update of the bylaw, including:

- Parking structures whose sole purpose is to generate revenue from parking (e.g., Green Ps)
- Accessory use parking structures (e.g., servicing malls, office buildings etc.)
- Parking structures in car dealerships (stand-alone or underground) used for storing vehicles for sale

Preliminary areas of consideration for this policy review include:

- Alignment with planning objectives for compact development
- The draw on service of different types of parking structures and its relation to development charge rates
- Consistency of treatment of areas for merchandise storage in the administration of the bylaw


## 2017 Development Charge Background Study and Bylaw

## 5. Financial Considerations

## Staff have made minor changes to the 2017 Development Charge Background Study to reflect the most up-to-date information

Staff have updated the recommended development charge rates to reflect the most current information. These changes and their effect on residential and nonresidential rates are summarized in Tables 7 and 8 respectively.

Table 7
Summary of changes to residential development charge calculation

|  | Single <br> Family <br> Dwelling <br> (\$ per unit) | Multiple <br> Dwelling <br> (\$ per unit) | Apartments <br> >= 700 sqft. <br> (\$ per unit) | Apartments <br> <700 sqft. <br> (\$ per unit) |
| :--- | :---: | :---: | :---: | :---: |
| Updated with final 2016 <br> development charge <br> reserve balances | -555.35 | -447.06 | -324.91 | -237.38 |
| Updated interest rate <br> calculations | +998.50 | +803.79 | +584.17 | +426.79 |
| Adjusted residential and <br> non-residential splits for <br> Water and Wastewater | -35.08 | -28.24 | -20.52 | -14.99 |
| Correction to the Police <br> facilities level of service <br> calculation <br> Correction to benefit to <br> existing calculation for <br> Roads projects | $\mathbf{+ 2 5 9 . 4 8}$ | -208.88 | -151.81 | -110.91 |
| Total | +153.63 | $\mathbf{+ 1 2 3 . 6 7}$ | +89.88 | +65.66 |


| Change | Retail (\$/Sqft) | Non-retail (\$/Sqft) | Hotel (\$/Sqft) |
| :---: | :---: | :---: | :---: |
| Updated with final 2016 development charge reserve balances | -0.33 | -0.06 | 0.02 |
| Updated interest rate calculations | +0.88 | +0.30 | +0.06 |
| Adjusted residential and nonresidential splits for Water and Wastewater | +0.06 | +0.04 | +0.01 |
| Correction to the Police facilities level of service calculation | 0.00 | 0.00 | 0.00 |
| Correction in the non-residential growth assumptions in 2031 for Roads | -0.27 | -0.08 | -0.06 |
| Adjusted Industrial/Office/Institutional rate calculation for Public Health | 0.00 | +0.01 | 0.00 |
| Correction to benefit to existing calculation for Roads projects | -0.32 | -0.09 | -0.06 |
| Total | +0.04 | +0.13 | -0.03 |

## 2017 Development Charge Background Study and Bylaw

## As a result of these changes, the proposed development charges rate for a single-family detached dwelling is now $\mathbf{\$ 4 8 , 5 7 9}$

Table 9 summarizes the previously proposed residential development charge rates and the revised rates. Further information on the methodology used for calculating the rates can be found in the 2017 Development Charge Background Study (Attachment 1).

Table 9
Residential development charge rates as per revised Background Study May 25, 2017

|  | Classes and rates (\$) |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Single and <br> semi- <br> detached | Multiples | Apartments <br> $>=700$ <br> sqft. | Apartments <br> <700 sqft. |
| Current rate <br> (indexed as of May 2017) | 42,637 | 37,300 | 26,414 | 17,928 |
| Revised <br> March 23, 2017 | 48,166 | 38,767 | 28,177 | 20,567 |
| Final <br> May 25, 2017 | 48,320 | 38,891 | 28,267 | 20,632 |
| Difference between <br> March release and <br> finalized rate | $\mathbf{+ 1 5 4}$ | $\mathbf{+ 1 2 4}$ | $\mathbf{+ 9 0}$ | $\mathbf{+ 6 6}$ |

*Numbers may not sum due to rounding

## As a result of these changes, non-residential development charge rates have increased slightly

Table 10 summarizes the previously proposed non-residential development charge rates and the revised rates. Further information on the methodology used for calculating the rates can be found in the 2017 Development Charge Background Study (Attachment 1).

## 2017 Development Charge Background Study and Bylaw

Table 10
Non-residential development charge rates per revised Background Study May 25, 2017

Classes and rates (\$ per square foot)

|  | Retail | Non-retail | Hotel |
| :--- | :---: | :---: | :---: |
| Current rate <br> (indexed as of May 2017) | 39.75 | 20.32 | $40.31^{*}$ |
| Revised <br> March 23, 2017 | 39.85 | 17.77 | 7.96 |
| Final <br> May 25, 2017 | 39.89 | 17.90 | 7.93 |
| Difference between <br> March release and <br> finalized rate | $\mathbf{+ 0 . 0 4}$ | $\mathbf{+ 0 . 1 3}$ | $\mathbf{- 0 . 0 3}$ |

*Note: Hotels were not identified as a separate rate under the 2012 Regional Bylaw (No. 201236), but rather used a blended rate. The blended rate was to charge hotels based on the sum of two factors. The first factor was to levy the small residential apartment charge on each overnight room or suite of rooms. The second factor was to levy the gross floor area for the entire hotel at 25 per cent of the retail charge. The per square foot rate for hotels has been calculated using the blended rate and applying it to an 'average hotel' in the Region (approximately 124 units and 73,200 square feet).

## 6. Local Municipal Impact

Development charges are a major source of funding for growth-related infrastructure, which is required by the Region's local municipalities to meet the provincially mandated growth targets and their own planning goals.

## 7. Conclusion

## It is recommended that Council pass the 2017 Development Charge Bylaw

Section 10(1) of the Development Charges Act, 1997 notes that prior to passing a development charge bylaw, a municipality's Council must complete a development charge background study; Attachment 1 to this report satisfies this obligation.

Furthermore, having met all statutory timelines, and in order to continue to levy development charges, it is recommended that Regional Council approve the adoption of the 2017 Development Charge Bylaw, to come into effect on June 17, 2017.

## 2017 Development Charge Background Study and Bylaw

For more information on this report, please contact Edward Hankins, Director, Treasury Office, at 1-877-464-9675 ext. 71644.

The Senior Management Group has reviewed this report.
May 4, 2017
Attachments (2)
7587849
Accessible formats or communication supports are available upon request

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## EXECUTIVE SUMMARY

### 1.0 Purpose of this Background Study

1.1 This Background Study has been prepared pursuant to Section 10 of the Development Charges Act, 1997 and, together with the proposed bylaw, is being made available to the public more than 60 days prior to the anticipated passage and more than two weeks prior to the public meeting prior to the meeting of Regional Council on April 20, 2017, as required by Section 10 of the Development Charges Act.
1.2 The development charges calculated represent those that can be recovered under the Development Charges Act, based on York Region's capital plans and other assumptions in accordance with the requirements of the Development ChargesAct.
1.3 Regional Council, having received the revised draft background study and bylaw, and having regard for the input at the public meeting and any other consultation sessions, shall decide upon the magnitude of the development charges it wishes to establish for residential, industrial, office, institutional, retail and hotel development. Tax levy, user rate or other funding (e.g., grants) will be required to finance any portion of growthrelated costs not funded by development charges.
1.4 Prior to tabling this revised background study, staff held nine consultation meetings, beginning in August 2016, with representatives of the Building Industry and Land Development Association York Chapter. The consultation process helped to ensure that stakeholders understand York Region's the methodologies and assumptions used in calculating and attributing costs. Specific topics included: the growth forecast, area-specific development charges, development charge methodologies and assumptions, hotel development charges, asset management plans and the draft 2017 Development Charge Background Study and Bylaw (tabled on February 16, 2017).

Staff are committed to continuing communication with the development industry and will continue to meet to discuss development charge-related matters and issues.
1.5 Staff also held seven consultation meetings with finance directors from the local municipalities (prior to tabling of this revised background study). This engagement, which also began in June 2016, covered a number of topics that informed the content of the 2017 Background Study and Bylaw, including: the growth forecast, area-specific development charges, hotel development charges, asset management plans and the draft 2017 Development Charge Background Study (tabled on February 16, 2017) .
1.6 Decisions are required to finalize the development charge policy and the Bylaw, including decisions regarding the schedule of charges by type of development, the threshold to delineate large and small apartments, and a policy to defer development charges for private purpose-built rentals.

### 2.02017 Development Charge calculation

2.1 Table ES-2 presents the proposed increase in the region-wide development charges for residential developments, including single and semi-detached units, multiple dwelling units and apartments (large and small), and non-residential developments, including industrial/office/institutional, retail and hotel.

Proposed residential development charge rate for single-family detached have increased by approximately 12.97 per cent. Proposed non-residential development charge rates have increased by 0.25 per cent for retail and decreased by 12.55 per cent for non-retail.

Hotels will pay development charge rates that are 79.97 per cent lower than they were in 2012. Hotels were not identified as a separate class under the 2012 Regional Bylaw (No. 2012-36) but were charged a blended rate consisting of the small apartment rate and to levy the gross floor area for the entire hotel at 25 per cent of the retail rate. The per square foot/metre rate for hotels has been calculated using the blended rate and applying it to an 'average hotel' in the Region since 2,000 (approximately 124 units and 73,200 square feet). The calculated charges are reflected in the proposed bylaw contained in Appendix C and in this Executive Summary.
2.2 Table ES-3 summarizes York Region's Development Related Capital Program and the required deductions under the Development Charges Act. In summary, the gross development-related capital cost of the entire development charge program is \$6.5 billion. Of this amount, $\$ 3.7$ billion has been determined to be development chargerecoverable over the 2017 to mid-2031 period (approximately $\$ 2.7$ billion from residential development and $\$ 1.0$ billion from retail, industrial, office, institutional and hotel development (non- residential). These costs do not include debt carrying charges or other financing costs to be incurred by York Region, as these have been incorporated separately. The difference between the gross and development chargerecoverable amounts comprises the following deductions, pursuant to the Development Charges Act. Numbers may not add due to rounding:
$\$ 6.52$ billion Gross development-related capital cost

- $\$ 1.26$ billion Ineligible re: Level of Service/Post Period Benefit
- $\$ 0.91$ billion Benefit to Existing Development
- $\$ 0.67$ billion Subsidies and Other Contributions
- $\$ 0.01$ billion $10 \%$ Statutory Deduction
$\$ 3.68$ billion
2.3 These calculations have been made in accordance with the principle that "Growth Pays for Growth" to the extent that it is permitted under the Development Charges Act. Accordingly, the Benefit to Existing Development is not a growth-related cost. Subsidies and Other Contributions represent a funding source that does not involve local taxes or user rates. The 10 per cent statutory deduction affects services other than Wastewater, Water, Roads, Transit, Toronto-York Subway extension, Police and Public Works. Finally, the Post Period Benefit deduction represents the amount
to be funded by means of future development charges to be collected via subsequent by-laws, once the planning horizon extends beyond 2031.
2.4 Table ES-2 sets out the existing and calculated charge for single family detached, multiples, apartments (large and small), retail, non-retail and hotel development.


### 3.0 Proposed Bylaw modifications

Table ES-1 (below) captures the substantive changes in the Region's draft 2017 development charge bylaw.

Table ES - 1
PROPOSED CHANGES TO THE DEVELOPMENT CHARGES BYLAW

| Area | How issue identified | Current treatment | Proposed treatment |
| :---: | :---: | :---: | :---: |
| Threshold to delineate large versus small apartments | Stakeholder concern from 2012 Bylaw | Large apartments are 650 square feet or greater | Large apartments are 700 square feet or greater |
| Hotel development charge rate structure | Council direction (June 2016) | Blended rate: 100 per cent small apartment unit and the gross floor area for the entire hotel at 25 per cent of the retail rate | Hotel class: per square foot charge |
| Timing of payment | Stakeholder concern | For future development blocks, DCs will be paid for the maximum number and type of dwelling units permitted by the Zoning Bylaw in effect at the time of registration | Payment of development charges for future development blocks to be at building permit stage |
| Building permit definition | Change to legislation | Current Bylaw (No. 2012-36) does not define building permit | Will be defined to mean a permit issued under the Building Code Act, which permits the construction of a building or structure, or which permits the construction of the foundation of a building or structure* |
| Multi-tenanted development or redevelopment | Stakeholder concern | Previously individually owned units in a multi-tenanted structure would be levied development charges based on the principal use of the entirety of the structure | Now assessed individually based on the predominant use of each unit within that structure. |

### 4.0 Council approvals sought

At this stage in the process, the Background Study and proposed Development Charge Bylaw are being tabled for information purposes, as part of the consultation process and in accordance with the Development Charges Act.
When that process is complete and final development charge recommendations are made to Council on May 18, 2017, approval will be sought for the 2017 Development Charge Bylaw and the Background Study, including:

- The development charge calculation;
- The development forecast;
- The development-related capital program;
- Changes to the bylaw; and
- Associated material (including policies outside of the Bylaw).

All of the above will be subject to any amendments or addenda that may be produced prior to the passing of the Bylaw.
Table ES-2


| Service | Residential - Per Single Detached Unit |  |  |  | Non-Residential - Per Sqft of Retail GFA |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Retail |  |  |  | Industrial/Office/Institutional |  |  |  | Hotel |  |  |  |
|  | February 2017 Current Charge | June 2017 <br> Proposed Charge | Change |  | $\begin{array}{\|c} \hline \text { February } 2017 \\ \text { Current } \\ \text { Charge } \end{array}$ | June 2017 <br> Proposed Charge | Change |  | February 2017 Current Charge | June 2017 <br> Proposed Charge | Change |  | February 2017 Current Charge | June 2017 <br> Proposed Charge | Change |  |
| Hard Services |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Water | \$9,817 | \$9,170 | (\$647) | -6.59\% | \$6.15 | \$5.54 | (\$0.61) | -9.97\% | \$4.94 | \$3.44 | (\$1.50) | -30.42\% | N/A | \$0.98 | N/A | N/A |
| Wastewater ${ }^{1}$ | \$17,221 | \$18,853 | \$1,632 | 9.48\% | \$10.81 | \$10.67 | (\$0.14) | -1.33\% | \$8.69 | \$7.02 | (\$1.67) | -19.19\% | N/A | \$1.98 | N/A | N/A |
| Roads | \$12,129 | \$14,206 | \$2,077 | 17.12\% | \$19.55 | \$17.87 | (\$1.68) | -8.58\% | \$5.50 | \$5.26 | (\$0.24) | -4.43\% | N/A | \$3.69 | N/A | N/A |
| Subtotal Hard Services | \$39,167 | \$42,229 | \$3,062 | 7.82\% | \$36.51 | \$34.08 | (\$2.43) | -6.67\% | \$19.13 | \$15.72 | (\$3.41) | -17.85\% | N/A | \$6.65 | N/A | N/A |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | N/A | N/A |
| General Services |  |  |  |  |  |  |  |  |  |  |  |  |  |  | N/A | N/A |
| Transit | \$801 | \$1,309 | \$508 | 63.38\% | \$1.10 | \$1.82 | \$0.72 | 65.44\% | \$0.31 | \$0.53 | \$0.22 | 72.30\% | N/A | \$0.43 | N/A | N/A |
| Toronto-York Spadina Subway Extension | \$999 | \$2,531 | \$1,532 | 153.39\% | \$1.61 | \$3.11 | \$1.50 | 93.07\% | \$0.45 | \$0.91 | \$0.46 | 102.60\% | N/A | \$0.61 | N/A | N/A |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | N/A | N/A |
| Police | \$517 | \$903 | \$386 | 74.68\% | \$0.34 | \$0.63 | \$0.29 | 84.26\% | \$0.28 | \$0.49 | \$0.21 | 75.15\% | N/A | \$0.14 | N/A | N/A |
| Waste Diversion | N/A | \$42 | \$42 | N/A | N/A | \$0.03 | \$0.03 | N/A | N/A | \$0.03 | \$0.03 | N/A | N/A | \$0.03 | N/A | N/A |
| Public Works | \$234 | \$203 | (\$31) | -13.45\% | \$0.14 | \$0.12 | (\$0.02) | -17.84\% | \$0.11 | \$0.13 | \$0.02 | 15.98\% | N/A | \$0.05 | N/A | N/A |
| Paramedic Services | \$98 | \$396 | \$298 | 303.59\% | \$0.02 | \$0.08 | \$0.06 | 286.15\% | \$0.02 | \$0.07 | \$0.05 | 225.62\% | N/A | \$0.02 | N/A | N/A |
| Public Health | \$78 | \$116 | \$38 | 48.90\% | \$0.01 | \$0.01 | (\$0.00) | -2.94\% | \$0.01 | \$0.01 | (\$0.00) | -27.18\% | N/A | \$0.00 | N/A | N/A |
| Social Housing | \$360 | \$209 | (\$151) | -41.98\% | \$0.00 | \$0.00 | \$0.00 | N/A | \$0.00 | \$0.00 | \$0.00 | N/A | N/A | \$0.00 | N/A | N/A |
| Court Services | N/A | \$40 | \$40 | N/A | N/A | \$0.03 | \$0.03 | N/A | N/A | \$0.02 | \$0.02 | N/A | N/A | \$0.01 | N/A | N/A |
| Growth Studies | \$24 | \$0 | (\$24) | -100.00\% | \$0.02 | \$0.00 | (\$0.02) | -100.00\% | \$0.01 | \$0.00 | (\$0.01) | -100.00\% | N/A | \$0.00 | N/A | N/A |
| Senior Services | \$17 | \$0 | (\$17) | -100.00\% | \$0.00 | \$0.00 | \$0.00 |  | \$0.00 | \$0.00 | \$0.00 | N/A | N/A | \$0.00 | N/A | N/A |
| Subtotal General Services | \$3,128 | \$5,749 | \$2,621 | 83.79\% | \$3.24 | \$5.81 | \$2.57 | 79.41\% | \$1.19 | \$2.18 | \$0.99 | 83.44\% | N/A | \$1.28 | N/A | N/A |
| GO Transit ${ }^{2}$ | \$342 | \$342 | \$0 | 0.00\% | \$0.00 | \$0.00 | \$0.00 | 0.00\% | \$0.00 | \$0.00 | \$0.00 | 0.00\% | 0.00 | \$0.00 | N/A | N/A |
| Total | \$42,637 | \$48,320 | \$5,683 | 13.33\% | \$39.75 | \$39.89 | \$0.14 | 0.35\% | \$20.32 | \$17.90 | (\$2.42) | -11.91\% | N/A | \$7.93 | N/A | N/A | ${ }^{1}$ The Nobleton wastewater development charge is currently $\$ 9,438 /$ single detached unit and $\$ 5.47 /$ Sqft of non-residential gross floor area.

${ }^{2}$ Development charges for GO Transit are levied under a separate bylaw (No.DC-004-2001-097), as such the rates charged are not affected by this Background Study or Bylaw.
Total Development Related Capital Program

| Service | Gross Project Cost | Less | New Municipal Cost | Less Ineligible costs |  | Potential DC Recoverable Costs |  |  | Residential and Non-residential Split |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Grants and Subsidies |  | Benefit to Existing | 10\% <br> Statutor <br> Deduction | Total Development Charge Eligible Cost | Growth Costs | ```Post Period Benefit I Level of Service Deduction``` | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  | Retail | Industrial/Officel Institutional | Hotel |
| Hard Services |  |  |  |  |  |  |  |  |  |  |  |  |
| Water 1 | \$602,643,143 | \$7,722,000 | \$594,921,143 | \$0 | \$0 | \$594,921,143 | \$205,661,143 | \$389,260,000 | \$157,330,775 | \$13,211,470 | \$34,873,830 | \$245,069 |
| Wastewater 1 | \$1,792,581,316 | \$67,540,000 | \$1,725,041,316 | \$15,455,000 | \$0 | \$1,709,586,316 | \$983,183,316 | \$726,403,000 | \$752,135,237 | \$63,158,731 | \$166,717,773 | \$1,171,575 |
| Roads 1 | \$2,798,668,586 | \$362,441,186 | \$2,436,227,400 | \$488,775,597 | \$0 | \$1,947,451,802 | \$1,945,274,992 | \$2,176,810 | \$1,391,418,810 | \$259,727,991 | \$289,655,415 | \$4,472,777 |
| Subtotal Hard Services | \$5,193,893,046 | \$437,703,186 | \$4,756,189,859 | \$504,230,597 | \$0 | \$4,251,959,262 | \$3,134,119,452 | \$1,117,839,810 | \$2,300,884,821 | \$336,098,192 | \$491,247,017 | \$5,889,421 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| General Services |  |  |  |  |  |  |  |  |  |  |  |  |
| Transit | \$381,967,000 | \$163,419,530 | \$218,547,470 | \$64,934,390 | \$0 | \$153,613,080 | \$153,576,080 | \$37,000 | \$106,705,316 | \$21,979,802 | \$24,512,448 | \$378,514 |
| Toronto-York Spadina Subway Extension | \$281,500,000 | \$21,436,000 | \$260,064,000 | \$67,616,640 | \$0 | \$192,447,360 | \$192,447,360 | \$0 | \$137,653,996 | \$25,695,064 | \$28,655,804 | \$442,495 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Police 1 | \$226,845,000 | \$0 | \$226,845,000 | \$121,309,361 | \$0 | \$105,535,639 | \$78,753,726 | \$26,781,913 | \$56,331,067 | \$6,129,403 | \$16,179,558 | \$113,699 |
| Waste Diversion | \$9,723,000 | \$0 | \$9,723,000 | \$3,513,764 | \$620,924 | \$5,588,313 | \$4,253,755 | \$1,334,558 | \$2,859,631 | \$283,103 | \$1,086,238 | \$24,783 |
| Public Works 1 | \$152,260,000 | \$0 | \$152,260,000 | \$7,260,500 | \$0 | \$144,999,500 | \$43,216,470 | \$101,783,030 | \$30,911,933 | \$3,363,538 | \$8,878,607 | \$62,393 |
| Paramedic Services | \$52,290,000 | \$0 | \$52,290,000 | \$15,015,417 | \$3,727,458 | \$33,547,125 | \$30,129,457 | \$3,417,668 | \$26,281,387 | \$1,050,935 | \$2,778,627 | \$18,508 |
| Public Health | \$17,347,000 | \$0 | \$17,347,000 | \$0 | \$1,734,700 | \$15,612,300 | \$15,612,300 | \$0 | \$14,831,685 | \$202,763 | \$574,462 | \$3,389 |
| Social Housing | \$185,174,000 | \$46,641,000 | \$138,533,000 | \$115,076,178 | \$2,345,682 | \$21,111,140 | \$21,111,140 | \$0 | \$21,111,140 | \$0 | \$0 | \$0 |
| Court Services | \$22,049,720 | \$0 | \$22,049,720 | \$6,342,772 | \$1,570,695 | \$14,136,254 | \$3,877,619 | \$10,258,635 | \$2,694,186 | \$323,204 | \$854,537 | \$5,692 |
| Subtotal General Services | \$1,329,155,720 | \$231,496,530 | \$1,097,659,190 | \$401,069,021 | \$9,999,459 | \$686,590,710 | \$542,977,907 | \$143,612,804 | \$399,380,339 | \$59,027,813 | \$83,520,282 | \$1,049,473 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total | \$6,523,048,766 | \$669,199,716 | \$5,853,849,049 | \$905,299,618 | \$9,999,459 | \$4,938,549,972 | \$3,677,097,359 | \$1,261,452,614 | \$2,700,265,161 | \$395,126,005 | \$574,767,299 | \$6,938,894 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2017-2031 | \$5,572,998,046 | \$437,703,186 | \$5,135,294,859 | \$632,800,458 | \$0 | \$4,502,494,401 | \$3,256,089,648 | \$1,246,404,753 | \$2,388,127,821 | \$345,591,133 | \$516,305,182 | \$6,065,512 |
| 2017-2026 | \$950,050,720 | \$231,496,530 | \$718,554,190 | \$272,499,160 | \$9,999,459 | \$436,055,571 | \$421,007,710 | \$15,047,861 | \$312,137,340 | \$49,534,872 | \$58,462,117 | \$873,381 |

Table ES-4
Comparison of Existing and Calculated Development Charges By Type of Development
 addition, development in Nobleton is excluded in this table and subject to a separate charge for Wastewater Treatment Services.

Development charges for GO Transit are levied under a separate bylaw (No. DC-0004-2001-097), so the rates charged are not affected by this Background Study or Bylaw. GO Transit development charges only apply to residential development. GO Transit rates as of February, 32017 are as follows:

TABLE ES-5
GO TRANSIT DEVELOPMENT CHARGES (as of February 2017)

| Type of residential <br> development | GO Transit Development <br> Charge Rate (\$) |
| :--- | :---: |
| Single and semi-detached | 342 |
| Multiple unit dwelling | 269 |
| Apartments $(>=700 \text { Sqft })^{1}$ | 198 |
| Apartments $(<700 \mathrm{Sqft})^{1}$ | 125 |

[^1]
## 1. INTRODUCTION

### 1.1 Background Study requirements

The Development Charges Act, 1997 (as amended) requires that Regional Council complete a development charge background study before passing a development charge bylaw. The mandatory inclusions in such a study are set out in s. 10 of the Development Charges Act and in s. 8 of O.Reg. 82/98, and are as follows:

1. Estimates of the anticipated amount, type and location of development (addressed in Chapter 3 of this background study)
2. Development charge calculations for each service to which the Development Charge Bylaw would relate are addressed in Chapters 5-10 of this background study
3. An examination of the long-term capital and operating costs for capital infrastructure required for each service to which the Development Charge Bylaw would relate (addressed in Chapter 14)
4. The following for each service to which the development charge relates:

- The total of the estimated capital costs relating to the service
- The allocation of the costs between costs that would benefit new development and costs that would benefit existing development
- The total of the estimated capital costs relating to the service that will be incurred during the term of the proposed Development Charge Bylaw
- An estimation of costs which will benefit development that occurs beyond the planning horizon of the respective services under this bylaw
- The estimated and actual value of credits that are being carried forward relating to the service

5. Consideration of the use of more than one development charge bylaw to reflect different needs for services in different areas ${ }^{1}$;
6. An asset management plan that deals with all assets whose capital costs are proposed to be funded under the Development Charge Bylaw ${ }^{1}$ (addressed in Chapter 14):

- Demonstrating that all the assets funded under the development charge bylaw are financially sustainable over their full life cycle.

[^2]7. A municipality's development charge background study must be made publicly available 60 days prior to the passing of the bylaw ${ }^{1}$; and
8. The proposed sequence of timing involved with putting a new development charge bylaw in place, as set out in Table1-1

TABLE 1-1

## SCHEDULE OF KEY DEVELOPMENT CHARGE PROCESS DATES FOR YORK REGION

| Deliverables | Date |
| :---: | :---: |

Hotel Development Charges in York Region: Report to
March 10, 2016 Committee of the Whole

Consultations with stakeholders
Status of 2017 Bylaw Update: Report to Council
2017 Development Charge Bylaw Directions:
June 2016 - May 2017

June 16, 2016

Report to Council

Notice of first public meeting published
2017 Background Study and Bylaw publicly released
Report to Council on the 2017 Background Study and Bylaw

Public meeting at Committee of the Whole
March 9, 2017

Report to Council on the Revised 2017 Background Study and Bylaw
Revised 2017 Background Study and Bylaw publicly released

Notice of second public meeting published

Public meeting before Regional Council
New Bylaw to Council for consideration of passage
Newspaper notice of bylaw passage
March 23, 2017

March 23, 2017
March 30, 2017

April 20, 2017
May 25, 2017
By 20 days after
passage
2017 Development Charge Bylaw comes into force
Last day for bylaw appeal
Region makes pamphlet available

June 17, 2017
40 days after passage
By 60 days after in force date

[^3]
### 1.2 Overview of development charges in York Region

### 1.2.1 Introduction

This section describes the relevant sections of the Development Charges
Act that form the basis of the development charge calculation.

1. Development charges are payments made by new development in York Region (residential and non-residential) normally as part of the building permit approval and/or the subdivision/severance agreement process. These payments are made by all new development, unless specifically exempted by the Development Charges Act, section 110 of the Municipal Act, or York Region's Development Charge Bylaw.
2. These development charge payments fund the growth-related capital costs of providing services to new development anticipated over the period of 2017 to 2026 or 2017 to 2031, depending on the service involved. All York Regionfunded services are potentially eligible for development charge funding, except those specifically excluded via Ontario Regulation 82/98 of the Development Charges Act.
3. "Capital" is defined in the Development Charges Act to include the municipal cost to acquire, lease, construct or improve land or facilities, including rolling stock ( $7+$ year life), furniture and equipment (other than computer equipment), library materials and related study and financing costs.
4. York Region has imposed development charges under the Development Charges Act since 1991, and prior to that lot levies pursuant to the Planning Act. York Region's current Development Charge Bylaw (No. 2012-36) came into effect on June 18, 2012 with a statutory maximum term of five years.
5. Development Charge Bylaw (No. 2012-36) is set to expire on June 16, 2017.
6. This Bylaw provides for development charge payments that vary with the amount and type of anticipated new development, as detailed in Chapter 3.
7. The charges are indexed for inflation on July 1 each year in accordance with the Statistics Canada Quarterly, Construction Price Statistics, catalogue number 62-007.
8. The monies collected under a development charge bylaw are maintained in separate reserve funds for each of the services involved. The existing charge is comprised of the following services: Water, Wastewater, Roads, Transit, the Toronto-York Subway Extension, Police, Public Works, Long Term Care, Emergency Medical Services, Public Health, Social Housing, and Growth Studies.

- Each development charge paid is allocated, as statutorily required, to those reserve funds, in accordance with the development charge rate for each service. The monies can only be expended for the purposes for
which the development charge was calculated.
- A municipality may borrow money from a reserve fund but if it does so, the municipality shall repay the amount used plus interest at a rate not less than the prescribed minimum interest rate.

9. The 2017 Bylaw will add the following services for which development charges are collected and which will require separate reserve funds: Waste Diversion and Court Services.

- Waste Diversion is included as a result of amendments to the list of ineligible services, under Ontario Regulation 82/98.
- Court Services is included as it is an eligible service under the legislation. Municipalities that have collected development charges for court services include: County of Grey, City of Brampton, City of Guelph, City of Mississauga and City of Hamilton.

10. The 2017 Bylaw will not collect for Growth Studies as the reserves are sufficient to fund the proposed projects.
11. The 2017 Bylaw will also rename two services

- Paramedic Services, previously Emergency Medical Services.
- Senior Services - Capital Component, previously Long Term Care.

12. Senior Services - Capital Component (previously Long Term Care), will be identified as a contingent service under the 2017 Bylaw. However, even if the trigger event occurs, the Bylaw will not collect for Senior Services - Capital Component as the reserves are sufficient to fund the provision provided in our background study.
13. In calculating the charge, it is necessary to:

- Establish a new development forecast for population and housing type, and for employment and gross floor area;
- Determine and cost the additional services new development will require and ensure that the associated capital program has Council approval;
- Make the deductions required by the Development Charges Act with respect to historic service level cap, benefit to existing development, uncommitted excess capacity, grants and contributions, and the statutory 10 per cent deduction for certain services;
- Calculate development charges by class and document this in a background study and bylaw; and
- Take the Development Charge Background study and proposed Bylaw through a public process, and seek Council approval.

14. Due to recent amendments to the Development Charges Act, municipalities must now consider the use of area-specific development charges in their background study.
15. Due to recent amendments to the Development Charges Act, municipalities must now prepare an asset management plan for all services included in the bylaw, demonstrating that all assets funded by the bylaw are financially sustainable over their lifecycle.
16. Finally, municipalities must ensure that a development charge background study is made available to the public at least 60 days prior to the passing of the development charge bylaw and until the bylaw expires or is repealed by posting the study on the website of the municipality or, if there is no such website, in the municipal office.

### 1.2.2 Development charge pre-requisites

As per Ontario regulation 82/98, under the Development Charges Act, as amended, York Region can impose development charges for:

1. A regional service and funding responsibility other than:

- The provision of cultural or entertainment facilities, including museums, theatres and art galleries but not including public libraries;
- The provision of tourism facilities, including convention centres;
- The acquisition of land for parks;
- The provision of a hospital as defined in the Public Hospitals Act;
- The provision of landfill sites and services;
- The provision of facilities and services for the incineration of waste; and
- The provision of headquarters for the general administration of municipalities and local boards.

2. A service that will experience an increase in capital needs at least partially attributable to residential and/or non-residential growth in York Region from 2017 to 2031 inclusive (or a 10-year planning period in the case of most general services including transit);
3. A service for which Regional Council has or will approve a capital forecast that includes capital capacity expansion projects as per paragraph 2;
4. Capital capacity expansion projects that are not fully funded by grants, subsidies or developer contributions or other contributions;
5. Capital projects that involve the acquisition, lease, construction or improvement of land, buildings, including furniture, rolling stock (with a useful life of seven
years or more or equivalent), equipment, studies and borrowing costs (as well as library materials); and
6. Capital costs cannot serve to increase the future (per capita/employee) level of service beyond the historical average in York Region over the 2007 to 2016 period (for those services to which historic level of service applies).

### 1.2.3 Statutory development charge calculation requirements

The following table sets out the method that must be used to determine development charges. The underlining has been added for clarification/emphasis and is not part of the statute or regulation quoted on the left side of the page. The development charge calculation process is also summarized schematically in Table1-2.

TABLE 1-2
SUMMARY OF STATUTORY DEVELOPMENT CHARGE CALCULATION REQUIREMENTS

## s.s.5(1) of the Development Charges <br> Act (and associated Regulations)

1. "The anticipated amount, type and location of development, for which development charges can be imposed, must be estimated."
2. "The increase in the need for service attributable to the anticipated development must be estimated for each service to which the Development Charge Bylaw would relate."

Virtually all municipalities who collect development charges forecast all development (including development charge-ineligible) in the first instance. That development is used as the denominator in the development charge calculation with the full eligible cost of servicing all such development used as the numerator. That way, growth-related servicing costs are equitably spread over all benefiting development, the municipality does not recover development charges from exempt development and this would ensure that the requirements of s.s.5(6)3 can be met. (That is, capital costs have not been offloaded from one type of development to another).

This step involves estimating the additional requirement for each individual service that is needed by the development increment in paragraph 1.
The anticipated development in paragraph 1 must correspond to the service attribution in paragraph 2. The capital costs estimates identified in paragraph 2 relates to both ineligible and eligible development. Consistent with the approach identified above, all development is included in the denominator of the development charge calculation.
s.s.5(1) of the Development Charges Act (and associated Regulations)
3. "The estimate under paragraph 2 may include an increase in need only if the council of the municipality has indicated that it intends to ensure that such an increase in need will be met." ${ }^{11}$
O.Reg. 82/98 s.3. "For the purposes of paragraph 3 of subsection 5(1) of the Act, the council of a municipality has indicated that it intends to ensure that an increase in the need for service will be met if the increase in service forms part of an official plan, capital forecast or similar expression of the intention of the council and the plan, forecast or similar expression of the intention of the council has been approved by the council."

Council needs to have expressed its' intent to undertake capital works of the nature outline in the Background Study to provide services at the level used to establish the DC rates. The Regulations provide direction on the different ways in which Council can express the intent.

## s.s.5(1) of the Development Charges

Act

## Commentary

(and associated Regulations)
4. "The estimate under paragraph 2 must not include an increase that would result in the level of service exceeding the average level of that service provided in the municipality over the 10-year period immediately preceding the preparation of the background study required under section 10. ${ }^{1}$ The estimate also must not include an increase in the need for service that relates to a time after the 10-year period immediately following the preparation of the background study unless the service is set out in subsection (5)."

This provision creates a "service level cap" equal to the cost of providing service to the "anticipated development," consistent with the 10-year historical average level of service.

In accordance with section 6.1(1) of the Regulations, transit services are a prescribed service for the purposes of this section of the Act and as such shall have a planned level of service for the 10-year period immediately following the preparation of the Background Study

In accordance with s.s.5(1)4, services such as paramedic services, transit services and waste diversion services are restricted to a maximum 10-year planning horizon.
s.s.5(5) notes that water, wastewater, storm water, road, police and fire services are not subject to a 10-year planning period cap.

Services other than those excluded in the Regulations be defined by the municipality and, in some cases, grouped into "service categories" for purposes of reserve funds and credits (as per s.7).
O.Reg. 82/98 s.4(1) "For the purposes of paragraph 4 of subsection 5(1) of the Act, both the quantity and quality of a service shall be taken into account in determining the level of service and the average level of service."
s.s.4(1.1) provides that in determining the quality of a service, the replacement cost, exclusive of any allowance for depreciation, shall be the amount used.
s.s.4(2) addresses the service level in an excluded geographic area where a service is not provided.
s.s.4(4) limits the service level in part of a municipality to the level otherwise applicable to the full municipality.
pare

Two "level of service" measures must be taken into account in satisfying compliance with the 10-year historical average level of service cap. These considerations involve "quantity" (e.g., floor space/capita) and "quality" (e.g., cost per sq.m. of floor space).

The Regulation clarifies that the quality level of service measure is to be based on the un-depreciated replacement cost of municipal capital works.
s.s.5(1) of the Development Charges Act

Commentary
(and associated Regulations)
s.s.4(3) modifies the service level cap where a higher level is required by another Act.
O.Reg. 206/04 amended s. 4 of O.Reg. 82/98 by adding the following subsection:
"(1.1) In determining the quality of a service under subsection (1), the replacement cost of municipal capital works, exclusive of any allowance for depreciation, shall be the amount used.
5. "The increase in the need for service attributable to the anticipated development must be reduced by the part of that increase that can be met using the municipality's excess capacity, other than excess capacity that the council of the municipality has indicated an intention would be paid for by new development." ${ }^{2}$
O.Reg. 82/98 s.5. "For the purposes of paragraph 5 of subsection 5(1) of the Act, excess capacity is uncommitted excess capacity unless, either before or at the time the excess capacity was created, the council of the municipality expressed a clear intention that the excess capacity would be paid for by development charges or other similar charges."
6. "The increase in the need for service must be reduced by the extent to which an increase in service to meet the increased need would benefit existing development." ${ }^{11}$

Note: no regulatory clarification has been provided.
"excess capacity" is available capacity that obviates (part of) the need for new projects. The Act requires that it be determined if any excess capacity is "committed" or "uncommitted".
"Uncommitted excess capacity" is available capacity that obviates (part of) the need for new projects.

The Reg. explains the circumstances under which (part of) the cost of "committed excess capacity," (i.e., infrastructure in the ground from prior development charge bylaws or otherwise), can be recovered via future development charges. The Region, especially within the engineered services, has committed excess capacity being funding through current DC rates.

Existing development benefits from: the repair or unexpanded replacement of existing assets; an increase in average service level or existing operational efficiency;
the elimination of a chronic servicing problem not created by growth;
providing services where none previously existed (e.g., water service).
s.s.5(1) of the Development Charges Act

## Commentary

(and associated Regulations)
7. "The capital costs necessary to provide the increased services must be estimated. The capital costs must be reduced by the reductions set out in subsection (2). What is included as a capital cost is set out in subsection (3)."1 O.Reg. 82/98 s. 6 indicates that: Unless the person making the grant or contribution was specific as to how it is to be applied, the contribution is to be shared between growth and non-growth project components in proportion to the way in which the costs were allocated in s.s.5(1)6.
s.s.5(3) defines capital costs to include:

These costs exclude "local services" related to a plan of The acquisition or lease of (an interest in) subdivision or a consent approval, to be installed or paid land;
Construction, improvement, acquisition or lease (capital component only) costs for buildings/structures/facilities;
Seven + year useful life rolling stock; Furniture, furnishings \& equipment, other than computer equipment;
Library materials;
Studies re above;
Development Charge Background Studies; and
Interest on related borrowings.
8. "The capital cost must be reduced by 10 per cent. This paragraph does not apply to services set out in subsection (5)."
s.s.5(2) refers to capital grants, subsidies and other contributions made to a municipality or that Council anticipates will be made in respect of the capital costs.
for by the owner (s.s.2(5)). They are not directly applicable to York Region as a result of the allocation of servicing responsibility between the local municipalities and York Region.

Includes debt payments related to previously constructed growth- related works.

The purpose of this reduction is undefined, beyond the Province's expressed wish in 1997 to moderate development charge quantum. The exclusion of various services under s.s.2.1 (1) of the Regulations serves a similar purpose. (e.g., Cultural/entertainment facilities, including museums, theatres and art galleries; tourism facilities, including convention centres; parkland acquisition; public hospitals, provision of landfill sites and services, provision of facilities and services for the incineration of waste, and general administration headquarters for municipalities/local boards). The Region's services not subject to the $10 \%$ reduction are: Roads and Related, Water, Wastewater, Police, Transit, Toronto-York Subway Extension, and Public Works.

1. "Rules must be developed to determine if a development charge is payable in any particular case and to determine the amount of the charge, subject to the limitations set out in subsection (6)."

These are mandatory development charge bylaw inclusions as to how the charge is to be applied to development types and circumstances.

These are three over-riding tests to be met by the Development Charge Bylaw.
a) The rules must be such that the total of the development charges that would be imposed upon the anticipated development is less than or equal to the capital costs determined under paragraphs 2 to 8 of subsection (1) for all the services to which the Development Charge Bylaw relates.

A municipality cannot collect more than the calculated cost for each service (if the amount of development and resultant revenue outpaces the forecast, then the extra revenue must be addressed via a reserve fund deduction in the development charge calculation in the next round or other appropriate means).
b) If the rules expressly identify a type of development they must not provide for the type of development to pay development charges that exceed the capital costs, determined under paragraphs 2 to 8 of subsection (1), which arise from the increase in the need for services attributable to the type of development.

However, it is not necessary that the amount of the development charge for a particular development be limited to the increase in capital costs, if any, that are attributable to that particular development.

A municipality cannot shift the cost of servicing one type of development onto another type. (e.g., Industrial servicing costs cannot be transferred to residential development and single detached unit servicing costs cannot be transferred to apartments).

It is not necessary that the average municipalwide per unit servicing costs funded by the development charge reflect the needs of any particular development project.

Provides further clarification on the inability of the bylaw to offload cost recovery from one type of development to another, in this case from exempt or discounted development to non-exempt or non- discounted development.
s.s.5(1) of the Development Charges Act (and associated Regulations)
c) If the Development Charge Bylaw will exempt a type of development, phase in a development charge, or otherwise provide for a type of development to have a lower development charge than is allowed, the rules for determining development charges may not provide for any resulting shortfall to be made up through higher development charges for other development."
10. "The rules may provide for full or partial exemptions for types of development and for the phasing in of development charges. The rules may also provide for the indexing of development charges based on the prescribed index."

These are optional bylaw inclusions such as authority to set rules on discretionary exemptions, phasing in of development charges and indexing of development charges.

FIGURE 1-1
STATUTORY REQUIREMENTS FOR CALCULATING A DEVELOPMENT CHARGE


## 2. CURRENT YORK REGION POLICY

### 2.1 Schedule of charges

On May 17, 2012, York Region Council passed bylaw No. 2012-36 under the Development Charges Act. The bylaw came into effect on June 18, 2012. Minutes of Settlement with Building Industry and Land Development Association (BILD) regarding the 2012 Development Charge Bylaw update outlined the following key elements:

- Adjustments to the rate calculation were made that resulted in a reduction of approximately 5 per cent for residential and non-retail rates and approximately 7 per cent for retail rates compared to the proposed 2012 Development Charge Bylaw.
- The threshold for large apartments was identified as 700 square feet or larger. The 700 square foot threshold was to be in effect until June 18, 2014. The threshold was to be reduced to 650 square feet or larger on June 19, 2014. The 650 square foot threshold was to be in effect for the remainder of the term of the proposed Development Charge Bylaw. Staff agreed to undertake an analysis of the relationship between area and occupancy in apartments in the Region and agreed to use the analysis to inform the threshold in the next bylaw. The Region agreed to consult with BILD in establishing the methodology for the analysis

The 2012 Bylaw imposed development charges on residential; industrial, office, institutional (IOI); and retail uses. The table below shows the 2012 residential rates:

TABLE 2-1
2012 DEVELOPMENT CHARGES BYLAW - RESIDENTIAL RATES

2012 Development Charge Bylaw Residential Rates Effective June 18, 2012

|  | Single \& SemiDetached | Multiple Unit Dwelling | Apartments > or $=700$ square feet ${ }^{1}$ | Apartments < 700 square feet ${ }^{1}$ |
| :---: | :---: | :---: | :---: | :---: |
| Water | \$9,313 | \$8,172 | \$5,785 | \$3,917 |
| Wastewater | 16,339 | 14,336 | 10,149 | 6,872 |
| Roads | 11,487 | 10,079 | 7,135 | 4,832 |
| Subtotal | \$37,139 | \$32,587 | \$23,069 | \$15,621 |
| Transit | 761 | 624 | 444 | 329 |
| Subway | 947 | 831 | 588 | 398 |
| General | 1,260 | 1,074 | 762 | 536 |
| GO Transit ${ }^{2}$ | 314 | 247 | 182 | 114 |
| Total | \$40,421 | \$35,363 | \$25,045 | \$16,998 |
| Nobleton Wastewater services ${ }^{3}$ | \$9,438 | \$8,461 | \$5,920 | \$4,077 |

${ }^{1}$ The large apartment threshold will be reduced to 650 square feet or greater on June 19, 2014.
${ }^{2}$ The table includes development charges for GO Transit which are imposed under a separate bylaw and have not been updated as part of this review.
${ }^{3}$ Development in the Village of Nobleton is subject to a separate charge for Wastewater Treatment Services (this Bylaw was updated in June 2016).

The table below summarizes the 2012 non-residential development charge rates:

TABLE 2-2
2012 DEVELOPMENT CHARGES BYLAW - NON-RESIDENTIAL RATES

2012 Development Charge Bylaw Non-Residential Rates

|  |  | Per Square Foot of Gross Floor Area |  | Per Square Metre of Gross Floor Area |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Industrial I Office I Institutional | Retail | Industrial / Office I Institutional | Retail |
| Water |  | \$4.69 | \$5.84 | \$50.44 | \$62.91 |
| Wastewater |  | 8.23 | 10.26 | 88.55 | 110.45 |
| Roads |  | 5.21 | 18.51 | 56.12 | 199.23 |
| Transit |  | 0.29 | 1.04 | 3.14 | 11.16 |
| Subway |  | 0.43 | 1.53 | 4.63 | 16.42 |
| General |  | 0.41 | 0.51 | 4.41 | 5.50 |
|  | Total | \$19.26 | \$37.69 | \$207.29 | \$405.67 |
| Nobleton Wastewater services ${ }^{1}$ |  | \$5.47 | \$5.47 | \$58.88 | \$58.88 |

${ }^{1}$ The Village of Nobleton has a separate rate for the wastewater component

### 2.2 Services covered

The following table details the services and infrastructure projects covered under the current Bylaw:

TABLE 2-3
INFRASTRUCTURE PROJECTS UNDER THE 2012 BYLAW

| Service ${ }^{1}$ | Infrastructure projects funded |
| :---: | :---: |
| Roads | Grade separations (new structures and widening), 400-Series interchanges, intersection improvement, mid-block crossing, new arterial links, missing link, reconstruction, road widening, urbanization, streetscaping, programs and studies, remaining gravel and surface treated roads |
| Water | Planning and studies, storage, pumping, wells and water treatment, watermains and cost-shared projects (with Toronto and Peel) |
| Wastewater | Planning and studies, pumping, treatment, conveyance and costshared projects (with Peel) |
| Subway Extension | Right of way, system tracks, tunnel and signal system, crossovers, subway stations and subway commuter facilities |
| Transit | Vehicles (buses and BRT vehicles), transit garage expansions, BRT infrastructure and equipment |
| Police | Facilities, vehicles and equipment (including communication and radio equipment) |
| Emergency Medical Services | Facilities and vehicles |
| Public Health | Facilities |
| Social Housing | Facilities |
| Long Term Care | Facilities and equipment (beds) |
| Public Works | Facilities, vehicles and equipment |
| Growth Studies | Master plans, fiscal impact studies and forecasts, debt management studies and Development Charge Background Studies) |

${ }^{1}$ Financing costs associated with all services were included.

### 2.3 Timing of development charge calculation and payment

Development charges are calculated and payable in full upon issuance of a building permit with respect to development, with the following exception.

- In the case of development in a residential plan of subdivision, charges for the hard service component (water, wastewater and roads) must be paid at the time of Regional subdivision agreement signing (s.s.3.16 and 3.17).

In accordance with the bylaw, payment must be made by certified cheque. If under extraordinary circumstances, the Regional Treasurer of York Region can determine that other forms of payment are appropriate, provided that it is in a format acceptable to the Treasurer of York Region.

The policy regarding full registration and phased payment of development charges in conjunction with build-out of residential subdivisions will be continued with the enactment of a revised development charges bylaw.

In the case of a non-residential building that includes both retail and non-retail uses, the determination of which non-residential charge is to apply to the floor area is based on the principal use of the building. The principal use is that which has the greater gross floor area (s.s.3.11(a)). If no single use has 55 per cent or greater of the total gross floor area, then the development charge payable on the total gross floor area shall be the average of the two non-residential charges payable (3.11(a)). Residential uses in mixed use buildings are charged according to the type and number of residential units and non-residential uses are charged in accordance with the type and quantity of gross floor area. Deferral options are described in section 2.7 of this Background Study.

### 2.4 Indexing

The Development Charge Bylaw (No. 2012-36) provides for the mandatory annual indexing of the charges on July 1st of each year (s.5), based on the change in the Statistics Canada Quarterly, Construction Price Statistics, catalogue number 62007. Table 2-4 provides the development charges currently in effect (which include indexing, where applicable), as well as a breakdown of the charges by service.

TABLE 2-4
DEVELOPMENT CHARGES (AS OF FEBRUARY 3, 2017)

| Category of Service | Residential Charge per Dwelling Unit |  |  |  | Non-Residential (per sq.ft. of Gross Floor |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Single and Semi Detached | Multiple Unit Dwelling | Apartments $>$ or $=650$ square feet* | Apartments $>$ or $=650$ square feet* | Industrial/ Officel Institutional | Retail |
| Water | \$9,817 | \$8,613 | \$6,097 | \$4,128 | \$4.94 | \$6.15 |
| Wastewater ${ }^{1}$ | 17,221 | 15,110 | 10,697 | 7,242 | 8.69 | 10.81 |
| Roads | 12,129 | 10,642 | 7,533 | 5,102 | 5.50 | 19.55 |
| Transit | 801 | 657 | 468 | 347 | 0.31 | 1.10 |
| Subway | 999 | 877 | 620 | 419 | 0.45 | 1.61 |
| Police | 517 | 454 | 319 | 218 | 0.28 | 0.34 |
| Emergency | 98 | 80 | 57 | 42 | 0.02 | 0.02 |
| Medical Services |  |  |  |  |  |  |
| Growth Studies | 24 | 20 | 13 | 10 | 0.01 | 0.02 |
| Social Housing | 360 | 295 | 212 | 156 | 0.00 | 0.00 |
| Long Term Care | 17 | 14 | 10 | 7 | 0.00 | 0.00 |
| Public Health | 78 | 63 | 45 | 34 | 0.01 | 0.01 |
| Public Works | 234 | 206 | 145 | 98 | 0.11 | 0.14 |
| Total | \$42,285 | \$37,031 | \$26,216 | \$17,803 | \$20.32 | \$39.75 |
| GO Transit ${ }^{2}$ | \$342 | \$269 | \$198 | \$125 | - | - |
| Grand total | \$42,637 | \$37,300 | \$26,414 | \$17,928 | \$20.32 | \$39.75 |

[^4]
### 2.5 Redevelopment credits

The 2012 Bylaw provides for a development charge reduction for certain qualified residential and non-residential redevelopment projects (3.13.1). If redevelopment occurs within 48 months of a building's demolition or conversion, a credit towards the development charges payable may be offered. The credit is intended to encourage timely redevelopment after demolition.

For residential developments, or in the case of the residential uses in a mixed-use building or structure, the credit amount is calculated by multiplying the applicable development charge by the number of dwelling units, according to type, that have been or will be demolished or converted to another principal use.

For non-residential uses or non-residential uses in a mixed-use building or structure, the credit amount is calculated by multiplying the applicable development charges by the gross floor area that has been or will be demolished or converted to another principal use.

The amount of credit given will not exceed the total amount of the development charges otherwise payable with respect to the redevelopment.

For the purposes of the above, the onus is on the applicant to produce evidence to the satisfaction of York Region to establish the following:

- The number of dwelling units that have been or will be demolished or converted to another principal use; or
- The non-residential gross floor area that has been or will be demolished or converted to another principal use

For buildings deemed to be derelict by the relevant area municipal Council, the credit is extended for an additional 72 months in a declining scale. The table below details the calculation of credits provided to residential derelict buildings.

TABLE 2-5
CALCULATION OF CREDITS FOR DERELICT RESIDENTIAL BUILDINGS

| Number of months from date of demolition <br> permit to date of building permit issuance | Credit provided (\%) ${ }^{\mathbf{1}}$ |
| :--- | :---: |
| Up to and including 48 months | 100 |
| Greater than 48 months up to and including 72 <br> months | 75 |
| Greater than 72 months up to and including 96 <br> months | 50 |
| Greater than 96 months up to and including 120 <br> months <br> Greater than 120 months | 25 |
| ${ }^{1}$ Credits are calculated as a percentage of the prevailing development charge rates for the type |  |
| of dwelling demolished. |  |

### 2.6 Exemptions

### 2.6.1 Exemptions from the payment of development charges

The Region's Development Charge Bylaw and associated policies includes a number of statutory and non-statutory exemptions. No development charges will be imposed against land owned and used by a municipality or lands owned by a Board as described in the Development Charges Act. The tables below illustrate both statutory and non-statutory exemptions for both residential and non- residential development.

TABLE 2-6

RESIDENTIAL DEVELOPMENT CHARGE EXEMPTIONS: STATUTORY AND NONSTATUTORY

## Statutory Exemptions

| Type of Building | Maximum Number of <br> Additional Dwelling Units | Restrictions |
| :--- | :---: | :--- |
| Single detached <br> dwellings | Two | Total gross floor area of the additional <br> dwelling unit or units must be less than <br> or equal to the gross floor area of the <br> dwelling unit already in the building |
| Semi-detached <br> dwellings or row <br> dwellings | One | Total gross floor area of the additional <br> dwelling unit must be less than or <br> equal to the gross floor area of the <br> existing dwelling unit already in the <br> building |
| Other residential | One | Total gross floor area of additional <br> dwelling unit must be less than or <br> equal to the gross floor area of the |
| smallest dwelling unit already in the |  |  |
| building |  |  |

## Non-Statutory Exemptions

Affordable rental housing projects owned by a non-profit organization (grant provided equivalent to the development charge payable)

TABLE 2-7

NON-RESIDENTIAL DEVELOPMENT CHARGE EXEMPTIONS: STATUTORY AND NONSTATUTORY


### 2.6.2 Construction types exempt from development charges

The following construction types are exempt from Regional development charges:

- Accessory buildings associated with residential development (e.g., garages, garden sheds, gazebos, swimming pool enclosures, etc.);
- Additions and alterations to existing dwellings including fireplaces, stoves, decks, porches, sunrooms, etc.;
- Temporary buildings (e.g., special occasion buildings, tents, temporary sales offices);
- Repairs to restore existing buildings that do not require rezoning or variance;
- Designated structures: retaining walls, exterior storage tanks, pedestrian bridges, dish antennae, crane runways and solar collectors;
- Interior alteration to non-residential buildings which do not change the use of the building, including: the finishing or refinishing of non-residential floor areas (note: the construction of a mezzanine would not constitute "interior alteration" in this context and may be subject to development charges); and
- Buildings which do not require a permit.


### 2.7 Deferral options

### 2.7.1 Retail developments

A retail development has the option of securing development charge payment obligations through the provision of a Letter of Credit at the point at which development charges would otherwise be payable. The posted Letter of Credit can be drawn upon in equal annual amounts over a three-year period.

### 2.7.2 High-rise condominium developments

Developers of high-rise condominium developments may defer payments of Regional development charges. This deferral is dependent upon the developer providing a Letter of Credit at the time of building permit issuance to secure the payment of Regional development charges. The Letter of Credit shall be drawn at the earlier of 18 months after building permit issuance or registration of the condominium. ${ }^{2}$

[^5]
### 2.7.3 Office developments

Developers of high-rise office developments may defer payment of Regional development charges. This deferral is dependent upon the developer providing a Letter of Credit at the time of building permit issuance to secure the payment of Regional development charges. The Letter of Credit shall be drawn 18 months after building permit issuance ${ }^{3}$.

### 2.8 Transitional collection policies

### 2.8.1 Vacant lots of record

If the subject lot/subdivision was created prior to the imposition of a York Region's lot levy/development charge (i.e. March 1979 for residential development; March 1988 for non-residential development), there will be no requirement to pay the current prevailing development charge prior to building permit issuance if the lot has remained vacant and has not required any planning approvals for intensification in the interim period.
2.8.2 Subdivisions/lots registered and/or created prior to November 23, 1991 which require additional development approvals under authority of the Development Charges Act

If a Regional lot levy/development charge has been previously paid in its entirety to the Region as a condition of subdivision (subdivision agreement) or land development (severance) approval, and there have been no further intensification amendments to the subject lot in the interim period, there will be no further requirement to pay the current Regional development charge ("topup") at the time of building permit issuance.

If a development proponent has provided other monetary contributions or undertaken capital works in lieu of previous levy/development charge payments, there will be a credit granted against the payment of current Regional development charges, in accordance with the Development Charges Act.

### 2.8.3 Residential subdivisions registered after November 23, 1991

If a development proponent has paid for the applicable roads, water and sanitary sewer components of the Regional development charge, subject to a subdivision or development charge agreement entered into with the Region, the general administration component of the Regional development charge should be collected by the Area Municipality, at the prevailing rate prior to building permit issuance.

[^6]All unregistered plans of subdivision will be required to enter into a development charge agreement with York Region that will impose the current prevailing road, water and sewer service component of the Regional development charge as indicated by a schedule to the Bylaw prior to execution of the agreement. The proponent shall pay the general administration component of the Regional development charge, and balance of the Regional development charges outstanding, at the prevailing rate to the Area Municipality prior to building permit issuance.

### 2.8.4 Non-Residential subdivisions registered after November 23, 1991

If a non-residential subdivision is created by plan of subdivision after November 23, 1991, then the applicable Regional development charge for the roads, water, sanitary sewer and general administration components of the charge shall apply at the prevailing rate, prior to building permit issuance.

### 2.8.5 Development lots created by severance after November 23, 1991

Lots created by severance after November 23, 1991 will be required to pay the current prevailing Regional development charge prior to building permit issuance.

## 3. ANTICIPATED DEVELOPMENT IN YORK REGION

This chapter provides the basis for the development forecast used in calculating the development charges, as well as a summary of the forecast results.

### 3.1 Requirements of the Development Charges Act

Subsection 5(1) of the Development Charges Act sets out the method that must be used to determine development charges. The first step states that:
"The anticipated amount, type and location of development, for which development charges can be imposed, must be estimated."

Steps two to five go on to refer to the "increase in need for service attributable to the anticipated development...". Thus, the estimate of anticipated development is an important starting point to determining development charge rates.

The requirement of the Development Charges Act is for a development forecast. Subsection 2(2) of the Act sets out what development can be charged for. Development generates increased service needs, via its occupancy and use, which is measured in in terms of households, population and employment (tourists, customers and patrons).

This chapter addresses both the anticipated increase in development and the users of the development. It covers all forms of development, whether or not they are included in the schedule of development charges. This is to avoid transferring the servicing cost responsibility of exempt development to non-exempt development.

### 3.2 Development charges growth forecast

In 2014, Regional staff initiated the Municipal Comprehensive Review process to update the Region's Official Plan (2010), and address growth to 2041. In May 2016, the Province released four draft amended Provincial Plans, including a proposed new Provincial Growth Plan. The proposed Growth Plan contemplates significantly higher levels of intensification and density than the current Growth Plan. Given the Provincial policy direction on higher intensification and density, as well as the uncertainty around the final targets and policies in the new Growth Plan, the Municipal Comprehensive Review was put on hold. This background study uses a population and employment forecast to 2031 as the basis for forecasting anticipated development.

In addition, in light of the uncertainty around the final provincial policy directions, this forecast does not include any urban expansion lands for residential or
employment uses. It is anticipated that once the new Growth Plan policies are finalized, a new York Region forecast to 2041 will be prepared based on these policies. The development charges growth forecast would be revised accordingly and a new background study prepared prior to the expiration of the forthcoming 2017 Bylaw in 2022.

The 2031 mid-year population forecast of 1,545,700 (excludes institutional population) is based on anticipated levels of housing growth in York Region, taking into consideration demographic trends, the timing of servicing infrastructure, market demand, and intensification policy targets. The net population growth from year end 2016 to mid-year 2031 is estimated to be approximately 367,800 (excluding institutional population). The employment forecast for mid-2031 is 780,000 with growth of approximately 178,000 over the 14.5 year forecast period. This population and employment forecast is consistent with the forecasts underlying the Region's Water and Waste water and Transportation Master Plans.

### 3.3 Population and housing unit growth forecast

The population forecast is based on the recent MCR work and was used in the infrastructure master plan work. The methodology used to generate the forecast is outlined in Attachment 2 of the November 2015 York Region staff report on the Preferred Growth Scenario.

Net population growth refers to the total growth in population taking into account both population in new housing units and the decline in population in existing units. The net population growth from year-end 2016 to mid-year 2031 is estimated at approximately 367,800 . For the purposes of calculating development charges, the population forecast is adjusted to include the Census undercount but does not include the Region's institutional population.

Over the forecast period, there is a shift in the Region's housing mix to higher density forms of housing. This change in housing mix is required to respond to the changing demographics of the Region and to meet the intensification policy requirements. The forecast incorporates a declining PPU from 2016 to 2031. Factors including a relatively low fertility rate, the anticipated increase in nonfamily households and one person households as well as an aging population will all contribute to a declining average household size. Figure 3-1 below shows the historic and forecast housing growth by type in the Region.

FIGURE 3-1

HISTORIC AND FORECAST HOUSING GROWTH (2007 - 2031)


Note that 2031 is a half year

Table 3-1 summarizes the population and housing unit forecast for the DC growth forecast.
TABLE 3-1
RESIDENTIAL GROWTH FORECAST SUMMARY

| Year-End | Population <br> (excluding <br> institutional <br> population) | Single and <br> Semi- <br> Detached | Multiple <br> Dwellings | Apartments ${ }^{2}$ | Total <br> Households |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| 2011 | $1,074,700$ | 239,145 | 52,325 | 37,739 | 329,209 |
| 2016 | $1,177,900$ | 256,270 | 61,524 | 50,641 | 368,435 |
| 2026 | $1,418,000$ | 294,138 | 85,270 | 80,433 | 459,841 |
| 2031 (mid-year) | $1,545,700$ | 308,273 | 97,729 | 98,683 | 504,685 |
| $\mathbf{2 0 1 6 - 2 0 2 6}$ | $\mathbf{2 4 0 , 1 0 0}$ | $\mathbf{3 7 , 8 6 8}$ | $\mathbf{2 3 , 7 4 6}$ | $\mathbf{2 9 , 7 9 2}$ | $\mathbf{9 1 , 4 0 6}$ |
| Growth <br> 2016-2031 (mid- <br> year) <br> Growth | $\mathbf{3 6 7 , 8 0 0}$ | $\mathbf{5 2 , 0 0 3}$ | $\mathbf{3 6 , 2 0 5}$ | $\mathbf{4 8 , 0 4 2}$ | $\mathbf{1 3 6 , 2 5 0}$ |

${ }^{1}$ Multiple dwellings consist of row and duplex units.
${ }^{2}$ Apartment category consists of bachelor, 1 bedroom and 2+ bedroom apartments
The following table shows the forecast housing growth by type of structure (singles and semis, multiples and apartments). From 2017 to mid-2031, the Region is expected to add 136,250 residential units. Of which, 38 per cent are expected to be single and semi-detached homes, 27 per cent are expected to be multiples (rows and duplex units), and the remaining 35 per cent are expected to be apartments.

TABLE 3-2

RESIDENTIAL UNIT AND POPULATION FORECAST BY SINGLE YEAR (YEAR-END)

| Year End | Singles <br> and | Multiples $^{\mathbf{1}}$ | Apartments | Total | Housing <br> Growth | Population | Population <br> Growth |
| :--- | :---: | :---: | ---: | ---: | ---: | ---: | ---: |
|  | Semis |  |  |  |  |  |  |

Source: York Region
${ }^{1}$ Multiple dwellings consist of row and duplex units.
${ }^{2}$ Figures shown are for 2031 mid-year
The PPU assumptions in Table 3-3 are based on Statistics Canada data that allows for the calculation of York Region average PPU's by housing type for dwellings built between 2001 and 2011.

TABLE 3-3

## PERSONS PER UNIT ASSUMPTIONS FOR DEVELOPMENT CHARGE CALCULATIONS

| Housing Type | 10-year Average <br> Persons per Unit | 14.5-year <br> Average <br> Persons per Unit |
| :--- | :---: | :---: |
| Singles and Semi's | 3.74 | 3.74 |
| Multiples (Rows, Duplexes) | 3.01 | 3.01 |
| Apartments >=700 square | 2.19 | 2.19 |
| feet | 1.60 | 1.60 |
| Apartments < 700 square feet | 1.91 | 1.91 |
| Total Apartments | 2.96 | 2.90 |
| Total Units |  |  |

Source: York Region
${ }^{1}$ The Total Units PPU is based on the unit type PPU's weighted by housing forecast mix
${ }^{2}$ PPU's in table are adjusted to include the Census undercount
${ }^{3} 10$ Year and 14.5 average PPU's are based on average PPU's observed in housing units built in York Region from 2001 to 2011
${ }^{3}$ PPU's for apartments $>=700$ square feet are based on observed PPU's in 1 bedroom or less apartments
${ }^{4}$ PPU's for apartments < 700 square feet are based on observed PPU's in 2+ bedroom apartments

Gross population growth only includes the population in new housing units, with no consideration for the decline in the existing population base. For the 10-year DC period, the growth in gross population of 270,100 was estimated by applying the persons per unit (PPU) by dwelling type to the forecast of housing units. (Table 3-4). The calculation of population in new housing units for the 14.5 year DC period to 2031 is also based on the same PPU assumptions. Using this method, the gross population increase from 2016 to 2031 is estimated at 395,400 (Table 3-5).

| Average number of persons per unit (ppu) is assumed to be: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Linked |  | Housing |  |
| Singles and Semis | 3.74 | x | 41.4\% | 1.55 |
| Multiples (Rows and Duplex) | 3.01 | x | 26.0\% | 0.78 |
| Apartments | 1.91 | x | 32.6\% | 0.62 |
|  |  |  | 100\% |  |
| Weighted Average |  |  |  | 2.96 |
| Based on average ppu for units built between 2001 and 2011 in York Region |  |  |  |  |

## OCCUPANTS OF NEW HOUSING UNITS

FROM END OF 2011 TO END OF 2021

| Unit growth <br> Multiplied by persons per unit <br> Gross population increase | 91,406 |  |
| :--- | :---: | :---: |
|  | 2.96 | 270,120 |
| DECLINE IN HOUSING UNIT OCCUPANCY <br> OVER END OF 2011 TO MID 2021 PERIOD |  |  |
| December 31, 2016 occupied household estimate <br> multiplied by ppu decline rate <br> total population decline | 368,435 |  |
| Forecast for year end 2026 | 0.0815 | 30,020 |
| Net Population Increase | 459,841 | $1,418,000$ |

## Notes for the 2026 Growth Forecast

Estimated December 312016 population:
Includes the 2011 Census population with an undercount adjustment plus CMHC housing completion data from May 2011 to June 2016 plus estimates for additional units to be completed in 2016 times the 2016 forecast ppu; does not include the estimated institutional population.

Occupants of new housing units from end of 2016 to end of 2026:
Unit Growth
Based on York Region household forecast to year end 2026 minus year end 2016 household estimate.
Persons per unit (PPU):
Based on Census 2011 information for households in newly constructed units for the 2001 to 2011 period, adjusted for Census undercount
Weighted PPU average:
Based on estimated forecast mix for the 2016 to 2026 period.
Gross Population Increase:
Unit growth times weighted ppu

## Decline in Housing Unit Occupancy over end of 2016 to end of 2026 period:

December 31, 2016 occupied household estimate:
Based on 2011 occupied household Census total plus CMHC housing completions from May 2011 to June 2016 plus estimate of units under construction to be completed in 2016.

PPU decline rate:
(Gross population increase plus year end 2016 population estimate minus 2026 year end population forecast) divided by 2016 year end household estimate.

Total population decline:
PPU decline rate times 2016 year end household estimate
Forecast end of 2026:
Households - 2026 year end forecast; population - 2026 year end forecast (does not include institutional population)
Net Population Increase:
2026 year end forecast minus 2016 year end estimate

TABLE 3-5

## REGION OF YORK

14.5 YEAR GROWTH FORECAST

2016 TO MID 2031
Estimated December 31, 2016 population
1,177,900

| Average number of persons per unit (ppu) is assumed to be: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Linked |  | Housin |  |
| Singles and Semis | 3.74 | x | 38.2\% | 1.43 |
| Multiples (Rows and Duplex) | 3.01 | X | 26.6\% | 0.80 |
| Apartments | 1.91 | x | 35.3\% | 0.67 |
|  |  |  | 100.0\% |  |
| Weighted Average |  |  |  | 2.90 |
| Based on average ppu for units built between 2001 and 2011 in York Region |  |  |  |  |

HOUSEHOLDS POPULATION

## OCCUPANTS OF NEW HOUSING UNITS <br> FROM END OF 2016 TO MID 2031

| Unit growth 136,250 <br> Multiplied by persons per unit 2.90 <br> Gross population increase  | 395,379 <br> DECLINE IN HOUSING UNIT OCCUPANCY <br> OVER END OF 2016 TO MID 2031 PERIOD <br> December 31, 2016 occupied household estimate <br> multiplied by ppu decline rate <br> total population decline <br> Forecast Mid 2031 | 368,435 |
| :--- | :---: | :---: |
| Net Population Increase | 0.0749 | 27,579 |

## Notes for 2031 Growth Forecast

Estimated December 312016 population:
Includes the 2011 Census with an undercoverage adjustment plus CMHC housing completion data from May 2011 to June 2016 plus estimates for additional units to be completed in 2016 times the 2016 forecast ppu; does not include the estimated institutional population.

Occupants of new housing units from end of 2016 to mid 2031:
Unit Growth
Based on York Region household forecast to mid-year 2031 minus year end 2016 household estimate.
Persons per unit (PPU):
Based on Census 2011 information for all households from York Region Forecast, adjusted for the Census undercount
Weighted PPU average:
Based on estimated forecast mix for the 2016 to 2031 period.
Gross Population Increase:
Unit growth times weighted ppu
Decline in Housing Unit Occupancy over end of 2016 to mid-2031 period:
December 31, 2016 occupied household estimate:
Based on 2011 occupied household Census total plus CMHC housing completions from May 2011 to June 2016 plus estimate of units under construction to be completed to 2016.

PPU decline rate:
(Gross population increase plus year end 2016 population estimate minus 2031 mid year population forecast) divided by 2016 year end household estimate.
Total population decline:
PPU decline rate times 2016 year end household estimate
Forecast mid year 2031:
Households - 2031 mid year forecast; population - 2031 mid year forecast (does not include institutional population)
Net Population Increase:
2031 mid year forecast minus 2016 year end estimate

### 3.4 Employment and non-residential space forecast

The 2031 employment forecast is 780,000 with growth of approximately 178,000 over the 14.5 year forecast period. The methodology for the employment forecast is documented in Attachment 2 of the November 2015 York Region staff report on the Preferred Growth Scenario. An estimate for employment growth in new building space is generated, and divided into four building types: industrial, office, institutional and retail. Figure 3-2 below shows historic and forecast employment growth by five-year period from 2006 to 2031.

FIGURE 3-2

## YORK REGION HISTORIC AND FORECAST EMPLOYMENT GROWTH


${ }^{1}$ Figure 3-2 shows historic forecast year-end to year-end employment growth with the exception of 2031 which is to mid-year.

The employment growth by building type (industrial, office, institutional and retail) is estimated by first examining the forecast by the three employment categories - major office, employment land and population-related employment (Table 3-6).
The shares of growth for each employment category within the four building types were estimated by examining historical shares of employment growth using building permit data from 2004 to 2013 and York Region employment survey data from 2015. The hotel employment forecast which is a component of the retail forecast was derived separately and is based on per capita and per employee ratios to forecast anticipated hotel development in the Region.

To derive the total employment growth that will generate new floor space (Table 3-6), the following deductions are made:

1. Work-at-Home Employment

Work-at-home employment forecast is based on a projection that calculates work-athome as a share of the Region's labour force. Work-at-home employment is forecast to increase slightly over the forecast period, from approximately 7.5 to 8 per cent of employment in the Region from 2016 to 2031.
2. Employment Growth and GFA growth Adjustment Factor

An adjustment factor is applied to the employment growth (less the work-at-home growth) to account for employment growth that does not require new floor space. Recent development trends suggest that the forecast employment growth does not align with growth occurring in new space. This could be due to existing space achieving planned occupancy (previously unoccupied space), and/or through renovations of existing space allowing for higher employment density. In addition, the adjustment factor also accounts for the anticipated continued increase in contracting out and growth in no-fixed place of work employment. The adjustment factor is a necessary modification to the employment forecast.

In total the adjustment factor is approximately 10 per cent and ranges from 5 per cent for office, institutional and retail employment to 20 per cent for industrial employment. The higher adjustment factor for the industrial sector accounts for higher levels of increased off-site employment and contract employment within this sector.
TABLE 3-6
EMPLOYMENT GROWTH FORECAST


The forecast growth in non-residential space is derived by multiplying the employment growth for each building type with employee density assumptions. The employment density assumptions were derived by examining industry standards and by examining the observed employment densities of buildings constructed between 2004 and 2013 using building permit data and information from the 2015 York Region employment survey. The following table summarizes the employment densities used in the non-residential space forecast.

TABLE 3-7
NON-RESIDENTIAL GFA PER EMPLOYEE ASSUMPTIONS

| Employment Type | Sq.Ft. Per Employee |
| :--- | :---: |
| Industrial | 800 |
| Office | 275 |
| Institutional | 900 |
| Retail | 430 |
| Hotel | 2,000 |

Application of the above employment density assumptions by employment type yields the following non-residential gross floor area (Table 3-8).
NEW GROSS FLOOR AREA - SQUARE FEET


## 4. DEVELOPMENT CHARGE CALCULATION ASSUMPTIONS

### 4.1 Introduction

This chapter addresses the requirements of s.s.5(1) of the Development Charges Act, and related matters with respect to the establishment of the estimated increased need for service attributable to the anticipated development, which underpins the development charge calculation. These requirements were detailed in section 1.2.

### 4.2 Services potentially involved

Table 4-1 lists the range of municipal service categories that are eligible for inclusion in the development charge calculation.

A number of these services are referenced in s.2.1 (1) Ontario Regulation 82/98 as it relates to the Development Charges Act, as being ineligible for inclusion in development charges. These are shown as "ineligible" on Table 4-1, identified with an ' $X$ '. In addition, two ineligible costs defined in s.s. 5 (3) of the Development Charges Act are "computer equipment" and "rolling stock with an estimated useful life of (less than) seven years...". In instances where rolling stock has an equivalent life, due to use, of seven years (e.g., police vehicles) they have been included as an eligible cost. Finally, local water, wastewater, stormwater management and road works are recovered separately under subdivision agreements and related means (as are other local services).

TABLE 4-1

## ELIGIBILITY OF MUNICIPAL SERVICES FOR DEVELOPMENT CHARGE RECOVERY

| Service | Service Components | Development Charge <br> Eligibility | 10 \% Statutory <br> Reduction |
| :---: | :---: | :---: | :---: |
| Services Related to a <br> Highway | Arterial roads | $\checkmark$ | $\times$ |
|  | Traffic signals | $\checkmark$ | $\times$ |
|  | Interchanges and <br> grade separations | $\checkmark$ | $\times$ |
|  | Transit vehicles <br> Onfrastructure | $\checkmark$ | $\times$ |



| Service | Service Components | Development Charge <br> Eligibility | 10 \% Statutory <br> Reduction |
| :---: | :---: | :---: | :---: |
| Boards | Computer equipment | $\times$ | Not Applicable |
| Growth Studies | Growth related studies <br> of a corporate nature <br> (e.g., development <br> charge background <br> studies, master plans, <br> official plans etc.) | $\checkmark$ | $\checkmark$ |
| Court Services | Courts facilities | $\checkmark$ | $\checkmark$ |

*Note: with 7+ years of useful life or the equivalent

### 4.3 Applicable credits

Section 8 paragraph 5 of O.Reg. 82/98 indicates that a development charge background study must set out, "The estimated value of credits that are being carried forward relating to the service." A credit is, in effect, a Municipal payment liability linked to the prior provision of infrastructure by a landowner. Credits have been included in the development charge calculation in order to ensure that the necessary development charge "funding room" has been provided.
York Region has made agreements with respect to a number of credits, which are incorporated in the calculation of the charge, for each of the services involved.

### 4.4 Region-wide charges

Development Charge bylaws can be imposed on a uniform Region-wide basis or on an area- specific basis or as a combination of these two approaches. With the exception of the wastewater charge for the Village of Nobleton, York Region's existing development charge policy is to levy a Region-wide rate. This update proposes to continue with this approach (discussed in more detail in Chapter 12).

### 4.5 Council's approval of the capital program

In order for an increase in need for service to be included in the development charges calculation, Regional Council must indicate "...that it intends to ensure that such an increase in need will be met" (s.s. 5 (1)3). This can be done if the increase in service forms part of a Council-approved Official Plan, capital forecast or similar expression of the intention of Council (O.Reg. 82/98 s.3). The capital program contained herein reflects York Region's approved capital plan and also reflects previous approvals of York Region's Transportation Master Plan and Water and Wastewater Master Plans.

### 4.6 Rules for development charges

The rules for determining if development charges are payable in any particular case and for determining the amount of the development charges involved, are set out in the proposed Bylaw in Appendix C. The quantum of the development charge which is payable is as calculated in Chapters 5-10 and summarized in the Executive Summary and in the proposed Bylaw.

The rules for determining if development charges are payable in any particular case are addressed in the Bylaw and Background Study and deal with matters such as: multiple charges, the connection between servicing needs and development, the list of services for which charges are being imposed, types of development approval triggering the need for the imposition of development charges, the requirements for the installation of local services in addition to payment of the development charge, the method used in calculating development charges for individual developments, the quantum of the charge, the timing of calculation and payment, the alternative means of payment, exemptions, phasingin of charges, indexing and charges imposed on redevelopment. These are further addressed in the proposed Bylaw in Appendix C.

## 5. WATER - CAPITAL FORECASTS AND DEVELOPMENT CHARGE RECOVERABLE COSTS

### 5.1 2017 to 2031 Capital program description

The water capital program (Table 5-4) consists of infrastructure and initiatives required to support growth as recommended by the 2016 York Region's Water and Wastewater Master Plan and other planning studies. The program includes the following components:

- Water supply, including wells and treatment
- Pumping
- Storage
- Watermains
- Cost shared projects (with Toronto and Peel)
- Planning and studies

In addition, Table 5-5 in this section of the report contains one water servicing project that will be placed on the contingent items list, and form part of Schedule "G" to the proposed 2017 Development Charge Bylaw.

### 5.2 Level of service

When another Act or Provincial Agency requires a higher level of service than what is permitted under section 5(1)4 of the Development Charges Act, development charges may be established based on the prescribed level of service as required under another Act. York Region's water service is provided in accordance with provincial design guidelines and requirements, and recognizes engineering design standards.

Through the Master Plan, design unit rates are developed to assist in identifying infrastructure needs over the long term. Water design unit rates proposed by the 2016 Master Plan Update were developed primarily based on a consumption forecast model that uses regression analysis of past water consumption trends while taking into consideration the Region's Long Term Water Conservation Program. These design unit rates are approximately 20\% lower than the 2009 Master Plan Update unit rates, reflective of more recent water conservation efforts as shown in Table 5-1 below. The 2016 design unit rates will be monitored to ensure that the forecast model is kept up-to-date to inform the capital program.

TABLE 5-1

## 2031 UNIT WATER CONSUMPTION RATES

|  | Residential (I/c/d) | Employment <br> Residential (I/c/d) |
| :--- | ---: | ---: |
| 2009 Master Plan | 239 | 228 |
| 2016 Master Plan | 201 | 155 |

### 5.3 Benefit to existing development deduction

The methodology for establishing benefit to existing deduction is based on the principle that growth should pay for growth. Therefore, when a project was required to meet an increase in need due to development, benefit to existing was allocated. In cases where benefit to existing was considered, it was addressed on a project by project basis.

1. In cases of enhancements to meet statutory requirements, the following methodology applies:
a) No benefit to existing applies where a growth project requires enhancement and/or modification of the existing treatment process to meet stringent regulatory requirements as part of the project approval requirements. Existing residents should not be asked to pay for improvements they don't need if growth does not occur.
b) Where it can be demonstrated that enhancement of treatment process is required regardless of the growth project, then a portion of the project can be considered benefit to existing.
2. In the case of enhancements for system security:
a) No benefit to existing applies to growth projects which add system security; and
b) If a portion of the project is triggered solely by the need to provide system redundancy, and is not required for growth, then the corresponding cost will be considered benefit to existing and is not included in the development charge ratecalculation.
3. In the case of growth projects replacing existing facilities, the following methodology applies:
a) Where a project provides replacement capacity to an existing facility, and the timing of construction of the project is within 10 years of the end of expected useful life of the replacement facility, it is assumed that the timing of the project components coincides. As such, a portion of the cost of the project can be considered benefit to existing, and is calculated as follows:

$$
B T E=\frac{C_{o}}{C_{u}} x P
$$

Where:
Co is the capacity of the existing facility to be replaced
Cu is the total capacity of the new facility
$P$ is the cost of the project within the DC period including decommissioning of the existing facility

The end of "expected useful life" shall be the planned year of replacement under York Region's asset replacement plan.
b) Where a growth project advances the replacement of an existing facility by more than 10 years before the end of its expected useful life, no benefit to existing applies, and the replacement cost would be fully attributable to growth because:

- The existing facility is still sound and the service received by the residents will not noticeably and tangibly be increased by the new facility;
- The time value of money for improvements is higher when payments are advanced; and
- Funds collected to cover the specific facility replacement have not yet built up to the target amount.


### 5.4 Post period benefit deduction

Where infrastructure is sized to accommodate growth beyond the development charge planning period, the additional cost of providing the oversized infrastructure has been recognized as post period benefit. The post period benefit shares are calculated on a project-by-project basis as further discussed below.

In the case of discrete assets, such as wells, storage, treatment plans and pumping stations, a pro-rated capacity method is used. This method is based on pro-rating the cost of capacity attributable to growth after 2031 excluding base costs that would be required, regardless of the planning period or capacity of the project. Costs beyond the 2031 planning period are considered post period benefit for recovery in subsequent development charge bylaws.
a) Post period benefit based on the Pro-rated Capacity methodis calculated as:

$$
P P B=\frac{C_{u}-F_{2031}}{C_{u}-C_{e}} \times P_{n e t}
$$

Where:
$C_{u}$ is the total capacity immediately after completion of a new facility in the service area (up to 2051)
$F_{2031}$ is the estimated 2031 flows in the service area
Ce is the capacity in existence immediately before commissioning the new facility
$P_{\text {net }}$ is the cost of the project excluding certain base costs including:

- Environmental Assessment costs which are expected to be generally the same for a facility sized for 2031 or for other years such as 2051;
- Supervisory Control and Data Acquisition System costs are expected to be generally the same for facility sized for 2031 or for other years such as 2051;
- For a pumping facility, normally at least one pump is required for standby. If a standby pump is required for the new facility, the hypothetical cost of a one-pump station is considered base cost and calculated as:

Base Cost= P/Number of pumps
Where:
P is the project cost excluding base costs

- Other fixed costs where applicable on a project by project basis.
b) No post period benefit will apply for decommissioning projects in general, as there is no benefit to growth beyond 2031.

2. The determination of post period benefit for Peel and Toronto cost shared projects is based on a pro-rated capacity method and calculated as follows:.

Where:
$C_{\text {agt }}$ is the total capacity that York Region secured under the Toronto and Peel water servicing agreements ( 509 MLD from Toronto and 331 MLD from Peel). D2031 is the estimated Lake Ontario based demand required from Toronto and Peel in 2031.
$\mathrm{C}_{2017}$ is the capacity that York Region has secured from Toronto and Peel at the beginning of 2017
$P_{c s}$ is the total York Region share of the cost shared projects in Toronto and Peel from 2017 onwards to provide the respective capacities of 509 MLD and 331MLD, excluding costs related to administration of the servicing agreements
3. In the case of linear assets, the marginal cost approach is used. The cost of a project (including planning, design, construction, contingency and project management) required to service the growth to the development charge planning period is determined. The additional, or marginal cost required to increase the infrastructure size to service beyond 2031 is considered to provide a post period benefit. "Hypothetical" watermains to meet 2031 capacity need were sized to meet the following criteria:

- Minimum size of 300 mm in diameter;
- Capacity to meet Maximum Day Demand plus Fire Flow need in 2031; and
- Capacity to meet Peak Hour demand in 2031.


### 5.5 Grants, subsidies and other contributions

Any anticipated grants, subsidies and other contributions have been deducted from the development charge eligible costs in accordance with the requirements of the Development Charges Act. The grants are primarily from senior levels of government; however, the amounts vary by project and are not based on a set formula. For the projects included in the 2017 Development Charge Background Study, the anticipated contributions are approximately $\$ 7.7$ million.

### 5.6 10\% statutory deduction

Services that relate directly or indirectly to the provision of drinking water do not require a 10 per cent deduction under s.s. 5(1) 8 of the Development Charges Act.

### 5.7 Residential vs. non-residential allocation

The residential vs. non-residential allocation is based on incremental flow estimates as set out in Table 5-3. The residential share is 77 per cent, and the non-residential share is 23 per cent.

The cost share attributable to non-residential development (shown in Table 5-2) was divided between retail, institutional office and industrial, and hotel uses. This is based on the incremental growth in employment by type.

TABLE 5-2
NON-RESIDENTIAL ALLOCATION

| Retail | Industrial Office <br> Institutional | Hotel |
| :---: | :---: | :---: |
| $6.42 \%$ | $16.96 \%$ | $0.12 \%$ |

Table 5-3

## WATER/WASTEWATER DEMAND FORECAST CALCULATIONS FLOW SPLIT RESIDENTIAL VERSUS NON-RESIDENTIAL



Note 1 - Unit consumption rates are population weighted averages based on the projected 2031 water unit rates Table 3.3 in the 2016 Water and Wastewater Master Plan Updated.

Note 2 - Population growth figures can be found in the anticipated development section of the background study. These figures exclude populations in institutions. Employment population only includes employment growth that would be generated by new development.
Recoverable Cost Calculations:

Table 5-4

| Project Number | Project Description$(2017-2031)$ | Timing | $\begin{gathered} \text { Gross Project } \\ \text { Cost } \\ (2017-2031) \end{gathered}$ | Less | New Municipal Cost | Less | Potential Devel | ment Charge Rec | verable Costs |  | sdential and N | n-residential Split |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Grants and Subsidies |  | Benefit to Existing | Total Development Charge Eligible Cost | $\begin{aligned} & \text { Growth Costs } \\ & (2017-2031) \end{aligned}$ | Post Period Benefit / Level of Service Deduction (Beyond 2031) | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  | Retail | Industrial/Officel institutional | Hotel |
|  |  |  |  |  |  |  |  |  |  | 76.50\% | 6.42\% | 16.96\% | 0.12\% |
| 20 | Stouffville Zone 2 Elevated Tank and Watermain | 2017-2031 | 10,320,000 | 0 | 10,320,000 | 0 | 10,320,000 | 1,850,000 | 8,470,000 | 1,415,250 | 118,842 | 313,703 | 2,204 |
| 21 | West Vaughan Water Servicing * | 2017-2031 | 3,021,000 | 0 | 3,021,000 | 0 | 3,021,000 | 3,021,000 | 0 | 2,311,065 | 194,066 | 512,269 | 3,600 |
| 22 | Queensville Sideroad Elevated Tank No. 2 | 2026-2030 | 11,990,000 | 0 | 11,990,000 | 0 | 11,990,000 | 2,836,000 | 9,154,000 | 2,169,540 | 182,182 | 480,899 | 3,379 |
| 23 | Newmarket West Elevated Tank and Watermain | 2027-2031 | 12,340,000 | 0 | 12,340,000 | 0 | 12,340,000 | 0 | 12,340,000 | 0 | 0 | 0 | 0 |
|  | Subtotal |  | 45,478,000 | 0 | 45,478,000 | 0 | 45,478,000 | 12,737,000 | 32,741,000 | 9,743,805 | 818,212 | 2,159,805 | 15,178 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Water Linear |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 24 | Leslie Street Watermain | 2017-2018 | 14,000 | 0 | 14,000 | 0 | 14,000 | 14,000 | 0 | 10,710 | 899 | 2,374 | 17 |
| 25 | PD6 Nashville Road Watermain | 2017-2018 | 20,000 | 0 | 20,000 | 0 | 20,000 | 20,000 | 0 | 15,300 | 1,285 | 3,391 | 24 |
| 26 | Kennedy Road Watermain | 2018 | 50,000 | 0 | 50,000 | 0 | 50,000 | 50,000 | 0 | 38,250 | 3,212 | 8,478 | 60 |
| 27 | Second Concession Watermain | 2017-2018 | 122,000 | 0 | 122,000 | 0 | 122,000 | 122,000 | 0 | 93,330 | 7,837 | 20,687 | 145 |
| 28 | N. Richmond Hill ET No. 2 and Yonge, Bloomington, Bayview Watermain | 2017-2018 | 10,000 | 0 | 10,000 | 0 | 10,000 | 10,000 | 0 | 7,650 | 642 | 1,696 | 12 |
| 29 | East Gwillimbury Water Meter Chambers | 2017 | 10,000 | 0 | 10,000 | 0 | 10,000 | 10,000 | 0 | 7,650 | 642 | 1,696 | 12 |
| 30 | Water Servicing - Richmond Hill Langstaff Gateway Provincial Urban Growth and Regional Centre | 2017-2027 | 1,443,000 | 0 | 1,443,000 | 0 | 1,443,000 | 1,443,000 | 0 | 1,103,895 | 92,697 | 244,689 | 1,719 |
| 31 | Sutton Water Servicing | 2017-2030 | 15,707,000 | 7,722,000 | 7,985,000 | 0 | 7,985,000 | 3,050,000 | 4,935,000 | 2,333,250 | 195,929 | 517,187 | 3,634 |
| 32 | York Peel Feedermain System Upgrades | 2023-2025 | 5,000,000 | 0 | 5,000,000 | 0 | 5,000,000 | 1,140,000 | 3,860,000 | 872,100 | 73,232 | 193,309 | 1,358 |
| 33 | Green Lane Leslie Street Watermain | 2022-2026 | 35,560,000 | 0 | 35,560,000 | 0 | 35,560,000 | 24,390,000 | 11,170,000 | 18,658,350 | 1,566,790 | 4,135,797 | 29,063 |
| 34 | Bloomington Bayview Aurora Central Watermain | 2026-2030 | 46,900,000 | 0 | 46,900,000 | 0 | 46,900,000 | 28,350,000 | 18,550,000 | 21,687,750 | 1,821,176 | 4,807,292 | 33,782 |
| 35 | North-East Vaughan Water Servicing | 2017-2028 | 98,689,000 | 0 | 98,689,000 | 0 | 98,689,000 | 46,336,000 | 52,353,000 | 35,447,040 | 2,976,579 | 7,857,166 | 55,215 |
| 36 | East Gwillimbury Water Servicing | 2027-2030 | 34,430,000 | 0 | 34,430,000 | 0 | 34,430,000 | 26,736,000 | 7,694,000 | 20,453,040 | 1,717,494 | 4,533,607 | 31,859 |
| 37 | Eagle to Kirby Watermain | 2028-2032 | 10,650,000 | 0 | 10,650,000 | 0 | 10,650,000 | 0 | 10,650,000 | 0 | 0 | 0 | 0 |
| 38 | Yonge Watermain- Gladman to Green Lane* | 2031-2035 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | Subtotal |  | 248,605,000 | 7,722,000 | 240,883,000 | 0 | 240,883,000 | 131,671,000 | 109,212,000 | 100,728,315 | 8,458,416 | 22,327,368 | 156,901 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Water Cost-Shared Proiects |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 38 | Toronto Water Supply - Cost-Shared Work* | 2017-2031 | 199,919,000 | 0 | 199,919,000 | 0 | 199,919,000 | 1,883,000 | 198,036,000 | 1,440,495 | 120,962 | 319,299 | 2,244 |
| 39 | Peel Water Supply - Cost-Shared Work* | 2017-2031 | 31,209,070 | 0 | 31,209,070 | 0 | 31,209,070 | 1,835,070 | 29,374,000 | 1,403,829 | 117,883 | 311,172 | 2,187 |
|  | Subtotal |  | 231,128,070 | 0 | 231,128,070 | 0 | 231,128,070 | 3,718,070 | 227,410,000 | 2,844,324 | 238,845 | 630,471 | 4,431 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Planning and Studies |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 40 | Water Master Plan Update* | 2017-2031 | 4,970,000 | 0 | 4,970,000 | 0 | 4,970,000 | 4,970,000 | 0 | 3,802,050 | 319,268 | 842,760 | 5,922 |
| 41 | Water for Tomorrow Program* | 2017-2031 | 18,676,650 | 0 | 18,676,650 | 0 | 18,676,650 | 18,676,650 | 0 | 14,287,637 | 1,199,770 | 3,166,988 | 22,255 |
| 42 | Water System Capacity Assessment* | 2017-2031 | 2,460,000 | 0 | 2,460,000 | 0 | 2,460,000 | 2,460,000 | 0 | 1,881,900 | 158,028 | 417,141 | 2,931 |
|  | Subtotal |  | 26,106,650 | 0 | 26,106,650 | 0 | 26,106,650 | 26,106,650 | 0 | 19,971,587 | 1,677,066 | 4,426,888 | 31,109 |

Table 5-4

| Project Number | Project Description (2017-2031) | Timing | Gross Project Cost (2017-2031) | Less | New Municipal Cost | Less | Potential Development Charge Recoverable Costs |  |  | Residential and Non-residential Split |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Grants and Subsidies |  | Benefit to Existing | Total Development Charge Eligible Cost | Growth Costs (2017-2031) | Post PeriodBenefit $I$Level of ServiceDeduction(Beyond 2031) | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  | Retail | Industrial/Officel Institutional | Hotel |
|  |  |  |  |  |  |  |  |  |  | 76.50\% | 6.42\% | 16.96\% | 0.12\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Outstanding Credits |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 43 | Wellington Street Watermain | 2017-2026 | 603,423 | 0 | 603,423 |  | 603,423 | 603,423 | 0 | 461,619 | 38,763 | 102,322 | 719 |
|  | Subtotal |  | 603,423 | 0 | 603,423 | 0 | 603,423 | 603,423 | 0 | 461,619 | 38,763 | 102,322 | 719 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total |  |  | 602,643,143 | 7,722,000 | 594,921,143 | 0 | 594,921,143 | 205,661,143 | 389,260,000 | 157,330,775 | 13,211,470 | 34,873,830 | 245,069 |

Table 5-5

| Project Number | Project Description$(2017-2031)$ | Timing | Gross Project Cost | Less | New Municipal Cost | Less | Potential Development Charge Recoverable Costs |  |  | Residential and Non-residential Split |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Grants and Subsidies |  | Benefit to Existing | Total Development Charge Eligible Cost | Growth Costs (2017-2031) | Post Period Benefit I Level of Service Deduction (Beyond 2031) | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  | Retail | Industrial/Officel | Hotel |
|  |  |  |  |  |  |  |  |  |  | 76.60\% | 6.40\% | 16.88\% | 0.12\% |
| 1 | Gormley Servicing | 2031 | 11,864,682 | 0 | 11,864,682 | 0 | 11,864,682 | 0 | 11,864,682 | 0 | 0 | 0 | 0 |
| Total |  |  | 11,864,682 | 0 | 11,864,682 | 0 | 11,864,682 | 0 | 11,864,682 | 0 | 0 | 0 | 0 |

## 6. WASTEWATER - CAPITAL FORECASTS AND DEVELOPMENT CHARGE RECOVERABLE COSTS

### 6.1 2017 to 2031 Capital program description

The wastewater capital program consists of infrastructure and initiatives required to support growth as recommended by the 2016 York Region's Water and Wastewater Master Plan and other planning studies. The program includes the following components:

- Treatment
- Pumping
- Conveyance
- Cost shared capital (with Peel)
- Planning and studies

One wastewater project did not form part of the 2017 Development Charge Bylaw. This project will be placed on the Wastewater contingent items list (Table 6.4 to this section) and form part of Schedule " $G$ " to the 2017 Development Charge Bylaw.

### 6.2 Level of service

When another Act, or Provincial Agency, requires a higher level of service than what is permitted under section 5(1)4 of the Development Charges Act, development charges may be established based on the prescribed level of service as required under another Act. York Region's wastewater service is provided in accordance with provincial design guidelines and requirements, and recognizes engineering design standards.

Through the Master Plan design unit rates are developed to assist in identifying infrastructure needs over the long term. Under the 2016 Master Plan Update, York Region uses a 25-year design storm to size the wastewater system. This is consistent with the 2009 Master Plan Update. For wastewater treatment facilities capacity is evaluated individually based on both hydraulics and treatment capabilities.

### 6.3 Benefit to existing development deduction

The methodology to determine benefit to existing development deduction for wastewater asset is the same as for water assets. The methodology is based on the principle that growth should pay for growth. Therefore, when a project is required to meet the increase in need for service arising from development, no benefit to existing was allocated. In cases where benefit to existing was considered, it was addressed on a project-by-project basis.

1. In cases of enhancements to meet statutory requirements, the following methodology applies:
a) No benefit to existing applies where a growth project requires enhancement and/or modification of the existing treatment process to meet stringent regulatory requirements as part of the project approval requirements. Existing residents should not be asked to pay for improvements they don't need if growth does not occur.
b) Where it can be demonstrated that enhancement of treatment process is required regardless of the growth project, then a portion of the project can be considered benefit to existing.
2. In the case of enhancements for system security:
a) No benefit to existing applies to growth projects that add system security;
b) If a portion of the project is triggered solely by the need to provide system redundancy, and is not required for growth, then the corresponding cost will be considered benefit to existing and is not included in the development charge rate calculation.
3. In the case of growth projects replacing existing facilities, thefollowing methodology applies:
a) Where a project provides replacement capacity to an existing facility, and the timing of construction of the project is within 10 years of the end of expected useful life of the replacement facility, it is assumed that the timing of the project components coincides. As such, a portion of the cost of the project can be considered Benefit to existing, and is calculated as follows

$$
B T E=\frac{C_{o}}{C_{u}} x P
$$

## Where:

Co is the capacity of the existing facility to be replaced Cu is the total capacity of the new facility $P$ is the cost of the project within the Development Charge period including decommissioning of the existing facility

The end of "expected useful life" shall be the planned year of replacement under York Region's asset replacement plan.
b) Where a growth project advances the replacement of an existing facility by more than 10 years before the end of its expected useful life, no benefit to existing applies, and the replacement cost would be fully attributable to growth because:

- The existing facility is still sound and the service received by the residents will not noticeably and tangibly be increased by the new facility;
- The time value of money for improvements is higher when payments are advanced; and
- Funds collected to cover the specific facility replacement have not yet built up to the target amount.


### 6.4 Post period benefit deduction

Where infrastructure is sized to accommodate growth beyond the development charge planning period, the additional cost of providing the oversized infrastructure has been recognized as post period benefit. The post period benefit shares are calculated on a project-by-project basis, as further discussed below:

1. In the case of discrete assets, such as treatment facilities and pumping stations, a pro-rated capacity method is used. This method is based on prorating the cost of capacity attributable to growth after 2031, excluding base costs that would be required, regardless of the planning period or capacity of the project. Costs beyond the 2031 planning period are considered post period benefit for recovery in subsequent development charge bylaws.
a) Post-period benefit based on the pro-rated capacity method is calculated as:

$$
P P B=\frac{C_{u}-F_{2031}}{C_{u}-C_{e}} \times P_{n e t}
$$

Where:
$C_{u}$ is the total capacity immediately after completion of a new facility in the service area (up to 2051)
$F_{2031}$ is the estimated 2031 flows in the service area
$C_{e}$ is the capacity in existence immediately before commissioning the new facility
$P_{\text {net }}$ is the cost of the project excluding certain base costs, including:

- Environmental Assessment costs, which are expected to be generally the same for a facility sized for 2031 or for other years such as 2051;
- 
- Supervisory Control and Data Acquisition System costs, which are expected to be generally the same for facility sized for 2031 or for other years such as 2051;
- For a pumping facility, normally at least one pump is required for standby. If a standby pump is required for the new facility, the hypothetical cost of a one-pump station is considered base cost and calculated as:

Base Cost= P/Number of pumps Where:
$P$ is the project cost excluding base costs

- Other fixed costs where applicable on a project by project basis.

No post period benefit will apply for decommissioning projects in general, as there is no benefit to growth beyond 2031.
2. There is no post period benefit for Peel sewage costs shared projects, as York Region sewage flow to Peel will reach 53ML/D before 2031.
3. In the case of linear assets, the marginal cost approach is used. The cost of a project (including planning, design, construction, contingency and project management) required to service the growth to the development charge planning period is determined. The additional, or marginal cost required to increase the infrastructure size to service beyond 2031 is considered to provide a post period benefit.

Sewers to service 2031 growth needs were sized to meet the following criteria:

- Minimum size of 450 mm in diameter; and
- Capacity to convey the peak wet weather flow in 2031 under a 25 -year storm event


### 6.5 Grants, subsidies and other contributions

Any anticipated grants, subsidies and other contributions have been deducted from the development charge eligible costs in accordance with the requirements of the Development Charges Act. The grants are primarily from senior levels of government; however, the amounts vary by project and are not based on a set formula. For the projects included in the 2017 Development Charge Background Study, the anticipated contributions are approximately $\$ 67.5$ million.

### 6.6 10\% statutory deduction

Those services that relate directly or indirectly to the provision of wastewater services including sewers and treatment services do not require a 10 per cent deduction under s.s. 5(1) 8 of the Development Charges Act.

### 6.7 Residential vs. non-residential allocation

The residential vs. non-residential allocation is based on incremental flow estimates as set out in Table 6-2. The residential share is 77 per cent, and the non-residential share is 23 per cent.

The cost share attributable to non-residential development (Shown in Table 6-1) was divided between retail, institutional office and industrial, and hotel uses. This is based on the incremental growth in employment by type.

TABLE 6-1
NON-RESIDENTIAL COST SHARE

| Retail | Industrial Office <br> Institutional | Hotel |  |
| :---: | :---: | :---: | :---: |
| $6.42 \%$ | $16.96 \%$ |  | $0.12 \%$ |

Table 6-2

## WATER/WASTEWATER DEMAND FORECAST CALCULATIONS FLOW SPLIT RESIDENTIAL VERSUS NON-RESIDENTIAL



Note 1 - Unit consumption rates are population weighted averages based on the projected 2031 water unit rates Table 3.3 in the 2016 Water and Wastewater Master Plan Updated.

Note 2 - Population growth figures can be found in the anticipated development section of the background study. These figures exclude populations in institutions. Employment population only includes employment growth that would be generated by new development.

| ProjectNumber | Project Description$(2017-2031)$ | Timing | $\begin{gathered} \text { Gross Project } \\ \text { Cost } \\ (2017-2031) \end{gathered}$ | Less | New Municipal cost | Less | Potential Devel | pment Charge Re | overable Costs |  | dential and N | n-residential Split |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Grants and Subsidies |  | Benefit to Existing | Total Development Charge Eligible Cost | $\begin{aligned} & \text { Growth Costs } \\ & (2017-2031) \end{aligned}$ | Post Period <br> Benefit $I$ <br> Level of Service <br> Deduction <br> (Beyond 2031) | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  | Retail | Industrial/Office/ Institutional | Hotel |
|  |  |  |  |  |  |  |  |  |  | 76.50\% | 6.42\% | 16.96\% | 0.12\% |
| Wastewater Treatment |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1 | Keswick Water Resource Recovery Facility Expansion - Phase 2 | 2017-2019 | 22,000 | 0 | 22,000 | 0 | 22,000 | 22,000 | 0 | 16,830 | 1,413 | 3,731 | 26 |
| 2 | Duffin Creek Water Pollution Control Plant - Phase 3 Expansion | 2017 | 20,000 | 2,000 | 18,000 | 0 | 18,000 | 18,000 | 0 | 13,770 | 1,156 | 3,052 | 21 |
| 3 | Duffin Creek Water Pollution Control Plant - Stages 1 \& 2 Upgrades | 2017-2019 | 30,905,000 | 6,181,000 | 24,724,000 | 10,137,000 | 14,587,000 | 14,587,000 | 0 | 11,159,055 | 937,055 | 2,473,508 | 17,382 |
| 4 | Duffin Creek Water Pollution Control Plant Lab Expansion | 2017-2018 | 1,375,000 | 0 | 1,375,000 | 0 | 1,375,000 | 1,375,000 | 0 | 1,051,875 | 88,329 | 233,158 | 1,638 |
| 5 | Holland Landing Lagoons Decommissioning | 2024-2025 | 1,100,000 | 0 | 1,100,000 | 0 | 1,100,000 | 1,100,000 | 0 | 841,500 | 70,663 | 186,526 | 1,311 |
| 6 | Upper York Sewage Servicing* | 2017-2031 | 584,254,000 | 0 | 584,254,000 | 5,318,000 | 578,936,000 | 368,503,000 | 210,433,000 | 281,904,795 | 23,672,271 | 62,486,821 | 439,113 |
| 7 | Duffin Creek Water Pollution Control Plant Outfall | 2017-2031 | 265,550,000 | 26,555,000 | 238,995,000 | 0 | 238,995,000 | 101,395,000 | 137,600,000 | 77,567,175 | 6,513,515 | 17,193,486 | 120,824 |
| 8 | Duffin Creek Water Pollution Control Plant Chlorine Contact Chamber Expansion | 2026-2028 | 3,500,000 | 700,000 | 2,800,000 | 0 | 2,800,000 | 636,000 | 2,164,000 | 486,540 | 40,856 | 107,846 | 758 |
| 9 | Sutton Water Resource Recovery Facility Expansion | 2023-2030 | 40,680,000 | 0 | 40,680,000 | 0 | 40,680,000 | 3,834,000 | 36,846,000 | 2,933,010 | 246,292 | 650,129 | 4,569 |
| 10 | Water Reclamation Centre - Phase 2 Expansion* | 2028-2039 | 12,000,000 | 0 | 12,000,000 | 0 | 12,000,000 | 0 | 12,000,000 | 0 | 0 | 0 | 0 |
| 11 | Expansion - Phase ${ }^{*}{ }^{\star}$ <br> Keswick Water Resource Recovery Facility | 2036-2040 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | Subtotal |  | 939,406,000 | 33,438,000 | 905,968,000 | 15,455,000 | 890,513,000 | 491,470,000 | 399,043,000 | 375,974,550 | 31,571,550 | 83,338,257 | 585,643 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Wastewater Pumping |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 11 | Queensville Holland Landing Sharon York Durham Sewage System Connection | 2017-2018 | 155,000 | 0 | 155,000 | 0 | 155,000 | 155,000 | 0 | 118,575 | 9,957 | 26,283 | 185 |
| 12 | Humber Pumping Station Electrical Upgrades | 2017-2018 | 40,000 | 0 | 40,000 | 0 | 40,000 | 40,000 | 0 | 30,600 | 2,570 | 6,783 | 48 |
| 13 | Leslie Street Sewage Pumping Station Upgrades | 2017-2018 | 5,600,000 | 0 | 5,600,000 | 0 | 5,600,000 | 5,600,000 | 0 | 4,284,000 | 359,739 | 949,588 | 6,673 |
| 14 | East Queensville Pumping Station and Forcemain | 2024-2027 | 21,900,000 | 0 | 21,900,000 | 0 | 21,900,000 | 14,415,000 | 7,485,000 | 11,027,475 | 926,005 | 2,444,342 | 17,177 |
| 15 | High Street Pump Station Expansion | 2027-2030 | 2,284,000 | 0 | 2,284,000 | 0 | 2,284,000 | 163,000 | 2,121,000 | 124,695 | 10,471 | 27,640 | 194 |
| 16 | Leslie Street Sewage Pumping Station Forcemain* | 2028-2031 | 3,440,000 | 0 | 3,440,000 | 0 | 3,440,000 | 0 | 3,440,000 | 0 | 0 | 0 | 0 |
| 17 | Queensville Second Concession Holland | 2032-2035 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | Subtotal |  | 33,419,000 | 0 | 33,419,000 | 0 | 33,419,000 | 20,373,000 | 13,046,000 | 15,585,345 | 1,308,742 | 3,454,637 | 24,277 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Wastewater Linear |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 18 | YDSS 16th Avenue Trunk Sewer | 2017-2018 | 4,000 | 0 | 4,000 | 0 | 4,000 | 4,000 | 0 | 3,060 | 257 | 678 | 5 |
| 19 | Green Lane Sewer Diversion | 2017-2018 | 122,000 | 0 | 122,000 | 0 | 122,000 | 122,000 | 0 | 93,330 | 7,837 | 20,687 | 145 |
| 20 | Sharon Trunk Sewer | 2017-2018 | 122,000 | 0 | 122,000 | 0 | 122,000 | 122,000 | 0 | 93,330 | 7,837 | 20,687 | 145 |
| 21 | YDSS Southeast Collector | 2017-2019 | 6,308,000 | 0 | 6,308,000 | 0 | 6,308,000 | 6,308,000 | 0 | 4,825,620 | 405,220 | 1,069,644 | 7,517 |
| 22 | Weldrick Sewer Overflow Gate Installation | 2017 | 797,000 | 0 | 797,000 | 0 | 797,000 | 797,000 | 0 | 609,705 | 51,198 | 135,147 | 950 |

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| $\begin{aligned} & \text { Project } \\ & \text { Number } \end{aligned}$ | Project Description$(2017-2031)$ | Timing | $\begin{gathered} \text { Gross Project } \\ \text { Cost } \\ (2017-2031) \end{gathered}$ | Less | New Municipal Cost | Less | Potential Development Charge Recoverable Costs |  |  | Residential and Non-residential Split |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Grants and Subsidies |  | Benefit to Existing | Total Development Charge Eligible Cost | $\begin{aligned} & \text { Growth Costs } \\ & (2017-2031) \end{aligned}$ | Post Period Benefit / Level of Service Deduction (Beyond 2031) | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  | Retail | Industrial/Office/ Institutional | Hotel |
|  |  |  |  |  |  |  |  |  |  | 76.50\% | 6.42\% | 16.96\% | 0.12\% |
| 23 | West Vaughan Sewage Servicing* | 2017-2031 | 256,291,405 | 0 | 256,291,405 | 0 | 256,291,405 | 132,681,405 | 123,610,000 | 101,501,275 | 8,523,323 | 22,498,702 | 158,105 |
| 24 | Wastewater Servicing - Richmond Hill Langstaff Gateway Provincial Urban Growth and Regional Centre | 2017-2027 | 25,722,000 | 0 | 25,722,000 | 0 | 25,722,000 | 21,880,000 | 3,842,000 | 16,738,200 | 1,405,550 | 3,710,178 | 26,073 |
| 25 | North-East Vaughan W astewater Servicing | 2017-2028 | 109,983,000 | 0 | 109,983,000 | 0 | 109,983,000 | 89,271,000 | 20,712,000 | 68,292,315 | 5,734,681 | 15,137,627 | 106,377 |
| 26 | Primary Trunk Sewer | 2019-2030 | 253,580,000 | 34,102,000 | 219,478,000 | 0 | 219,478,000 | 65,456,000 | 154,022,000 | 50,073,840 | 4,204,829 | 11,099,333 | 77,998 |
| 27 | Newmarket Diversion Sewer* | 2029-2031 | 1,450,000 | 0 | 1,450,000 | 0 | 1,450,000 | 0 | 1,450,000 | 0 | 0 | 0 | 0 |
| 28 | North Markham Sewert | 2029-2031 | 5,678,000 | 0 | 5,678,000 | 0 | 5,678,000 | 0 | 5,678,000 | 0 | 0 | 0 | 0 |
| 29 | Yonge Street Sewer Twinning* | 2030-2031 | 5,000,000 | 0 | 5,000,000 | 0 | 5,000,000 | 0 | 5,000,000 | 0 | 0 | 0 | 0 |
|  | Subtotal |  | 665,057,405 | 34,102,000 | 630,955,405 | 0 | 630,955,405 | 316,641,405 | 314,314,000 | 242,230,675 | 20,340,733 | 53,692,683 | 377,314 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Peel Cost-Shared |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 30 | Peel System Cost Shared Works | 2017-2025 | 7,940,241 | 0 | 7,940,241 | 0 | 7,940,241 | 7,940,241 | 0 | 6,074,284 | 510,073 | 1,346,422 | 9,462 |
|  | Subtotal |  | 7,940,241 | 0 | 7,940,241 | 0 | 7,940,241 | 7,940,241 | 0 | 6,074,284 | 510,073 | 1,346,422 | 9,462 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Planning and Studies |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 31 | Wastewater Master Plan Update* | 2017-2031 | 2,410,000 | 0 | 2,410,000 | 0 | 2,410,000 | 2,410,000 | 0 | 1,843,650 | 154,816 | 408,662 | 2,872 |
| 32 | Inflow and Infiltration Reduction* | 2017-2031 | 34,912,000 | 0 | 34,912,000 | 0 | 34,912,000 | 34,912,000 | 0 | 26,707,680 | 2,242,713 | 5,920,006 | 41,602 |
| 33 | Wastewater System Capacity Studies* | 2017-2031 | 3,950,000 | 0 | 3,950,000 | 0 | 3,950,000 | 3,950,000 | 0 | 3,021,750 | 253,744 | 669,799 | 4,707 |
|  | Subtotal |  | 41,272,000 | 0 | 41,272,000 | 0 | 41,272,000 | 41,272,000 | 0 | 31,573,080 | 2,651,273 | 6,998,467 | 49,180 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Outstanding Credits |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 35 | Aurora 2B (Tableland) | 2017-2026 | 506,470 | 0 | 506,470 | 0 | 506,470 | 506,470 | 0 | 387,450 | 32,535 | 85,882 | 604 |
| 36 | Mount Albert WPCP | 2017-2026 | 70,482 | 0 | 70,482 | 0 | 70,482 | 70,482 | 0 | 53,919 | 4,528 | 11,952 | 84 |
| 37 | Nobleton WPCP | 2017-2026 | 4,520,308 | 0 | 4,520,308 | 0 | 4,520,308 | 4,520,308 | 0 | 3,458,036 | 290,380 | 766,506 | 5,386 |
| 38 | Sharon Trunk Sewer | 2017-2026 | 15,268,677 | 0 | 15,268,677 | 0 | 15,268,677 | 15,268,677 | 0 | 11,680,538 | 980,845 | 2,589,100 | 18,194 |
| 39 | Sutton Sewage Treatment | 2017-2026 | 2,047,760 | 0 | 2,047,760 | 0 | 2,047,760 | 2,047,760 | 0 | 1,566,536 | 131,546 | 347,237 | 2,440 |
| 40 | YDDS Sewer Extension | 2017-2026 | 83,072,973 | 0 | 83,072,973 | 0 | 83,072,973 | 83,072,973 | 0 | 63,550,825 | 5,336,526 | 14,086,632 | 98,991 |
|  | Subtotal |  | 105,486,670 | 0 | 105,486,670 | 0 | 105,486,670 | 105,486,670 | 0 | 80,697,303 | 6,776,360 | 17,887,308 | 125,699 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total |  |  | 1,792,581,316 | 67,540,000 | 1,725,041,316 | 15,455,000 | 1,709,586,316 | 983,183,316 | 726,403,000 | 752,135,237 | 63,158,731 | 166,717,773 | 1,171,575 |

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| Project Number | Project Description (2017-2031) | Timing | Gross Project Cost | Less | New Municipal Cost | Less | Potential Development Charge Recoverable Costs |  |  | Residential and Non-residential Split |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Grants and Subsidies |  | Benefit to Existing | Total Development Charge Eligible Cost | Growth Costs (2017-2031) | $\begin{gathered} \text { Post Period } \\ \text { Benefit } I \\ \text { Level of Sevice } \\ \text { Deduction } \\ \text { (Beyond 2031) } \end{gathered}$ | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  | Retail | Industrial/Office/ Institutional | Hotel |
|  |  |  |  |  |  |  |  |  |  | 76.60\% | 6.40\% | 16.88\% | 0.12\% |
| 1 | Gormley Servicing | 2031 | 14,021,896 | 0 | 14,021,896 | 0 | 14,021,896 | 0 | 14,021,896 | 0 | 0 | 0 | 0 |
| Total |  |  | 14,021,896 | 0 | 14,021,896 | 0 | 14,021,896 | 0 | 14,021,896 | 0 | 0 | 0 | 0 |

## 7. ROADS - CAPITAL FORECASTS AND DEVELOPMENT CHARGE RECOVERABLE COSTS

### 7.1 2017 to 2031 Capital program description

The capital program is based on York Region's Transportation Master Plan and 10year Capital Plan, and includes the following service components:

- Grade separation
o New structures
o Widening
- 400-series interchanges and ramp extensions
- Jog elimination/intersection improvement
- Mid-block crossing
- New Arterial road link
- Reconstruction
- Road widening
o Rural areas
o Urban areas
o HOV corridor
- Urbanization
- Intersection and miscellaneous capital
- Programs and studies
- Ongoing projects

Eighty-two (82) Roads projects did not form part of the main list of the 2017 Development Charge Bylaw. Twenty-six (26) of these projects will be placed on Schedule "G" to the Bylaw (part "A"). Table 7-6 to this section details the growth-related capital cost calculation for these projects. The remaining fifty-six (56) roads projects will be placed on Schedule "G" to the Bylaw (part "B"). Table 7-7 to this section details the growth-related capital cost calculation for these projects.

Consistent with previous development charge bylaws, York Region proposes to maintain a transportation program that accommodates all improvements within York Region's right of way, which includes road widenings, road structural capacity improvements, road volume capacity improvements, high-occupancy vehicles lanes and transit running ways.

This multi-modal division of the transportation corridors is consistent with policy 7.2.38 of the York Region Official Plan (2010), which states that the "hierarchy of streets on Map 12 supports York Region's proposed urban structure. These corridors are to support all modes of transportation including walking, cycling, transit, automobile use and the movements of goods, as well as public and private utilities;" policy 7.2.40 to "implement transit improvements on urban street and "to require transit or high-occupancy vehicle lanes and bicycle lanes within the right-of-way of 6-lane Regional streets" (7.2.41).

Further, the development of the transportation program is consistent with the definition of high occupancy vehicle lanes in the York Region Official Plan (2010). The York Region Official Plan (2010) defines high-occupancy vehicle lanes as "reserved rights-of-way for public transit vehicles and other vehicles such as emergency vehicles, taxis or multi-person vehicles."

### 7.2 Level of service

As depicted in Figure 7-1, the proposed transportation improvement program anticipates a declining road kilometre per capita level of service over the long term.

FIGURE 7-1 HISTORICAL LEVEL OF SERVICE
Paved Lane Kilometres per Capita
Region of York, 1989-2041


The networks of road and transit improvements identified in the 2016 Transportation Master Plan represent the ultimate build-out of transit, roads, active transportation and goods movement networks to the year 2041 to meet the growth plan. To meet evolving needs of York Region's growing population, network improvements will be phased in over the next 25 years. The Transportation Master Plan recognizes that York Region's road network plays a foundational role in providing an interconnected system of mobility, enabling the provision of YRT/Viva's transit services. History has demonstrated that simply expanding the road network will not solve congestion issues. The Region will ensure the most effective use of road space and financial resources over the long term by designing and operating Regional streets to maximize capacity to move people. This proposed policy principle will support the Region's ability to meet the mobility needs of today's users while ensuring corridors can adapt in the future to meet the changing travel needs, including High Occupancy Vehicle / Transit lanes and new technologies including autonomous and connected vehicles and supporting the development of a finer gridnetwork.

The Transportation Master Plan recommends that, to maintain an acceptable level of transportation service, some capacity deficiencies in the road network be supplied through the implementation of active transportation and Transportation Demand Management initiatives and transit infrastructure. The Transportation Master Plan further recognized that the transportation programs and improvements identified in the plan cannot address all the capacity demands needed to support the Region through the planning period which will result in many corridors operating at a poorer level of service than today.

The inter-jurisdictional nature of mobility in the GTHA will continue to increase the complexity of service delivery in York Region. Further, the success of the Region's Transportation Master Plan will be heavily dependent on leveraging successful partnerships with other levels of government. The Province's recent commitment to deliver Regional Express Rail and to build new Provincial highway facilities will require continued cooperation with Metrolinx, Ontario Ministry of Transportation, other Provincial Ministries, and the Federal Government.

### 7.3 Benefit to existing development deduction

Consistent with previous Development Charge Bylaws, the benefit to existing development deduction will be assigned to projects based on a standard categorization as defined in table 7-1. The table is a general guideline to the proportion of the capital cost attributed to development in each case. Projects may deviate from these classifications based on an individual assessment.

York Region has historically applied a minimum 10\% BTE to all road projects as a
deduction for elements such as re-paving existing lanes, sub-base reconstruction, and rehabilitation of existing structures. This standard reduction is maintained.
However, the base reduction would not apply to the construction of new or missing arterial road links; including mid-block crossings and interchange ramp extensions.

The Region's population and employment growth between 2017 and 2031 (midyear) is forecasted to be approximately $22.4 \%$ of the total population and employment anticipated for mid-2031. It is the position of York Region, that the maximum Benefit to Existing shall not exceed 75\% of the total Regional contribution to a project.

TABLE 7-1
PROJECT CATEGORIZATION FOR BENEFIT TO EXISTING (TRANSPORTATION)

| Project Category | Benefit to Existing | Proportion Attibuted to Development |
| :---: | :---: | :---: |
| NEW REGIONAL INFRASTRUCTURE |  |  |
| New Arterial Road Link | 0\% | 100\% |
| New arterial roads are identified to support Greenfield and provincially designated development areas. Typically, in many developing communities the existing arterial road functions as a main street through the Hamlet. To service the transportation needs of these new communities, the new arterial roads are constructed to serve as a major collector as well as an arterial road and traverse the community. In many incidences the new arterial road is designed as a by-pass to distribute traffic away from existing nodes and villages which will negatively impact the existing development by increasing travel distance. |  |  |
| Missing Arterial Road Link | 0\% | 100\% |
| The construction of a missing arterial road link would benefit existing development in a redistribution of arterial travel. However, as the demand for the missing arterial road link is needed to support future population and employment growth, the overall level of service in the corridor will be negatively impacted. |  |  |
| Grade Separation; New Structure | 0-20\% | 80\%-100\% |
| Construction of new rail grade separations will be based on the difference in the rail exposure index from when the need was identified (i.e. the 2016 Transportation Master Plan) and the time of construction. If the increase in the rail exposure index is greater than $100 \%$, then all of the costs will be attributed to growth. If the increase in the rail exposure index is less than $100 \%$, then the benefit to existing will be calculated as (1-rail exposure increase). |  |  |
| CAPACITY IMPROVEMENTS |  |  |
| Road Widening; Urban Area | 10\% | 90\% |

Capital improvement, including road widenings and intersection improvements, within the urban boundary to support proposed growth. May include widenings from 2 - 4 lanes and 4-6 lanes.

| Road Widening; Rural Area | 10\% | $\mathbf{9 0 \%}$ |
| :--- | :--- | :--- |

Capital improvement, including road widenings within rural areas. To support increased growth and densities in the towns and villages outside the main urban areas. May include widenings from 2-4 lanes and 4-6 lanes.

| Road Widening; HOV Lanes | $\mathbf{1 0 \%}$ | $\mathbf{9 0 \%}$ |
| :--- | :--- | :--- |

Arterial road widenings to support multi-passenger vehicle trips. Improvements along these corridors are to increase the person trip capacity of the corridor through lanes to support car and van pooling and transit.

| Grade Separation; Widening | $10 \%$ | $\mathbf{9 0 \%}$ |
| :--- | :--- | :--- |

The benefit to existing for the road widening project will apply to the grade separation when being constructed concurrently.

| Jog Elimination / Intersection Improvement | 10\% | $\mathbf{9 0 \%}$ |
| :--- | :--- | :--- |

Major intersection improvements including jog elimination of regional intersections to support proposed growth. Benefit to existing arises from capacity and safety increases and geometric improvements, however in many cases, the addition of new signals or modifications to existing signals to accommodate for example, protected phasing, may reduce the level of service for existing development.

| Project Category | Benefit to Existing | Proportion Attributed to Development |
| :---: | :---: | :---: |
| CONTRIBUTION TO INFRASTRUCTURE |  |  |
| Mid-Block Crossing | 0\% | 100\% |
| To support the Regional share for new mid-block crossings of 400 series highways to support new growth areas. |  |  |
| 400-Series Interchange | 10\% | 90\% |
| To support the Regional share for interchange improvements and/or new interchanges to support new growth areas. The benefit of an added interchange to existing users is normally offset by increased traffic congestion created by proposed growth. |  |  |
| Interchange Ramp Extensions | 0\% | 100\% |
| To support the Regional share for new interchange ramp extensions from 400 series highways to support new growth areas. |  |  |
| MISCELLANEOUS POLICIES AND PROGRAM |  |  |
| Reconstruction to Regional standard; Growth Areas | 60\% | 40\% |
| Road improvements, road structural capacity improvements and road volume capacity improvements to support increased demand related to growth within or supporting existing or urban growth areas. May include, but not limited to, reconstruction of existing general purpose lanes, structural design, intersection improvements, turn lanes, geometric improvements, and improvements to shoulder widths. |  |  |
| Reconstruction to Regional standard; Others Areas | 75\% | 25\% |
| Road improvements, road structural capacity improvements and road volume capacity improvements to support increased demand related to growth. May include, but not limited to, reconstruction of existing general purpose lanes, structural design, intersection improvements, turn lanes, geometric improvements, and improvements to shoulder widths. |  |  |
| Programs and Studies | 10\% | 90\% |
| May include, but not limited to, Master Plans, transportation planning studies, programs and initiatives required to support planned growth. |  |  |
| MISCELLANEOUS CAPITAL |  |  |
| Include general road improvements, streetscaping, urbanization and conversion of gravel, hard and surface treated roads to Regional standard to support increased demand related to growth. |  |  |
| - Urbanization | 10\% | 90\% |
| ■ Intersection and Miscellaneous Capital | 10 to 75\% | 25\% to 90\% |
| ■ Streetscaping | 20\% | 80\% |
| - Remaining Gravel Roads | 75\% | 25\% |
| ■ Remaining Surface Treated Roads | 75\% | 25\% |

### 7.4 Post period benefit deduction

York Region's methodology for undertaking the post period benefit analysis is as follows

1. Consistent with the Development Charges Act, where maintaining a fixed level of service is the standard measure, the Region will establish an average level of service (LOS) for the past ten years, referred hereafter as "Base". The objective is to maintain the same traffic level of service as the Base for the DC Bylaw planning horizon, referred hereafter as "Future". Consistent with that methodology proposed for the 2012 Development Charge Bylaw, York Region proposes that V/C ratios for 2016 be used to represent the average LOS "Base", and 2031 to represent the "Future".

The total cost of the capital projects identified as required by 2031 will be included (2017 to 2031) in the PPB analysis, while projects identified in the Transportation Master Plan as required post 2031 have been assigned a post period benefit of $100 \%$.
2. To maintain theoretical consistency in the analysis, traffic volumes on the Regional road system were modeled for the Base and Future, and V/C ratios for three scenarios computed.
a. Future volumes on Base network
b. Base volumes on Base network
c. Future volumes on Future network
3. For each scheduled improvement in the roads section of the Development Charges Bylaw, the morning peak period peak demand is tested against two thresholds as follows:

## Threshold 1:

## Volumes $_{\text {Future }} /$ Capacity $_{\text {Base }}$ are less than (0.80 or 0.90 )

The purpose of Threshold 1 is to ensure that specific projects identified in the Transportation Master Plan are required to support development identified within the planning horizon. In other words, where the future demand compared to the base capacity exceeds a volume to capacity ratio of 0.90 in an urban environment and 0.80 in a rural setting, the project is necessary to maintain the historical level of service. In the case of a road widening, the increase is measured in terms of the "minimum" number of lanes that need to be added to the road system in order to maintain the quality of the base network.

## Threshold 2:

## $(\mathrm{VIC})_{\text {Future }}<(\mathrm{V} / \mathrm{C})_{\text {Base }}$

The purpose of Threshold 2 is to ensure that the quality of the base road network, defined as Level of Service, has not been improved by the scheduled improvement. In other words, there may be a potential for PPB if the quality of the road segment, defined
as the Volume / Capacity of the road project, improves over time.

A Post Period Benefit will be considered for projects that satisfy both thresholds. The amount of Post Period Benefit will be calculated as defined in Step 4.
4. For projects identified in Step 3 for consideration of a Post Period Benefit, a reduction in the project shall be calculated as:

$$
\frac{(\mathrm{V} / \mathrm{C})_{\text {Future }}-(\mathrm{V} / \mathrm{C})_{\text {Base }}}{(\mathrm{V} / \mathrm{C})_{\text {Base }}}
$$

The reduction shall be calculated for both directions and the lower of the two reductions utilized.
5. If a reduction is applied to a specific project to accommodate Post Period Benefit, it is anticipated that this reduction will be considered for recovery in development charges calculations in a period beyond the existing Bylaw horizon.

This PPB methodology is not applicable to Grade Separations, mid-block crossings, new Regional Roads, Programs and Studies and Miscellaneous Capital Expenditures. However, where the Transportation Master Plan identifies a project need beyond the planning horizon, the project will be assigned a $100 \%$ post period benefit.

Further, the Background Study has historically identified a growth component in major reconstruction capital projects. These improvements provide additional lane capacity to support growth within the planning horizon of the background study. As such, no post period benefit is applicable.

### 7.5 Grants, subsidies and other contributions

Any anticipated grants, subsidies and other contributions have been deducted from the development charge eligible costs in accordance with the requirements of the DCA. The grants are primarily from other levels of government; however, the amounts vary by project and are not based on a set formula. For the projects included in the 2017 Development Charge Background Study, the anticipated grants/subsidies are approximately $\$ 362.4$ million.

### 7.6 10\% statutory deduction

Services that relate directly or indirectly to the provision of transportation do not require a 10 per cent deduction under s.s. 5(1) 8 of the Development Charges Act.

### 7.7 Residential vs. non-residential allocation

### 7.7.1 Residential vs Non-residential

The system of network improvements recommended in the Transportation Master Plan identify infrastructure requirements needed to support a multi-modal network for all trip purposes and for all trips originating from or destined to York Region. This includes additional transit infrastructure, roads infrastructure and a systems of sidewalks and trails to further enable active transportation. The residential vs. non-residential allocation documented here also applies to the Toronto-York Subway Extension and Transit services.

The residential vs non-residential allocation is determined through the net incremental population and employment growth approach.

TABLE 7-2
INCREMENTAL GROWTH FOR POPULATION AND EMPLOYMENT

| Incremental Growth (Population / Employment) |  |  |
| :---: | :---: | :---: |
|  | Increment (2017 to 2031 mid-year) | \% |
| Population ${ }^{1}$ | 367,800 | 72 |
| Employment ${ }^{2}$ | 146,403 | 28 |
| Total | 514,203 | 100 |

### 7.7.2 Non-residential costallocation

For the purpose of rate calculation, the non-residential share of the total capital cost is further allocated between retail, non-retail (industrial, office and institutional) and hotel uses. The cost allocation is determined based on the share of trips generated using the ITE Trip Generation rates.

Trip generation rates are used by transportation professionals for estimating the number of trips generated by specific types of developments or land uses. A trip generation rate is the number of trips (vehicle trips, pedestrian trips, and/or transit trips) that can be expected to access and exit a site over a given period of time, expressed over an independent variable, such as trips per 1000 sq. ft. gross floor area, or per hotel suite. For each non-residential sector, an average trip generation rate was developed based on a sample of land use categories.

To capture the travel characteristics of all land use categories, an average of the AM peak hour and PM peak hour trip generation rate was estimated. Furthermore, consistent with industry practices, retail trip rates were further reduced by 20 per cent to accommodate "pass-by" trips. Pass-by trips are defined as trips that would have traveled on a street adjacent to a retail center even if the retail was not constructed.

Where data is available, the peak of the land use, (the trips generated for each land use during the peak period of the land use) was used in the analysis.

Using the above methodology, the non-residential share of the costs are allocated to the three land uses based on the percentages below:

TABLE 7-3
NON-RESIDENTIAL LAND USE (Based on Trip Generation)

| Non-residential Land Use | Allocation of DC <br> Eligible Costs |
| :--- | ---: |
| Retail | $46.89 \%$ |
| Non-retail (Industrial, Office, | $52.30 \%$ |
| Institutional) | $0.81 \%$ |
| Hotel | $\mathbf{1 0 0 . 0 0 \%}$ |
| Total |  |

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| Descripition | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Lane KM of Regional Road | 3,366 | 3.399 | 3,428 | 3,455 | 3,487 | 3.523 | 3.559 | 3.593 | 4,030 | 4,071 |
| Total (i) | 3,366 | 3,399 | 3,428 | 3,455 | 3,487 | 3,523 | 3,559 | 3,593 | 4,030 | 4,071 |
| Population + Employment | 1,457,850 | 1,911,550 | 1.514,350 | 1.552.650 | 1.594,850 | 1,636,400 | 1,67,200 | 1,707,250 | 1,741,850 | 1,780,100 |
| Per 1,000 Capta Sandard | 2.3099 | 2.2787 | 2.2637 | 2.2252 | 2.1864 | 2.1529 | 2.1271 | 2.1046 | 2.3136 | 2.2870 |
| 10 Year Average | 2007-2016 |  |  |  |  |  |  |  |  |  |
| Quantiy Standard (km per 1,000 Capita) | 2.2248 |  |  |  |  |  |  |  |  |  |


Table 7.5

| ProjectNumber | $\underset{\substack{\text { Project Description } \\ \text { (2017-2031) }}}{\text { Pr }}$ | Timing | $\begin{aligned} & \text { Gross Project } \\ & \text { Cost } \\ & (2017-2031) \end{aligned}$ |  | $\begin{aligned} & \text { New Municipal } \\ & \text { Cost } \end{aligned}$ | Less <br> Benefit to Existing | Potential Development Charge Recoverable Costs |  |  | Residential and Non-residential Split |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | Total DevelopmentCharge EligibleCost | Growth Costs (2017-2031) | Post PeriodBenefitLevel of fervice(Beyunction(Beyond) 2031) | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  | Retail | Industrial/Office/ Institutional | Hotels |
|  |  |  |  |  |  |  |  |  |  | 71.53\% | 13.35\% | 14.89\% | 0.23\% |
| Missing Link |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 15 | Langstaff Road J Jane Street to Keele Street | 2022-2031 | 16,520,000 | 0 | 16,52,000 | 0 | 16,520,000 | 16,520,000 | 0 | 11,816,447 | 2,205,707 | 2,459,862 | 37,984 |
| 16 | Teston Road - Kele Street to Dufferin Street | 2017-2026 | 16,745,000 | 0 | 16,745,00 | 0 | 16,74,000 | 16,745,000 | 0 | 11,977,385 | 2,235,748 | 2,493,365 | 38,502 |
|  | Subtotal |  | 33,26,000 | 0 | 33,26,000 | 0 | 33,26,000 | 33,265,000 | 0 | 23,79, 832 | 4,441,455 | 4,953,226 | 76,486 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| New Midblock Crossing |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 17 | Miblock Crossing - Highway 400 south of Highway 7 | 2022-2031 | 78,85,000 | 52,56,667 | 26,28,333 | 0 | 26,283,333 | 26,283,333 | 0 | 18,799,977 | 3,509,281 | 3,913,642 | 60,433 |

Table 7 -5

| Project Number | Project Description (2017-2031) | Timing | $\begin{gathered} \text { Gross Project } \\ \text { Cost } \\ (2017-2031) \end{gathered}$ | Less | New Municipal Cost | Less | Potential Devel | ment Charge Rec | verable Costs |  | idential and N | n-residential Split |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Benefit to Existing | Total Development Charge Eligible Cost | Growth Costs (2017-2031) | Post PeriodBenefit $I$Level of ServiceDeduction(Beyond 2031) | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  | Retail | $\begin{gathered} \text { Industrial/Office/ } \\ \text { Institutional } \\ \hline \end{gathered}$ | Hotels |
|  |  |  |  |  |  |  |  |  |  | 71.53\% | 13.35\% | 14.89\% | 0.23\% |
| 18 | Midblock Crossing - Highway 400 north of Major Mackenzie Drive | 2022-2031 | 10,000,000 | 6,666,667 | 3,33, 333 | 0 | 3,333,333 | 3,333,333 | 0 | 2,384,271 | 445,058 | 496,340 | 7,664 |
| 19 | Midblock Crossing - Highway 404 north of Highway 7 | 2017-2021 | 19,042,938 | 12,695,292 | 6,347,646 | 0 | 6,347,646 | 6,347,646 | 0 | 4,540,352 | 847,521 | 945,177 | 14,595 |
| 20 | Midblock Crossing - Highway 404 north of 16th Avenue | 2017-2021 | 55,650,039 | 37,100,026 | 18,550,013 | 0 | 18,550,013 | 18,550,013 | 0 | 13,268,477 | 2,476,749 | 2,762,135 | 42,652 |
| 21 | Midblock Crossing - Highway 404 north of Major Mackenzie Drive | 2022-2031 | 49,486,000 | 32,990,667 | 16,495,333 | 0 | 16,495,333 | 16,495,333 | 0 | 11,798,803 | 2,202,413 | 2,456,189 | 37,928 |
| 22 | Midblock Crossing - Highway 404 north of Elgin Mills | 2017-2026 | 908,000 | 600000 | 308,000 | 30800 | 277,200 | 277,200 | 0 | 198,276 | 37,011 | 41,276 | 637 |
| 23 | Midblock Crossing - Highway 407 at Cedar Avenue | 2017-2021 | 4,300,000 | 2,866,667 | 1,433,333 | 0 | 1,433,333 | 1,433,333 | 0 | 1,025,237 | 191,375 | 213,426 | 3,296 |
| 24 | Midblock Crossing - Highway 427 north of Langstaff Road | 2022-2031 | 10,000,000 | 6,666,667 | 3,333,333 | 0 | 3,333,333 | 3,333,333 | 0 | 2,384,271 | 445,058 | 496,340 | 7,664 |
|  | Subtotal |  | 228,236,977 | 152,152,651 | 76,084,326 | 30,800 | 76,053,526 | 76,053,526 | 0 | 54,399,664 | 10,154,466 | 11,324,525 | 174,870 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Widen to 4 lanes |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 25 | Bayview Avenue - 19th Avenue to Stouffville Road | 2017-2021 | 8,315,000 | 0 | 8,315,000 | 831,500 | 7,483,500 | 7,483,500 | 0 | 5,352,808 | 999,177 | 1,114,308 | 17,207 |
| 26 | Bayview Avenue - Stouffville Road to Bloomington Road | 2017-2026 | 700,000 | 0 | 700,000 | 70,000 | 630,000 | 630,000 | 0 | 450,627 | 84,116 | 93,808 | 1,449 |
| 27 | Leslie Street - 19th Avenue to Stouffville Road (inc. jog elimination and GS | 2017-2026 | 2,000,000 | 0 | 2,000,000 | 200,000 | 1,800,000 | 1,800,000 | 0 | 1,287,506 | 240,331 | 268,024 | 4,139 |
| 28 | Ravenshoe Road - Woodbine Avenue to Warden Avenue | 2024-2031 | 9,532,098 | 0 | 9,532,098 | 953,210 | 8,578,888 | 6,402,078 | 2,176,810 | 4,579,287 | 854,789 | 953,282 | 14,720 |
| 29 | Stouffville Road - Yonge Street to Bayview Avenue | 2019-2026 | 9,622,814 | 0 | 9,622,814 | 962,281 | 8,660,532 | 8,660,532 | 0 | 6,194,717 | 1,156,331 | 1,289,571 | 19,913 |
| 30 | Stouffville Road - Bayview Avenue to Leslie Street | 2017-2026 | 10,343,064 | 0 | 10,343,064 | 1,034,306 | 9,308,757 | 9,308,757 | 0 | 6,658,380 | 1,242,881 | 1,386,093 | 21,404 |
| 31 | Stouffville Road - Leslie Street to Highway 404 | 2017-2026 | 20,566,683 | 0 | 20,566,683 | 2,056,668 | 18,510,015 | 18,510,015 | 0 | 13,239,867 | 2,471,408 | 2,756,179 | 42,560 |
| 32 | 19th Avenue - Linda Margaret Crescent / Jefferson Forest Drive to Bayview Avenue | 2017-2021 | 2,270,000 | 0 | 2,270,000 | 227,000 | 2,043,000 | 2,043,000 | 0 | 1,461,320 | 272,776 | 304,207 | 4,697 |
| 33 | 19th Avenue - Bayview Avenue to Leslie Street | 2017-2026 | 14,010,661 | 0 | 14,0010,661 | 1,401,066 | 12,609,595 | 12,609,595 | 0 | 9,019,408 | 1,683,600 | 1,877,594 | 28,993 |
| 34 | Bayview Avenue - Elgin Mills Road to 19th Avenue | 2017-2021 | 24,420,000 | 0 | 24,420,000 | 2,442,000 | 21,978,000 | 21,978,000 | 0 | 15,720,452 | 2,934,445 | 3,272,569 | 50,534 |
| 35 | Doane Road - Yonge Street to 2nd Concession | 2019-2026 | 11,408,679 | 0 | 11,408,679 | 1,140,868 | 10,267,811 | 10,267,811 | 0 | 7,344,373 | 1,370,931 | 1,528,898 | 23,609 |
| 36 | Doane Road - 2nd Concession to Leslie Street | 2017-2026 | 12,602,229 | 0 | 12,602,229 | 1,260,223 | 11,342,006 | 11,342,006 | 0 | 8,112,725 | 1,514,355 | 1,688,848 | 26,079 |
| 37 | Doane Road - Leslie Street to Woodbine Avenue | 2017-2026 | 12,068,292 | 0 | 12,068,292 | 1,206,829 | 10,861,463 | 10,861,463 | 0 | 7,769,001 | 1,450,194 | 1,617,294 | 24,974 |
| 38 | Dufferin Street - Major Mackenzie Drive to Teston Road | 2017-2026 | 360,000 | 0 | 360,000 | 36,000 | 324,000 | 324,000 | 0 | 231,751 | 43,260 | 48,244 | 745 |
| 39 | Elgin Mills Road - Bathurst Street to Yonge Street | 2017-2026 | 15,396,143 | 0 | 15,396,143 | 1,539,614 | 13,856,529 | 13,856,529 | 0 | 9,911,316 | 1,850,087 | 2,063,265 | 31,860 |
| 40 | Elgin Mills Road - Woodbine Avenue Bypass to Woodbine Avenue | 2024-2031 | 5,356,365 | 0 | 5,356,365 | 535,637 | 4,820,729 | 4,820,729 | 0 | 3,448,177 | 643,651 | 717,816 | 11,084 |
| 41 | Highway 27 - Major Mackenzie Drive to Old Major Mackenzie Drive | 2017-2026 | 11,091,544 | 0 | 11,091,544 | 1,109,154 | 9,982,389 | 9,982,389 | 0 | 7,140,216 | 1,332,822 | 1,486,398 | 22,953 |
| 42 | Highway 27 - Old Major Mackenzie Drive to Nashville Road | 2017-2026 | 14,112,811 | 0 | 14,112,811 | 1,411,281 | 12,701,530 | 12,701,530 | 0 | 9,085,167 | 1,695,875 | 1,891,284 | 29,205 |
| 43 | Kennedy Road - Major Mackenzie Drive to Donald Cousens Parkway | 2027-2031 | 890,000 | 0 | 890,000 | 89,000 | 801,000 | 801,000 | 0 | 572,940 | 106,947 | 119,271 | 1,842 |
| 44 | (inc. jog elimination) <br> Leslie Street - Elgin Mills Road to 19th Avenue (inc. | 2017-2021 | 10,757,253 | 0 | 10,757,253 | 1,075,725 | 9,681,528 | 9,681,528 | 0 | 6,925,016 | 1,292,652 | 1,441,599 | 22,261 |
| 45 | Leslie Street - Wellington Street to St John's Sideroad | 2017-2021 | 17,583,000 | 0 | 17,583,000 | 1,758,300 | 15,824,700 | 15,824,700 | 0 | 11,319,112 | 2,112,872 | 2,356,330 | 36,386 |
| 46 | Leslie Street - St John's Sideroad to Mulock Drive | 2017-2021 | 2,610,000 | 0 | 2,610,000 | 261,000 | 2,349,000 | 2,349,000 | 0 | 1,680,196 | 313,632 | 349,771 | 5,401 |
| 47 | Leslie Street - Green Lane to Colonel Wayling Boulevard | 2019-2026 | 11,131,200 | 0 | 11,131,200 | 1,113,120 | 10,018,080 | 10,018,080 | 0 | 7,165,745 | 1,337,588 | 1,491,713 | 23,035 |
| 48 | Major Mackenzie Drive - Donald Cousens Parkway to 9th Line | 2027-2031 | 4,152,358 | 0 | 4,152,358 | 415,236 | 3,737,123 | 3,737,123 | 0 | 2,673,094 | 498,971 | 556,465 | 8,593 |
| 49 | Ninth Line - Steeles Avenue to Box Grove Area | 2019-2026 | 1,000,000 | 0 | 1,000,000 | 100,000 | 900,000 | 900,000 | 0 | 643,753 | 120,166 | 134,012 | 2,069 |
| 50 | Pine Valley Drive - Major Mackenzie Drive to Teston Road | 2017-2026 | 10,619,520 | 0 | 10,619,520 | 1,061,952 | 9,557,568 | 9,557,568 | 0 | 6,836,350 | 1,276,101 | 1,423,141 | 21,976 |

Table 7 -5

Table 7 -5

| Project Number | Project Description (2017-2031) | Timing | $\begin{gathered} \text { Gross Project } \\ \text { Cost } \\ (2017-2031) \end{gathered}$ | Less <br> Grants and <br> Subsidies | New Municipal Cost | Less | Potential Development Charge Recoverable Costs |  |  | Residential and Non-residential Split |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Benefit to Existing | Total Development Charge Eligible Cost | Growth Costs (2017-2031) | Post Period <br> Benefit $I$ <br> Level of Service <br> Deduction <br> (Beyond 2031) | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  | Retail $\quad$ Industrial/Officel |  | Hotels |
|  |  |  |  |  |  |  |  |  |  | 71.53\% | 13.35\% | 14.89\% | 0.23\% |
| 84 | Major Mackenzie Drive - Highway 50 to Huntington Road | 2017-2021 | 19,173,900 | 0 | 19,173,900 | 1,917,390 | 17,256,510 | 17,256,510 | 0 | 12,343,259 | 2,304,044 | 2,569,530 | 39,678 |
| 85 | Major Mackenzie Drive - Huntington Road to Highway 27 | 2017-2021 | 22,080,995 | 0 | 22,080,995 | 2,208,100 | 19,872,896 | 19,872,896 | 0 | 14,214,710 | 2,65,377 | 2,959,115 | 45,694 |
| 86 | Major Mackenzie Drive - Highway 27 to Islington Avenue | 2017-2021 | 14,944,200 | 0 | 14,944,200 | 1,494,420 | 13,449,780 | 13,449,780 | 0 | 9,620,376 | 1,795,779 | 2,002,700 | 30,925 |
| 87 | Major Mackenzie Drive - Islington Avenue to Pine Valley | 2017-2021 | 28,109,800 | 0 | 28,109,800 | 2,810,980 | 25,298,820 | 25,298,820 | 0 | 18,095,773 | 3,377,832 | 3,767,046 | 58,170 |
| 88 | Major Mackenzie Drive - Pine Valley Drive to Weston Road | 2017-2021 | 5,002,545 | 0 | 5,002,545 | 500,255 | 4,502,291 | 4,502,291 | 0 | 3,220,404 | 601,134 | 670,400 | 10,352 |
| 89 | Major Mackenzie Drive - Weston Road to Highway 400 | 2017-2021 | 3,080,706 | 0 | 3,080,706 | 308,071 | 2,772,635 | 2,772,635 | 0 | 1,983,214 | 370,195 | 412,851 | 6,375 |
| 90 | Street <br> Major Mackenzie Drive - Highway 400 to Jane | 2017-2021 | 13,755,870 | 0 | 13,755,870 | 1,375,587 | 12,380,283 | 12,380,283 | 0 | 8,855,385 | 1,652,983 | 1,843,449 | 28,466 |
| 91 | Major Mackenzie Drive - Leslie Street to Woodbine Avenue | 2017-2026 | 24,097,174 | 0 | 24,097,174 | 2,409,717 | 21,687,456 | 21,687,456 | 0 | 15,512,632 | 2,895,652 | 3,229,306 | 49,866 |
| 92 | Major Mackenzie Drive - Woodbine Avenue to Kennedy Road | 2017-2026 | 700,000 | 0 | 700,000 | 70,000 | 630,000 | 630,000 | 0 | 450,627 | 84,116 | 93,808 | 1,449 |
| 93 | Markham Road - Steeles to 407 | 2017-2026 | 51,755,287 | 0 | 51,755,287 | 5,175,529 | 46,579,758 | 46,579,758 | 0 | 33,317,630 | 6,219,207 | 6,935,821 | 107,101 |
| 94 | McCowan Road - Steeles Avenue to 14th Avenue | 2017-2026 | 20,744,745 | 0 | 20,744,745 | 2,074,475 | 18,670,271 | 18,670,271 | 0 | 13,354,495 | 2,492,805 | 2,780,041 | 42,929 |
| 95 | McCowan Road - 14th Avenue to Highway 7 | 2017-2026 | 18,544,640 | 0 | 18,544,640 | 1,854,464 | 16,690,176 | 16,690,176 | 0 | 11,938,171 | 2,228,428 | 2,485,201 | 38,376 |
| 96 | McCowan Road - Highway 7 to 16th Avenue | 2017-2026 | 17,652,460 | 0 | 17,652,460 | 1,765,246 | 15,887,214 | 15,887,214 | 0 | 11,363,827 | 2,121,219 | 2,365,639 | 36,530 |
| 97 | McCowan Road - 16th Avenue to Major Mackenzie Drive | 2017-2026 | 357,000 | 0 | 357,000 | 35,700 | 321,300 | 321,300 | 0 | 229,820 | 42,899 | 47,842 | 739 |
| 98 | Rutherford Road - Highway 50 to Weston Road | 2027-2031 | 2,563,000 | 0 | 2,563,000 | 256,300 | 2,306,700 | 2,306,700 | 0 | 1,649,939 | 307,985 | 343,472 | 5,304 |
| 99 | Rutherford Road - Jane Street to Keele Street | 2017-2021 | 31,398,200 | 0 | 31,398,200 | 3,139,820 | 28,258,380 | 28,258,380 | 0 | 20,212,691 | 3,772,984 | 4,207,730 | 64,975 |
| 100 | Rutherford Road - Keele Street to Dufferin Street | 2017-2021 | 21,881,133 | 0 | 21,881,133 | 2,188,113 | 19,693,020 | 19,693,020 | 0 | 14,086,049 | 2,629,360 | 2,932,331 | 45,280 |
| 101 | Rutherford Road - Dufferin Street to Bathurst | 2017-2021 | 24,629,740 | 0 | 24,629,740 | 2,462,974 | 22,166,766 | 22,166,766 | 0 | 15,855,473 | 2,959,648 | 3,300,677 | 50,968 |
| 102 | Weston Road - Steeles Avenue to Highway 7 | 2027-2031 | 900,000 | 0 | 900,000 | 90,000 | 810,000 | 810,000 | 0 | 579,378 | 108,149 | 120,611 | 1,862 |
| 103 | Woodbine Avenue - Highway 7 to Hooper Road | 2027-2031 | 5,568,722 | 0 | 5,568,722 | 556,872 | 5,011,850 | 5,011,850 | 0 | 3,584,882 | 669,169 | 746,275 | 11,524 |
| 104 | Woodbine Avenue - 16th Avenue to Major Mackenzie Drive | 2022-2031 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 105 | Yonge Street - Davis Drive to Green Lane | 2017-2021 | 26,802,872 | 0 | 26,802,872 | 2,680,287 | 24,122,585 | 24,122,585 | 0 | 17,254,434 | 3,220,784 | 3,591,902 | 55,465 |
| 106 | Steeles Avenue - Markham Road to Ninth Line | 2017-2021 | 3,000,000 | 1,50,000 | 1,500,000 | 150,000 | 1,350,000 | 1,350,000 | 0 | 965,630 | 180,248 | 201,018 | 3,104 |
|  | Subtotal |  | 854,209,478 | 16,558,109 | 837,651,369 | 83,765,137 | 753,886,232 | 753,886,232 | 0 | 539,240,718 | 100,656,903 | 112,255,198 | 1,733,413 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reconstruction |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 107 | 14 th Avenue - Reesor Road to Eleventh Concession | 2017-2021 | 3,875,654 | 0 | 3,875,654 | 2,906,740 | 968,913 | 968,913 | 0 | 693,046 | 129,367 | 144,273 | 2,228 |
| 108 | 14th Avenue - Eleventh Concession to York/Durham Line | 2017-2021 | 694,263 | 0 | 694,263 | 520,697 | 173,566 | 173,566 | 0 | 124,148 | 23,174 | 25,844 | 399 |
| 109 | John'S Sideroad | 2017-2021 | 4,310,540 | 0 | 4,310,540 | 3,232,905 | 1,077,635 | 1,077,635 | 0 | 770,812 | 143,883 | 160,462 | 2,478 |
| 110 | Aurora Road - Woodbine Avenue to Warden Avenue | 2022-2026 | 6,109,583 | 0 | 6,109,583 | 4,582,187 | 1,527,396 | 1,527,396 | 0 | 1,092,518 | 203,934 | 227,432 | 3,512 |
| 111 | Aurora Road - Warden Avenue to Kennedy Road | 2022-2026 | 5,075,539 | 0 | 5,075,539 | 3,806,654 | 1,268,885 | 1,268,885 | 0 | 907,609 | 169,418 | 188,940 | 2,918 |
| 112 | Aurora Road - Kennedy Road to Mccowan Road | 2022-2026 | 5,765,336 | 0 | 5,765,336 | 4,324,002 | 1,441,334 | 1,441,334 | 0 | 1,030,959 | 192,443 | 214,618 | 3,314 |
| 113 | Aurora Road - Mccowan Road to Highway 48 | 2022-2026 | 5,826,181 | 0 | 5,826,181 | 3,495,709 | 2,330,472 | 2,330,472 | 0 | 1,666,943 | 311,159 | 347,012 | 5,358 |
| 114 | Aurora Road - Highway 48 to Ninth Line | 2022-2026 | 6,055,571 | 0 | 6,055,571 | 3,633,343 | 2,422,228 | 2,422,228 | 0 | 1,732,575 | 323,410 | 360,675 | 5,569 |
| 115 | Aurora Road - Ninth Line to York/Durham Line | 2022-2026 | 4,605,045 | 0 | 4,605,045 | 3,453,784 | 1,151,261 | 1,151,261 | 0 | 823,476 | 153,713 | 171,425 | 2,647 |
| 116 | Baseline Road - Woodbine Avenue to Warden Avenue | 2017-2021 | 5,256,160 | 0 | 5,256,160 | 3,153,696 | 2,102,464 | 2,102,464 | 0 | 1,503,853 | 280,715 | 313,061 | 4,834 |

Table 7 -5

| Project Number | Project Description$(2017-2031)$ | Timing | $\begin{gathered} \text { Gross Project } \\ \text { Cost } \\ (2017-2031) \end{gathered}$ | Less | New Municipal Cost | Less | Potential Development Charge Recoverable Costs |  |  | Residential and Non-residential Split |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Grants and Subsidies |  | Benefit to Existing | Total Development Charge Eligible Cost | Growth Costs (2017-2031) | Post PeriodBenefit $I$Level of ServiceDeduction(Beyond 2031) | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  | Retail | Industrial/Office/ | Hotels |
|  |  |  |  |  |  |  |  |  |  | 71.53\% | 13.35\% | 14.89\% | 0.23\% |
| 117 | Bathurst Street - Highway 11 to Holland Landing Road | 2022-2026 | 475,942 | 0 | 475,942 | 285,565 | 190,377 | 190,377 | 0 | 136,173 | 25,419 | 28,347 | 438 |
| 118 | Bathurst Street - Holland Landing Road to Queensville Sideroad West | 2022-2026 | 4,042,636 | 0 | 4,042,636 | 2,425,582 | 1,617,054 | 1,617,054 | 0 | 1,156,649 | 215,905 | 240,783 | 3,718 |
| 119 | Dufferin Street - King Road to 15Th Sideroad | 2022-2026 | 6,506,561 | 0 | 6,506,561 | 3,903,937 | 2,602,624 | 2,602,624 | 0 | 1,861,609 | 347,496 | 387,536 | 5,984 |
| 120 | Dufferin Street - 15Th Sideroad to 16Th Sideroad | 2022-2026 | 5,695,673 | 0 | 5,695,673 | 4,271,755 | 1,423,918 | 1,423,918 | 0 | 1,018,502 | 190,118 | 212,024 | 3,274 |
| 121 | Dufferin Street - 16Th Sideroad to Wellington Street West | 2022-2026 | 5,150,828 | 0 | 5,150,828 | 3,863,121 | 1,287,707 | 1,287,707 | 0 | 921,073 | 171,931 | 191,742 | 2,961 |
| 122 | High Street - Highway 48 to Dalton Road / Mcdonough Avenue | 2022-2026 | 5,887,026 | 0 | 5,887,026 | 3,532,216 | 2,354,810 | 2,354,810 | 0 | 1,684,352 | 314,408 | 350,636 | 5,414 |
| 123 | Holland Landing Road - Old Yonge Street / Yonge Street to Bradford Street | 2017-2021 | 2,943,753 | 0 | 2,943,753 | 1,766,252 | 1,177,501 | 1,177,501 | 0 | 842,245 | 157,217 | 175,332 | 2,707 |
| 124 | Holland Landing Road - Bradford Street to Bathurst Street | 2017-2021 | 4,304,790 | 0 | 4,304,790 | 2,582,874 | 1,721,916 | 1,721,916 | 0 | 1,231,654 | 229,906 | 256,397 | 3,959 |
| 125 | King Road - 8Th Concession to 7Th Concession | 2017-2021 | 4,788,312 | 0 | 4,788,312 | 2,872,987 | 1,915,325 | 1,915,325 | 0 | 1,369,996 | 255,729 | 285,196 | 4,404 |
| 126 | King Road - 7Th Concession to Weston Road | 2017-2021 | 4,889,493 | 0 | 4,889,493 | 2,933,696 | 1,955,797 | 1,955,797 | 0 | 1,398,945 | 261,133 | 291,222 | 4,497 |
| 127 | King Road - Weston Road to Highway 400 | 2017-2021 | 1,784,158 | 0 | 1,784,158 | 1,070,495 | 713,663 | 713,663 | 0 | 510,470 | 95,286 | 106,266 | 1,641 |
| 128 | King Road - Bond Crescent to Yonge Street | 2022-2026 | 4,543,673 | 0 | 4,543,673 | 2,726,204 | 1,817,469 | 1,817,469 | 0 | 1,300,002 | 242,664 | 270,625 | 4,179 |
| 129 | Lloydtown/Aurora Road - 7Th Concession to Weston Road | 2017-2021 | 5,472,670 | 0 | 5,472,670 | 4,104,502 | 1,368,167 | 1,368,167 | 0 | 978,625 | 182,674 | 203,723 | 3,146 |
| 130 | Lloydtown/Aurora Road - 18Th Sideroad / Jane Street to Keele Street | 2017-2021 | 5,209,948 | 0 | 5,209,948 | 3,907,461 | 1,302,487 | 1,302,487 | 0 | 931,645 | 173,905 | 193,943 | 2,995 |
| 131 | Lloydtown/Aurora Road - Keele Street to 18Th Sideroad / Dufferin Street | 2017-2021 | 5,549,021 | 0 | 5,549,021 | 4,161,766 | 1,387,255 | 1,387,255 | 0 | 992,278 | 185,223 | 206,565 | 3,190 |
| 132 | Major Mackenzie Drive - Reesor Road to York/Durham Line | 2017-2021 | 3,400,053 | 0 | 3,400,053 | 2,550,040 | 850,013 | 850,013 | 0 | 607,999 | 113,492 | 126,569 | 1,954 |
| 133 | Mount Albert Road - Woodbine Avenue to Warden Avenue | 2022-2026 | 6,852,065 | 0 | 6,852,065 | 5,139,049 | 1,713,016 | 1,713,016 | 0 | 1,225,288 | 228,717 | 255,072 | 3,939 |
| 134 | Mount Albert Road - Warden Avenue to Kennedy Road | 2022-2026 | 5,811,942 | 0 | 5,811,942 | 4,358,957 | 1,452,986 | 1,452,986 | 0 | 1,039,293 | 193,999 | 216,353 | 3,341 |
| 135 | Mount Albert Road - Kennedy Road to Mccowan Road | 2022-2026 | 5,219,531 | 0 | 5,219,531 | 3,914,648 | 1,304,883 | 1,304,883 | 0 | 933,358 | 174,224 | 194,300 | 3,000 |
| 136 | Mount Albert Road - Mccowan Road to Highway 48 | 2022-2026 | 5,843,471 | 0 | 5,843,471 | 4,382,604 | 1,460,868 | 1,460,868 | 0 | 1,044,931 | 195,051 | 217,526 | 3,359 |
| 137 | Mount Albert Road - Highway 48 to Centre Street | 2022-2026 | 4,229,854 | 0 | 4,229,854 | 2,537,913 | 1,691,942 | 1,691,942 | 0 | 1,210,214 | 225,904 | 251,934 | 3,890 |
| 138 | Mount Albert Road - Centre Street to Ninth Line | 2022-2026 | 3,349,367 | 0 | 3,349,367 | 2,009,620 | 1,339,747 | 1,339,747 | 0 | 958,296 | 178,879 | 199,491 | 3,080 |
| 139 | Mount Albert Road - Ninth Line to East Townline | 2022-2026 | 982,707 | 0 | 982,707 | 589,624 | 393,083 | 393,083 | 0 | 281,165 | 52,483 | 58,531 | 904 |
| 140 | Nashville Road - Cold Creek Road to Huntington Road | 2022-2026 | 4,871,388 | 0 | 4,871,388 | 2,922,833 | 1,948,555 | 1,948,555 | 0 | 1,393,765 | 260,166 | 290,144 | 4,480 |
| 141 | Ninth Line - Donald Cousens Parkway to Major Mackenzie Drive East | 2017-2021 | 3,034,762 | 0 | 3,034,762 | 1,820,857 | 1,213,905 | 1,213,905 | 0 | 868,284 | 162,077 | 180,753 | 2,791 |
| 142 | Ninth Line - Main Street to Bethesda Sideroad | 2017-2021 | 4,919,878 | 0 | 4,919,878 | 2,951,927 | 1,967,951 | 1,967,951 | 0 | 1,407,639 | 262,756 | 293,032 | 4,525 |
| 143 | Ninth Line - Hillsdale Drive to Aurora Road | 2017-2021 | 5,163,650 | 0 | 5,163,650 | 3,872,738 | 1,290,913 | 1,290,913 | 0 | 923,366 | 172,359 | 192,220 | 2,968 |
| 144 | Park Road - Highway 48 to Black River Road | 2022-2026 | 5,000,702 | 0 | 5,000,702 | 3,000,421 | 2,000,281 | 2,000,281 | 0 | 1,430,764 | 267,072 | 297,846 | 4,599 |
| 145 | Park Road - Black River Road to Hedge Road | 2022-2026 | 4,349,300 | 0 | 4,349,300 | 2,609,580 | 1,739,720 | 1,739,720 | 0 | 1,244,389 | 232,283 | 259,048 | 4,000 |
| 146 | Pefferlaw Road - Lake Ridge Road to Morning Glory Road | 2022-2026 | 8,943,690 | 0 | 8,943,690 | 5,366,214 | 3,577,476 | 3,577,476 | 0 | 2,558,902 | 477,655 | 532,693 | 8,226 |
| 147 | Pefferlaw Road - Morming Glory Road to Highway 404 Extension | 2022-2026 | 4,281,564 | 0 | 4,281,564 | 2,568,938 | 1,712,626 | 1,712,626 | 0 | 1,225,009 | 228,665 | 255,013 | 3,938 |
| 148 | Pefferlaw Road - Highway 404 Extension to Highway 48 / Moorings Road | 2022-2026 | 904,992 | 0 | 904,992 | 542,995 | 361,997 | 361,997 | 0 | 258,929 | 48,333 | 53,902 | 832 |
| 149 | Prospect Street - Gorham Street / Water Street to Davis Drive / Lundy's Lane | 2017-2021 | 2,787,847 | 0 | 2,787,847 | 1,672,708 | 1,115,139 | 1,115,139 | 0 | 797,638 | 148,890 | 166,046 | 2,564 |
| 150 | Queensville Sideroad - Highway 404 Extension to Woodbine Avenue | 2017-2021 | 1,642,488 | 0 | 1,642,488 | 985,493 | 656,995 | 656,995 | 0 | 469,936 | 87,720 | 97,828 | 1,511 |
| 151 | Ravenshoe Road - York Region-Simcoe Border to Yonge Street | 2017-2021 | 737,030 | 0 | 737,030 | 552,772 | 184,257 | 184,257 | 0 | 131,796 | 24,602 | 27,436 | 424 |
| 152 | Ravenshoe Road - Victoria Road to Lake Ridge Road | 2017-2021 | 4,623,792 | 0 | 4,623,792 | 3,467,844 | 1,155,948 | 1,155,948 | 0 | 826,828 | 154,339 | 172,123 | 2,658 |
| 153 | Victoria Road - Ravenshoe Road to Old Shiloh Road | 2022-2026 | 4,604,388 | 0 | 4,604,388 | 3,453,291 | 1,151,097 | 1,151,097 | 0 | 823,358 | 153,691 | 171,401 | 2,647 |

Table 7 -5

| Project | Project Description (2017-2031) | Timing | $\begin{gathered} \text { Gross Project } \\ \text { Cost } \\ (2017-2031) \end{gathered}$ | LessGrants and <br> Subsidies | New Municipal Cost | Less | Potential Development Charge Recoverable Costs |  |  | Residential and Non-residential Split |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Benefit to Existing | Total Development Charge Eligible Cost | Growth Costs (2017-2031) | ```Post Period Benefit / Level of Service Deduction (Beyond 2031)``` | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  | Retail | Industrial/Office/ Institutional | Hotels |
|  |  |  |  |  |  |  |  |  |  | 71.53\% | 13.35\% | 14.89\% | 0.23\% |
| 154 | Victoria Road - Ravenshoe Road to Old Shiloh Road | 2022-2026 | 3,756,178 | 0 | 3,756,178 | 2,817,133 | 939,044 | 939,044 | 0 | 671,681 | 125,379 | 139,826 | 2,159 |
| 155 | Warden Avenue - Vivian Road to Davis Drive | 2017-2021 | 4,281,659 | 0 | 4,281,659 | 3,211,244 | 1,070,415 | 1,070,415 | 0 | 765,648 | 142,919 | 159,387 | 2,461 |
| 156 | Warden Avenue - Highway 404 Extension to Old Homestead Road | 2017-2021 | 3,054,757 | 0 | 3,054,757 | 2,291,068 | 763,689 | 763,689 | 0 | 546,253 | 101,966 | 113,715 | 1,756 |
| 157 | Wellington Street - Dufferin Street to Bathurst Street | 2022-2026 | 6,068,820 | 0 | 6,068,820 | 4,551,615 | 1,517,205 | 1,517,205 | 0 | 1,085,228 | 202,573 | 225,915 | 3,489 |
| 158 | Woodbine Avenue - Bloomington Road to Vandorf Sideroad | 2022-2026 | 7,691,631 | 0 | 7,691,631 | 5,768,723 | 1,922,908 | 1,922,908 | 0 | 1,375,420 | 256,742 | 286,325 | 4,421 |
| 159 | Woodbine Avenue - St John'S Sideroad to Vivian Road | 2017-2021 | 4,891,777 | 0 | 4,891,777 | 3,668,833 | 1,222,944 | 1,222,944 | 0 | 874,749 | 163,284 | 182,099 | 2,812 |
| 160 | Woodbine Avenue - Old Homestead Road to Boyer'S Sideroad | 2022-2026 | 5,066,200 | 0 | 5,066,200 | 3,039,720 | 2,026,480 | 2,026,480 | 0 | 1,449,503 | 270,570 | 301,747 | 4,659 |
| 161 | Woodbine Avenue - Boyer'S Sideroad to Deer Park Road | 2022-2026 | 2,544,882 | 0 | 2,544,882 | 1,526,929 | 1,017,953 | 1,017,953 | 0 | 728,123 | 135,914 | 151,575 | 2,341 |
| 162 | Woodbine Avenue - Deer Park Road to Metro Road North | 2022-2026 | 2,544,882 | 0 | 2,544,882 | 1,526,929 | 1,017,953 | 1,017,953 | 0 | 728,123 | 135,914 | 151,575 | 2,341 |
| 163 | Woodbine Avenue - Baseline Road Ramp | 2017-2021 | 1,236,899 | 0 | 1,236,899 | 927,674 | 309,225 | 309,225 | 0 | 221,183 | 41,287 | 46,044 | 711 |
| 164 | Yonge Street - Highway 11/ Morning Sideroad to Holland Landing Road / Old Yonge Street | 2017-2021 | 3,215,549 | 0 | 3,215,549 | 1,929,329 | 1,286,219 | 1,286,219 | 0 | 920,009 | 171,733 | 191,521 | 2,957 |
| 165 | Mackenzie Drive <br> York/Durham Line - 16th Avenue to Major | 2017-2021 | 3,947,302 | 0 | 3,947,302 | 2,960,476 | 986,825 | 986,825 | 0 | 705,858 | 131,758 | 146,940 | 2,269 |
| 166 | 14 th Avenue - Kennedy Road to McCowan Road | 2017-2021 | 1,979,858 | 0 | 1,979,858 | 1,187,915 | 791,943 | 791,943 | 0 | 566,462 | 105,738 | 117,922 | 1,821 |
| 167 | 16th Avenue - Kennedy Road to McCowan Road | 2017-2021 | 2,230,014 | 0 | 2,230,014 | 1,338,008 | 892,006 | 892,006 | 0 | 638,035 | 119,098 | 132,821 | 2,051 |
| 168 | 16th Avenue - McCowan Road to Highway 48 / Main Street Markham | 2017-2021 | 2,278,813 | 0 | 2,278,813 | 1,367,288 | 911,525 | 911,525 | 0 | 651,997 | 121,704 | 135,728 | 2,096 |
| 169 | 16 th Avenue - 16 th Avenue to 16 th Avenue | 2017-2021 | 366,403 | 0 | 366,403 | 219,842 | 146,561 | 146,561 | 0 | 104,832 | 19,568 | 21,823 | 337 |
| 170 | Aurora Road - Wellington Street East to Woodbine Avenue | 2022-2026 | 454,500 | 0 | 454,500 | 340,875 | 113,625 | 113,625 | 0 | 81,274 | 15,171 | 16,919 | 261 |
| 171 | Baseline Road - Warden Avenue to Kennedy Road | 2017-2021 | 1,028,314 | 0 | 1,028,314 | 616,989 | 411,326 | 411,326 | 0 | 294,214 | 54,919 | 61,247 | 946 |
| 172 | Baseline Road - Kennedy Road to McCowan | 2017-2021 | 959,764 | 0 | 959,764 | 575,859 | 383,906 | 383,906 | 0 | 274,601 | 51,258 | 57,164 | 883 |
| 173 | Bathurst Street - King Vaughan Road / Milos Road to King Road | 2022-2026 | 2,586,049 | 0 | 2,586,049 | 1,551,629 | 1,034,420 | 1,034,420 | 0 | 739,901 | 138,113 | 154,027 | 2,378 |
| 174 | Bathurst Street - Davis Drive West to Green Lane West / Miller'S Sideroad | 2022-2026 | 2,594,769 | 0 | 2,594,769 | 1,556,861 | 1,037,908 | 1,037,908 | 0 | 742,396 | 138,579 | 154,547 | 2,386 |
| 175 | Black River Road - Datton Road to Park Road | 2022-2026 | 1,915,772 | 0 | 1,915,772 | 1,149,463 | 766,309 | 766,309 | 0 | 548,126 | 102,316 | 114,105 | 1,762 |
| 176 | Bradford Street - Holland Landing Road to Thompson Drive / Yonge Street | 2022-2026 | 376,541 | 0 | 376,541 | 225,925 | 150,617 | 150,617 | 0 | 107,733 | 20,110 | 22,427 | 346 |
| 177 | Centre Street - Dufferin Street to Bathurst Street | 2022-2026 | 3,402,106 | 0 | 3,402,106 | 2,041,264 | 1,360,842 | 1,360,842 | 0 | 973,385 | 181,696 | 202,632 | 3,129 |
| 178 | Davis Drive - McCowan Road to Highway 48 | 2022-2026 | 1,478,099 | 0 | 1,478,099 | 1,108,574 | 369,525 | 369,525 | 0 | 264,314 | 49,338 | 55,023 | 850 |
| 179 | Davis Drive - Highway 48 to Centre Street | 2017-2021 | 566,277 | 0 | 566,277 | 424,708 | 141,569 | 141,569 | 0 | 101,262 | 18,902 | 21,080 | 326 |
| 180 | Davis Drive - Centre Street to Ninth Line | 2017-2021 | 524,408 | 0 | 524,408 | 393,306 | 131,102 | 131,102 | 0 | 93,775 | 17,504 | 19,521 | 301 |
| 181 | Davis Drive - Ninth Line to East Townline / York/Durham Line | 2017-2021 | 388,540 | 0 | 388,540 | 291,405 | 97,135 | 97,135 | 0 | 69,479 | 12,969 | 14,464 | 223 |
| 182 | Green Lane East - Highway 404 to Herald Road/ Woodbine Avenue | 2022-2026 | 1,436,574 | 0 | 1,436,574 | 1,077,431 | 359,144 | 359,144 | 0 | 256,889 | 47,952 | 53,477 | 826 |
| 183 | Green Lane West - Bathurst Street / Miller'S Sideroad to Green Lane East / Yonge Street | 2022-2026 | 2,898,760 | 0 | 2,898,760 | 1,739,256 | 1,159,504 | 1,159,504 | 0 | 829,372 | 154,814 | 172,653 | 2,666 |
| 184 | Highway 7 - Kipling Avenue to Islington Avenue | 2017-2021 | 765,026 | 0 | 765,026 | 459,016 | 306,010 | 306,010 | 0 | 218,884 | 40,858 | 45,566 | 704 |
| 185 | Highway 7 - Islington Avenue to Pine Valley Drive | 2017-2021 | 1,883,534 | 0 | 1,883,534 | 1,130,121 | 753,414 | 753,414 | 0 | 538,903 | 100,594 | 112,185 | 1,732 |
| 186 | Highway 7 - Pine Valley Drive to Weston Road | 2017-2021 | 3,760,177 | 3,760,177 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 187 | Highway 7 - Bathurst Street to Yonge Street | 2022-2026 | 2,377,778 | 2,377,778 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 188 | Highway 7 - Yonge Street to Bayvew Avenue | 2022-2026 | 3,424,654 | 0 | 3,424,654 | 2,054,793 | 1,369,862 | 1,369,862 | 0 | 979,836 | 182,900 | 203,975 | 3,150 |
| 189 | Highway 7 - Bathurst Street Interchange - Highway 7 to Bathurst Street | 2022-2026 | 539,627 | 0 | 539,627 | 323,776 | 215,851 | 215,851 | 0 | 154,394 | 28,820 | 32,141 | 496 |

Table 7.5

| Project Number | Project Description (2017-2031) | Timing | Gross Project Cost (2017-2031) | Less | New Municipal Cost | Less | Potential Development Charge Recoverable Costs |  |  | Residential and Non-residential Split |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Grants and Subsidies |  | Benefit to Existing | Total Development Charge Eligible Cost | Growth Costs (2017-2031) | Post Period <br> Benefit $I$ <br> Level of Service <br> Deduction <br> (Beyond 2031) | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  | Retail | Industrial/Office/ Institutional | Hotels |
|  |  |  |  |  |  |  |  |  |  | 71.53\% | 13.35\% | 14.89\% | 0.23\% |
| 190 | Highway 7 - Bayview Avenue Interchange Highway 7 to Bayview Avenue | 2022-2026 | 502,355 | 0 | 502,355 | 301,413 | 200,942 | 200,942 | 0 | 143,730 | 26,829 | 29,921 | 462 |
| 191 | Highway 7 - Yonge Street Interchange Highway 7 to Yonge Street | 2022-2026 | 658,042 | 0 | 658,042 | 394,825 | 263,217 | 263,217 | 0 | 188,274 | 35,144 | 39,194 | 605 |
| 192 | Holland Landing Road - Bathurst Street to Bathurst Street | 2017-2021 | 118,766 | 0 | 118,766 | 71,260 | 47,507 | 47,507 | 0 | 33,981 | 6,343 | 7,074 | 109 |
| 193 | Kennedy Road - Davis Drive to Unopened Road Allowance | 2022-2026 | 293,714 | 0 | 293,714 | 220,286 | 73,429 | 73,429 | 0 | 52,522 | 9,804 | 10,934 | 169 |
| 194 | Langstaff Road - Islington Avenue to Pine Valley Drive | 2017-2021 | 377,276 | 0 | 377,276 | 226,366 | 150,910 | 150,910 | 0 | 107,943 | 20,149 | 22,471 | 347 |
| 195 | Leslie Street - Don Mills Road / John Street to Highway 407 | 2017-2021 | 2,020,659 | 0 | 2,020,659 | 1,212,395 | 808,264 | 808,264 | 0 | 578,136 | 107,917 | 120,352 | 1,858 |
| 196 | Leslie Street - Highway 407 to Highway 7 | 2017-2021 | 927,479 | 0 | 927,479 | 556,487 | 370,992 | 370,992 | 0 | 265,363 | 49,534 | 55,241 | 853 |
| 197 | Leslie Street - Highway 7 to 16th Avenue | 2017-2021 | 2,325,268 | 0 | 2,325,268 | 1,395,161 | 930,107 | 930,107 | 0 | 665,288 | 124,185 | 138,495 | 2,139 |
| 198 | Leslie Street - Mulock Drive to Gorham Street | 2022-2026 | 1,494,662 | 0 | 1,494,662 | 896,797 | 597,865 | 597,865 | 0 | 427,642 | 79,825 | 89,023 | 1,375 |
| 199 | Leslie Street - Gorham Street to Davis Drive | 2022-2026 | 1,570,659 | 0 | 1,570,659 | 942,395 | 628,263 | 628,263 | 0 | 449,385 | 83,884 | 93,550 | 1,445 |
| 200 | Major Mackenzie Drive - Major Mackenzie Drive West / Yonge Street to Bayview Avenue | 2022-2026 | 2,387,855 | 0 | 2,387,855 | 1,432,713 | 955,142 | 955,142 | 0 | 683,195 | 127,528 | 142,223 | 2,196 |
| 201 | Major Mackenzie Drive - Ninth Line to Reesor Road | 2022-2026 | 1,166,928 | 0 | 1,166,928 | 875,196 | 291,732 | 291,732 | 0 | 208,670 | 38,951 | 43,440 | 671 |
| 202 | Major Mackenzie Drive - Jane Street to Keele Street | 2017-2021 | 2,134,047 | 0 | 2,134,047 | 1,280,428 | 853,619 | 853,619 | 0 | 610,578 | 113,973 | 127,106 | 1,963 |
| 203 | Major Mackenzie Drive - Bathurst Street to Major Mackenzie Drive East / Yonge Street | 2022-2026 | 2,949,919 | 0 | 2,949,919 | 1,769,951 | 1,179,967 | 1,179,967 | 0 | 844,009 | 157,546 | 175,700 | 2,713 |
| 204 | McCowan Road - Bethesda Sideroad to Bloomington Road | 2022-2026 | 1,162,123 | 0 | 1,162,123 | 871,593 | 290,531 | 290,531 | 0 | 207,811 | 38,791 | 43,261 | 668 |
| 205 | Mulock Drive - Yonge Street to Bayview Avenue | 2022-2026 | 2,947,403 | 0 | 2,947,403 | 1,768,442 | 1,178,961 | 1,178,961 | 0 | 843,289 | 157,412 | 175,550 | 2,711 |
| 206 | Mulock Drive - Bayview Avenue to Leslie Street | 2022-2026 | 3,013,387 | 0 | 3,013,387 | 1,808,032 | 1,205,355 | 1,205,355 | 0 | 862,168 | 160,936 | 179,480 | 2,771 |
| 207 | Mulock Drive - Leslie Street to Vivian Road | 2022-2026 | 783,779 | 0 | 783,779 | 470,267 | 313,512 | 313,512 | 0 | 224,249 | 41,859 | 46,683 | 721 |
| 208 | Ninth Line - Bethesda Sideroad to Bloomington Road | 2022-2026 | 1,183,184 | 0 | 1,183,184 | 887,388 | 295,796 | 295,796 | 0 | 211,577 | 39,494 | 44,045 | 680 |
| 209 | Ninth Line - Bloomington Road to Hillsdale Drive | 2022-2026 | 1,369,859 | 0 | 1,369,859 | 1,027,394 | 342,465 | 342,465 | 0 | 244,959 | 45,725 | 50,994 | 787 |
| 210 | Old Homestead Road - Woodbine Avenue to Warden Avenue | 2017-2021 | 1,183,458 | 0 | 1,183,458 | 887,594 | 295,865 | 295,865 | 0 | 211,626 | 39,503 | 44,055 | 680 |
| 211 | Ravenshoe Road - Yonge Street to 2Nd Concession Road | 2017-2021 | 862,011 | 0 | 862,011 | 646,508 | 215,503 | 215,503 | 0 | 154,145 | 28,773 | 32,089 | 496 |
| 212 | Ravenshoe Road - 2Nd Concession Road to Leslie Street / The Queensway South | 2017-2021 | 1,040,266 | 0 | 1,040,266 | 624,159 | 416,106 | 416,106 | 0 | 297,633 | 55,557 | 61,959 | 957 |
| 213 | Rutherford Road - Clarence Street to Islington Avenue | 2017-2021 | 567,042 | 0 | 567,042 | 340,225 | 226,817 | 226,817 | 0 | 162,238 | 30,284 | 33,773 | 522 |
| 214 | Rutherford Road - Pine Valley Drive to Weston Road | 2017-2021 | 2,413,900 | 0 | 2,413,900 | 1,448,340 | 965,560 | 965,560 | 0 | 690,647 | 128,919 | 143,774 | 2,220 |
| 215 | Vivian Road - Mulock Drive to Woodbine Avenue | 2022-2026 | 737,692 | 0 | 737,692 | 553,269 | 184,423 | 184,423 | 0 | 131,914 | 24,624 | 27,461 | 424 |
| 216 | Vivian Road - Woodbine Avenue to Warden Avenue | 2017-2021 | 1,042,433 | 0 | 1,042,433 | 781,825 | 260,608 | 260,608 | 0 | 186,408 | 34,796 | 38,805 | 599 |
| 217 | Vivian Road - Warden Avenue to Kennedy Road | 2017-2021 | 996,791 | 0 | 996,791 | 747,593 | 249,198 | 249,198 | 0 | 178,247 | 33,272 | 37,106 | 573 |
| 218 | Wellington Street West - Bathurst Street to Wellington Street East / Yonge Street | 2022-2026 | 2,849,995 | 0 | 2,849,995 | 1,709,997 | 1,139,998 | 1,139,998 | 0 | 815,419 | 152,210 | 169,748 | 2,621 |
| 219 | Yonge Street - Centre Street / Thornhill Summit Drive to Highway 407 | 2022-2026 | 2,692,331 | 0 | 2,692,331 | 1,615,399 | 1,076,933 | 1,076,933 | 0 | 770,310 | 143,789 | 160,357 | 2,476 |
| 220 | Yonge Street - Holland Landing Road / Old Yonge Street to Mount Albert Road / Queen Street | 2017-2021 | 301,168 | 0 | 301,168 | 180,701 | 120,467 | 120,467 | 0 | 86,168 | 16,084 | 17,938 | 277 |
| 221 | Yonge Street - Mount Albert Road / Queen Street to Bradford Street / Thompson Drive | 2022-2026 | 427,506 | 0 | 427,506 | 256,503 | 171,002 | 171,002 | 0 | 122,315 | 22,832 | 25,463 | 393 |
| 222 | Yonge Street - Bradford Street / Thompson Drive to Doane Road / Doane Road West | 2022-2026 | 653,886 | 0 | 653,886 | 392,331 | 261,554 | 261,554 | 0 | 187,085 | 34,922 | 38,946 | 601 |

Table 7 -5

| $\begin{gathered} \text { Project } \\ \text { Number } \end{gathered}$ | 2017-2031) <br> Project Description $(2017-2031)$ | Timing | $\begin{gathered} \text { Gross Project } \\ \text { Cost } \\ (2017-2031) \end{gathered}$ | Less <br> Grants and <br> Subsidies | New MunicipalCost | Less | Potential Development Charge Recoverable Costs |  |  | Residential and Non-residential Split |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Benefit to Existing | Total Development Charge Eligible Cost | Growth Costs (2017-2031) | Post PeriodBenefit $I$Level of ServiceDeduction(Beyond 2031) | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  | Retail | Industrial/Office/ | Hotels |
|  |  |  |  |  |  |  |  |  |  | 71.53\% | 13.35\% | 14.89\% | 0.23\% |
| 223 | Yonge Street - Doane Road / Doane Road West to Queensville Sideroad | 2022-2026 | 98,227 | 0 | 98,227 | 58,936 | 39,291 | 39,291 | 0 | 28,104 | 5,246 | 5,850 | 90 |
|  | Subtotal |  | 340,143,785 | 6,137,955 | 334,005,830 | 222,835,344 | 111,170,486 | 111,170,486 | 0 | 79,518,169 | 14,843,190 | 16,553,512 | 255,615 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Miscellaneous and Intersection Capital |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 224 | Intersection, Bottleneck and Miscellaneous Capital | 2017-2031 | 288,929,010 | 0 | 288,929,010 | 31,591,501 | 257,337,509 | 257,337,509 | 0 | 184,068,706 | 34,359,026 | 38,318,080 | 591,697 |
| 225 | Environmental Assessment, Design and Property Acquisition for Future Capital Projects | 2017-2031 | 25,000,000 | 0 | 25,000,000 | 2,500,000 | 22,500,000 | 22,500,000 | 0 | 16,093,829 | 3,004,141 | 3,350,296 | 51,734 |
| 226 | Bridge \& Culvert Rehabilitation | 2017-2031 | 96,583,174 | 0 | 96,583,174 | 72,437,380 | 24,145,793 | 24,145,793 | 0 | 17,271,034 | 3,223,883 | 3,595,358 | 55,519 |
| 227 | Various Road Improvements | 2017-2031 | 20,502,508 | 0 | 20,502,508 | 15,376,881 | 5,125,627 | 5,125,627 | 0 | 3,666,265 | 684,360 | 763,216 | 11,785 |
| 228 | Streetscaping (Municipal Partnership Program) | 2017-2031 | 21,200,000 | 0 | 21,200,000 | 4,240,000 | 16,960,000 | 16,960,000 | 0 | 12,131,171 | 2,264,455 | 2,525,379 | 38,996 |
| 229 | Roads projects to support Transit | 2017-2031 | 40,000,000 | 0 | 40,000,000 | 4,000,000 | 36,000,000 | 36,000,000 | 0 | 25,750,127 | 4,806,625 | 5,360,473 | 82,775 |
|  | Subtotal |  | 492,214,692 | 0 | 492,214,692 | 130,145,762 | 362,068,929 | 362,068,929 | 0 | 258,981,132 | 48,342,489 | 53,912,802 | 832,506 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Programs and Studies |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 230 | Transportation Master Plan | 2017-2031 | 2,760,000 | 0 | 2,760,000 | 276,000 | 2,484,000 | 2,484,000 | 0 | 1,776,759 | 331,657 | 369,873 | 5,711 |
| 231 | Transportation Planning Studies | 2017-2031 | 3,149,097 | 0 | 3,149,097 | 314,910 | 2,834,187 | 2,834,187 | 0 | 2,027,241 | 378,413 | 422,016 | 6,517 |
| 232 | Corridor Transportation Studies | 2017-2031 | 3,149,097 | 0 | 3,149,097 | 314,910 | 2,834,187 | 2,834,187 | 0 | 2,027,241 | 378,413 | 422,016 | 6,517 |
| 233 | Transportation Demand Management | 2017-2031 | 23,627,224 | 0 | 23,627,224 | 2,362,722 | 21,264,502 | 21,264,502 | 0 | 15,210,100 | 2,839,180 | 3,166,328 | 48,894 |
| 234 | Active Transportation Programs and Intititives | 2017-2031 | 36,777,222 | 0 | 36,777,222 | 3,677,722 | 33,099,500 | 33,099,500 | 0 | 23,675,453 | 4,419,358 | 4,928,583 | 76,106 |
| 235 | Accessibility for Ontarians with Disabilities (AODA) | 2017-2031 | 10,000,000 | 0 | 10,000,000 | 1,000,000 | 9,000,000 | 9,000,000 | 0 | 6,437,532 | 1,201,656 | 1,340,118 | 20,694 |
| 236 | Urbanization Program | 2017-2031 | 37,265,746 | 0 | 37,265,746 | 3,726,575 | 33,539,171 | 33,539,171 | 0 | 23,989,942 | 4,478,062 | 4,994,051 | 77,117 |
| 237 | Commuter Parking Improvement Program | 2017-2031 | 24,877,863 | 16,593,534 | 8,284,328 | 828,433 | 7,455,895 | 7,455,895 | 0 | 5,333,063 | 995,492 | 1,110,198 | 17,143 |
| 238 | ITS and Technology Evolution | 2017-2031 | 25,192,772 | 0 | 25,192,772 | 2,519,277 | 22,673,495 | 22,673,495 | 0 | 16,217,927 | 3,027,305 | 3,376,130 | 52,133 |
| 239 | Arterial Ramp Extensions at 400 Series Highways | 2017-2031 | 5,038,554 | 0 | 5,038,554 | 0 | 5,038,554 | 5,038,554 | 0 | 3,603,984 | 672,735 | 750,251 | 11,585 |
|  | Subtotal |  | 171,837,574 | 16,593,534 | 155,244,040 | 15,020,549 | 140,223,491 | 140,223,491 | 0 | 100,299,240 | 18,722,271 | 20,879,564 | 322,416 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Ongoing Proiects |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 240 | 2nd Concession - Green Lane to Doane Road | 2017-2021 | 4,100,000 | 0 | 4,100,000 | 410,000 | 3,690,000 | 3,690,000 | 0 | 2,639,388 | 492,679 | 549,449 | 8,484 |
| 241 | Bathurst Street - Green Lane West to Yonge Street | 2017-2021 | 365,000 | 0 | 365,000 | 36,500 | 328,500 | 328,500 | 0 | 234,970 | 43,860 | 48,914 | 755 |
| 242 | Bloomington Road - Bathurst Street to Yonge Street | 2017-2021 | 29,000 | 0 | 29,000 | 2,900 | 26,100 | 26,100 | 0 | 18,669 | 3,485 | 3,886 | 60 |
| 243 | Bloomington Road - Bayview Avenue to Highway 404 | 2017-2021 | 14,000 | 0 | 14,000 | 1,400 | 12,600 | 12,600 | 0 | 9,013 | 1,682 | 1,876 | 29 |
| 244 | Bloomington Road - Yonge Street to Bayview Avenue | 2017-2021 | 44,000 | 0 | 44,000 | 4,400 | 39,600 | 39,600 | 0 | 28,325 | 5,287 | 5,897 | ${ }^{91}$ |
| 245 | Highway 7 - Town Centre Blvd to Sciberras Road | 2017-2021 | 1,537,000 | 0 | 1,537,000 | 153,700 | 1,383,300 | 1,383,300 | 0 | 989,449 | 184,695 | 205,976 | 3,181 |
| 246 | Highway 27 - Road widening at the CPR Bridge | 2017-2021 | 16,815,000 | 0 | 16,815,000 | 1,681,500 | 15,133,500 | 15,133,500 | 0 | 10,824,709 | 2,020,585 | 2,253,409 | 34,797 |
| 247 | Highway 50 - Highway 50 and AlbionVaughan Road/Mayfield Road | 2017-2021 | 1,592,000 | 0 | 1,592,000 | 159,200 | 1,432,800 | 1,432,800 | 0 | 1,024,855 | 191,304 | 213,347 | 3,294 |
| 248 | Highway 50 - Highway 7 to Rutherford Road | 2017-2021 | 631,000 | 0 | 631,000 | 63,100 | 567,900 | 567,900 | 0 | 406,208 | 75,825 | 84,561 | 1,306 |
| 249 | Highway 404 - Northbound Off-Ramp Extension at Highway 7 | 2017-2021 | 15,886,000 | 7,943,000 | 7,943,000 | 794,300 | 7,148,700 | 7,148,700 | 0 | 5,113,331 | 954,476 | 1,064,456 | 16,437 |

Table 7-5

Roads Contingent Items "A"
Recoverable Cost Calculations:

| $\begin{aligned} & \text { Project } \\ & \text { Number } \end{aligned}$ | Project Description (2017-2031) | Timing | Gross Project Cost | Less | New Municipal Cost | Less | Potential Development Charge Recoverable Costs |  |  | Residential and Non-residential Split |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Grants and Subsidies |  | Benefit to Existing | Total Development Charge Eligible cost | Growth Costs (2017-2031) | Post Period Benefit / Level of Service Deduction (Beyond 2031) | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  | Retail | Industrial/Office/ Institutional | Hotels |
|  |  |  |  |  |  |  |  |  |  | 71.53\% | 13.35\% | 14.89\% | 0.23\% |
| Rail grade separation |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1 | Barrie GO Grade Separation Kirby Road west of Keele Street | 2022-2031 | 22,505,868 | 3,375,880 | 19,129,987 | 1,912,999 | 17,216,989 | 17,216,989 | 0 | 12,314,990 | 2,298,767 | 2,563,645 | 39,587 |
| 2 | Stouffville GO Grade Separation Steeles Avenue east of Kennedy Road | 2017-2021 | 46,576,909 | 43,083,641 | 3,493,268 | 0 | 3,493,268 | 3,493,268 | 0 | 2,498,669 | 466,412 | 520,155 | 8,032 |
|  | Subtotal |  | 69,082,777 | 46,459,521 | 22,623,256 | 1,912,999 | 20,710,257 | 20,710,257 | 0 | 14,813,659 | 2,765,179 | 3,083,799 | 47,619 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Interchange ( New ) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 3 | Hwy 400 New Interchange at Kirby Road | 2022-2031 | 40,250,000 | 0 | 40,250,000 | 4,025,000 | 36,225,000 | 36,225,000 | 0 | 25,911,065 | 4,836,667 | 5,393,976 | 83,292 |
| 4 | Hwy 404 New interchange at 19th Avenue | 2022-2031 | 40,250,000 | 0 | 40,250,000 | 4,025,000 | 36,225,000 | 36,225,000 | 0 | 25,911,065 | 4,836,667 | 5,393,976 | 83,292 |
| 5 | Hwy 404 New Interchange at Glenwoods Avenue | 2022-2031 | 40,250,000 | 0 | 40,250,000 | 4,025,000 | 36,225,000 | 36,225,000 | 0 | 25,911,065 | 4,836,667 | 5,393,976 | 83,292 |
|  | Subtotal |  | 120,750,000 | 0 | 120,750,000 | 12,075,000 | 108,675,000 | 108,675,000 | 0 | 77,733,194 | 14,510,000 | 16,181,929 | 249,877 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Missing Link |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 6 | Kirby Road Dufferin Street to Bathurst Street | 2022-2031 | 41,807,406 | 0 | 41,807,406 | 0 | 41,807,406 | 41,807,406 | 0 | 29,904,055 | 5,582,015 | 6,225,208 | 96,128 |
|  | Subtotal |  | 41,807,406 | 0 | 41,807,406 | 0 | 41,807,406 | 41,807,406 | 0 | 29,904,055 | 5,582,015 | 6,225,208 | 96,128 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Widen to 4 lanes |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 7 | 19th Avenue Leslie Street to Woodbine Avenue | 2022-2031 | 18,904,230 | 0 | 18,904,230 | 1,890,423 | 17,013,807 | 17,013,807 | 0 | 12,169,658 | 2,271,639 | 2,533,391 | 39,120 |
| 8 | Elgin Mills Road Woodbine Ave to Kennedy Road | 2022-2031 | 23,038,391 | 0 | 23,038,391 | 2,303,839 | 20,734,552 | 20,734,552 | 0 | 14,831,037 | 2,768,423 | 3,087,417 | 47,675 |
| 9 | Glenwoods Avenue Woodbine to Highway 404 Extension (inc. jog elimination at Woodbine Avenue) | 2024-2031 | 5,496,930 | 0 | 5,496,930 | 549,693 | 4,947,237 | 4,947,237 | 0 | 3,538,666 | 660,542 | 736,654 | 11,375 |
| 10 | Highway 7 (MTO) Donald Cousens Parkway to YorkDurham Line | 2024-2031 | 14,016,685 | 0 | 14,016,685 | 1,401,669 | 12,615,017 | 12,615,017 | 0 | 9,023,286 | 1,684,324 | 1,878,402 | 29,006 |
| 11 | Highway 9 (MTO) Highway 27 to Weston Road | 2024-2031 | 14,977,952 | 0 | 14,977,952 | 1,497,795 | 13,480,157 | 13,480,157 | 0 | 9,642,104 | 1,799,835 | 2,007,223 | 30,995 |
| 12 | Jefferson Sideroad Bathurst Street to Yonge Street | 2024-2031 | 8,348,889 | 0 | 8,348,889 | 834,889 | 7,514,000 | 7,514,000 | 0 | 5,374,624 | 1,003,250 | 1,118,850 | 17,277 |
| 13 | Kirby Road Weston Road to Dufferin Street | 2022-2031 | 65,887,157 | 0 | 65,887,157 | 6,588,716 | 59,298,441 | 59,298,441 | 0 | 42,415,066 | 7,917,372 | 8,829,659 | 136,345 |
| 14 | Ninth Line - Steeles Avenue to Box Grove Area | 2019-2026 | 7730000 | 0 | 7,730,000 | 873,000 | 6,857,000 | 6,857,000 | 0 | 4,904,684 | 915,529 | 1,021,021 | 15,766 |
|  | Subtotal |  | 158,400,234 | 0 | 158,400,234 | 15,940,023 | 142,460,211 | 142,460,211 | 0 | 101,899,124 | 19,020,912 | 21,212,616 | 327,559 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Widen to 6 lanes (Steeles) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 15 | Steeles Avenue Bathurst Street to Hilda Avenue | 2017-2026 | 15,458,393 | 7,729,197 | 7,729,197 | 772,920 | 6,956,277 | 6,956,277 | 0 | 4,975,695 | 928,784 | 1,035,804 | 15,995 |
| 16 | Steeles Avenue Kennedy Road to Markham Road | 2022-2031 | 22,241,611 | 11,120,806 | 11,120,806 | 1,112,081 | 10,008,725 | 10,008,725 | 0 | 7,159,054 | 1,336,339 | 1,490,320 | 23,013 |
| 17 | Steeles Avenue - Markham Road to Ninth Line | 2017-2021 | 37,235,772 | 18,617,886 | 18,617,886 | 1,861,789 | 16,756,097 | 16,756,097 | - | 11,985,323 | 2,237,230 | 2,495,017 | 38,527 |
| 18 | Steeles Avenue Ninth Line to York Durham Line | 2022-2031 | 24,812,555 | 12,406,278 | 12,406,278 | 1,240,628 | 11,165,650 | 11,165,650 | 0 | 7,986,580 | 1,490,808 | 1,662,588 | 25,673 |
| 19 | Steeles Avenue McCowan Road to Markham Road | 2022-2031 | 15,739,588 | 7,869,794 | 7,869,794 | 786,979 | 7,082,815 | 7,082,815 | 0 | 5,066,205 | 945,679 | 1,054,646 | 16,286 |

Table 7-6

| Project | Project Description (2017-2031) | Timing | Gross Project Cost | Less | New Municipal Cost | Less <br> Benefit to <br> Existing | Potential Development Charge Recoverable Costs |  |  | Residential and Non-residential Split |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | Total Development Charge Eligible Cost | Growth Costs (2017-2031) | Post Period <br> Benefit $I$ <br> Level of Service <br> Deduction <br> (Beyond 2031) | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  | Retail | Industrial/Office/ <br> Institutional | Hotels |
|  |  |  |  |  |  |  |  |  |  | 71.53\% | 13.35\% | 14.89\% | 0.23\% |
| 20 | Steeles Avenue Reesor Road to east of 11th Concessior (Beare) | 2022-2031 | 14,006,952 | 7,003,476 | 7,003,476 | 700,348 | 6,303,129 | 6,303,129 | 0 | 4,508,510 | 841,577 | 938,549 | 14,493 |
| 21 | Steeles Avenue East of 11th Concession to YorkDurham Line | 2024-2031 | 4,787,001 | 2,393,501 | 2,393,501 | 239,350 | 2,154,151 | 2,154,151 | 0 | 1,540,824 | 287,617 | 320,757 | 4,953 |
|  | Subtotal |  | 134,281,874 | 67,140,937 | 67,140,937 | 6,714,094 | 60,426,843 | 60,426,843 | 0 | 43,222,191 | 8,068,033 | 8,997,680 | 138,940 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Regional Standard |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 22 | Caledon-King Townline Wolfe Road/17th Sideroad to King - Vaughan Boundary | 2017-2031 | 45,000,000 | 0 | 45,000,000 | 4,500,000 | 40,500,000 | 40,500,000 | 0 | 28,968,892 | 5,407,453 | 6,030,533 | 93,122 |
| 23 | Albion-Vaughan Road King - Vaughan Boundary to Highway 50 | 2017-2031 | 18,600,000 | 0 | 18,600,000 | 1,860,000 | 16,740,000 | 16,740,000 | 0 | 11,973,809 | 2,235,081 | 2,492,620 | 38,490 |
| 24 | Dufferin Street Davis Drive to Miller's Sideroad | 2017-2031 | 12,000,000 | 0 | 12,000,000 | 1,200,000 | 10,800,000 | 10,800,000 | 0 | 7,725,038 | 1,441,988 | 1,608,142 | 24,832 |
| 25 | Miller's Sideroad Bathurst Street to Yonge Street | 2017-2031 | 12,000,000 | 0 | 12,000,000 | 1,200,000 | 10,800,000 | 10,800,000 | 0 | 7,725,038 | 1,441,988 | 1,608,142 | 24,832 |
|  | subtotal |  | 87,600,000 | 0 | 87,600,000 | 8,760,000 | 78,840,000 | 78,840,000 | 0 | 56,392,777 | 10,526,509 | 11,739,437 | 181,277 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Programs \& Studies |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 26 | Finer Grid (Municipal Partership Program) | 2017-2031 | 150,000,000 | 0 | 150,000,000 | 15,000,000 | 135,000,000 | 135,000,000 | 0 | 96,562,974 | 18,024,844 | 20,101,775 | 310,406 |
|  | Subtotal |  | 150,000,000 | 0 | 150,000,000 | 15,000,000 | 135,000,000 | 135,000,000 | 0 | 96,562,974 | 18,024,844 | 20,101,775 | 310,406 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total |  |  | 761,922,290 | 113,600,458 | 648,321,832 | 60,402,116 | 587,919,717 | 587,919,717 | 0 | 420,527,974 | 78,497,491 | 87,542,445 | 1,351,806 |

Roads Contingent Items "B"
Recoverable Cost Calculations:

| $\begin{aligned} & \text { Project } \\ & \text { Number } \end{aligned}$ | Project Description (2017-2031) | Timing | Gross Project Cost | Less | New Municipal cost | Less | Potential Develo | pment Charge Re | coverable Costs | Residential and Non-residential Split |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Grants and Subsidies |  | Benefit to Existing | Total Development Charge Eligible Cost | Growth Costs (2017-2031) | Post Period <br> Benefit $I$ <br> Level of Service <br> Deduction <br> (Beyond 2031) | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  | Retail | Industrial/Office/ Institutional | Hotels |
|  |  |  |  |  |  |  |  |  |  | 71.53\% | 13.35\% | 14.89\% | 0.23\% |
| Widen to 4 Lanes |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1 | Dufferin Street - Major Mackenzie Drive to Teston Road | 2022-2026 | 12,745,000 | 0 | 12,745,000 | 1,274,500 | 11,470,500 | 11,470,500 | 0 | 8,204,634 | 1,531,511 | 1,707,981 | 26,374 |
| 2 | Wellington Street - Yonge Street to Rail Grade Separation | 2022-2026 | 7,090,359 | 0 | 7,090,359 | 709,036 | 6,381,323 | 6,381,323 | 0 | 4,564,441 | 852,017 | 950,192 | 14,673 |
| 3 | 14th Avenue - Markham Road to Donald Cousens Parkway | 2022-2026 | 35,598,421 | 0 | 35,598,421 | 3,559,842 | 32,038,579 | 32,038,579 | 0 | 22,916,596 | 4,277,707 | 4,770,610 | 73,666 |
| 4 | Highway 27 - Nashville Road to King Road | 2022-2026 | 44,655,000 | 0 | 44,655,000 | 4,465,500 | 40,189,500 | 40,189,500 | 0 | 28,746,797 | 5,365,996 | 5,984,299 | 92,408 |
| 5 | Warden Avenue - Major Mackenzie Drive to Donald Cousens Parkway | 2027-2031 | 37,688,800 | 0 | 37,688,800 | 3,768,880 | 33,919,920 | 33,919,920 | 0 | 24,262,284 | 4,528,898 | 5,050,745 | 77,992 |
| 6 | Weston Road - Teston Road to Kirby Road | 2027-2031 | 10,920,746 | 0 | 10,920,746 | 1,092,075 | 9,828,671 | 9,828,671 | 0 | 7,030,265 | 1,312,298 | 1,463,509 | 22,599 |
| 7 | Leslie Street - Doane Road to Queensville Sideroad | 2027-2031 | 7,291,302 | 0 | 7,291,302 | 729,130 | 6,562,172 | 6,562,172 | 0 | 4,693,799 | 876,164 | 977,121 | 15,088 |
| 8 | St John's Sideroad - Bathurst Street to Yonge Street | 2027-2031 | 11,424,061 | 0 | 11,424,061 | 1,142,406 | 10,281,655 | 10,281,655 | 0 | 7,354,275 | 1,372,779 | 1,530,959 | 23,641 |
| 9 | Jane Street - Teston Road to Kirby Road | 2027-2031 | 11,739,200 | 0 | 11,739,200 | 1,173,920 | 10,565,280 | 10,565,280 | 0 | 7,557,147 | 1,410,648 | 1,573,192 | 24,293 |
| 10 | Bayview Avenue - Stouffville Road to Bethesda Road | 2027-2031 | 13,007,505 | 0 | 13,007,505 | 1,300,751 | 11,706,755 | 11,706,755 | 0 | 8,373,623 | 1,563,055 | 1,743,160 | 26,917 |
| 11 | Islington Avenue - Willis Road to Langstaff Road | 2027-2031 | 8,683,218 | 0 | 8,683,218 | 868,322 | 7,814,896 | 7,814,896 | 0 | 5,589,849 | 1,043,424 | 1,163,654 | 17,969 |
| 12 | Kennedy Road - Major Mackenzie Drive to Elgin Mills Road | 2027-2031 | 10,210,879 | 0 | 10,210,879 | 1,021,088 | 9,189,791 | 9,189,791 | 0 | 6,573,286 | 1,226,997 | 1,368,379 | 21,130 |
| 13 | Woodbine Avenue - Woodbine Avenue Bypass to 19th Avenue | 2027-2031 | 32,748,000 | 0 | 32,748,000 | 3,274,800 | 29,473,200 | 29,473,200 | 0 | 21,081,629 | 3,935,184 | 4,388,620 | 67,768 |
| 14 | Leslie Street - Vandorf Sideroad to Wellington Street | 2027-2031 | 9,905,450 | 0 | 9,905,450 | 990,545 | 8,914,905 | 8,914,905 | 0 | 6,376,665 | 1,190,295 | 1,327,447 | 20,498 |
| 15 | St John's Sideroad - Leslie Street to Highway 404 | 2027-2031 | 14,201,961 | 0 | 14,201,961 | 1,420,196 | 12,781,765 | 12,781,765 | 0 | 9,142,557 | 1,706,588 | 1,903,231 | 29,389 |
| 16 | Pine Valley Drive - Rutherford to Major Mackenzie | 2027-2031 | 11,884,023 | 0 | 11,884,023 | 1,188,402 | 10,695,621 | 10,695,621 | 0 | 7,650,378 | 1,428,051 | 1,592,600 | 24,592 |
| 17 | Leslie Street-19th Avenue to Stouffville Road | 2022-2026 | 58,194,000 | 0 | 58,194,000 | 5,819,400 | 52,374,600 | 52,374,600 | 0 | 37,462,572 | 6,992,919 | 7,798,685 | 120,425 |
|  | Subtotal |  | 337,987,925 | 0 | 337,987,925 | 33,798,793 | 304,189,133 | 304,189,133 | 0 | 217,580,796 | 40,614,531 | 45,294,382 | 699,423 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Widen to 6 Lanes |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 18 | Keele Street - Highway 7 to Rutherford Road | 2022-2026 | 34,529,897 | 0 | 34,529,897 | 3,452,990 | 31,076,907 | 31,076,907 | 0 | 22,228,730 | 4,149,307 | 4,627,415 | 71,455 |
| 19 | Weston Road - Highway 7 to Langstaff Road | 2022-2026 | 17,756,421 | 0 | 17,756,421 | 1,775,642 | 15,980,779 | 15,980,779 | 0 | 11,430,752 | 2,133,712 | 2,379,571 | 36,745 |
| 20 | 16th Avenue - Woodbine Avenue to McCowan Road | 2022-2026 | 64,732,000 | 0 | 64,732,000 | 6,473,200 | 58,258,800 | 58,258,800 | 0 | 41,671,430 | 7,778,561 | 8,674,854 | 133,955 |
| 21 | Kennedy Road - Highway 7 to 16th Avenue | 2022-2026 | 22,693,818 | 0 | 22,693,818 | 2,269,382 | 20,424,436 | 20,424,436 | 0 | 14,609,217 | 2,727,017 | 3,041,240 | 46,962 |
| 22 | Langstaff Road - Keele Street to Dufferin Street | 2022-2026 | 18,964,331 | 0 | 18,964,331 | 1,896,433 | 17,067,898 | 17,067,898 | 0 | 12,208,348 | 2,278,861 | 2,541,445 | 39,244 |
| 23 | Weston Road - Steeles Avenue to Highway 7 | 2022-2026 | 37,387,907 | 0 | 37,387,907 | 3,738,791 | 33,649,116 | 33,649,116 | 0 | 24,068,583 | 4,492,741 | 5,010,422 | 77,370 |
| 24 | Jane Street - Rutherford Road to Major Mackenzie Drive | 2022-2026 | 19,156,874 | 0 | 19,156,874 | 1,915,687 | 17,241,187 | 17,241,187 | 0 | 12,332,298 | 2,301,998 | 2,567,248 | 39,643 |
| 25 | Green Lane - Yonge Street to Highway 404 | 2022-2026 | 55,549,963 | 0 | 55,549,963 | 5,554,996 | 49,994,967 | 49,994,967 | 0 | 35,760,464 | 6,675,196 | 7,444,353 | 114,954 |
| 26 | Warden Avenue - Steeles Avenue to McNabb Street/ MacPherson Street | 2027-2031 | 29,028,000 | 0 | 29,028,000 | 2,902,800 | 26,125,200 | 26,125,200 | 0 | 18,686,867 | 3,488,168 | 3,890,096 | 60,070 |
| 27 | Warden Avenue - Highway 7 to 16th Avenue | 2027-2031 | 16,200,000 | 0 | 16,200,000 | 1,620,000 | 14,580,000 | 14,580,000 | 0 | 10,428,801 | 1,946,683 | 2,170,992 | 33,524 |
| 28 | Langstaff Road - Weston Road to Jane Street | 2027-2031 | 27,939,250 | 0 | 27,939,250 | 2,793,925 | 25,145,325 | 25,145,325 | 0 | 17,985,981 | 3,357,338 | 3,744,190 | 57,817 |

Table 7-7

| $\begin{aligned} & \text { Project } \\ & \text { Number } \end{aligned}$ | Project Description (2017-2031) | Timing | Gross Project Cost | Less <br> Grants and <br> Subsidies | New Municipal Cost | Less | Potential Development Charge Recoverable Costs |  |  | Residential and Non-residential Split |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | Total Development Charge Eligible Cost | Growth Costs (2017-2031) | $\begin{aligned} & \text { Post Period } \\ & \text { Benefit I } \\ & \text { Level of Service } \\ & \text { Deduction } \\ & \text { (Beyond 2031) } \end{aligned}$ | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  | Retail | Industrial/Office/ Institutional | Hotels |
|  |  |  |  |  |  |  |  |  |  | 71.53\% | 13.35\% | 14.89\% | 0.23\% |
| 29 | Rutherford Road - Pine Valley Drive to Weston Road | 2027-2031 | 16,647,817 | 0 | 16,647,817 | 1,664,782 | 14,983,035 | 14,983,035 | 0 | 10,717,085 | 2,000,495 | 2,231,005 | 34,451 |
| 30 | Woodbine Avenue - Hooper Road to Major Mackenzie Drive | 2027-2031 | 33,218,161 | 0 | 33,218,161 | 3,321,816 | 29,896,345 | 29,896,345 | 0 | 21,384,296 | 3,991,681 | 4,451,627 | 68,741 |
| 31 | Dufferin Street - Langstaff Road to Rutherford Road | 2027-2031 | 31,265,000 | 0 | 31,265,000 | 3,126,500 | 28,138,500 | 28,138,500 | 0 | 20,126,943 | 3,756,978 | 4,189,880 | 64,699 |
| 32 | Kennedy Road - 16th Avenue to Major Mackenzie Drive | 2027-2031 | 18,149,178 | 0 | 18,149,178 | 1,814,918 | 16,334,260 | 16,334,260 | 0 | 11,683,591 | 2,180,907 | 2,432,205 | 37,557 |
| 33 | Major Mackenzie Drive - Woodbine Avenue to Kennedy Road | 2027-2031 | 40,828,329 | 0 | 40,828,329 | 4,082,833 | 36,745,497 | 36,745,497 | 0 | 26,283,366 | 4,906,162 | 5,471,479 | 84,489 |
| 34 | Weston Road - Langstaff Road to Major Mackenzie Drive | 2027-2031 | 37,017,429 | 0 | 37,017,429 | 3,701,743 | 33,315,686 | 33,315,686 | 0 | 23,830,087 | 4,448,223 | 4,960,774 | 76,603 |
| 35 | Highway 7 - Kipling Avenue to Helen Street | 2027-2031 | 65,608,779 | 0 | 65,608,779 | 6,560,878 | 59,047,901 | 59,047,901 | 0 | 42,235,859 | 7,883,920 | 8,792,353 | 135,769 |
|  | Subtotal |  | 586,673,153 | 0 | 586,673,153 | 58,667,315 | 528,005,838 | 528,005,838 | 0 | 377,672,698 | 70,497,948 | 78,621,146 | 1,214,046 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Maintain 6 lanes. Designate HOV. |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 36 | Warden Avenue - 14th Avenue to Highway 7 | 2027-2031 | 230,644 | 0 | 230,644 | 23,064 | 207,580 | 207,580 | 0 | 148,478 | 27,715 | 30,909 | 477 |
| 37 | Rutherford Road - Weston Road to Jane Street | 2027-2031 | 246,940 | 0 | 246,940 | 24,694 | 222,246 | 222,246 | 0 | 158,968 | 29,674 | 33,093 | 511 |
| 38 | Woodbine Avenue - Steeles Avenue to Highway 7 | 2027-2031 | 2,592,000 | 0 | 2,592,000 | 259,200 | 2,332,800 | 2,332,800 | 0 | 1,668,608 | 311,469 | 347,359 | 5,364 |
| 39 | Dufferin Street - Highway 407 to Langstaff Road | 2027-2031 | 45,126 | 0 | 45,126 | 4,513 | 40,613 | 40,613 | 0 | 29,050 | 5,423 | 6,047 | 93 |
|  | Subtotal |  | 3,114,710 | 0 | 3,114,710 | 311,471 | 2,803,239 | 2,803,239 | 0 | 2,005,104 | 374,281 | 417,408 | 6,445 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Interchange (New) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 40 | Hwy 404 New Interchange - at St. John's Sideroad | 2027-2031 | 47,820,000 | 0 | 47,820,000 | 4,782,000 | 43,038,000 | 43,038,000 | 0 | 30,784,276 | 5,746,320 | 6,408,446 | 98,957 |
|  | Subtotal |  | 47,820,000 | 0 | 47,820,000 | 4,782,000 | 43,038,000 | 43,038,000 | 0 | 30,784,276 | 5,746,320 | 6,408,446 | 98,957 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Interchange improvements |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 41 | Hwy 400 Interchange Improvements - at Langstaff Road | 2027-2031 | 14,250,000 | 0 | 14,250,000 | 1,425,000 | 12,825,000 | 12,825,000 | 0 | 9,173,483 | 1,712,360 | 1,909,669 | 29,489 |
|  | Subtotal |  | 14,250,000 | 0 | 14,250,000 | 1,425,000 | 12,825,000 | 12,825,000 | 0 | 9,173,483 | 1,712,360 | 1,909,669 | 29,489 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Rail grade separation |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 42 | Barrie GO Grade Separation - St. John's Sideroad east of Yonge Street | 2027-2031 | 54,126,873 | 0 | 54,126,873 | 0 | 54,126,873 | 54,126,873 | 0 | 38,715,939 | 7,226,877 | 8,059,602 | 124,454 |
| 43 | $\begin{array}{l}\text { Barrie GO Grade Separation - Davis Drive east of Main } \\ \text { Street }\end{array}$ | 2027-2031 | 42,026,658 | 0 | 42,026,658 | 0 | 42,026,658 | 42,026,658 | 0 | 30,060,882 | 5,611,289 | 6,257,855 | 96,632 |
| 44 | Barrie GO Grade Separation - Langstaff Road east of Keele Street | 2022-2026 | 16,385,991 | 0 | 16,385,991 | 0 | 16,385,991 | 16,385,991 | 0 | 11,720,593 | 2,187,814 | 2,439,908 | 37,676 |
| 45 | Barrie GO Grade Separation - Teston Road east of Keele Street | 2022-2026 | 22,180,498 | 0 | 22,180,498 | 0 | 22,180,498 | 22,180,498 | 0 | 15,865,295 | 2,961,482 | 3,302,721 | 51,000 |
| 46 | Barrie GO Grade Separation - Mulock Drive west of Bayview Avenue | 2022-2026 | 45,869,320 | 0 | 45,869,320 | 0 | 45,869,320 | 45,869,320 | 0 | 32,809,466 | 6,124,351 | 6,830,035 | 105,467 |
| 47 | Barrie GO Grade Separation - Green Lane east of Second Concession | 2022-2026 | 5,559,360 | 0 | 5,559,360 | 0 | 5,559,360 | 5,559,360 | 0 | 3,976,506 | 742,271 | 827,800 | 12,783 |
| 48 | Richmond Hill GO Grade Separation - Leslie Street sout of Stouffille Road (inc. Jog Elimination) | 2027-2031 | 39,801,250 | 0 | 39,801,250 | 0 | 39,801,250 | 39,801,250 | 0 | 28,469,090 | 5,314,158 | 5,926,487 | 91,515 |
| 49 | Richmond Hill GO Grade Separation - 19th Avenue west of Bayview Avenue | 2027-2031 | 21,690,864 | 0 | 21,690,864 | 0 | 21,690,864 | 21,690,864 | 0 | 15,515,069 | 2,896,107 | 3,229,814 | 49,874 |
| 50 | Stouffville GO Grade Separation - Highway 7 west of Kennedy Road | 2022-2026 | 43,326,355 | 0 | 43,326,355 | 0 | 43,326,355 | 43,326,355 | 0 | 30,990,531 | 5,784,821 | 6,451,383 | 99,620 |
| 51 | Stouffville GO Grade Separation - Kennedy Road north of Highway 7 | 2022-2026 | 39,016,623 | 0 | 39,016,623 | 0 | 39,016,623 | 39,016,623 | 0 | 27,907,860 | 5,209,397 | 5,809,655 | 89,711 |
| 52 | Stouffville GO Grade Separation - McCowan Road north of Highway 7 | 2022-2026 | 39,275,873 | 0 | 39,275,873 | 0 | 39,275,873 | 39,275,873 | 0 | 28,093,297 | 5,244,011 | 5,848,258 | 90,307 |
|  | Subtotal |  | 369,259,664 | 0 | 369,259,664 | 0 | 369,259,664 | 369,259,664 | 0 | 264,124,529 | 49,302,577 | 54,983,517 | 849,040 |


| Table 7 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ProjectNumber | $\begin{aligned} & \text { Project Description } \\ & (2017-2031) \end{aligned}$ | Timing | Gross ProjectCost | Less <br> Grants and <br> subsidies | $\begin{aligned} & \text { New Municipal } \\ & \text { Cost } \end{aligned}$ | Less <br> $\substack{\text { Benefit to } \\ \text { Existing }}$ | Potential Development Charge Recoverable Costs |  |  | Residential and Non-residential Split |  |  |  |
|  |  |  |  |  |  |  | Total <br> Development <br> Charge Eligible <br> Cost | $\underset{(2017-2031)}{\text { Growth Costs }}$ | Post PeriodBenfitLevent tieviceDeefuction(Beyond 2031) | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  | Retail | Industrial/Office/ <br> Institutional | Hotels |
|  |  |  |  |  |  |  |  |  |  | 71.53\% | 13.35\% | 14.89\% | 0.23\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| New arterial corridor |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ${ }^{53}$ | Donald Cousens Parkway - Major Mackenzie Drive to Markham Road / Highway 48 | 2027-2031 | 17,040,000 | 0 | 17,040,000 | 0 | 17,040,000 | 17,040,000 | 0 | 12,18, ,393 | 2,275,136 | 2,537,291 | 39,180 |
| 54 | Donald Cousens Parkway - 19th Avenue to Warden Avenue | 2027-2031 | 10,076,365 | 0 | 10,076,365 | 0 | 10,076,365 | 10,076,365 | 0 | 7,207,436 | 1,345,370 | 1,500,391 | 23,169 |
|  | Subtotal |  | 27,116,365 | 0 | 27,116,365 | 0 | 27,116,365 | 27,116,365 | 0 | 19,39, 829 | 3,620,506 | 4,037,682 | 62,349 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Misc \& \& Int Capital |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 55 | Intersection, Botteneck and Miscellaneous Capital | 2017-2031 | 57,467,490 | 0 | 57,467,490 | 5,746,749 | 51,720,741 | 51,720,741 | 0 | 36,94,878 | 6,905,617 | 7,701,324 | 118,922 |
| 56 | Various Road Improvements | 2017-2031 | 44,603,492 | 0 | 44,60, 4,92 | 33,452,619 | 11,150,873 | 11,150,873 | 0 | 7,976,011 | 1,488,835 | 1,660,388 | 25,639 |
|  | Subtotal |  | 102,070,982 | 0 | 102,070,982 | 39,199,368 | 62,871,614 | 62,871,614 | 0 | 44,970,889 | 8,394,452 | 9,361,712 | 144,561 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total |  |  | 1,48,292,799 | 0 | 1,488,292,799 | 138,183,947 | 1,350,108,852 | 1,350,108,852 | 0 | 965,707,604 | 180,262,976 | 201,033,962 | 3,104,310 |

## 8. TRANSIT - CAPITAL FORECASTS AND DEVELOPMENT CHARGE RECOVERABLE COSTS

### 8.1 Program description

The Transit growth program includes fleet expansion (YRT/Viva/Mobility Plus), support vehicles, terminals, garages, stops/viva stations, shelters, bus pads, land acquisition, Transit Management Systems including Presto and fare collection systems, ITS infrastructure and parking facilities.

### 8.2 Level of service calculation

The Development Charges Act was amended in several significant ways with respect to the provisions for transit services. Transit is no longer subject to the statutory $10 \%$ reduction in capital costs and is now $100 \%$ cost-recovery eligible. Most importantly, the Transit Level of Service is now to be determined using a forward-looking planned level of service as opposed to a historical ten-year average level of service.

For the purpose of the development charge calculations for transit, the "planned level of service" is considered to be the Regional Council-approved 10-year capital plan (2017 capital budget). Through its approval of the program, Council has indicated that it intends to ensure that the increase in need for transit service will be met by the transit network defined in the 2016 Transportation Master Plan and YRT/Viva's service guidelines within the YRT/Viva 2016-2020 Strategic Plan as adopted by Regional Council. Service guidelines define how new services are designed, and how existing transit routes are evaluated for service adjustments. They are applied in tandem with route performance measures. For Mobility Plus specialized transportation service standards, all policies meet or exceed the standards and requirements outlined in the Accessibility for Ontarians with Disabilities Act (AODA), and the Integrated Accessibility Standards Regulation, Ontario Regulation 191/11 (O.Reg.191/11). The service guidelines include:

- Service Coverage
- Span of Service
- Service Frequency
- Vehicle Capacity
- New Service Implementation
- Mobility Plus Service Area
- Mobility Plus Days and Hours of Service


### 8.2.1 Ridership Forecasts

Estimated ridership, measured by trips, is obtained from the Regional transportation demand forecast model. This provides a basis for estimating the total number of trips during the AM peak period for local transit, GO Rail and auto trips:

- All trips originating from York Region to all destinations
- All trips with destinations to York Region from all origins
- All trips with origins in York Region and destinations in York Region were calculated and excluded from the analysis to account for double counting of trips, as these trips were already captured in all trip origins and all trip destinations

The following horizons were evaluated.

- Total Trips - Total Auto and Local Transit Trips in the AM Peak Period at the end of 2016 (a)
- 2016 Local transit trips - trips in the AM Peak Period at the end of 2016 (b)
- 2021 Local transit trips - trips in the AM Peak Period at the end of 2021 (c)
- 2026 Local transit trips - trips in the AM Peak Period at the end of 2026 assuming that the Yonge North Subway Extension is not in service (d)

The model extractions are summarized in the following table.

TABLE 8-1
TRANSIT MODEL EXTRACTIONS

|  |  |  | Exc. GO Rail |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Horizon | Local | GO Rail | Auto | Total | Transit Mode |
|  | Transit |  | Trips | Trips | Share |
| $\mathbf{2 0 1 6}$ | 48,021 (b) | 16,857 | 617,294 | $665,315(\mathrm{a})$ | $7.22 \%$ |
| $\mathbf{2 0 2 1}$ | 55,474 (c) | 20,457 | 677,212 | 732,686 | $7.57 \%$ |
| $\mathbf{2 0 2 6}$ | 62,276 (d) | 22,455 | 727,595 | 790,962 | $7.88 \%$ |
| 2031 | 72,808 | 38,174 | 775,817 | 789,871 | $8.58 \%$ |
| *Without Yonge Subway Extension |  |  |  |  |  |

### 8.3 Benefit to existing development deduction

The Local Transit Modal Split for existing development (f) is applied to total trips (a) in the Base Year to determine forecasted transit trips in the 10 Year by existing development (BTE).
The growth in transit trips between the Base Year (b) and 10-Year (d - b), is
attributed to a split between growth in ridership from existing residents versus planned new development for the forward looking 10 year horizon. Estimate transit trips in the 10 year horizon is estimated by applying the forecasted mode split in the 10 year horizon (f) to the total trips in the base year (a).

Local Transit Mode Split (f) for the existing development is estimated based an average of base, base+5 years and base + 10-year local transit mode split.

165,771 Transit Trips (Sum of 2016, 2021, 2026 forecasted trips) 2,187,872 Total Trips (Sum of 2016, 2021, 2026 forecasted trips)
7.58\% Weighted Mode Split (f)

The justification of a step increase in the local transit mode share for existing residents is based on the anticipated faster uptake in transit use by new development compared to existing residents and employees. This is supported by the requirements in the Provincial Growth Plan promoting transit supportive growth density targets and with transit-oriented street configurations for new development within the existing built boundary and urban growth area.

$$
\text { BTE }=\frac{(a \times(\operatorname{avg} \mathrm{f}))-\mathrm{b}}{\mathrm{~d}-\mathrm{b}}=\frac{(665,315 \times(7.58 \%))-48,021}{62,276-48,021}=0.1675
$$

Based on the above methodology, the benefit to existing share is $17 \%$
The increase in transit trips attributed to growth is calculated as the growth in transit trips between the base year (b) and the 10 year horizon (d) minus the BTE.

$$
\text { Growth }=\frac{(d-b)-((a \times(a v g ~ f)-b)}{d-b}=\frac{(62,276-48,021)-((665,315 \times(7.58 \%))-48,021)}{62,276-48,021}=0.8324
$$

Based on the above methodology, the growth share is $83 \%$

### 8.4 Post period benefit deduction

The Region provides services to meet Council directed York Region Transit Strategic Plan and the expansion of transit services as identified in the 2016 Transportation Master Plan. Transit service usage is monitored throughout the year and adjustments are made to the routes and frequency based on demand and revenue to cost ratios for specific routes. Where routes are not sustainable, alternative transit solutions are implemented including dial-a-ride. There is no uncommitted excess capacity in the transit network.

- Headways and vehicle types and sizes are scheduled to meet the service standards of Regional Council as outline in the York Region Transit Strategic Plan, as amended.
- Transit routes and services are monitored and adjusted periodically throughout the year to optimize the use of fleet and to provide cost-effective services.


### 8.5 Grants, subsidies and other contributions

Any anticipated grants, subsidies and other contributions have been deducted from the development charge eligible costs in accordance with the requirements of the Development Charges Act. The grants are primarily from senior levels of government; however, the amounts vary by project and are not based on a set formula. For the projects included in the 2017 Development Charge Background Study, the anticipated grants/subsidies are approximately $\$ 163.4$ million.

### 8.6 10\% statutory deduction

Transit services are no longer subject to a 10 per cent deduction under s.s. 5(1) 8 of the Development Charges Act.

### 8.7 Residential vs. non-residential allocation

The net growth-related costs have been allocated between residential and nonresidential development on the same basis as the roads calculation in subsection 7.7, yielding a $72: 28$ split.
Council Approved Standard of Service Provided:

| $\mathbf{1 0}$ Year Average | $\mathbf{2 0 0 2 - 2 0 1 1}$ | Development Charge Amount (before <br> deductions) | $\mathbf{1 0}$ Year |
| :--- | ---: | ---: | ---: | ---: |
| Quantity Standard (Vehicles per Capita) | 0.00 | Net Poppulation Increase + Employment <br> lncrease | 345,565 |
| Quality Standard (\$ per Vehicle) | $572,631.16$ | $\$$ per Capita | 130.16 |
| Service Standard (\$ per Capita) | 130.16 | Eligible Amount | $\$ 44,979,563$ |

Recoverable Cost Calculations:

| Project Number | Project Description (2017-2026) | Timing | Gross Project Cost (2017-2026) | Less <br> Grants and <br> Subsidies | New Municipal Cost | $\qquad$ Benefit to Existing | Potential Development Charge Recoverable Costs |  |  | Residential and Non-residential Split |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | Total Developmen Charge Eligible Cost | Growth Costs (2017-2026) | Post PeriodBenefit/Level of ServiceDeduction(Beyond 2026) | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  | Retail | Industrial/Officel Institutional | Hotels |
|  |  |  |  |  |  |  |  |  |  | 69.48\% | 14.31\% | 15.96\% | 0.25\% |
| York Regional Transit |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1 | Conventional buses expansion | 2017-2026 | 56,400,000 | 43,201,000 | 13,199,000 | 9,588,000 | 3,611,000 | 3,611,000 | 0 | 2,508,938 | 516,806 | 576,356 | 8,900 |
| 2 | Viva buses expansion | 2017-2025 | 49,200,000 | 0 | 49,200,000 | 8,364,000 | 40,836,000 | 40,836,000 | 0 | 28,373,027 | 5,844,447 | 6,517,879 | 100,647 |
| 3 | Mobility Plus Buses Expansion | 2018-2025 | 1,300,000 | 969,000 | 331,000 | 221,000 | 110,000 | 110,000 | 0 | 76,428 | 15,743 | 17,557 | 271 |
| 4 | Support Vehicles | 2017-2026 | 750,000 | 622,500 | 127,500 | 127,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5 | Transit Vehicle Garage - North | 2017-2018 | 29,268,000 | 20,194,440 | 9,073,560 | 4,975,560 | 4,098,000 | 4,098,000 | 0 | 2,847,308 | 586,506 | 654,086 | 10,100 |
| 6 | Transit Vehicle Garage - Southeast | 2017-2022 | 101,183,000 | 39,150,890 | 62,032,110 | 17,201,110 | 44,831,000 | 44,831,000 | 0 | 31,148,770 | 6,416,211 | 7,155,525 | 110,494 |
| 7 | Transit Vehicle Garage - South | 2021-2025 | 27,000,000 | 0 | 27,000,000 | 4,590,000 | 22,410,000 | 22,410,000 | 0 | 15,570,564 | 3,207,318 | 3,576,885 | 55,233 |
| 8 | BRT Garage Expansion | 2026 | 1,000,000 | 793,000 | 207,000 | 170,000 | 37,000 | 0 | 37,000 | 0 | 0 | 0 | 0 |
| 9 | Major Mackenzie W. Terminal | 2017-2019 | 9,000,000 | 0 | 9,000,000 | 1,530,000 | 7,470,000 | 7,470,000 | 0 | 5,190,188 | 1,069,106 | 1,192,295 | 18,411 |
| 10 | Major Mackenzie E. Parking Facility | 2017 | 1,500,000 | 1,245,000 | 255,000 | 255,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 11 | Bus Terminals, Loops \& Stops-Expansion | 2017-2026 | 13,254,000 | 7,139,820 | 6,114,180 | 2,253,180 | 3,861,000 | 3,861,000 | 0 | 2,682,639 | 552,586 | 616,258 | 9,516 |
| 12 | Intelligent Transportation System | 2017-2026 | 12,358,000 | 10,257,140 | 2,100,860 | 2,100,860 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 13 | Presto Next Phase/Upgrades | 2017-2026 | 7,399,000 | 6,141,170 | 1,257,830 | 1,257,830 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 14 | Viva 2017 Network - TMS | 2017-2020 | 8,456,000 | 2,840,480 | 5,615,520 | 1,437,520 | 4,178,000 | 4,178,000 | 0 | 2,902,892 | 597,955 | 666,855 | 10,297 |
|  | Subtotal |  | 318,068,000 | 132,554,440 | 185,513,560 | 54,071,560 | 131,442,000 | 131,405,000 | 37,000 | 91,300,755 | 18,806,678 | 20,973,697 | 323,870 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| York Region Rapid Transit Corporation |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 15 | Operations Maintenance and Storage Facility | 2017 | 260,000 | 215,800 | 44,200 | 44,200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 16 | Park and Ride Facilities | 2017-2021 | 8,875,000 | 0 | 8,875,000 | 1,508,750 | 7,366,250 | 7,366,250 | 0 | 5,118,102 | 1,054,257 | 1,175,735 | 18,155 |
| 17 | Cornell Terminal | 2017-2019 | 21,111,000 | 11,031,410 | 10,079,590 | 3,588,870 | 6,490,720 | 6,490,720 | 0 | 4,509,780 | 928,952 | 1,035,991 | 15,997 |
| 18 | Toronto York Subway Extension Vaughan Metropolitan Centre Terminal | 2017-2021 | 32,881,000 | 19,617,880 | 13,263,120 | 5,589,770 | 7,673,350 | 7,673,350 | 0 | 5,331,476 | 1,098,210 | 1,224,752 | 18,912 |
| 19 | Future BRTs | 2017-2021 | 772,000 | 0 | 772,000 | 131,240 | 640,760 | 640,760 | 0 | 445,203 | 91,706 | 102,272 | 1,579 |
|  | Subtotal |  | 63,899,000 | 30,865,090 | 33,033,910 | 10,862,830 | 22,171,080 | 22,171,080 | 0 | 15,404,561 | 3,173,124 | 3,538,751 | 54,644 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total |  |  | 381,967,000 | 163,419,530 | 218,547,470 | 64,934,390 | 153,613,080 | 153,576,080 | 37,000 | 106,705,316 | 21,979,802 | 24,512,448 | 378,514 |

## 9. TORONTO-YORK SUBWAY EXTENSION CAPITAL FORECASTS AND DEVELOPMENT CHARGE RECOVERABLE COSTS

### 9.1 2017-2031 Capital program description

This service involves York Region's share of costs for the Toronto-York Subway Extension (TYSE) including rights of way, system tracks, tunnel and single system, crossovers, subway stations and subway commuter facilities. The gross project cost is the updated estimate as of 2017 and is net of any expenditure to date (Table 9-1). As this project was included in York Region's 2012 Development Charge Study, the existing reserve fund balance for this service has been deducted from the development charge recoverable share in the cash flow calculation.

### 9.2 Level of service calculation

Pursuant to s.s.5.1 (2) of the Development Charges Act, this service is not limited by a historic level of service calculation.

### 9.3 Benefit to existing development deduction

The deduction for benefit to existing development for this service was established in the 2007 and 2012 Development Charge studies at 26 per cent. As this project is currently under construction and the funding plan prepared based on this assumption, the 26 per cent benefit to existing share has been maintained.

### 9.4 Post period benefit deduction

Consistent with the 2007 and 2012 Development Charge studies, no deduction has been made for post period capacity as the costs are being recovered over the entire benefiting period.

### 9.5 Grants, subsidies and other contributions

The capital costs have been reduced to exclude the portion attributable to grants and subsidies. The grant share for the remainder of the project is expected to be approximately $\$ 21.4$ million.

### 9.6 10\% statutory deduction

The Toronto-York Subway Extension does not require a 10\% deduction under s.s. 5(1) 8 of the Development Charges Act.

### 9.7 Residential vs. non-residential allocation

The net growth related costs have been allocated between residential and nonresidential development on the same basis as the roads calculation in subsection 7.7, yielding a 72:28 split.


| Project Number | Project Description$(2017-2031)$ | Timing | $\begin{aligned} & \text { Gross Project } \\ & \text { Cost } \\ & (2017-2031) \end{aligned}$ | Less | New Municipal <br> cost | Less | Potential Development Charge Recoverable Costs |  |  | Residential and Non-residential Split |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Grants and Subsidies |  | Benefit to Existing | Total Development Charge Eligible Cost | Growth Costs$(2017-2031)$ | Post Period <br> Benefit $t$ <br> Level of Service <br> Deduction <br> (Beyond 2031) | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  | Retail | Industrial/Office/ Institutional | Hotel |
|  |  |  |  |  |  |  |  |  |  | 71.53\% | 13.35\% | 14.89\% | 0.23\% |
| 1 | Toronto York Spadina Subway Extension | 2017-2019 | 281,500,000 | 21,436,000 | 260,064,000 | 67,616,640 | 192,447,360 | 192,447,360 | 0 | 137,653,996 | 25,695,064 | 28,655,804 | 442,495 |
| Total |  |  | 281,500,000 | 21,436,000 | 260,064,000 | 67,616,640 | 192,447,360 | 192,447,360 | 0 | 137,653,996 | 25,695,064 | 28,655,804 | 442,495 |

## 10. GENERAL SERVICES - CAPITAL FORECASTS AND DEVELOPMENT CHARGE RECOVERABLE COSTS

### 10.1 Introduction

This Chapter of the Background Study is organized into the following nine sections by service:
10.2 Police;
10.3 Waste Diversion;
10.4 Public Works;
10.5 Paramedic Services (formerly Emergency Medical Services);
10.6 Public Health;
10.7 Social Housing;
10.8 Court Services;
10.9 Growth Studies; and
10.10 Senior Services - Capital Component (formerly Long Term Care)

There is no development charge rate proposed for two services; Growth Studies and Senior Services - Capital Component. For Growth Studies (section 10.9) no rate will be levied as the available reserve funds are sufficient to fund the proposed projects.

Similarly, for Senior Services - Capital Component (section 10.10), the available reserves are also sufficient to fund any potential projects. Having said that, the province has not indicated they will be building/funding new senior home facilities in the future. Without provincial participation, no senior home facilities can be built. Senior Services - Capital Component will therefore be placed in the contingent projects list (Schedule G).

Each eligible service contains an outline of the following components of the development charge calculation, based on a set of assumptions and methodology devised by York Region which addresses the requirements of the Development Charges Act and municipal best practices, in the context of York Region's specificcircumstances:

- Program Description;
- Level of Service Calculation;
- Benefit to Existing Development Deduction;
- Post Period Benefit Deduction;
- Grants, Subsidies and Other Contributions;
- 10\% Statutory Deduction;
- Residential vs. Non-residential Allocation; and
- Capital Program, Deductions and Development Charge Recoverable Cost.

The following general discussion provides context for the service-specific deductions that have been made in the sections which follow.

### 10.1.1 Level of service calculation

Pursuant to subsection 5(1)4 of the Development Charges Act, the estimated increase in need for service attributable to development must not include an increase that would result in the level of service exceeding the average level of that service provided in the municipality over the 10-year period immediately preceding the preparation of the Background Study. All services in this section are subject to this service level cap.

In particular, O. Reg. 82/98 requires that when defining and determining historical service levels both the quantity and quality of service be taken into consideration. In most cases, the service levels are initially established in quantitative terms. For example, service levels for buildings are presented in terms of square feet. For most services, the typical approach to addressing the qualitative aspect is introduced by considering the monetary value of the facility or service. In the case of buildings, for example, the cost would be shown in terms of cost per square foot to replace or construct a facility of the same quality (including land value, site works etc.). This approach helps to ensure that the growth-related capital facilities that are to be funded by new growth reflects not only the quantity (number and size) but also the quality (replacement value or cost) of service provided by the Region in the past. Both the quantitative and qualitative aspects of service levels are used in the current analysis.

### 10.1.2 Post period benefit

General services are subject to a per capita or per capita and employee service level cap, based on the 10-year historical average that generally ensures that the development charge eligible amount encompasses only the needs of growth over the next ten years (2017 to 2026). Police and public works are subject to a fifteen-year planning horizon (2017 to 2031). Often it is the case that deductions made for costs beyond the service level cap include the share attributable to over sizing to accommodate development post-2026 or 2031. For this reason, no additional deduction for Post Period Benefit is required beyond the amount that exceeds the service level cap.

### 10.1.3 Benefit to existing development

Subsection 5 (1) 6 of the Development Charges Act requires that the increase in service planned to benefit growth must be reduced by the extent to which that increase would benefit existing development. Therefore, in some cases, deductions for benefit to existing development are made from the eligible increase in need and reflect any potential benefit that existing development might derive from that eligible share.

In other cases, the benefit to existing development provided by the project is (largely) confined to that portion that is beyond the level of service cap. The portion of the project that is within the cap, in itself, may not be providing any benefit to existing development as it involves no change to York Region's level of service.

The amount of the deduction can vary considerably based on a range of circumstances including:

- The service involved; and
- The nature of the subject work (e.g., does it increase capacity to accommodate additional development).


### 10.1.4 Grants, subsidies and other contributions

Subject to section 5(2) of the Development Charges Act and section 6(1) of O.Reg. 82/98, capital costs must be reduced to adjust for capital grants, subsidies and other contributions made to a municipality or that the Council of a municipality anticipates will be made in respect of the capital costs.

### 10.1.5 10 \% statutory deduction

When calculating development charges, the development-related net capital costs must be reduced by ten per cent for all services with the exception of protection services and engineered services (Development Charges Act s.5.(1)8). In addition, under the Development Charges Act, services related to a highway as defined in subsection 1(1) of the Municipal Act, 2001, need not to be reduced by the legislated ten per cent (as with other general services).

In accordance with the Development Charges Act, the ten per cent deduction does not apply to:

- Police Services - pursuant to subsection 5(1)8, police is delineated in section $5(5)$ as a service for which there is no percentage reduction; and
- Public Works - This service is considered to be a component of roads and pursuant to subsection 5(1)8, roads is delineated in section 5(5) as a service for which there is no percentage reduction.


### 10.1.6 Residential versus non-residential allocation

Capital costs are apportioned for each service based on the type of development which is benefiting from it. The methodology used to allocate the developmentrelated costs is discussed for each service in the following sections.

### 10.2 Police

### 10.2.1 Program description

The 15-year Police Service capital program (Table 10-6) consists of four subservices, as follows:

| Facilities | Largely a \#1 district multi-function building, a training <br> facility, a sub-station outlook, and a \#3 districtmarine <br> headquarters. |
| :--- | :--- |
| Land | One land bank acquisition |
| Vehicles | Increase of inventory by adding new vehicles, marine <br> boats and police helicopter |
| Equipment | Mostly specialized equipment, portable and mobile <br> gear, business intelligence and data governance <br> retention management. |

### 10.2.2 Level of service

The 10-year historical level of service is comprised of the following:

- Existing owned and leased facilities net of general administrative space, including district stations and substations and the Central Services Building. This space has been valued based on 2017 replacement cost per square foot, including an allowance for land purchase and site servicing (Tables 10-2 and 10-3);
- Vehicles including patrol cars, vans, specialty vehicles, boats and helicopters.
- The 2016 replacement cost includes an average cost of $\$ 12,500$ per vehicle for specialized equipment (Table 10-4);
- Equipment such as communication and radio infrastructure, data network equipment, computer aided dispatch and specialized equipment (Table10-5); and
10.2.3 Benefit to existing development deduction

Benefit to existing deduction applied to facilities, land, vehicles and equipment is summarized as follows:

| Facilities | Training facilities, sub-station outlook and district <br> headquarters and expansions involve the establishment of <br> use-specific facilities for functions that are currently being <br> undertaken in York Region. |
| :---: | :--- |
|  | A deduction of 10\% has been made to recognize any <br> potential benefit to existing development as a result of <br> improved service. |
|  | \#1 district multi-function has a 10\% benefit to existing <br> deduction, because the project involves the replacement of <br> an existing building with a large facility. This replacement <br> will provide some service to existing population. |
| Land | Land acquisition is primarily done to service new <br> population with more facilities and equipment. There is a <br> 10\% benefit to existing deduction to recognize non-growth <br> related service. |
| Vehicle costs are incurred through rehabilitation and <br> replacement costs with a growth component included <br> through the addition of new vehicles. These vehicles <br> service existing and new population. The portion that |  |
| services the growth in population is estimated as the share |  |
| of net population growth and total population in York |  |
| Region in 2031 (i.e.: 541,203 $\div 2,294,303=22 \%$ ). |  |

### 10.2.4 Post period benefit deduction

The development charge program consists of 15 years of requirements. No deduction for post period benefit has been made.

### 10.2.5 Grants, subsidies and othercontributions

No grants, subsidies or other contributions have been identified for this service and as such, no adjustments have been made.

### 10.2.6 10\% statutory deduction

Pursuant to s.s. 5 (1)8 of the Development Charges Act, no deduction is required for police service.

### 10.2.7 Residential versus non-residential allocation

Based on the net increment in population and employment between 2017 and 2031 as follows:

TABLE 10-1
NET POPULATION AND EMPLOYMENT INCREMENT

|  | 2017-31 Growth <br> Increment | $\%$ |
| :---: | :---: | :---: |
| Net Residential Population Retail | 367,800 | $71.5^{*}$ |
| Employment | 40,020 | 7.8 |
| Non-retail Employment (IOI) | 105,640 | 20.5 |
| Hotel Employment | 742 | 0.1 |
| Total Population and | $\mathbf{5 1 4 , 2 0 3}$ | $\mathbf{1 0 0 . 0}$ |
| Employment |  |  |

*Note: Numbers may not add due to rounding

| Description | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | $\begin{aligned} & 2017 \text { Value } \\ & \text { (\$ per Sqft) } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Owned Sites |  |  |  |  |  |  |  |  |  |  |  |
| Central Services Building (47 Don Hillock Dr., Aurora) | 0 | 0 | 0 | 237,391 | 237,391 | 237,391 | 237,391 | 244,255 | 244,255 | 244,255 | \$400 |
| Police Central Services Building - Parking Garage (55 Don Hillock Drive) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 168,240 | 168,240 | 168,240 | $\$ 103$ |
| District \#1 (240 Prospect St. Newmarket) | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | \$251 |
| District \#2 (171 Major Mackenzie Drive W.Richmond Hill) | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | \$359 |
| District \#3 (3527 Baseline Rd. Sutton) | 25,500 | 25,500 | 25,500 | 25,500 | 25,500 | 25,500 | 25,500 | 25,500 | 25,500 | 26,500 | \$315 |
| District \#4 (2700 Rutherford Rd. Vaughan) | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | \$310 |
| Districtu5 (8700 McCowan Rd. Markham) | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | \$282 |
| Sately Village (Stouffvile) | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 17,533 | \$218 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Other - Provided Space |  |  |  |  |  |  |  |  |  |  |  |
| Headquarters ( 17250 Yonge Street) ${ }^{1}$ | 49,895 | 49,895 | 49,895 | 49,895 | 49,895 | 49,895 | 49,895 | 5,000 | 5,000 | 5,000 | \$223 |
| Woodbine \& St. John's (Aurora) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | $\bigcirc$ | \$223 |
| 90 Bales Drive (E. Gwillimbury) | 13,598 | 13,598 | 13.598 | 13,598 | 13,598 | 13,598 | 13,598 | 13,598 | 13,598 | 13,598 | \$223 |
| Court Services (50 Eagle Street, Newmarket) | 4,500 | 4,500 | 4.500 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 4.500 | 4,500 | \$223 |
| Vaughan Mills Substation (Vaughan) | 949 | 949 | 949 | 949 | 949 | 949 | 949 | 949 | 949 | 949 | \$223 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Leased Sites |  |  |  |  |  |  |  |  |  |  |  |
| Yonge and Mulock Centre (Newmarket) | 17,849 | 23,677 | 28,922 | 17,672 | 17,672 | 17,672 | 17,672 | 17,672 | 17,672 | 20,319 | \$223 |
| Investigative Services Builiding- (confidential Iocation Aurora) | 12,464 | 12,464 | 12,464 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | \$223 |
| Support Services (200 Industrial Pkwy, Aurora) | 15,000 | 15,000 | 15,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | \$223 |
| Air Support -Hangar \#19 and office- (Toronto Buttonville Municipal Airport, Markham, ON) | 2,094 | 2,094 | 2,094 | 2,094 | 2,094 | 2,094 | 2.094 | 2,094 | 2,094 | 2,414 | \$223 |
| Community Resource Centre (Hillcrest Mall, 9350 Yonge St. Richmond Hill, ON) | 8,224 | 8,224 | 8.224 | 8,224 | 8,224 | 8,224 | 8.224 | 8,224 | 0 | 0 | \$223 |
| Community Resource Centre (10720 Yonge Street, \#112, Richmond Hill) | 0 | 0 | 0 | 0 | 0 | 0 | $\bigcirc$ | 0 | 7,603 | 7,603 | \$223 |
| Drugs \& Vice Offsite - Downsview Airport (North York) | 2,700 | 2,700 | 2.700 | 2,700 | 2,700 | 0 | 0 | 0 | 0 | 0 | \$223 |
| Stouftrille Substation | 1,000 | 1.000 | 1,000 | 10,000 | 1,000 | 1,000 | 1,000 | 1,000 | 4,500 | 4,500 | \$223 |
| Development Charge Amount (before deductions) | 0 | 0 | 0 | 0 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | \$223 |
| East Gwillimbury/Mount Albert Substation | 0 | 0 | 0 | 0 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | \$223 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total (Sqtit) | 318,773 | 324,601 | 329,846 | 537,523 | 530,523 | 527,823 | 527,823 | 658,032 | 660,911 | 672,411 | \$299 |

[^7]Police - Facillities (Land)

| Police - |
| :--- |
| Acres |
| Historic |


| Description | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 Value <br> (\$ per Acre) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OWNED SITES |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Central Serices Building (47 Don Hillock Dr., Aurora) | 8.10 | 8.10 | 8.10 | 8.10 | 8.10 | 8.10 | 8.10 | 8.10 | 8.10 | 8.10 | \$288,000 |
| District \#1 (240 Prospect St. Newmarket) | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 200 | 2.00 | 2.00 | 2.00 | 2.00 | \$692,000 |
| District \#1 (Harry Wakker Pkwy. Newmarket) | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 3.00 | 3.00 | \$810,000 |
| District +2 (171 Major Mackenzie Drive W.Richmond Hill) | 2.99 | 2.99 | 2.99 | 2.99 | 2.99 | 2.99 | 2.99 | 2.99 | 2.99 | 2.99 | \$969,000 |
| District \#3 (3527 Baseline Rd. Sutton) | 3.43 | 3.43 | 3.43 | 3.43 | 3.43 | 3.43 | 3.43 | 3.43 | 3.43 | 3.43 | \$69,000 |
| District \#4 (2700 Rutherford Rd. Vaughan) | 3.03 | 3.03 | 3.03 | 3.03 | 3.03 | 3.03 | 3.03 | 3.03 | 3.03 | 3.03 | \$1,246,000 |
| Districtut (8700 McCowan Rd. Markham) | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 | \$1,246,000 |
| Egypt Tower Site (Township of Georgina) | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | \$69,000 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Other - Provided Space |  |  |  |  |  |  |  |  |  |  |  |
| Headquarters (17250 Yonge Street) | 1.61 | 1.61 | 1.61 | 1.61 | 1.61 | 1.61 | 1.61 | 1.61 | 1.61 | 1.61 | \$692,000 |
| 90 Bales Dive (E. Gwilimbury) | 0.39 | 0.39 | 0.39 | 0.39 | 0.39 | 0.39 | 0.39 | 0.39 | 0.39 | 0.39 | \$208,000 |
| Court Services (50 Eagle Street, Newmarket) | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 | \$692,000 |
| Vaughan Mills Substaion (Vaughan) | 0.03 | 0.03 | 0.03 | 0.03 | 0.03 | 0.03 | 0.03 | 0.03 | 0.03 | 0.03 | \$1,384,000 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| LEASED SITES |  |  |  |  |  |  |  |  |  |  |  |
| Yonge and Mulock Centre (Newmarket) | 0.39 | 0.39 | 0.39 | 0.39 | 0.39 | 0.39 | 0.39 | 0.39 | 0.39 | 0.39 | \$692,000 |
| Drugs \& Vice Offsite - Downsview Airport (North York) | 0.39 | 0.39 | 0.39 | 0.39 | 0.39 | 0.39 | 0.39 | 0.39 | 0.39 | 0.39 | \$1,384,000 |
| Air Support -Hangar \#19 and office- (Toronto Buttonville Municipal Airport, Markham, ON) | 0.06 | 0.06 | 0.06 | 0.06 | 0.06 | 0.06 | 0.06 | 0.06 | 0.06 | 0.06 | \$1,384,000 |
| Community Resource Centre (Hillcrest Mall, 9350 Yonge St . Richmond Hill, ON) | 0.24 | 0.24 | 0.24 | 0.24 | 0.24 | 0.24 | 0.24 | 0.24 | 0.24 | 0.24 | \$1,384,000 |
| Investigative Services Building - (Confidentia Location) | 0.36 | 0.36 | 0.36 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | \$692,000 |
| Support Services (200 Industrial Parkway, Aurora) | 0.43 | 0.43 | 0.43 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | \$692,000 |
| Hope Tower Site (North Maple Reservoir, Vaughan) | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | \$484,000 |
| Sately village (Stoutfville) | 5.70 | 5.70 | 5.70 | 5.70 | 5.70 | 5.70 | 5.70 | 5.70 | 5.70 | 5.70 | \$69,000 |
| King Tower (King) | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | 0.25 | \$55,000 |
| $\begin{array}{\|l\|} \hline \begin{array}{l} \text { Development Charge Amount } \\ \text { (before deductions) } \end{array} \\ \hline \end{array}$ |  |  |  |  |  |  |  |  |  |  |  |
| Total (Acres) | 33.03 | 33.03 | 33.03 | 32.24 | 32.24 | 32.24 | 32.24 | 32.24 | 35.24 | 35.24 | \$547,212 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Population + Employment | 1,457,850 | 1,491,650 | 1,514,350 | 1,552,650 | 1,594,850 | 1,636,400 | 1,673,200 | 1,707,250 | 1,741,850 | 1,780,100 |  |
| Per 1,000 Capita Standard | 0.0227 | 0.0221 | 0.0218 | 0.0208 | 0.0202 | 0.0197 | 0.0193 | 0.0189 | 0.0202 | 0.0198 |  |

[^8]t-0 \% अq-
Police - vehicles
Historic Level of Service

| Description | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 Replacement (S per vehicicle) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Marked $24 / 7$ Equivalent $10=0$ or 7 years | 188 | 199 | 201 | 222 | 223 | 170 | 173 | 173 | 181 | 177 | \$35,475 |
| Unmarked \& Vans - All $<7$ years | 190 | 190 | 122 | 143 | 143 | 202 | 203 | 206 | 215 | 219 | \$24,733 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Specialty Vehicles: |  |  |  |  |  |  |  |  |  |  |  |
| Twucks Operation Specialy | ${ }^{23}$ | 24 | 21 | 21 | 25 | 22 | 24 | 28 | 22 | 41 | \$31,317 |
| Cargo Vans Operational Support | 0 | 0 | 1 | 6 | 7 | 69 | 78 | 75 | 72 | 81 | \$37,814 |
| Command Post | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$351,399 |
| Boats | 4 | 4 | 4 | 4 | 4 | 8 | 8 | 8 | 8 | 8 | \$177,938 |
| Tractor | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 2 | 2 | \$32,928 |
| Motorycle | 12 | 12 | 12 | 18 | 18 | 14 | 12 | 14 | 13 | 18 | \$29,971 |
| Heicopper | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$3,400,000 |
| Tactical Support Venicle | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$360,300 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Venicle Equipment ${ }^{1}$ | 420 | 432 | 364 | 418 | 424 | 489 | 502 | 508 | 516 | 549 | \$12,500 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total (\#) | 420 | 432 | 364 | 418 | 424 | 489 | 502 | 508 | 516 | 549 | \$53,822 |

[^9]Police - Equipment
Dollar Value of Equipment Historic Level of Service

| Description | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Voice Communication User Gear | 7,384,466 | 6,888,495 | 6,591,861 | 6,755,373 | 6,533,126 | 4,235,271 | 4,235,271 | 4,235,271 | 6,260,271 | 3,324,275 |
| Voice Commurication Infrastructure \& Equipment | 8,851,870 | 12,830,258 | 12,277,758 | 12,582,309 | 12,168,361 | 11,653,500 | 11,653,500 | 21,103,889 | 23,300,889 | 23,642,080 |
| Backup Radio Infrastucture \& Operations Centre | 590,125 | 550,489 | 526,784 | 539,851 | 522,090 | 379,716 | 379,716 | 379,716 | 379,716 | 116,093 |
| Data Network Equipment | 2,714,574 | 2,532,251 | 2,423,207 | 2,483,315 | 11,244,402 | 13,063,783 | 14,148,760 | 16,174,310 | 16,174,310 | 19,416,827 |
| External Assets - Fire Services | 0 | 0 | 0 | 0 | 1,092,524 | 1,046,298 | 1,046,298 | 1,046,298 | 1,046,298 | 0 |
| Use of Force Equipment | 0 | 0 | 0 | 0 | 3,030,054 | 3,299,547 | 3,647,727 | 4,101,788 | 4,101,788 | 2,540,987 |
| Generators | 0 | 0 | 0 | 0 | 202,962 | 194,374 | 196,867 | 196,867 | 196,867 | 169,788 |
| Computer Aided Dispatch/Records Mgmt System | 2,306,406 | 4,141,883 | 3,963,524 | 4,061,840 | 3,928,208 | 3,762,000 | 3,762,000 | 3,762,000 | 3,762,000 | 3,762,000 |
| Telephone infrastucture \& Equipment | 2,065,436 | 1,926,713 | 1,843,745 | 1,889,479 | 1,762,108 | 530,527 | 530,527 | 530,527 | 530,527 | 530,527 |
| Speciaized Equipment | 17,495,586 | 16,657,409 | 16,120,264 | 16,670,748 | 15,567,134 | 12,381,448 | 13,167,330 | 14,396,772 | 14,396,772 | 19,206,931 |
| Employee Scheduling System | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 356,654 | 356,654 | 356,654 |
| Total (s) | 41,408,463 | 45,527,497 | 43,747,143 | 44,982,914 | 56,050,970 | 50,546,464 | 52,767,997 | 66,284,092 | 70,506,092 | 73,066,162 |

[^10]| Facilities 10 Year Average | 2007-2016 | Development Charge Amount (before deductions) | 15 Year |
| :---: | :---: | :---: | :---: |
| Quantity Standard (Sqft per Capita) | 0.31 | Net Population Increase + Employment Increase | 514,203 |
| Quality Standard (\$ per Sqft) | 298.95 | \$ per Capita | 93.08 |
| Service Standard (\$ per Capita) | 93.08 | Eligible Amount | \$47,862,392 |
| Vehicles 10-Year Average | 2007-2016 | Development Charge Amount (before deductions) | 15-Year |
| Quantity Standard (Vehicles per 1,000 Capita) | 0.29 | Net Population Increase + Employment Increase | 514,203 |
| Quality Standard (\$ per Vehicle) | 53,821.86 | \$ per Capita | 15.36 |
| Service Standard (\$ per Capita) | 15.36 | Eligible Amount | \$7,899,104 |
| Equipment 10-Year Average | 2007-2016 | Development Charge Amount (before deductions) | 15-Year |
| Quantity Standard | n/a | Net Population Increase + Employment Increase | 514,203 |
| Quality Standard | n/a | \$ per Capita | 33.47 |
| Service Standard (\$ per Capita) | 33.47 | Eligible Amount | \$17,210,657 |
| Land 10-Year Average | 2007-2016 | Development Charge Amount (before deductions) | 15-Year |
| Quantity Standard (Sqft per 1,000 Capita) | 0.02 | Net Population Increase + Employment | 514,203 |
| Quality Standard (\$ per Acre) | 547,212.39 | \$ per Capita | 11.24 |
| Service Standard (\$ per Capita) | 11.24 | Eligible Amount | \$5,781,574 |
| Total Eligible Amount (Facilities + Vehicles + Equipment + Land) |  |  | \$78,753,726 |

Recoverable Cost Calculations:

| Project | Project Description (2017-2031) | Timing | $\begin{gathered} \text { Gross Project } \\ \text { Cost } \\ (2017-2031) \end{gathered}$ | Less | $\underset{\substack{\text { New Municipal } \\ \text { Cost }}}{ }$ Cost | Less | Potential Devel | pment Charge Re | overable Costs |  | sidential and N | n-residential Split |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Grants and Subsidies |  | Benefit to Existing | Total Development Charge Eligible Cost | Growth Costs (2017-2031) | Post Period Benefit / Level of Service Deduction (Beyond 2031) | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  | Retail | IndustrialOOffice/ Institutional | Hotel |
|  |  |  |  |  |  |  |  |  |  | 71.53\% | 7.78\% | 20.54\% | 0.14\% |
| Facilities |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1 | \#3 District Marine Headquarters | 2017-2018 | 7,800,000 | 0 | 7,800,000 | 780,000 | 7,020,000 | 5,238,526 | 1,781,474 | 3,747,019 | 407,714 | 1,076,229 | 7,563 |
| 2 | Training Facility | 2017 | 5,715,000 | 0 | 5,715,000 | 571,500 | 5,143,500 | 3,838,227 | 1,305,273 | 2,745,412 | 298,729 | 788,545 | 5,541 |
| 3 | Sub-Station Outlook | 2017-2029 | 21,100,000 | 0 | 21,100,000 | 2,110,000 | 18,990,000 | 14,170,884 | 4,819,116 | 10,136,168 | 1,102,920 | 2,911,337 | 20,459 |
| 4 | Community Safety Village Expansion | 2017-2018 | 850,000 | 0 | 850,000 | 85,000 | 765,000 | 570,865 | 194,135 | 408,329 | 44,430 | 117,281 | 824 |
| 5 | \#1 District Multi-Function | 2017-2020 | 25,750,000 | 0 | 25,750,000 | 8,088,075 | 17,661,925 | 13,179,836 | 4,482,089 | 9,427,290 | 1,025,787 | 2,707,731 | 19,028 |
| 6 | \#4 District Expansion | 2017-2018 | 1,415,000 | 0 | 1,415,000 | 141,500 | 1,273,500 | 950,322 | 323,178 | 679,748 | 73,964 | 195,239 | 1,372 |
|  | Subtotal Facilities |  | 62,630,000 | 0 | 62,630,000 | 11,776,075 | 50,853,925 | 37,948,660 | 12,905,265 | 27,143,966 | 2,953,544 | 7,796,362 | 54,787 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vehicles |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 7 | Vehicles | 2017-2031 | 70,040,000 | 0 | 70,040,000 | 54,342,512 | 15,697,488 | 11,713,917 | 3,983,572 | 8,378,745 | 911,694 | 2,406,565 | 16,912 |
| 8 | Marine Boats | 2018-2030 | 1,620,000 | 0 | 1,620,000 | 1,256,923 | 363,077 | 270,939 | 92,139 | 193,797 | 21,087 | 55,663 | 391 |

Table 10-6

| $\begin{aligned} & \text { Project } \\ & \text { Number } \end{aligned}$ | $\begin{aligned} & \text { Project Description } \\ & (2017-2031) \end{aligned}$ | Timing | Gross Project Cost (2017-2031) | Less <br> Grants and <br> Subsidies | New Municipal Cost | Less | Potential Development Charge Recoverable Costs |  |  | Residential and Non-residential Split |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Benefit to Existing | Total Development Charge Eligible Cost | Growth Costs (2017-2031) | Post Period <br> Benefit $I$ <br> Level of Service <br> Deduction <br> (Beyond 2031) | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  | Retail | $\begin{array}{c\|} \hline \text { Industrial/Officel } \\ \text { Institutional } \\ \hline \end{array}$ | Hotel |
|  |  |  |  |  |  |  |  |  |  | 71.53\% | 7.78\% | 20.54\% | 0.14\% |
| 9 | Air Operations | 2018-2028 | 7,779,000 | 0 | 7,779,000 | 6,035,557 | 1,743,443 | 1,301,007 | 442,436 | 930,586 | 101,257 | 267,285 | 1,878 |
|  | Subtotal Vehicles |  | 79,439,000 | 0 | 79,439,000 | 61,634,991 | 17,804,009 | 13,285,863 | 4,518,146 | 9,503,129 | 1,034,039 | 2,729,514 | 19,181 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Equipment |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 10 | Business Intelligence | 2017-2026 | 1,100,000 | 0 | 1,100,000 | 853,466 | 246,534 | 183,971 | 62,563 | 131,591 | 14,318 | 37,796 | 266 |
| 11 | Specialized Equipment - Growth Staff | 2017-2031 | 9,975,000 | 0 | 9,975,000 | 0 | 9,975,000 | 7,443,632 | 2,531,368 | 5,324,290 | 579,338 | 1,529,257 | 10,747 |
| 12 | Data Governance Retention Management | 2026 | 1,000,000 | 0 | 1,000,000 | 775,878 | 224,122 | 167,246 | 56,876 | 119,628 | 13,017 | 34,360 | 241 |
| 13 | Police Talent Management | 2024 | 150,000 | 0 | 150,000 | 116,382 | 33,618 | 25,087 | 8,531 | 17,944 | 1,953 | 5,154 | 36 |
| 14 | Portable and Mobile User Gear | 2021-2022 | 4,704,000 | 0 | 4,704,000 | 3,649,731 | 1,054,269 | 786,726 | 267,543 | 562,730 | 61,231 | 161,629 | 1,136 |
| 15 | Specialized Equipment - In-Car Video | 2017-2031 | 5,379,000 | 0 | 5,379,000 | 4,173,449 | 1,205,551 | 899,617 | 305,934 | 643,479 | 70,017 | 184,822 | 1,299 |
| 16 | Specialized Equipment - Robotics / Support Services | 2022-2030 | 800,000 | 0 | 800,000 | 620,703 | 179,297 | 133,797 | 45,501 | 95,702 | 10,413 | 27,488 | 193 |
| 17 | Specialized Equipment - Forensic Equipment | 2018-2030 | 7,468,000 | 0 | 7,468,000 | 5,794,259 | 1,673,741 | 1,248,994 | 424,747 | 893,382 | 97,209 | 256,600 | 1,803 |
| 18 | Specialized Equipment - Closed-Circuit/ Witness Rooms | 2019-2029 | 1,432,000 | 0 | 1,432,000 | 1,111,058 | 320,942 | 239,496 | 81,446 | 171,307 | 18,640 | 49,203 | 346 |
| 19 | Specialized Equipment - Technical Investigations | 2017-2027 | 3,963,000 | 0 | 3,963,000 | 3,074,805 | 888,195 | 662,796 | 225,398 | 474,086 | 51,585 | 136,168 | 957 |
| 20 | Radio System | 2029-2030 | 27,500,000 | 0 | 27,500,000 | 21,336,652 | 6,163,348 | 4,599,268 | 1,564,081 | 3,289,770 | 357,961 | 944,896 | 6,640 |
| 21 | YRP Net Rewrite | 2017-2031 | 565,000 | 0 | 565,000 | 438,371 | 126,629 | 94,494 | 32,135 | 67,590 | 7,354 | 19,413 | 136 |
| 22 | Specialized Equipment - Telephone | 2021-2031 | 1,400,000 | 0 | 1,400,000 | 1,086,230 | 313,770 | 234,145 | 79,626 | 167,479 | 18,223 | 48,104 | 338 |
| 23 | Computer Aided Dispatch - Records Management System | 2026 | 3,700,000 | 0 | 3,700,000 | 2,870,749 | 829,251 | 618,811 | 210,440 | 442,624 | 48,162 | 127,132 | 893 |
| 24 | Employee Scheduling | 2017-2024 | 640,000 | 0 | 640,000 | 496,562 | 143,438 | 107,038 | 36,400 | 76,562 | 8,331 | 21,990 | 155 |
|  | Subtotal Equipment |  | 69,776,000 | 0 | 69,776,000 | 46,398,294 | 23,377,706 | 17,445,115 | 5,932,590 | 12,478,165 | 1,357,753 | 3,584,011 | 25,186 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Land |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 20 | Land Bank Acquisition | 2017-2028 | 15,000,000 | 0 | 15,000,000 | 1,500,000 | 13,500,000 | 10,074,088 | 3,425,912 | 7,205,807 | 784,066 | 2,069,671 | 14,544 |
|  | Subtotal Land |  | 15,000,000 | 0 | 15,000,000 | 1,500,000 | 13,500,000 | 10,074,088 | 3,425,912 | 7,205,807 | 784,066 | 2,069,671 | 14,544 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total |  |  | 226,845,000 | 0 | 226,845,000 | 121,309,361 | 105,535,639 | 78,753,726 | 26,781,913 | 56,331,067 | 6,129,403 | 16,179,558 | 113,699 |

### 10.3 Waste Diversion

### 10.3.1 Overview

In 2015, amendments to the Development Charges Act and accompanying regulations made waste diversion an eligible service for development charge recovery. As per most general services, waste diversion is subject to a ten per cent statutory deduction and limited to a ten-year historical average service level and a ten-year planning horizon.

The Region provides waste diversion services to help reduce the volume of waste sent to landfills, and instead reuses, recycles, or recovers it for additional benefit. Conveniently located waste transfer stations, community environmental centers and waste depots allow the Region to provide this service primarily to the residents. Some examples of waste diversion include:

- Reuse of antiques, clothing and furniture;
- Recycling of electronic waste and scrap metals for its reusable components; and
- Disposal of household hazardous waste, such as batteries, paints and oils in an environmentally friendly manner.


### 10.3.2 Program description

The 10-year Waste Diversion capital program (Table 10-11) consists of two subservices, as follows:

Facilities Building structures for community environmental centers, including the Georgina transfer station \#3 and household hazardous waste depots.

Equipment
Scales and household storage units for community environmental centers, and the relocation of a depot in Markham.

### 10.3.3 Level of service

The 10-year historical level of service is comprised of the following:

- Existing owned and leased facilities net of general administrative space, including recycling facilities, scale buildings, community environmental centers and household hazardous waste depots. This space has been valued based on 2017 replacement cost per square foot, including an allowance for land purchase and site servicing (Table 10-8);
- Region owned land includes depots, transfer stations, and environmental
centers. Land that is contracted includes SSO facilities (Table 10-9);
- Equipment such as hydraulic power washers, scales (hardware and software), balers, platforms, compactors, and various systems (compactors, sorting, etc). Also includes contracted equipment for the Source Separated Organics (SSO) facilities (10-10);
- Portions of the service related to landfill sites and servicing, and facilities and services for the incineration of waste have been removed from the calculation.


### 10.3.4 Benefit to existing developmentdeduction

Benefit to existing deduction of 83 per cent is applied to the relocation of equipment in the Markham household hazardous waste and electronic recycling depot. This is based on the share of population growth during the first ten years of the fifteen year forecast.

### 10.3.5 Post period benefit deduction

The development charge program is related to development occurring over the 2017-2026 planning period. For projects where a benefit will be provided to development occurring beyond 2026, a reduction of 33 per cent has been applied. These costs will be considered for recovery under future development charges.

### 10.3.6 Grants, subsidies and othercontributions

No grants, subsidies or other contributions have been identified for this service and as such, no adjustments have been made.

### 10.3.7 10\% statutory deduction

Pursuant to s.s. 5 (1)8 of the Development Charges Act, a 10 per cent deduction is applicable to this service and has been removed from the development charge eligible costs.

### 10.3.8 Residential versus non-residential allocation

The residential and non-residential allocations were determined based on the project type and who the main beneficiary is. The following table summarizes the allocation:

TABLE 10-7
RESIDENTIAL AND NON-RESIDENTIAL SPLITS

| Project | Residential | Retail | Non-Retail | Hotel | Total |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Transfer stations | $33 \%$ | $14 \%$ | $52 \%$ | $1 \%$ | $100 \%$ |
| Household and <br> Hazardous Waste <br> Waste Depot | $100 \%$ | $0 \%$ | $0 \%$ | $0 \%$ | $100 \%$ |

Waste Diversion - Facilities
Waste Diversion
Square Footage
Historic Level o

| Description | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | $\begin{array}{\|c\|} 2017 \text { Value per Squtt } \\ \text { with land, site } \\ \text { works, etc. } \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Region owned |  |  |  |  |  |  |  |  |  |  |  |
| Municipal Recycling Facility / MRF and scale buildings at $83 \%$ (base on sq footage of MRF)- East Gwillimbury | 78,317 | 78,317 | 78,317 | 78,317 | 78,317 | 78,317 | 78,317 | 78,317 | 78,317 | 78,317 | \$319 |
| GTS Scale House at 20\% (based on outbound jan to aug 2016 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | \$1,363 |
| Community Environmental Center - McCleary Ct , Vaughan Building at $33 \%$ diversion | 0 | 0 | 4.143 | 4,143 | 4,143 | 4,143 | 4,143 | 4,143 | 4,143 | 4,143 | \$630 |
| Community Environmental Center - McCleary Ct, Vaughan Shed at 33\% diversion | 0 | 0 | 165 | 165 | 165 | 165 | 165 | 165 | 165 | 165 | \$172 |
| Community Environmental Center - Elgin Mills, Richmond Hill at $23 \%$ diversion | 0 | 0 | 0 | 0 | 1,795 | 1.795 | 1,795 | 1,795 | 1,795 | 1,795 | \$1,787 |
| Household Hazardous Waste Depot - Georgina | 512 | 512 | 512 | 512 | 512 | 512 | 512 | 512 | 512 | 512 | \$2,587 |
| Household Hazardous Waste Depot - East Gwillimbury | 1,592 | 1,592 | 1,592 | 1,592 | 1,592 | 1.592 | 1.592 | 1,592 | 1,592 | 1.592 | \$1,412 |
| Housenold Hazardous Waste Depot - Markham | 530 | 530 | 530 | 530 | 530 | 530 | 530 | 530 | 530 | 530 | \$953 |
| Household Hazardous Waste Depot - Vaughan | 530 | 530 | 530 | 530 | 530 | 530 | 530 | 530 | 530 | 530 | \$830 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Region Contracted |  |  |  |  |  |  |  |  |  |  |  |
| Organics - sso and Yard Waste | 79,242 | 109,475 | 112,377 | 113,986 | 114,126 | 114,338 | 119,610 | 118,890 | 120,207 | 120,207 | \$272 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total (Sqtit) | 160,775 | 191,007 | 198,217 | 199,825 | 201,761 | 201,973 | 207,245 | 206,525 | 207,842 | 207,842 | \$323 |

[^11]


Waste Diversion - Facilities and Vehicles
Council Approved Standard of Service Provided:

| Facilities 10 Year Average | 2007-2016 | Development Charge Amount (before deductions) | 10 Year |
| :---: | :---: | :---: | :---: |
| Quantity Standard (Sqft per Capita) | 0.12 | Net Population Increase + Employment Increase | 345,565 |
| Quality Standard (\$ per Sqtr) | 323.01 | \$ per Capita | 39.69 |
| Service Standard (\$ per Capita) | 39.69 | Eligible Amount | \$13,715,774 |
| Equipment 10 Year Average | 2007-2016 | Development Charge Amount (before deductions) | 10 Year |
| Quantity Standard (Number of Items per 1,000 Capita) | 0.01 | Net Population Increase + Employment Increase | 345,565 |
| Quality Standard (\$ per Equipment) | 2,973,126.34 | \$ per Capita | 33.80 |
| Service Standard (\$ per Capita) | 33.80 | Eligible Amount | \$11,679,662 |
| Land 10 Year Average | 2007-2016 | Development Charge Amount (before deductions) | 10 Year |
| Quantity Standard (Sqft per 1,000 Capita) | 0.10 | Net Population Increase + Employment Increase | 345,565 |
| Quality Standard (\$ per Acre) | 371,163.06 | \$ per Capita | 35.84 |
| Service Standard (\$ per Capita) | 35.84 | Eligible Amount | \$12,385,559 |
| Total Eligible Amount (Facilities + Vehicles) |  |  | \$37,780,995 |

Recoverable Cost Calculations:

| Project Number | Project Description (2017-2026) | Timing | $\begin{gathered} \text { Gross Project } \\ \text { Cost } \\ (2017-2026) \end{gathered}$ | Less | New Municipal cost | Less |  | Potential Development Charge Recoverable Costs |  |  | Residential and Non-residential Split |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Grants and Subsidies |  | Benefit to Existing |  | Total Development Charge Eligible Cost | Growth Costs (2017-2026) | Post Period <br> Benefit $I$ <br> Level of Service <br> Deduction <br> (Beyond 2026) | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  | Retail | Industrial/Officel Institutional | Hotels |
|  |  |  |  |  |  |  |  |  |  |  | 33.00\% | 13.61\% | 52.20\% | 1.19\% |
| Facilities |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1 | Community Environmental Centre - Georgina Transfer Station \#3 - Building Structures | 2017 | 3,277,294 | 0 | 3,277,294 | 0 | 327,729 | 2,949,565 | 1,966,377 | 983,188 | 648,904 | 267,538 | 1,026,514 | 23,420 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Equipment |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2 | Community Environmental Centre - Georgina Transfer Station \#3-Scale | 2017 | 72,706 | 0 | 72,706 | 0 | 7,271 | 65,435 | 43,623 | 21,812 | 14,396 | 5,935 | 22,773 | 520 |
| Total |  |  | 3,350,000 | 0 | 3,350,000 | 0 | 335,000 | 3,015,000 | 2,010,000 | 1,005,000 | 663,300 | 273,473 | 1,049,287 | 23,940 |

Table 10-11

| $\begin{aligned} & \text { Project } \\ & \text { Number } \end{aligned}$ | Project Description (2017-2026) | Timing | Gross ProjectCost | Less | $\left\lvert\, \begin{gathered} \text { New Municipal } \\ \text { Cost } \end{gathered}\right.$ | Less |  | Potential Development Charge Recoverable Costs |  |  | Residential and Non-residential Split |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Grants and Subsidies |  | Benefit to Existing |  | Total Development Charge Eligible Cost | $\begin{gathered} \text { Growth Costs } \\ (2017-2026) \end{gathered}$ | Post Period <br> Benefit $/$ <br> Level of Service <br> Deduction <br> (Beyond 2026) | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  | Retail | Industrial/Officel Institutional | Hotels |
|  |  |  |  |  |  |  |  |  |  |  | 100.00\% | 0.00\% | 0.00\% | 0.00\% |
| Facilities |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 3 | Richmond Hill Community Environmental Centre Household Hazardous Waste Depot - Building Structures | 2017-2018 | 1,760,711 | 0 | 1,760,711 | 0 | 176,071 | 1,584,640 | 1,584,640 | 0 | 1,584,640 | 0 | 0 | 0 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Equipment |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 4 | Richmond Hill Community Environmental Centre - Household Hazardous Waste Depot - Storage Units | 2017-2018 | 100,000 | 0 | 100,000 | 0 | 10,000 | 90,000 | 60,000 | 30,000 | 60,000 | 0 | 0 | 0 |
| Total |  |  | 1,860,711 | 0 | 1,860,711 | 0 | 186,071 | 1,674,640 | 1,644,640 | 30,000 | 1,644,640 | 0 | 0 | 0 |


| $\begin{array}{\|l\|l\|} \hline \text { Project } \\ \text { Number } \end{array}$ | Project Description (2017-2026) | Timing | Gross Project Cost | Less | New Municipal Cost | Less |  | Potential Development Charge Recoverable Costs |  |  | Residential and Non-residential Split |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Grants and Subsidies |  | Benefit to Existing |  | Total Development Charge Eligible Cost | Growth Costs (2017-2026) | Post Period Benefit / Level of Service Deduction (Beyond 2026) | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  | Retail | Industrial/Office/ | Hotels |
|  |  |  |  |  |  |  |  |  |  |  | 72.00\% | 5.69\% | 21.82\% | 0.50\% |
| Equipment |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 5 | Richmond Hill Community Environmental Centre Household Hazardous Waste Depot - Scales (in and out) | 2017-2018 | 282,289 | 0 | 282,289 | 0 | 28,229 | 254,060 | 169,373 | 84,687 | 121,949 | 9,630 | 36,951 | 843 |
| Total |  |  | 282,289 | 0 | 282,289 | 0 | 28,229 | 254,060 | 169,373 | 84,687 | 121,949 | 9,630 | 36,951 | 843 |


| Project Number | Project Description$(2017-2026)$ | Timing | Gross ProjectCost Cost | Less | New MunicipalCost | Less |  | Potential Development Charge Recoverable Costs |  |  | Residential and Non-residential Split |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Grants and Subsidies |  | Benefit to Existing |  | Total Development Charge Eligible Cost | $\underset{(2017-2026)}{\text { Growth Costs }}$ | Post PeriodBenefit $/$Level of ServiceDeduction(Beyond 2026) | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  | Retail | Industrial/Office/ Institutional | Hotels |
|  |  |  |  |  |  |  |  |  |  |  | 100.00\% | 0.00\% | 0.00\% | 0.00\% |
| Equipment |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 6 | Markham Household Hazardous Waste \& Electronic Recy | 2017-2018 | 4,230,000 | 0 | 4,230,000 | 3,513,764 | 71,624 | 644,613 | 429,742 | 214,871 | 429,742 | 0 | 0 | 0 |
| Total |  |  | 4,230,000 | 0 | 4,230,000 | 3,513,764 | 71,624 | 644,613 | 429,742 | 214,871 | 429,742 | 0 | 0 | 0 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Grand Total |  |  | 9,723,000 | 0 | 9,723,000 | 3,513,764 | 620,924 | 5,588,313 | 4,253,755 | 1,334,558 | 2,859,631 | 283,103 | 1,086,238 | 24,783 |

### 10.4 Public Works

### 10.4.1 2017 - 2031 Capital program description

The 15-year Public Works program (Tables 10-17) consists of facilities, vehicles and equipment.

Facilities
Vehicles
Equipment

Southeast patrol yard works yard
New additions to the fleet for growth Snow melting equipment

### 10.4.2 Level of service

The 10-year historical level of service is based on the following:

- The replacement cost (land and buildings) of the Operations Centre, patrol yards and salt/sand storage (Tables 10-13 and 10-14);
- The replacement cost of the fleet of dump trucks (Table10-15); and
- The replacement cost of the York Region's equipment inventory (both York Region owned and contracted) (Table 10-16).


### 10.4.3 Benefit to existing developmentdeduction

Benefit to existing deduction applied to facilities, land, vehicles and equipment using the same methodology as was done in the Region's 2012 Development Charge Bylaw:

| Southeast Patrol Area Works Yard <br> (Main and Satellite Facilities) | $5 \%$ deduction <br> made |
| :--- | :--- |
| York Region Roads Operations Facility | $5 \%$ deduction |
| Strategy | made |
| Portable Snow Melting Facilities | No deduction <br> made |
| Fleet New Additions | No deduction <br> made |
| SW/Central Roads Maintenance | $5 \%$ deduction <br> Facilities |
| Capital Requirement for Roads | $5 \%$ deduction |
| Maintenance Yards | made |

### 10.4.4 Post period benefit deduction

The development charge program consists of 15 years of requirements. As the development charge eligible costs do not exceed the maximum permissible funding envelope, no post-period benefit shares are identified.

### 10.4.5 Grants, subsidies and othercontributions

No grants, subsidies or other contributions have been identified for this service and as such, no adjustments have been made.

### 10.4.6 10\% statutory deduction

Under the Development Charges Act, services related to a highway as defined in subsection 1(1) of the Municipal Act, 2001, need not to be reduced by the legislated ten per cent (as with other general services). The services and capital assets of Public Works services are considered to be related to a highway, and as such, no $10 \%$ deduction has been made.

### 10.4.7 Residential versus non-residential allocation

Based on the net increment in population and employment between 2017 and 2031, as follows:

TABLE 10-12
NET INCREMENT IN POPULATION AND EMPLOYMENT

|  | 2017-31 Growth <br> Increment | $\%$ |
| :---: | :---: | :---: |
| Net Residential Population | 367,800 | $71.5^{*}$ |
| Retail Employment | 40,020 | 7.8 |
| Hotel Employment | 742 | 0.1 |
| Non-retail Employment | 105,640 | 20.5 |
|  |  |  |
| Total Population and Employment | 514,203 | 100.0 |

*Note: Number may not add due to rounding

| Description | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 Value ( $\$$ per Sqft) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |
| EG Roads / YRP Operations Centre | 22,500 | 22,500 | 22,500 | 22,500 | 22,500 | 22,500 | 22,500 | 22,500 | 22,500 | 22,500 | \$250 |
| North District Patrol Yard | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 16,058 | \$250 |
| Southeast District Patrol Yard | 15.450 | 15,450 | 15,450 | 15,450 | 15,450 | 15,450 | 15,450 | 15,450 | 15,450 | 15,450 | \$250 |
| Soutwest District Patol Yard | 10,190 | 10,190 | 10,190 | 10,190 | 10,190 | 10,190 | 10,190 | 10,190 | 10,190 | 5,000 | \$250 |
| Central District Patrol Yard | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | \$250 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total (Sqti) | 107,540 | 107,540 | 107,540 | 107,540 | 107,540 | 107,540 | 107,540 | 107,540 | 122,694 | 121,562 | \$250 |

[^12]Public Works - Facilities (Land)

| Description | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 Value (\$ per Acre) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| EG Roads / YRP Operations Centre | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | \$500,000 |
| North District Patrol Yard | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | \$500,000 |
| Southeast District Patrol Yard | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 60 | 60 | \$1,000,000 |
| Southwest District Patrol Yard | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | \$1,000,000 |
| Central District Patrol Yard | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | \$1,000,000 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Salt/Sand Storage |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total (Sqft) | 70 | 70 | 70 | 70 | 70 | 70 | 70 | 70 | 124 | 124 | \$749,575 |


| $1.673,200$ | $1,707,250$ | $1,741,850$ | $1,780,100$ |
| ---: | ---: | ---: | ---: |
| 0.0418 | 0.0410 | 0.0712 | 0.0697 |

Land for SaltSand Storage included in acreage for yard on which dome is located.

Table $10-14$
$\qquad$ Southwest District Parrol Yard
Population + Employment

Number of Vehicles
Historic Level of Servic

| Description | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | $\begin{gathered} 2017 \text { Replacement } \\ \text { Value } \\ \text { (\$ per Vehicle) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Region Owned |  |  |  |  |  |  |  |  |  |  |  |
| Stake/Utility (Med. Duty) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | \$50,751 |
| Dump HD Tri-axle | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$334,011 |
| Dump HD Tandem \& S/A | 24 | 24 | 26 | 26 | 27 | 27 | 27 | 27 | 27 | 27 | \$283,260 |
| Dump MD Reg or Crew | 5 | 6 | 7 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | \$181,758 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Region Contracted |  |  |  |  |  |  |  |  |  |  |  |
| Stake/Utility (Med. Duty) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | \$50,751 |
| Dump HD Tri-axle | 1 | 3 | 5 | 5 | 6 | 6 | 6 | 6 | 6 | 6 | \$334,011 |
| Dump HD Tandem \& S/A | 27 | 34 | 40 | 48 | 55 | 55 | 55 | 55 | 55 | 55 | \$283,260 |
| Dump MD Reg or Crew | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | \$181,758 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total (\#) | 58 | 68 | 79 | 88 | 97 | 97 | 97 | 97 | 97 | 97 | \$278,122 |

\footnotetext{

| $1,673,200$ | $1,707,250$ | $1,741,850$ | $1,780,100$ |
| ---: | ---: | ---: | ---: |
| 0.0580 | 0.0568 | 0.0557 | 0.0545 |


| Population + Employment | 1,457,850 | 1,491,650 | 1,514,350 | 1,552,650 | 1,594,850 | 1,636,400 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Per 1000 Capita Standard | 0.0398 | 0.0456 | 0.0522 | 0.0567 | 0.0608 | 0.0593 |
| 10 Year Average | 2007-2016 |  | Development Charge Amount (before deductions) |  |  | 15 Year |
| Quantity Standard (Vehicles per 1,000 Capita) | 0.0539 |  | Net Population Increase + Employment Increase |  |  | 514,203 |
| Quality Standard (\$ per Vehicle) | \$278,122.45 |  | \$ per Capita |  |  | \$15.00 |
| Service Standard (\$ per Capita) | \$15.00 |  | Eligible Amount |  |  | \$7,712,357 |

Table 10-16

Table 10-16

| Description | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 Replacement Value (\$ per Equipment) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Region Contracted |  |  |  |  |  |  |  |  |  |  |  |
| HD Bucket/Boom/Crane | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | \$300,000 |
| Graders | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 4 | \$375,000 |
| Sweepers | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 6 | \$285,620 |
| Tractor | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 4 | \$85,000 |
| Loaders | 2 | 2 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | 7 | \$375,000 |
| MD Bucket/Boom/Crane | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 1 | 0 | \$300,000 |
| Trailer | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | \$18,884 |
| Paint Zone Marker | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 2 | \$1,180,249 |
| Rubber Tire Backhoe | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | \$375,000 |
| Utility Vehicle | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | \$25,000 |
| Sign | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | \$300,000 |
| Mower | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 12 | \$25,000 |
| Plow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 81 | \$360,000 |
| Miscellaneous | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10 | \$25,965 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total (\#) | 313 | 342 | 347 | 347 | 389 | 390 | 431 | 447 | 478 | 598 | \$82,213 |

[^13]Public Works - Facilities, Vehicles and Equipment
Growth related Capital Costs

| Facilities 10-Year Average | 2007-2016 | Development Charge Amount (before deductions) | 15 Year |
| :---: | :---: | :---: | :---: |
| Quantity Standard (Sqft per Capita) | 0.07 | Net Population Increase + Employment Increase | 514,203 |
| Quality Standard (\$ per Sqft) | 163.42 | \$ per Capita | 11.20 |
| Service Standard (\$ per Capita) | 11.20 | Eligible Amount | \$5,758,304 |
| Land 10-Year Average | 2007-2016 | Development Charge Amount (before deductions) | 15 Year |
| Quantity Standard (Sqft per Capita) | 0.05 | Net Population Increase + Employment Increase | 514,203 |
| Quality Standard (\$ per Sqft) | 749,574.92 | \$ per Capita | 37.22 |
| Service Standard (\$ per Capita) | 37.22 | Eligible Amount | \$19,140,874 |
| Vehicles 10-Year Average | 2007-2016 | Development Charge Amount (before deductions) | 15 Year |
| Quantity Standard (Vehicles per 1,000 Capita) | 0.05 | Net Population Increase + Employment Increase | 514,203 |
| Quality Standard (\$ per Vehicle) | 278,122.45 | \$ per Capita | 15.00 |
| Service Standard (\$ per Capita) | 15.00 | Eligible Amount | \$7,712,357 |
| Equipment 10-Year Average | 2007-2016 | Development Charge Amount (before deductions) | 15 Year |
| Quantity Standard (Sqft per 1,000 Capita) | 0.25 | Net Population Increase + Employment Increase | 514,203 |
| Quality Standard (\$ per Equipment) | 82,212.71 | \$ per Capita | 20.62 |
| Service Standard (\$ per Capita) | 20.62 | Eligible Amount | \$10,604,936 |
| Total Eligible Amount (Facilities + Land + Vehicles + Equipment) |  |  | \$43,216,470 |

Recoverable Cost Calculations:

| Project Number | Project Description (2017-2031) | Timing | $\begin{gathered} \text { Gross Project } \\ \text { Cost } \\ (2017-2031) \end{gathered}$ | Less | New Municipal Cost | Less Ineligible costs | Potential Development Charge Recoverable Costs |  |  | Residential and Non-residential Split |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Grants and Subsidies |  | Benefit to Existing | Total Development Charge Eligible Cost | Growth Costs <br> (2017-2031) | Post Period <br> Benefit $I$ <br> Level of Service <br> Deduction <br> (Beyond 2031) | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  | Retail | $\begin{array}{c\|} \hline \text { Industrial/Officel } \\ \text { Institutiona } \\ \hline \end{array}$ | Hotel |
|  |  |  |  |  |  |  |  |  |  | 71.53\% | 7.78\% | 20.54\% | 0.14\% |
| 1 | Fleet New Additions | 2017-2031 | 6,600,000 | 0 | 6,600,000 | 0 | 6,600,000 | 1,967,101 | 4,632,899 | 1,407,031 | 153,099 | 404,131 | 2,840 |
| 2 | Capital Requirement for Roads Maintenance Yards | 2017-2020 | 6,840,000 | 0 | 6,840,000 | 342,000 | 6,498,000 | 1,936,701 | 4,561,299 | 1,385,286 | 150,733 | 397,885 | 2,796 |
| 3 | Portable Snow Melting Facilities | 2018 | 450,000 | 0 | 450,000 | 0 | 450,000 | 134,121 | 315,879 | 95,934 | 10,439 | 27,554 | 194 |
| 4 | York Region Roads Operations Facility Strategy | 2017-2021 | 600,000 | 0 | 600,000 | 30,000 | 570,000 | 169,886 | 400,114 | 121,516 | 13,222 | 34,902 | 245 |
| 5 | sw/Central Roads Maintenance Facilities | 2017-2029 | 80,200,000 | 0 | 80,200,000 | 4,010,000 | 76,190,000 | 22,708,098 | 53,481,902 | 16,242,678 | 1,767,371 | 4,665,265 | 32,784 |
| 6 | Southeast Patrol Area Works Yard (Main \& Satellite Facilities) | 2017-2028 | 57,570,000 | 0 | 57,570,000 | 2,878,500 | 54,691,500 | 16,300,564 | 38,390,936 | 11,659,488 | 1,268,673 | 3,348,869 | 23,533 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total |  |  | 152,260,000 | 0 | 152,260,000 | 7,260,500 | 144,999,500 | 43,216,470 | 101,783,030 | 30,911,933 | 3,363,538 | 8,878,607 | 62,393 |

### 10.5 Paramedic Services (formerly Emergency Medical Services)

### 10.5.1 2017 - 2026 Capital program description

The 10-year Paramedic Services capital program (Table 10-21) consists of: Facilities $\quad 14$ additional growth-related bays, four new stations, land acquisitions and station rebuilds for future growth.
Vehicles
New vehicles (e.g., ambulances).

### 10.5.2 Level of service

The 10-year historical level of service is comprised of the following:

- Existing paramedic response stations throughout York Region plus headquarters, net of general administration space (Table 10-19). This space has been valued based on estimated 2017 replacement cost per square foot, including an allowance for land purchase, site servicing and equipment;
- Vehicles, including ambulances, emergency response vehicles and support vehicles, inclusive of specialized equipment, administration vehicles, special response units (Table 10-20).

For services such as Paramedic Services, it is recognized that response times are critical measures of service delivery and that development can fundamentally impact the ability to provide such services at historical levels. The increase in need for service arising from new development, as identified in the capital program, has also been informed, in part, by the need to provide and meet identified response time measures.

### 10.5.3 Benefit to existing developmentdeduction

| Facilities | $25 \%$ to $67 \%$ deduction made for additional bays added as a <br> result of facilities being moved from leased sites to an owned <br> site. |
| :--- | :--- |
| No benefit to existing share was identified for new, additional |  |
| facilities as they are 100\% growth-related. |  |
| $50 \%$ deduction made for Paramedic Response Station Rebuilds. |  |
| Vehicles | $11 \%$ to 25\% deduction made for land acquisitions. <br> No benefit to existing share was identified for additional vehicles <br> added in proportion to the growth-related increment in call <br> volume. |

### 10.5.4 Post period benefit deduction

The development charge program consists of 10 years of requirements. No deduction for post period benefit has been made. The development charge program is related to development occurring over the 2017-2026 planning period.

### 10.5.5 Grants, subsidies and othercontributions

No grants, subsidies or other contributions have been identified for this service and as such, no adjustments have been made.

### 10.5.6 10\% statutory deduction

Pursuant to s.s. 5 (1)8 of the Development Charges Act, a 10 per cent deduction is applicable to this service and has been removed from the development charge eligible costs.

### 10.5.7 Residential versus non-residential allocation

The residential versus non-residential allocation is based on the net increment in population and employment between 2017-2026, with population weighted at three times that of employment in order to reflect increased per capita needs related to age and time spent in residence.

TABLE 10-18
NET INCREMENT OF POPULATION AND EMPLOYMENT

|  | 2017-26 <br> Growth <br> Increment |  | Weighted | $\%^{*}$ |
| :---: | :---: | :---: | :---: | :---: |
| Net Residential Population | 240,100 | $\times 3$ | 720,300 | 87.2 |
| Retail Employment | 28,803 | X 1 | 28,803 | 3.5 |
| Hotel Employment | 507 | X 1 | 507 | 0.1 |
| Non-retail Employment | 76,154 | X 1 | 76,154 | 9.2 |
| Total Population and | $\mathbf{3 4 5 , 5 6 5}$ |  | $\mathbf{8 2 5 , 7 6 4}$ | $\mathbf{1 0 0 . 0}$ |
| Employment |  |  |  |  |

*Note: Numbers may not add due to rounding

| Description | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 Value (\$ per Sqft) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Paramedic Response Stations |  |  |  |  |  |  |  |  |  |  |  |
| Pefferlaw (Georgina) | 655 | 655 | 655 | 655 | 655 | 655 | 655 | 655 | 2,279 | 2,279 | \$1,206 |
| Sutton (Geargina) | 1,937 | 1,937 | 1,937 | 1,937 | 1,937 | 1,937 | 1,937 | 1,937 | 1,937 | 1,937 | \$1,206 |
| Keswick (Georgina) | 2,278 | 2,278 | 2,278 | 2,278 | 2,278 | 2,278 | 2,278 | 2,278 | 2,278 | 2,278 | \$1,206 |
| Queensville (East Gwillimbury) | 957 | 957 | 957 | 957 | 957 | 957 | 957 | 957 | 0 | 0 | \$1,206 |
| Mount Albert (East Gwillimbury) | 2,500 | 2.500 | 2,500 | 2,500 | 2,500 | 2.500 | 2,500 | 2,500 | 2,500 | 2,500 | \$1,206 |
| McCatriey (Newmarket) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | \$0 |
| Stevens Court (Newmarket) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | \$0 |
| Gorham | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | \$0 |
| Cane Parkway | 9,179 | 9,179 | 9,179 | 9.179 | 9.179 | 9,179 | 9,179 | 9,179 | 9,179 | 9.179 | \$1,206 |
| Nobleton (King) | 3,220 | 3,220 | 3,220 | 3,220 | 3.220 | 3,220 | 3,220 | 3,220 | 3,220 | 3,220 | \$1,206 |
| King | 3,724 | 3,724 | 3,724 | 3.724 | 3,724 | 3,724 | 3,724 | 3.724 | 3,724 | 3,724 | \$1,206 |
| Stouffville (Whitchurch/Stoutvilile) | 2,168 | 2,168 | 2,168 | 2,168 | 2,168 | 2,168 | 2,168 | 2,168 | 2,168 | 2.168 | \$1,206 |
| Ballantrae Whitchurch/Stoutfville) | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | \$1,206 |
| Maple (Vaughan) | 2,226 | 2,226 | 2,226 | 2,226 | 2,226 | 2,226 | 2,226 | 2,226 | 2,226 | 2,226 | \$1,206 |
| Woodbridge (Vaughan) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | \$0 |
| BathurstClark (Vaughan) | 1,239 | 1,239 | 1,239 | 1,239 | 1,239 | 1,239 | 1,239 | 1,239 | 1,239 | 1,239 | \$1,206 |
| Racco Parkway (Vaughan) | 6,857 | 6.857 | 6,857 | 6,857 | 6,857 | 6,857 | 6,857 | 6,857 | 6,857 | 6,857 | \$1,206 |
| Rutherford / Isington (Vaughan) | 6,857 | 6,857 | 6,857 | 6,857 | 6,857 | 6,857 | 6,857 | 6,857 | 6,857 | 6,857 | \$1,206 |
| Thorrhilil (Markham) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | $\bigcirc$ | 0 | 0 | so |
| Unionville (Markham) | 1.500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1.500 | \$1,206 |
| 280 Church St. (Markham) | 6,276 | 6,276 | 6,276 | 6,276 | 6,276 | 6,276 | 6,276 | 6,276 | 6,276 | 6,276 | \$1,206 |
| Woodbine / Riviera | 4.445 | 4,445 | 4.445 | 4,445 | 4,445 | 4,445 | 4,445 | 4,445 | 4,445 | 4.445 | \$1,206 |
| Aurora (Aurora) | 2,037 | 2,037 | 2,037 | 2,037 | 2,037 | 2,037 | 2,037 | 2,037 | 2,037 | 2.037 | \$1,206 |
| Richmond Hill (Richmond Hill) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | \$0 |
| Major Mack / Yonge (Richmond Hill) | 6,634 | 6.634 | 6,634 | 6,634 | 6,634 | 6,634 | 6,634 | 6,634 | 6,634 | 6.634 | \$1,206 |
| Schomberg | 0 | 0 | 0 | 0 | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 | \$1,206 |
| Sharon-Baes $\mathrm{HQ}^{1}$ | 0 | 0 | 0 | 0 | 63,564 | 63,564 | 63,564 | 63,564 | 63,564 | 63,564 | \$1,206 |
| Holland Landing (replaced Queensville) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,076 | 2,076 | \$1,206 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total (Sqti) | 65,689 | 65,689 | 65,689 | 65,689 | 131,453 | 131,453 | 131,453 | 131,453 | 134,196 | 134,196 | \$1,206 |

[^14]Paramedic Services - Vehicles
Number of Vehicles
Historic Level of Serv

| Description | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | $\begin{gathered} \text { 2017 Replacement } \\ \text { Value } \\ \text { (\$ per Vehicle) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Paramedic Vehicles |  |  |  |  |  |  |  |  |  |  |  |
| Ambulances (includes Strecther \& Defiib) | 43 | 46 | 46 | 46 | 47 | 49 | 54 | 54 | 56 | 58 | \$234,600 |
| Emergency Response Vehicles (incl. Defib) | 13 | 15 | 15 | 15 | 15 | 17 | 19 | 19 | 20 | 22 | \$122,400 |
| Emergency Support Vehicles | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | \$295,062 |
| MPU | 0 | ${ }^{\circ}$ | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 1 | \$1,100,000 |
| Administration Vehicles | 1 | 1 | 1 | 1 | 1 | 0 | 13 | 13 | 11 | 11 | \$65,000 |
| Special Response Units (SRU) | 0 | ${ }^{\circ}$ | 0 | 0 | 0 | 0 | 4 | 4 | 4 | 4 | \$145,220 |
| EPIC (Expanding Paramedicine in the Communit) (incl. Defiib) | 0 | ${ }^{\circ}$ | 0 | 0 | 0 | 0 | 2 | 2 | 2 | 2 | \$122,400 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total (\#) | 58 | ${ }^{63}$ | ${ }^{63}$ | ${ }^{63}$ | 64 | 67 | 94 | 94 | 95 | 99 | \$200,325 |


| 3,200 | $1,707,250$ | $1,741,850$ | $1,780,100$ |
| ---: | ---: | ---: | ---: |
| .0562 | 0.0551 | 0.0545 | 0.0556 |

Notes:

1. Veicies can be listed if growht related \& they have a life of at least 7 years, or is
deemed 7 years i $124 / 7$.
2. Admin portion removal is applicable to Facilites only, not applicable to venicles.

Table 10-20
Paramedic Services - Facilities and Vehicles
Growth related Capital Costs
Council Approved Standard of Service Provided:

| Facilities 10 Year Average | 2007-2016 | Development Charge Amount (before deductions) | 10 Year |
| :---: | :---: | :---: | :---: |
| Quantity Standard (Sqft per Capita) | 0.06 | Net Population Increase + Employment Increase | 345,565 |
| Quality Standard (\$ per Sqft) | 1,205.85 | \$ per Capita | 77.84 |
| Service Standard (\$ per Capita) | 77.84 | Eligible Amount | \$26,898,969 |
| Vehicles 10 Year Average | 2007-2016 | Development Charge Amount (before deductions) | 10 Year |
| Quantity Standard (Vehicles per 1,000 Capita) | 0.05 | Net Population Increase + Employment Increase | 345,565 |
| Quality Standard (\$ per Vehicle) | 200,324.56 | \$ per Capita | 9.35 |
| Service Standard (\$ per Capita) | 9.35 | Eligible Amount | \$3,230,488 |
| Total Eligible Amount (Facilities + Vehicles) |  |  | \$30,129,457 |

Recoverable Cost Calculations:

| Project Number | Project Description$(2017-2026)$ | Timing | $\underset{(2017-2026)}{\substack{\text { Gross Proect Cost }}}$ | Less | $\begin{gathered} \text { New Municipal } \\ \text { Cost } \end{gathered}$ | Less Ineligible costs |  | Potential Development Charge Recoverable Costs |  |  | Residential and Non-residential Split |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Grants and Subsidies |  | Benefit to Existing | $\begin{gathered} 10 \% \\ \begin{array}{c} \text { Statutory } \\ \text { Deduction } \end{array} \\ \hline \end{gathered}$ | Total Development Charge Eligible Cost | Growth Costs (2017-2026) | $\begin{gathered} \text { Post Period } \\ \text { Benefit / } \\ \text { Level of Service } \\ \text { Deduction } \\ \text { (Beyond 2026) } \end{gathered}$ | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  | Retail | Industrial/Office/ Institutional | Hotel |
|  |  |  |  |  |  |  |  |  |  |  | 87.23\% | 3.49\% | ${ }^{9.22 \%}$ | 0.06\% |
| Eacilities |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1 | Holland Landing Paramedic Response Station \#13 (from 1 to 4 bays) | 2017 | 3,459,000 | 0 | 3,459,000 | 864,750 | 259,425 | 2,334,825 | 2,096,961 | 237,864 | 1,829,141 | 73,143 | 193,388 | 1,288 |
| 2 | Maple Paramedic Response Station \#32 (from 1 to 4 bays) | 2017-2019 | 3,431,000 | 0 | 3,431,000 | 857,750 | 257,325 | 2,315,925 | 2,079,986 | 235,939 | 1,814,335 | 72,551 | 191,822 | 1,278 |
| 3 | Ballantrae Paramedic Response Station \#20 | 2019 | 2,450,000 | 0 | 2,450,000 | 1,225,000 | 122,500 | 1,102,500 | 990,181 | 112,319 | 863,717 | 34,538 | 91,317 | 608 |
| 4 | Newmarket NW Paramedic Response Station $\# 16$ (from one 8 bay to two 6 bays) | 2017-2018 | 4,027,000 | 0 | 4,027,000 | 2,684,667 | 134,233 | 1,208,100 | 1,085,023 | 123,077 | 946,446 | 37,846 | 100,064 | 667 |
| 5 | Newmarket SE Paramedic Response Station \#19 (from one 8 bay to two 6 bays) | 2017-2018 | 5,301,000 | 0 | 5,301,000 | 3,534,000 | 176,700 | 1,590,300 | 1,428,286 | 162,014 | 1,245,868 | 49,820 | 131,721 | 877 |
| 6 | Thornhill Central - - Paramedic Response Station $\# 36$ (from 1 to 4 bays) | 2017-2019 | 3,432,000 | 0 | 3,432,000 | 858,000 | 257,400 | 2,316,600 | 2,080,593 | 236,007 | 1,814,864 | 72,572 | 191,878 | 1,278 |
| 7 | Paramedic Response Station Rebuilds - Rehab Future Replacement | 2024-2026 | 7,208,000 | 0 | 7,208,000 | 3,604,000 | 360,400 | 3,243,600 | 2,913,153 | 330,447 | 2,541,091 | 101,613 | 268,660 | 1,790 |
| 8 | Land Acquisition - Growth | 2017-2021 | 8,975,000 | 0 | 8,975,000 | 987,250 | 798,775 | 7,188,975 | 6,456,586 | 732,389 | 5,631,965 | 225,210 | 595,445 | 3,966 |
| 9 | Land Acquisition - Replacement | 2017 | 1,600,000 | 0 | 1,600,000 | 400,000 | 120,000 | 1,080,000 | 969,973 | 110,027 | 846,090 | 33,833 | 89,454 | 596 |
|  | Subtotal |  | 39,883,000 | 0 | 39,883,000 | 15,015,417 | 2,486,758 | 22,380,825 | 20,100,742 | 2,280,083 | 17,533,518 | 701,127 | 1,853,750 | 12,348 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Facilities - New Growth-related Proiects |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 10 | Station \#31 <br> South Woodbridge Paramedic Response | 2017 | 424,000 | 0 | 424,000 | 0 | 42,400 | 381,600 | 342,724 | 38,876 | 298,952 | 11,954 | 31,607 | 211 |
| 11 | Richmond Hill South East Paramedic Response Station\#27 | 2019-2020 | 3,433,000 | 0 | 3,433,000 | 0 | 343,300 | 3,089,700 | 2,774,932 | 314,768 | 2,420,523 | 96,791 | 255,912 | 1,705 |
| 12 | South Markham Paramedic Response Station $\# 25$ | 2017-2018 | 3,231,000 | 0 | 3,231,000 | 0 | 323,100 | 2,907,900 | 2,611,653 | 296,247 | 2,278,098 | 91,096 | 240,854 | 1,604 |
| 13 | Oak Ridges Paramedic Response Station \#29 | 2017-2019 | 2,450,000 | 0 | 2,450,000 | 0 | 245,000 | 2,205,000 | 1,980,362 | 224,638 | 1,727,434 | 69,076 | 182,635 | 1,217 |
| 14 | Paramedic Response Station Rebuilds - Growth Future | 2017-2026 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | Subtotal |  | 9,538,000 | 0 | 9,538,000 | 0 | 953,800 | 8,584,200 | 7,709,671 | 874,529 | 6,725,008 | 268,918 | 711,009 | 4,736 |


| ProjectNumber | Project Description$(2017-2026)$ | Timing | $\underset{\substack{\text { Gross Project Cost } \\ \text { (2017-2026) }}}{\text { and }}$ |  | New MunicipalCost | Less Ineilible costs |  | Potential Development Charge Recouerable Costs |  |  | Residential and Non-residential Split |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Benefit to Existing | 10\% <br> Statutory Deduction | Total DevelopmentCharge Eligible Cost | Growth Costs(2017-2026) | Post PeriodBenefitLevel of ServiceDeduction(Beyond 2026) | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  | Retail | Industrial/Office/ Institutional | Hotel |
|  |  |  |  |  |  |  |  |  |  |  | 87.23\% | 3.49\% | 9.22\% | 0.06\% |
| Venicles - Growth-related |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 15 | Ps Venicles New | 201-2026 | 2,869,000 | 0 | 2,86,000 | 0 | 286,900 | 2,582,100 | 2,319,044 | 263,056 | 2,022,861 | 80,990 | 213,869 | 1,425 |
|  | Subtotal |  | 2,869,000 | 0 | 2,86,000 | 0 | 286,900 | 2,582,100 | 2,319,044 | 263,056 | 2,022,861 | 80,890 | 213,869 | 1,425 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total |  |  | 52,29,000 | 0 | 52,290,00 | 15,015,47 | 3,72,458 | 33,54, 125 | 30,12,457 | 3,417,668 | 26,28, 387 | 1,050,935 | 2,778,627 | 18,508 |

### 10.6 Public Health

### 10.6.1 2017 - 2026 Capital programdescription

The 10-year Public Health capital program (Table 10-23) consists of the provision of additional space for growth-related service expansions as, in part, reflected in York Region's 2017 capital budget.

### 10.6.2 Level of service

The 10-year historical service level is made up of a number of operating locations, including the Administrative Building, net of Headquarters Administration functions. This space has been valued at 2017 replacement cost per square foot, including an allowance for land purchase and site servicing (Table 10-22). No deductions "Ineligible re level of service" have been made.

### 10.6.3 Benefit to existing developmentdeduction

As the provision for future facilities is entirely related to the providing an increase in need for service arising from new development over the planning period, no benefit to existing deduction has been made.

### 10.6.4 Post period benefit deduction

The development charge program consists of 10 years of requirements. No deduction for post period benefit has been made.

### 10.6.5 Grants, subsidies and othercontributions

No grants, subsidies or other contributions have been identified for this service and as such, no adjustments have been made.

### 10.6.6 10\% statutory deduction

Pursuant to s.s. 5 (1)8 of the Development Charges Act, a 10 per cent deduction is applicable to this service and has been removed from the development charge eligible costs.

### 10.6.7 Residential versus non-residential allocation

Public Health primarily provided services to residences of York Region; however, some of its functions benefit non-residential development. The basis for determining the allocation between residential and non-residential sectors is the proportionate share of the 2017 operating budget. The methodology for determining this share is two-fold:

Using the direct beneficiary where applicable (e.g., "Reproductive Health's" direct beneficiary is residential development); and

- Where the service is provided in other locations, it is apportioned based on the location the service is provided (e.g., "Food Safety"; $80 \%$ of the service is provided in non-residential settings and as such the split would be apportioned as such).

Based on this methodology an allocation of 95:5, residential/non-residential split, is adopted for the purposes of allocating growth-related costs for the development charges calculation.
Public Health - Facilities
Public Health - Facil

| Description | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 Value (s per Sqft) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 22 Prospect St. (Newmarket) | 10,939 | 10,939 | 10,939 | 10,939 | 10,939 | 10,939 | 10,939 | 10,939 | 10,939 | 10,939 | \$720 |
| 4261 Highway 7 (Markham) | 14,022 | 14,022 | 14,022 | 14,022 | 14,022 | 16,056 | 16,056 | 16,056 | 16,056 | 16,056 | \$783 |
| 465 Davis Dive | 27,137 | 27,137 | 27,137 | 27,137 | 27,137 | 27,137 | 27,137 | 23,616 | 23,616 | 23,616 | \$720 |
| 50 High Tech Road | 30,286 | 30,286 | 30,286 | 30,286 | 30,286 | 21,495 | 21,495 | 21,495 | 21,495 | 21,495 | $\$ 962$ |
| 194 Eagle Street (Newmarket) | 6,828 | 6.828 | 6.828 | 6.828 | 6,828 | 6,670 | 6,670 | 6,670 | 6,670 | 6,670 | \$720 |
| 13990 Dufterin St. (King - Seneca Coll) | 200 | 200 | 200 | 200 | 200 | 0 | 0 | 0 | 0 | 0 | \$738 |
| 71 Bruce St. (Woodbridge) | 80 | 80 | 80 | 80 | 80 | 0 | 0 | 0 | 0 | 0 | \$780 |
| 100 Biscayne Blvd. (Keswick) | 220 | 220 | 220 | 220 | 220 | 220 | 220 | 220 | 220 | 220 | \$696 |
| 20798 Dation Road (Sution) | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | \$678 |
| Vaughan Community Heath Center | 0 | 0 | 0 | 189 | 189 | 189 | 189 | 189 | 0 | 0 | \$780 |
| 520 Cane Parkway | 0 | 0 | 0 | 0 | 0 | 3,818 | 3,818 | 3,818 | 3,818 | 3,818 | \$814 |
| 24262 Woodbine (Keswick) | 0 | 0 | 0 | 0 | 0 | 812 | 812 | 812 | 812 | 812 | \$790 |
| 62 Bayview Parkway (Newmarkel) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | \$720 |
| 13175 Yonge St (Oak Ridges) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | $\$ 962$ |
| 9060 Jane St (Vaughan) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 34,215 | 34,215 | 34,215 | \$780 |
| 3901 Hmy 7 (Woodbridge) | 0 | 0 | 0 | 0 | 0 | 48 | 48 | 48 | 0 | 0 | \$780 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total (Sqti) | 90,012 | 90,012 | 90,012 | 90,201 | 90,201 | 87,684 | 87,684 | 118,378 | 118,141 | 118,141 | \$802 |

[^15]Public Health - Facilities
Growth related Capital Costs
Council Approved Standard of Service Provided:

| 10 Year Average | $\mathbf{2 0 0 7 - 2 0 1 6}$ | Development Charge Amount <br> (before deductions) | 10 Year |
| :--- | ---: | ---: | ---: | ---: |
| Quantity Standard (Sqft per Capita) | 0.06 | Net Population Increase + <br> Employment Increase | 356,928 |
| Quality Standard (\$ per Sqft) | 802.38 | \$per Capita | 48.60 |
| Service Standard (\$ per Capita) | 48.60 | Eligible Amount | $\$ 17,346,712$ |
| Total Eligible Amount | $\$ 17,346,712$ |  |  |

Recoverable Cost Calculations:

| Project Number | Project Description$(2017-2026)$ | Timing | $\begin{gathered} \text { Gross Project } \\ \text { Cost } \\ (2017-2026) \end{gathered}$ | Less | New Municipal Cost | Less Ineligible costs |  | Potential Development Charge Recoverable Costs |  |  | Residential and Non-residential Split |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Grants and Subsidies |  | Benefit to Existing |  | Total Development Charge Eligible Cost | Growth Costs (2017-2026) | $\begin{gathered} \text { Post Period } \\ \text { Benefit I } \\ \text { Level of Service } \\ \text { Deduction } \\ \text { (Beyond 2026) } \end{gathered}$ | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  | Retail | Industrial/Officel Institutional | Hotel |
|  |  |  |  |  |  |  |  |  |  |  | 95.00\% | 1.30\% | 3.68\% | 0.02\% |
| 1 | Provision for Future Facilities | 2017-2026 | 17,347,000 | 0 | 17,347,000 | 0 | 1,734,700 | 15,612,300 | 15,612,300 | 0 | 14,831,685 | 202,763 | 574,462 | 3,389 |
| Total |  |  | 17,347,000 | 0 | 17,347,000 | 0 | 1,734,700 | 15,612,300 | 15,612,300 | 0 | 14,831,685 | 202,763 | 574,462 | 3,389 |

### 10.7 Social Housing

### 10.7.1 2017 - 2026 capital program description

The 10-year capital plan (Table 10-25) involves redevelopment projects in Unionville and Woodbridge, the building of a housing and community hub in Richmond Hill, pre-development costs, land acquisitions and a regeneration expansion program.

### 10.7.2 Level of service

York Region's 10-year historical level of service is based on housing units operated by Housing York Inc., as well as and a large number of non-profit corporations, co-operatives and other providers. The average replacement cost, inclusive of land value and site servicing has been applied. No deductions re Ineligible level of service have been made.

### 10.7.3 Benefit to existing developmentdeduction

A significant wait list exists in York Region for social housing. Due that the demand is largely drive by existing development, the growth-related cost has been calculated as $17 \%$ of total net capital program cost, with the benefit to existing share being $83 \%$. That is, 240,100 person growth increment ( 2017 to 2026 ) $\div 1,418,000$ (total 2026 population) equals $17 \%$.

### 10.7.4 Post period benefit deduction

The development charge program is entirely related to development occurring over the 2017 to 2026 period. No deduction for post period benefit has been made.

### 10.7.5 Grants, subsidies and othercontributions

Any anticipated grants, subsidies and other contributions have been deducted from the development charge eligible costs in accordance with the requirements of the Development Charges Act. The grants are primarily from senior levels of government; however, the amounts vary by project and are not based on a set formula. For the projects listed, the anticipated grants are as follows:

- Unionville Redevelopment - \$23,713,000
- Woodbridge Redevelopment - \$10,408,000
- Regeneration-Expansion Program - \$12,520,000


### 10.7.6 10\% statutory deduction

Pursuant to s.s. 5 (1)8 of the Development Charges Act, a 10\% deduction has been made.

### 10.7.7 Residential versus non-residential allocation

This program is solely for the benefit of residential development. As such, 100\% of the development charge eligible costs have been allocated to residential development.

| Description | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 Value <br> (\$ per Sqft) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Proiects Transferred to Region (Pre-2002) |  |  |  |  |  |  |  |  |  |  |  |
| Annswell Court Foundation | 39 | 39 | 39 | 39 | 39 | 39 | 39 | 39 | 39 | 39 | \$235,547 |
| Bethany Co-operative Homes Inc. | 68 | 68 | 68 | 68 | 68 | 68 | 68 | 68 | 68 | 68 | \$333,984 |
| Bogart Creek Co-operative Homes Inc. | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | 40 | \$304,979 |
| Branch 414 Legion Village Non-Profit Housing Corp. | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | \$600,409 |
| Calvary House (Markham) Corp. | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | \$401,962 |
| Carpenters Local 27 Housing Co-operative Inc. | 119 | 119 | 119 | 119 | 119 | 119 | 119 | 119 | 119 | 119 | \$283,122 |
| Centre Green Co-operative Homes Inc. | 42 | 42 | 42 | 42 | 42 | 42 | 42 | 42 | 42 | 42 | \$440,863 |
| Charles Darrow Housing Co-operative Inc. | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | \$597,263 |
| City of Vaughan Non-Profit | 31 | 31 | 31 | 31 | 31 | 0 | 0 | 0 | 0 | 0 | \$0 |
| Davis Drive Non-Profit Homes Corp. | 119 | 119 | 119 | 119 | 119 | 119 | 119 | 119 | 119 | 119 | \$219,346 |
| Friuli Benevolent Corporation | 113 | 113 | 113 | 113 | 113 | 113 | 113 | 113 | 113 | 113 | \$249,442 |
| German-Canadian Housing of Newmarket Inc. | 135 | 135 | 135 | 135 | 135 | 135 | 135 | 135 | 135 | 135 | \$380,594 |
| Hagerman Corners Community Homes Inc. | 81 | 81 | 81 | 81 | 81 | 81 | 81 | 81 | 81 | 81 | \$329,476 |
| Inter Faith Homes (Centenary) Corporation | 149 | 149 | 149 | 149 | 149 | 149 | 149 | 149 | 149 | 149 | \$347,255 |
| Ja'fari Islamic Housing Corporation | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | 170 | \$450,593 |
| John Fitzpatrick Steelworkers Housing Co-operative Inc. | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | 180 | \$428,322 |
| Jubilee Garden Non-Profit Housing Corp. | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | \$454,775 |
| Kinsmen Non Profit Housing Corporation | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | 187 | \$310,970 |
| Landsberg Lewis Housing Co-operative Inc. | 149 | 149 | 149 | 149 | 149 | 149 | 149 | 149 | 149 | 149 | \$429,890 |
| Machell's Comers Housing Co-operative Inc. | 67 | 67 | 67 | 67 | 67 | 67 | 67 | 67 | 67 | 67 | \$558,836 |
| Mennonite Home Association | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | \$0 |
| Mount Albert United Church Seniors Foundation | 52 | 52 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | \$0 |
| Oakwil Non-Profit Homes Corporation | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 28 | \$490,969 |
| OHR Somayach Residential Centre Inc. | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | 125 | \$214,135 |
| Our Lady of Smolensk | 35 | 35 | 35 | 35 | 35 | 35 | 35 | 35 | 35 | 35 | \$187,069 |
| Parkview Retirement Assoc. of York Region | 124 | 124 | 124 | 124 | 124 | 124 | 124 | 124 | 124 | 124 | \$211,808 |
| Pefferlaw and Lions Housing Corp. | 26 | 26 | 26 | 26 | 26 | 26 | 26 | 26 | 26 | 26 | \$267,024 |
| Prophetic Non-Profit (Richmond Hill) Inc. | 212 | 212 | 212 | 212 | 212 | 212 | 212 | 213 | 213 | 213 | \$288,871 |
| Richmond Hill Co-operative Homes Inc. | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | \$499,623 |
| Richmond Hill Ecumenical Homes Corporation | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | \$254,661 |
| Robinson Street Non-Profit Homes (Markham) Inc. | 26 | 26 | 26 | 26 | 26 | 26 | 26 | 26 | 26 | 26 | \$257,856 |


Table 10-24

| Description | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 Value <br> (\$ per Sqft) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Projects Added by Region (Since 2002) |  |  |  |  |  |  |  |  |  |  |  |
| Housing York Inc. - Armitage Gardens | 58 | 58 | 58 | 58 | 58 | 58 | 58 | 58 | 58 | 58 | \$445,471 |
| Housing York Inc. - Blue Willow Terrace | 60 | 60 | 60 | 60 | 60 | 60 | 60 | 60 | 60 | 60 | \$310,624 |
| Housing York Inc. - Tom Taylor Place | 0 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | \$297,310 |
| Housing York Inc. - Dew St. Kingview Court | 0 | 0 | 0 | 0 | 39 | 39 | 39 | 39 | 39 | 39 | \$226,210 |
| East Markham Non-Profit Homes Inc. | 0 | 0 | 0 | 120 | 120 | 120 | 120 | 120 | 120 | 120 | \$309,278 |
| Voice of Vedas Cultural Sabha Inc. | 0 | 0 | 0 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | \$277,107 |
| Deafblind Ontario Services | 0 | 0 | 0 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | \$195,774 |
| Deafblind Ontario Services | 0 | 0 | 0 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | \$194,292 |
| Hesperus Fellowship Village | 0 | 0 | 0 | 0 | 60 | 60 | 60 | 60 | 60 | 60 | \$403,915 |
| REENA | 0 | 0 | 0 | 0 | 0 | 60 | 60 | 60 | 60 | 60 | \$406,850 |
| Mount Albert | 0 | 0 | 0 | 0 | 0 | 30 | 30 | 30 | 30 | 30 | \$283,078 |
| Housing York Inc. - Mackenzie Green | 0 | 0 | 0 | 0 | 0 | 0 | 140 | 140 | 140 | 140 | \$236,479 |
| Housing York Inc. - Mapleglen Residences | 0 | 0 | 0 | 0 | 0 | 84 | 84 | 84 | 84 | 84 | \$258,647 |
| Deafblind Ontario Services | 0 | 0 | 0 | 0 | 0 | 0 | 4 | 4 | 4 | 4 | \$252,350 |
| Housing York Inc. - Lakeside Residences | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 97 | 97 | 97 | \$180,901 |
| Richmond Hill Hub | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 202 | \$253,599 |
| Crescent Village | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 28 | 28 | \$136,151 |
| Belinda's Place | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 37 | \$218,866 |
| Total (\#) | 5,978 | 6,028 | 5,976 | 6,129 | 6,243 | 6,387 | 6,531 | 6,629 | 6,657 | 6,896 | \$314,530 |


| Population | 977,800 | 1,004,500 | 1,022,900 | 1,050,000 | 1,074,700 | 1,095,600 | 1,115,400 | 1,136,300 | 1,155,800 | 1,177,900 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Per Capita Standard | 0.0061 | 0.0060 | 0.0058 | 0.0058 | 0.0058 | 0.0058 | 0.0059 | 0.0058 | 0.0058 | 0.0059 |
| 10 Year Average | 2007-2016 |  | Development | mount (bef | ctions) | 10 Year |  |  |  |  |
| Quantity Standard (Sqft per Capita) | 0.0059 |  | Net Population Incre |  |  | 240,100 |  |  |  |  |
| Quality Standard (\$ per Sqft) | \$314,529.70 |  | \$ per Capita |  |  | \$1,847.42 |  |  |  |  |
| Service Standard (\$ per Capita) | \$1,847.42 |  | Eligible Amount |  |  | \$443,566,702 |  |  |  |  |

Social Housing - Facilities
Council Approved Standard of Service Provided:

| 10 Year Average | $2007-2016$ | Development Charge Amount <br> (before deductions) | 10 Year |
| :--- | ---: | ---: | ---: |
| Quantity Standard (Sqft per Capita) | 0.01 | Net Population Increase | 240,100 |
| Quality Standard (\$ per Sqft) | $314,529.70$ | \$ per Capita | $1,847.42$ |
| Service Standard (\$ per Capita) | $1,847.42$ | Eligible Amount | $\$ 443,566,702$ |
| Total Eligible Amount | $\$ 443,566,702$ |  |  |

Recoverable Cost Calculations:

| Project Number | Project Description$(2017-2026)$ | Timing | $\begin{gathered} \text { Gross Project } \\ \text { cost } \\ (2017-2026) \end{gathered}$ | Less | New MunicipalCost | Less Ineligible costs |  | Potential Development Charge Recoverable Costs |  |  | Residential and Non-residential Split |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Grants and Subsidies |  | Benefit to Existing |  |  | Growth Costs (2017-2026) | Post Period <br> Benefit $/$ <br> Level of Service <br> Deduction <br> (Beyond 2026) | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  | Retail | Industrial/Office/ <br> Institutional | Hotel |
|  |  |  |  |  |  |  |  |  |  |  | 100.00\% | 0.00\% | 0.00\% | 0.00\% |
| 1 | Pre-Development Costs | 2017-2026 | 1,400,000 | 0 | 1,400,000 | 1,162,948 | 23,705 | 213,347 | 213,347 | 0 | 213,347 | 0 | 0 | 0 |
| 2 | Unionville Redevelopment | 2017-2020 | 74,292,000 | 23,713,000 | 50,579,000 | 42,014,812 | 856,419 | 7,707,769 | 7,707,769 | 0 | 7,707,769 | 0 | 0 | 0 |
| 3 | Woodbridge Redevelopment | 2017-2019 | 44,311,000 | 10,408,000 | 33,903,000 | 28,162,443 | 574,056 | 5,166,502 | 5,166,502 | 0 | 5,166,502 | 0 | 0 | 0 |
| 4 | Richmond Hill Housing and Community Hub | 2017-2017 | 171,000 | 0 | 171,000 | 142,046 | 2,895 | 26,059 | 26,059 | 0 | 26,059 | 0 | 0 | 0 |
| 5 | Land Acquisition | 2026-2026 | 5,000,000 | 0 | 5,000,000 | 4,153,385 | 84,661 | 761,953 | 761,953 | 0 | 761,953 | 0 | 0 | 0 |
| 6 | Regeneration Expansion program | 2020-2026 | 60,000,000 | 12,520,000 | 47,480,000 | 39,440,544 | 803,946 | 7,235,510 | 7,235,510 | 0 | 7,235,510 | 0 | 0 | 0 |
| Total |  |  | 185,174,000 | 46,641,000 | 138,533,000 | 115,076,178 | 2,345,682 | 21,111,140 | 21,111,140 | 0 | 21,111,140 | 0 | 0 | 0 |

### 10.8 Court Services

### 10.8.1 Program description

The 10-year Court Services capital program (Table 10-28) consists of: Facilities Court Services public facing share of the Annex building (e.g., Court intake facilities)

### 10.8.2 Level of service

York Region's 10-year historical level of service is based on square footage at the Region's two Court facilities; 465 Davis Drive (Tannery) and 50 High Tech Road (South Service Centre). The average replacement cost, inclusive of land value and site servicing has been applied. A $\$ 10.3$ million deduction "Ineligible re level of service" has been made. A portion of this amount is fundable under future development charges.

### 10.8.3 Benefit to existing deduction

A deduction to account for benefit to existing has been made to the Courts portion of the Annex building. This is to reflect the portion of the Annex court facility gross floor area that would serve to replace existing facilities. Currently, the courts portion of the Tannery has 13,400 square foot of eligible space (i.e. not municipal administration). Service provided through the Tannery facility will be moved into the Annex, which will contain approximately 46,400 square feet of development charge eligible court spaces. Based on this, the benefit to existing deduction for court services in the Annex has been deemed to be approximately $29 \%$.

### 10.8.4 Post period benefit deduction

The development charge program is entirely related to development occurring over the 2017 to 2026 period. No deduction for post period benefit has been made.

### 10.8.5 Grants, subsidies and other contributions

No grants, subsidies or other contributions have been identified for this service and as such, no adjustments have been made.

### 10.8.6 10\% statutory deduction

Pursuant to s.s. 5 (1)8 of the Development Charges Act, a 10\% deduction has been made.

### 10.8.7 Residential versus non-residential allocation

The methodology to determine the residential versus non-residential allocation for Court Services is the same as what was used for Police.

Based on the net increment in population and employment between 2017-2026 as follows:

TABLE 10-26
NET POPULATION AND EMPLOYMENT INCREMENT

|  | $2017-26$ <br> Growth | $\%$ |
| :---: | :---: | :---: |
|  | Increment |  |

Table 10.27

| Descripition | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 Value (\$ per Sqft) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ${ }^{465}$ Davis Dive (Tamnen) | 11,354 | 11,354 | 11,354 | 13,53 | 13,533 | 13,35 | 13,353 | 13,533 | 13,35 | 13,35 | s833 |
| 50 High Teech Road (Soult Senice Centre) | 7.611 | 7.611 | 7.611 | 7.611 | 7.611 | 7.611 | 7,611 | 7.611 | 7.611 | 7.611 | 5990 |
| Toata (Sat) | 18.965 | 18,96 | 18.965 | 20,964 | 20,964 | 20,964 | 20.964 | 20.964 | 20,964 | 20,964 | s888 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Population + Employment | 1,457,850 | 1,491.650 | 1.514,350 | 1.552.650 | 1.594,850 | 1.636,400 | 1.673,200 | 1,707,250 | 1.741,550 | 1,780,100 |  |
| Per Capia Sandard | 0.0130 | 0.0127 | 0.012 | 0.0135 | 0.0131 | 0.0128 | 0.0125 | ${ }^{0.0123}$ | 0.0120 | 0.0118 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Quantiy Standarat Satt per Capia) | ${ }^{0.0126}$ |  |  |  |  |  | Development Charge Amount (before deductions) <br> Net Populaion ncrease + Employment lncease |  |  |  | 344.565 |  |  |  |  |  |
| Quaily Slandard (S per Squt) | \$888.26 | sper Capia |  |  |  | \$11.22 |  |  |  |  |  |
| Sevice Standard (\$ per Capita) | \$11.22 | Eligile Amount |  |  |  | \$3,87,619 |  |  |  |  |  |

Table 10-28

| $\mathbf{1 0}$ Year Average | $\mathbf{2 0 0 7 - 2 0 1 6}$ | Development Charge Amount <br> (before deductions) | $\mathbf{1 0}$ Year |
| :--- | ---: | ---: | ---: |
| Quantity Standard (Sqft per Capita) | 0.01 | Net Popluation nncease + <br> Employment Increase | 345,565 |
| Quality Standard (\$ per Sqft) | 888.26 | \$per Capita | 11.22 |
| Service Standard (\$ per Capita) | 11.22 | Eligible Amount | $3,877,619$ |
| Total Eligible Amount | $\mathbf{3}$ | $\mathbf{3 , 8 7 7 , 6 1 9}$ |  |

Recoverable Cost Calculations:

| Project Number | $\begin{aligned} & \text { Project Description } \\ & (2017-2026) \end{aligned}$ | Timing | $\begin{gathered} \text { Gross Project } \\ \text { Cost } \\ (2017-2026) \end{gathered}$ | Less | New MunicipalCost | Less Ineligible costs |  | Potential Development Charge Recoverable Costs |  |  | Residential and Non-residential Split |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Grants and Subsidies |  | Benefit to Existing | $10 \%$Statutory Deduction | Total Development Charge Eligible Cost | Growth Costs (2017-2026) | ```Post Period Benefit / Level of Service Deduction (Beyond 2026)``` | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  | Retail | Industrial/Office/ Institutional | Hotel |
|  |  |  |  |  |  |  |  |  |  |  | 69.48\% | 8.34\% | 22.04\% | 0.15\% |
| 1 | Annex - Courts Only | 2017-2020 | 22,049,720 | 0 | 22,049,720 | 6,342,772 | 1,570,695 | 14,136,254 | 3,877,619 | 10,258,635 | 2,694,186 | 323,204 | 854,537 | 5,692 |
| Total |  |  | 22,049,720 | 0 | 22,049,720 | 6,342,772 | 1,570,695 | 14,136,254 | 3,877,619 | 10,258,635 | 2,694,186 | 323,204 | 854,537 | 5,692 |

### 10.9 Growth Studies

No development charge is proposed for Growth Studies in the 2017 DC Bylaw as the available reserves are sufficient to fund the growth-related projects.

### 10.9.1 2017-2026 Capital program description

The 10-year Growth Studies capital program (Table 10-30) consists of growthrelated studies of a corporate nature, including Development Charge Background Studies, Official Plan updates and General Service Master plans.

### 10.9.2 Level of service

The Studies program is reflective of past study activity by York Region.

### 10.9.3 Benefit to existing developmentdeduction

No deduction has been made for the studies, which are fully growth-related.

### 10.9.4 Post period benefit deduction

The studies identified in the capital program are entirely related to development occurring over the 2017-2026 planning period. As such, no post-period deduction has been made.

### 10.9.5 Grants, subsidies and othercontributions

No grants, subsidies or other contributions have been identified for this service and as such, no adjustments have been made.

### 10.9.6 10\% statutory deduction

A deduction has been made in calculating the charge, pursuant to s.s. 5 (1)8. This deduction is in the amount of $2 \%$ (rather than 10\%), in order to reflect the fact that the primary orientation of the studies is for services which require no statutory deduction (consistent with prior practice).

### 10.9.7 Residential versus non-residential allocation

The methodology to determine the residential versus non-residential allocation for Growth Studies is based on the net increment in population and employment 2017 - 2026, as follows:

TABLE 10-29
NET INCREMENT OF POPULATION AND EMPLOYMENT

|  | 2017-26 <br> Growth <br> Increment | $\%$ |
| :---: | :---: | :---: |
| Net Residential Population | 240,100 | 69 |
| Retail Employment | 28,803 | 8 |
| Hotel Employment | 507 | 1 |
| Non-retail Employment | 76,154 | 22 |
| Total Population and | $\mathbf{3 4 5 , 5 6 5}$ | $\mathbf{1 0 0}$ |
| Employment |  |  |

Table $10-30$
Growth related Capital Costs

| Project Number | Project Description (2017-2026) | Timing | $\begin{gathered} \text { Gross Project } \\ \text { Cost } \\ (2017-2026) \end{gathered}$ | Less | New Municipal Cost | Less Ineligible costs |  | Potential Development Charge Recoverable Costs |  |  | Residential and Non-residential Split |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Grants and Subsidies |  | Benefit to Existing |  | Total Development Charge Eligible cost | Growth Costs (2017-2026) |  | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  | Retail | Industrial//Office/ Institutiona | Hotel |
|  |  |  |  |  |  |  |  |  |  |  | 69.48\% | 8.34\% | 22.04\% | 0.15\% |
| 1 | Growth Studies | 2017-2026 | 4,416,323 | 0 | 4,416,323 | 0 | 88,326 | 4,327,997 | 4,327,997 | 0 | 3,007,111 | 360,743 | 953,790 | 6,353 |
| Development Tracking System |  | 2017 | 1,458,000 | 0 | 1,458,000 | 0 | 29,160 | 1,428,840 | 1,428,840 | 0 | 992,764 | 119,095 | 314,883 | 2,097 |
| Total |  |  | 5,874,323 | 0 | 5,874,323 | 0 | 117,486 | 5,756,837 | 5,756,837 | 0 | 3,999,875 | 479,839 | 1,268,673 | 8,450 |

### 10.10 Senior Services - Capital Component (formerly Long Term Care)

### 10.10.1 2017-2026 Capital program description

Senior Services - Capital Component, will be placed on the contingent projects list (Schedule "G" of the 2017 Bylaw). The rate associated with this service would become effective thirty days after the date of occurrence of the events shown on the schedule (trigger event) and would then be incorporated in the development charges by-law. The trigger event in this case would be the province indicating they would build/fund new senior services facilities. However, in the event the capital program was achieved due to initiatives by the province, no development charge rate would be implemented in the 2017 DC Bylaw as the reserves are sufficient to fund the Region's share of the growth-related projects. See Table 1032).

### 10.10.2 Level of service

The 10-year historical level of service cap is based on the construction cost (including an allowance for land purchase and site servicing) of replacing York Region's 232 bed supply of senior services facilities. See Table (10-31).

### 10.10.3 Benefit to existing developmentdeduction

A significant wait list exists in York Region for senior care beds. Due to the fact that the demand is largely driven by existing development; the growth-related cost has been calculated as $17 \%$ of total net capital program cost, with the benefit to existing share being $83 \%$. That is, 240,100 person growth increment (2017 to 2026) $\div 1,418,000$ (total 2026 population) equals $17 \%$.

### 10.10.4 Post period benefit deduction

The development charge program is entirely related to development occurring over the 2017 to 2026 period. As such, no post period deduction is applicable.

### 10.10.5 Grants, subsidies and othercontributions

No grants, subsidies or other contributions have been identified for this service and as such, no adjustments have been made.

### 10.10.6 10\% statutory deduction

Pursuant to s.s. 5 (1)8 of the Development Charges Act, a 10\% deduction has been made.
10.10.7 Residential versus non-residential allocation

Senior Services - Capital Component is provided solely for the benefit of residential development.
Table 10.31


| 10 Year Average | $\mathbf{2 0 0 7 - 2 0 1 6}$ | Development Charge Amount <br> (before deductions) | 10 Year |
| :--- | ---: | ---: | ---: |
| Quantity Standard (per 1,000 Capita) | 0.22 | Net Population Increase | 240,100 |
| Quality Standard (\$ per bed) | $562,593.11$ | $\$$ per Capita | 121.15 |
| Service Standard (\$ per Capita) | 121.15 | Eligible Amount | $\$ 29,088,811$ |
| Total Eligible Amount |  |  |  |

Recoverable Cost Calculations:

| Project Number | Project Description$(2017-2026)$ | Timing | Gross ProjectCost | Less | New MunicipalCost | Less Ineligible costs |  | Potential Development Charge Recoverable Costs |  |  | Residential and Non-residential Split |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Grants and Subsidies |  | Benefit to Existing | $10 \%$ <br> $\begin{array}{c}\text { Statutory } \\ \text { Deduction }\end{array}$ | Net Development Charge Eligible Cost | Growth Costs (2017-2026) | Post PeriodBenefit $I$Level of ServiceDeduction(Beyond 2026) | Residential | Non-Residential Share |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  | Retail | Industrial/Office/ Institutional | Hotel |
|  |  |  |  |  |  |  |  |  |  |  | 100.00\% | 0.00\% | 0.00\% | 0.00\% |
| 1 | Construction of a new Senior Services Facility | 2017-2026 | 56,259,300 | 0 | 56,259,300 | 46,733,307 | 952,599 | 8,573,394 | 8,573,394 | 0 | 8,573,394 | 0 | 0 | 0 |
| Total |  |  | 56,259,300 | 0 | 56,259,300 | 46,733,307 | 952,599 | 8,573,394 | 8,573,394 | 0 | 8,573,394 | 0 | 0 | 0 |

## 11. DEVELOPMENT CHARGE CASH FLOW CALCULATIONS

This Chapter provides the development charge calculations, based on the "Potential Development Charge Recoverable Cost" by service in Chapters 5-10 and the development forecasts in Chapter 3. Where applicable, the residential per capita calculation commences with the inclusion of the uncommitted development charge reserve fund balance for the service, as of the end of 2016. The expenditures to be development charge funded are set out by year and inflated (at 2 per cent per year) in the next column. Existing debt payments, plus additional debt payments (associated with debt proceeds revenue which is also shown) are also tabulated. The interest rates assumed for the additional debt payments are consistent with the Region's debt program.

For residential rates, the annual gross Regional population growth forecast is shown and multiplied by the development charge per capita (also inflated at 2 per cent per year). The development charge is set in order that that revenue stream is sufficient to fund the capital expenditures and debt payments, while leaving the development charge reserve fund balance at nil by the end of the period in 2031 (or 2026 in the case of most General Services, except Police and Public Works).

The final adjustment that is made to this calculation is to provide for interest earnings/expense on the annual reserve fund transactions. The interest earnings/expense assumed differs for water, wastewater and the subway. This is because these projects tend to have a longer duration. In addition, it is assumed that the various rates applied will increase in the long term. Positive interest earnings are shown for the year where the opening reserve balance for the year is above zero. This earnings figure is then adjusted up or down, depending on whether the in-year transactions were in a surplus or deficit position.

The resultant development charge charge/capita is then carried forward to the summary page at the beginning of each section and multiplied by the average persons per unit occupancy for each residential unit type in order to yield the development charge.

A similar set of calculations has been made for non-residential development, based on the forecast growth in floor area and the share of costs attributable to non-residential development.

Tables 11-1 and 11-2 present the development charges which result from these cash flow calculations. Table 11-1 covers roads, water, wastewater, police, public works and the Toronto-York Subway Extension, which are calculated using a
planning period to 2031, while Table 11-2 covers the remaining services, which are calculated using a planning period to 2026.

Tables 11-3 to 11-50 set out the calculation sheets used to arrive at these development charges.
Table 11-1
15-Year Servas

|  | Residential Development Charges(\$ per Unit) |  |  |  |  | Non-Residential Development Charges (\$ per Sqft) |  |  | Non-Residential Development Charges (\$/Sqm) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Calculated Charge per Capita | Single \& SemiDetached | Multiple Unit Dwelling | Apartment $\geq 700$ Sqft | Apartment $<700 \mathrm{Sqft}$ | Industrial/Office/ Institutional | Retail | Hotel | Industrial/Office/ Institutional | Retail | Hotel |
|  | PPU | 3.74 | 3.01 | 2.19 | 1.60 |  |  |  |  |  |  |
| Roads | \$3,795 | \$14,206 | \$11,435 | \$8,311 | \$6,072 | \$5.26 | \$17.87 | \$3.69 | \$56.58 | \$192.39 | \$39.68 |
| Water | \$2,450 | \$9,170 | \$7,382 | \$5,365 | \$3,920 | \$3.44 | \$5.54 | \$0.98 | \$37.00 | \$59.60 | \$10.59 |
| Wastewater | \$5,036 | \$18,853 | \$15,177 | \$11,030 | \$8,058 | \$7.02 | \$10.67 | \$1.98 | \$75.59 | \$114.81 | \$21.28 |
| Public Works | \$54 | \$203 | \$163 | \$118 | \$87 | \$0.13 | \$0.12 | \$0.05 | \$1.37 | \$1.24 | \$0.50 |
| Subway | \$676 | \$2,531 | \$2,038 | \$1,481 | \$1,082 | \$0.91 | \$3.11 | \$0.61 | \$9.81 | \$33.46 | \$6.61 |
| Police | \$241 | \$903 | \$727 | \$528 | \$386 | \$0.49 | \$0.63 | \$0.14 | \$5.28 | \$6.74 | \$1.50 |
| Total | \$12,253 | \$45,866 | \$36,922 | \$26,834 | \$19,604 | \$17.25 | \$37.93 | \$7.45 | \$185.63 | \$408.23 | \$80.16 |


| Table 11-2 |
| :---: |

10-Year Services
2017-2026

|  | Residential Development Charges(\$ per Unit) |  |  |  |  | Non-Residential Development Charges (\$ per Sqft) |  |  | Non-Residential Development Charges (\$/Sqm) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Calculated Charge per Capita | Single \& SemiDetached | Multiple Unit Dwelling | $\begin{aligned} & \text { Apartment } \\ & \geq 700 \text { Sqft } \end{aligned}$ | $\begin{aligned} & \hline \text { Apartment } \\ & <700 \text { Sqft } \end{aligned}$ | Industrial/Office) Institutional | Retail | Hotel | Industrial/Office) Institutional | Retail | Hotel |
|  | PPU | 3.74 | 3.01 | 2.19 | 1.60 |  |  |  |  |  |  |
| Transit | \$350 | \$1,309 | \$1,053 | \$766 | \$559 | \$0.53 | \$1.82 | \$0.43 | \$5.75 | \$19.59 | \$4.60 |
| Waste Diversion | \$11 | \$42 | \$34 | \$25 | \$18 | \$0.03 | \$0.03 | \$0.03 | \$0.28 | \$0.28 | \$0.28 |
| Paramedic Services | \$106 | \$396 | \$318 | \$231 | \$169 | \$0.07 | \$0.08 | \$0.02 | \$0.70 | \$0.83 | \$0.23 |
| Public Health | \$31 | \$116 | \$93 | \$68 | \$50 | \$0.01 | \$0.01 | \$0.00 | \$0.08 | \$0.10 | \$0.04 |
| Social Housing | \$56 | \$209 | \$168 | \$122 | \$89 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | (\$0.00) | (\$0.00) |
| Court Services | \$11 | \$40 | \$33 | \$24 | \$17 | \$0.02 | \$0.03 | \$0.01 | \$0.22 | \$0.32 | \$0.07 |
| Total | \$564 | \$2,112 | \$1,700 | \$1,235 | \$903 | \$0.65 | \$1.96 | \$0.48 | \$7.03 | \$21.13 | \$5.21 |



| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | $\begin{aligned} & \text { Annual Gross } \\ & \text { Population } \\ & \text { Growth } \\ & \text { (To mid-year } \\ & \text { 2031) } \end{aligned}$ | Development Charge (Inflated) per Capita | Anticipated Development Charge Revenues | In Year Transactions Surplusl (Deficit) | Interest Revenue/(Expense) |  | Development Charge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | $(23,166,205)$ | $(7,823,056)$ | $(7,823,056)$ | $(57,944,116)$ | 7,823,056 | $(71,385)$ | 22,682 | 2,450 | 55,566,213 | $(2,449,289)$ | $(845,566)$ | $(44,700)$ | $(26,505,760)$ |
| 2018 | $(26,505,760)$ | $(5,038,623)$ | $(5,157,485)$ | $(57,432,256)$ | 5,157,485 | $(643,367)$ | 25,047 | 2,508 | 62,807,343 | 4,731,720 | $(1,060,230)$ | 61,512 | $(22,772,758)$ |
| 2019 | $(22,772,758)$ | $(4,553,091)$ | $(4,770,442)$ | $(57,002,581)$ | 4,770,442 | $(1,043,663)$ | 25,047 | 2,567 | 64,288,987 | 6,242,743 | $(967,842)$ | 88,959 | $(17,408,898)$ |
| 2020 | $(17,408,898)$ | $(1,765,110)$ | $(1,892,998)$ | $(56,730,547)$ | 1,892,998 | $(1,392,754)$ | 25,047 | 2,627 | 65,805,583 | 7,682,282 | $(783,400)$ | 119,075 | $(10,390,942)$ |
| 2021 | $(10,390,942)$ | $(2,747,425)$ | $(3,015,994)$ | $(54,292,668)$ | 3,015,994 | $(1,560,434)$ | 25,692 | 2,689 | 69,092,496 | 13,239,393 | $(493,570)$ | 221,760 | 2,576,642 |
| 2022 | 2,576,642 | $(2,534,148)$ | $(2,847,494)$ | $(56,238,712)$ | 2,847,494 | $(1,809,030)$ | 26,445 | 2,753 | 72,793,775 | 14,746,033 | 92,759 | 265,429 | 17,680,863 |
| 2023 | 17,680,863 | $(2,132,779)$ | $(2,453,030)$ | $(56,227,076)$ | 2,453,030 | $(2,045,129)$ | 26,445 | 2,818 | 74,511,002 | 16,238,798 | 680,713 | 312,597 | 34,912,971 |
| 2024 | 34,912,971 | $(8,733,344)$ | $(10,281,671)$ | $(56,215,519)$ | 10,281,671 | $(2,358,189)$ | 26,552 | 2,884 | 76,578,774 | 18,005,065 | 1,344,149 | 346,598 | 54,608,783 |
| 2025 | 54,608,783 | $(17,570,162)$ | $(21,173,129)$ | $(56,203,804)$ | 21,173,129 | $(3,382,637)$ | 26,552 | 2,952 | 78,385,290 | 18,798,849 | 2,102,438 | 361,878 | 75,871,948 |
| 2026 | 75,871,948 | $(18,358,817)$ | $(22,645,407)$ | $(56,391,331)$ | 22,645,407 | $(5,217,234)$ | 28,595 | 3,022 | 86,406,300 | 24,797,736 | 2,921,070 | 477,356 | 104,068,110 |
| 2027 | 104,068,110 | $(8,952,059)$ | $(11,302,761)$ | $(57,193,261)$ | 11,302,761 | $(7,016,925)$ | 30,422 | 3,093 | 94,097,128 | 29,886,942 | 4,266,793 | 612,682 | 138,834,527 |
| 2028 | 138,834,527 | $(27,838,627)$ | $(35,977,880)$ | $(57,193,261)$ | 35,977,880 | $(8,343,845)$ | 30,530 | 3,166 | 96,657,249 | 31,120,143 | 5,692,216 | 637,963 | 176,284,848 |
| 2029 | 176,284,848 | $(23,310,927)$ | $(30,837,095)$ | $(56,544,378)$ | 30,837,095 | $(11,416,913)$ | 30,530 | 3,241 | 98,937,422 | 30,976,131 | 7,227,679 | 635,011 | 215,123,669 |
| 2030 | 215,123,669 | $(24,081,903)$ | $(32,608,503)$ | $(52,619,480)$ | 32,608,503 | $(14,135,821)$ | 30,530 | 3,317 | 101,271,385 | 34,516,084 | 8,820,070 | 707,580 | 259,167,403 |
| 2031 | 259,167,403 | $(1,890,703)$ | $(2,620,533)$ | $(111,351,599)$ | 2,620,533 | $(203,051,126)$ | 15,265 | 3,395 | 51,830,203 | $(262,572,522)$ | 10,625,864 | $(7,220,744)$ | 0 |
| Total |  | $(157,330,775)$ | $(195,407,477)$ | $(899,580,589)$ | 195,407,477 | $(263,488,452)$ | 395,379 |  | 1,149,029,149 |  | 39,623,141 | $(2,417,044)$ |  |

Water - Retail Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Retail - GFA Growth |  | 16,043,274 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 2.25\% - 4.10\% | 3.65\%-5.50\% |
| In-year Transactions | 1.13\%-2.05\% | 1.83\%-2.75\% |
| New Debt Term (Years) |  | 20 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2031 |  | \$29,724,828 |
| Discount Rate Applied to Post 2031 Debt Payments |  | 4.10\% |


| Calculated Development Charge per Sqft | $\$ 5.54$ |
| :--- | ---: |


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross Floor Area in Sqft <br> (To mid-year 2031) | Development Charge <br> (Inflated) per Sqft | Anticipated Development Charge Revenues | $\begin{aligned} & \text { In Year } \\ & \text { Transactions } \\ & \text { Surpuss } \\ & \text { (Deficit) } \end{aligned}$ | Interest Revenue(Expense) |  | DevelopmentCharge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | $(3,372,249)$ | (656,922) | (656,922) | $(4,865,717)$ | 656,922 | $(5,994)$ | 1,458,420 | 5.54 | 8,074,652 | 3,202,941 | $(123,087)$ | 36,033 | (256,362) |
| 2018 | (256,362) | $(423,106)$ | $(433,087)$ | $(4,822,734)$ | 433,087 | $(70,448)$ | 1,453,659 | 5.67 | 8,238,153 | 3,344,970 | $(10,254)$ | 43,485 | 3,121,838 |
| 2019 | 3,121,838 | $(382,335)$ | $(400,586)$ | $(4,786,653)$ | 400,586 | $(116,405)$ | 1,453,659 | 5.80 | 8,432,493 | 3,529,435 | 88,972 | 50,294 | 6,790,540 |
| 2020 | 6,790,540 | (148,221) | $(158,960)$ | (4,763,810) | 158,960 | (158,137) | 1,458,537 | 5.94 | 8,660,380 | 3,738,433 | 210,507 | 57,946 | 10,797,425 |
| 2021 | 10,797,425 | $(230,708)$ | (253,261) | $(4,559,095)$ | 253,261 | (177,543) | 1,218,291 | 6.08 | 7,404,521 | 2,667,883 | 361,714 | 44,687 | 13,871,708 |
| 2022 | 13,871,708 | $(212,799)$ | $(239,111)$ | $(4,722,509)$ | 239,111 | $(207,536)$ | 907,415 | 6.22 | 5,645,184 | 715,139 | 499,382 | 12,872 | 15,099,101 |
| 2023 | 15,099,101 | $(179,095)$ | $(205,987)$ | (4,721,532) | 205,987 | $(236,567)$ | 907,415 | 6.37 | 5,778,355 | 820,256 | 581,315 | 15,790 | 16,516,462 |
| 2024 | 16,516,462 | (733,361) | (863,378) | $(4,720,562)$ | 863,378 | $(271,301)$ | 907,415 | 6.52 | 5,914,668 | 922,805 | 635,884 | 17,764 | 18,092,915 |
| 2025 | 18,092,915 | (1,475,412) | (1,777,962) | (4,719,578) | 1,777,962 | $(392,725)$ | 898,077 | 6.67 | 5,991,895 | 879,591 | 696,577 | 16,932 | 19,686,016 |
| 2026 | 19,686,016 | (1,541,637) | $(1,901,593)$ | $(4,735,325)$ | 1,901,593 | (619,678) | 926,103 | 6.83 | 6,324,639 | 969,636 | 757,912 | 18,665 | 21,432,229 |
| 2027 | 21,432,229 | (751,727) | (949,122) | $(4,802,665)$ | 949,122 | $(848,768)$ | 987,763 | 6.99 | 6,904,869 | 1,253,436 | 878,721 | 25,695 | 23,590,081 |
| 2028 | 23,590,081 | $(2,337,681)$ | $(3,021,155)$ | $(4,802,665)$ | 3,021,155 | (1,001,479) | 987,763 | 7.16 | 7,067,757 | 1,263,612 | 967,193 | 25,904 | 25,846,791 |
| 2029 | 25,846,791 | $(1,957,479)$ | $(2,589,470)$ | $(4,748,177)$ | 2,589,470 | $(1,390,953)$ | 987,763 | 7.32 | 7,234,487 | 1,095,357 | 1,059,718 | 22,455 | 28,024,321 |
| 2030 | 28,024,321 | $(2,022,219)$ | $(2,738,220)$ | $(4,418,593)$ | 2,738,220 | (1,731,909) | 992,437 | 7.50 | 7,440,191 | 1,289,689 | 1,148,997 | 26,439 | 30,489,446 |
| 2031 | 30,489,446 | (158,767) | $(220,053)$ | (9,350,480) | 220,053 | (25,365,344) | 498,555 | 7.67 | 3,825,787 | (30,890,038) | 1,250,067 | (849,476) | 0 |
| Total |  | (13,211,47) | $(16,408,869)$ | $(75,540,097)$ | 16,408,869 | $(32,594,788)$ | 16,043,274 |  | 102,938,030 |  | 9,003,618 | $(434,514)$ |  |

Water - Industrial/Office/Institutional Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Industrial/Office/Institutional - GFA Growth |  | 61,144,441 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 2.25\% - 4.10\% | 3.65\%-5.50\% |
| In-year Transactions | 1.13\%-2.05\% | 1.83\%-2.75\% |
| New Debt Term (Years) |  | 20 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2031 |  | \$57,713,111 |
| Discount Rate Applied to Post 2031 Debt Payments |  | 4.10\% |


| Calculated Development Charge per Sqft | $\$ 3.44$ |
| :--- | ---: |


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross Floor Area in Sqft <br> (To mid-yea 2031) | Development Charge (Inflated) pe Sqft | Anticipated Development Charge Revenue | $\begin{aligned} & \text { In Year } \\ & \text { Transactions } \\ & \text { Surplusl } \\ & \text { (Deficict) } \end{aligned}$ | Interest Revenue(Expense) |  | Development |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | $\begin{aligned} & \text { Opening } \\ & \text { Reserve } \\ & \text { Balances } \end{aligned}$ | In-Year |  |
| 2017 | (3,571,413) | (1,734,053) | (1,734,053) | $(12,843,852)$ | 1,734,053 | $(15,823)$ | 5,530,404 | 3.44 | 19,009,165 | 6,149,489 | $(130,357)$ | 69,182 | 2,516,901 |
| 2018 | 2,516,901 | (1,116,858) | $(1,143,205)$ | (12,730,394) | 1,143,205 | $(142,608)$ | 5,530,404 | 3.52 | 19,457,596 | 6,584,594 | 65,439 | 85,600 | 9,252,534 |
| 2019 | 9,252,534 | $(1,009,235)$ | $(1,057,413)$ | $(12,635,152)$ | 1,057,413 | (231,338) | 5,530,404 | 3.60 | 19,916,607 | 7,050,117 | 263,697 | 100,464 | 16,666,813 |
| 2020 | 16,666,813 | $(391,253)$ | $(419,601)$ | $(12,574,854)$ | 419,601 | $(308,717)$ | 5,548,360 | 3.69 | 20,452,635 | 7,569,065 | 516,671 | 117,321 | 24,869,869 |
| 2021 | 24,869,869 | $(608,992)$ | (668,523) | $(12,034,475)$ | 668,523 | $(345,885)$ | 4,668,523 | 3.77 | 17,615,310 | 5,234,951 | 833,141 | 87,685 | 31,025,646 |
| 2022 | 31,025,646 | (561,717) | (631,173) | $(12,465,834)$ | 631,173 | $(400,988)$ | 3,521,469 | 3.86 | 13,600,689 | 733,867 | 1,116,923 | 13,210 | 32,889,646 |
| 2023 | 32,889,646 | (472,750) | (543,737) | $(12,463,254)$ | 543,737 | (453,322) | 3,521,469 | 3.95 | 13,921,533 | 1,004,957 | 1,266,251 | 19,345 | 35,180,199 |
| 2024 | 35,180,199 | (1,935,827) | ( $2,279,028$ ) | $(12,460,693)$ | 2,279,028 | $(522,715)$ | 3,521,469 | 4.05 | 14,249,946 | 1,266,539 | 1,354,438 | 24,381 | 37,825,556 |
| 2025 | 37,825,556 | $(3,894,590)$ | $(4,693,221)$ | $(12,458,096)$ | 4,693,221 | $(749,793)$ | 3,487,932 | 4.14 | 14,447,191 | 1,239,302 | 1,456,284 | 23,857 | 40,544,999 |
| 2026 | 40,544,999 | $(4,069,403)$ | $(5,019,565)$ | (12,499,663) | 5,019,565 | (1,156,448) | 3,605,314 | 4.24 | 15,285,678 | 1,629,566 | 1,560,982 | 31,369 | 43,766,917 |
| 2027 | 43,766,917 | $(1,984,307)$ | (2,505,362) | $(12,677,418)$ | 2,505,362 | (1,555,367) | 3,699,037 | 4.34 | 16,053,008 | 1,820,223 | 1,794,444 | 37,315 | 47,418,898 |
| 2028 | 47,418,898 | $(6,170,691)$ | (7,974,832) | $(12,677,418)$ | 7,974,832 | $(1,849,491)$ | 3,699,037 | 4.44 | 16,431,704 | 1,904,794 | 1,944,175 | 39,048 | 51,306,916 |
| 2029 | 51,306,916 | $(5,167,084)$ | $(6,835,329)$ | $(12,533,587)$ | 6,835,329 | $(2,530,665)$ | 3,699,037 | 4.55 | 16,819,332 | 1,755,080 | 2,103,584 | 35,979 | 55,201,558 |
| 2030 | 55,201,558 | (5,337,978) | (7,227,978) | $(11,663,597)$ | 7,227,978 | $(3,133,336)$ | 3,715,550 | 4.65 | 17,292,963 | 2,496,029 | 2,263,264 | 51,169 | 60,012,020 |
| 2031 | 60,012,020 | $(419,092)$ | $(580,865)$ | $(24,682,118)$ | 580,865 | $(45,008,171)$ | 1,866,032 | 4.76 | 8,889,790 | $(60,800,499)$ | 2,460,493 | $(1,672,014)$ |  |
| Total |  | (34,873,830) | $(43,313,885)$ | (199,400,407) | 43,313,885 | $(58,404,667)$ | 61,144,441 |  | 243,443,148 |  | 18,869,429 | (936,090) |  |

Water - Hotel Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Hotel - GFA Growth |  | 1,484,734 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 2.25\% - 4.10\% | 3.65\%-5.50\% |
| In-year Transactions | 1.13\%-2.05\% | 1.83\%-2.75\% |
| New Debt Term (Years) |  | 20 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2031 |  | \$405,567 |
| Discount Rate Applied to Post 2031 Debt Payments |  | 4.10\% |


| Calculated Development Charge per Sqft | $\$ 0.98$ |
| :--- | ---: |


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross Floor Area in Sqft (To mid-year 2031) | $\begin{gathered} \text { Development } \\ \text { Charge } \\ (\text { inflated) per } \\ \text { Sqft } \end{gathered}$ | Anticipated Development Charge Revenue | In YearTransactionsSurpus(Deficit) | Interest Revenue/(Expense) |  | Development Charge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Balances | In-Year |  |
| 2017 | 0 | (12,186) | $(12,186)$ | (90,258) | 12,186 | (111) | 106,037 | 0.98 | 104,280 | 13,911 | 0 | 157 | 14,068 |
| 2018 | 14,068 | $(7,848)$ | $(8,034)$ | $(89,460)$ | 8,034 | $(1,002)$ | 110,798 | 1.01 | 111,533 | 21,070 | 366 | 274 | 35,778 |
| 2019 | 35,778 | $(7,092)$ | $(7,431)$ | $(88,791)$ | 7,431 | $(1,626)$ | 110,798 | 1.03 | 114,164 | 23,747 | 1,020 | 338 | 60,883 |
| 2020 | 60,883 | $(2,749)$ | $(2,949)$ | (88,367) | 2,949 | $(2,169)$ | 111,000 | 1.05 | 117,070 | 26,533 | 1,887 | 411 | 89,715 |
| 2021 | 89,715 | $(4,280)$ | $(4,698)$ | (84,570) | 4,698 | $(2,431)$ | 102,354 | 1.08 | 110,498 | 23,498 | 3,005 | 394 | 116,612 |
| 2022 | 116,612 | $(3,947)$ | $(4,435)$ | $(87,601)$ | 4,435 | $(2,818)$ | 93,714 | 1.11 | 103,557 | 13,138 | 4,198 | 236 | 134,184 |
| 2023 | 134,184 | $(3,322)$ | $(3,821)$ | $(87,583)$ | 3,821 | $(3,186)$ | 93,714 | 1.13 | 106,000 | 15,231 | 5,166 | 293 | 154,875 |
| 2024 | 154,875 | $(13,604)$ | $(16,015)$ | $(87,565)$ | 16,015 | $(3,673)$ | 93,714 | 1.16 | 108,500 | 17,262 | 5,963 | 332 | 178,432 |
| 2025 | 178,432 | (27,368) | (32,981) | $(87,547)$ | 32,981 | $(5,269)$ | 93,517 | 1.19 | 110,827 | 18,011 | 6,870 | 347 | 203,660 |
| 2026 | 203,660 | (28,597) | $(35,274)$ | $(87,839)$ | 35,274 | (8,127) | 98,863 | 1.21 | 119,926 | 23,960 | 7,841 | 461 | 235,922 |
| 2027 | 235,922 | $(13,944)$ | $(17,606)$ | (89,088) | 17,606 | (10,930) | 104,405 | 1.24 | 129,637 | 29,619 | 9,673 | 607 | 275,821 |
| 2028 | 275,821 | $(43,363)$ | (56,042) | $(89,088)$ | 56,042 | $(12,997)$ | 104,405 | 1.27 | 132,695 | 30,610 | 11,309 | 628 | 318,367 |
| 2029 | 318,367 | $(36,311)$ | $(48,034)$ | $(88,077)$ | 48,034 | $(17,784)$ | 104,405 | 1.30 | 135,825 | 29,964 | 13,053 | 614 | 361,999 |
| 2030 | 361,999 | (37,512) | $(50,793)$ | (81,964) | 50,793 | $(22,019)$ | 104,607 | 1.33 | 139,298 | 35,316 | 14,842 | 724 | 412,880 |
| 2031 | 412,880 | $(2,945)$ | $(4,082)$ | $(173,449)$ | 4,082 | $(316,286)$ | 52,404 | 1.36 | 71,430 | $(418,305)$ | 16,928 | (11,503) | (0) |
| Total |  | $(245,069)$ | $(304,380)$ | $(1,401,246)$ | 304,380 | $(410,427)$ | 1,484,734 |  | 1,715,240 |  | 102,120 | $(5,687)$ |  |

Wastewater - Residential Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Gross Population Growth |  | 395,379 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 2.25\% - 4.10\% | 3.65\% - 5.50\% |
| In-year Transactions | 1.13\% - 2.05\% | 1.83\%-2.75\% |
| New Debt Term (Years) |  | 20 |
| New Debt interest | From 2.85\% to 5.00\% |  |
| Target Reserve Balance 2031 | \$832,209,757 |  |
| Discount Rate Applied to Post 2031 Debt Payments |  | 4.10\% |


| Calculated Development Charge per Capita | $\$ 5,036$ |
| :--- | ---: |


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross <br> Population Growth (To mid-yea 2031) | Development Charge (Inflated) per Capita | Anticipated Development Charge Revenues | $\begin{aligned} & \text { In Year } \\ & \text { Transactions } \\ & \text { Surplus/ } \\ & \text { (Deficit) } \end{aligned}$ | Interest Revenue/(Expense) |  | Development Charge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Resevere Balances | In-Year |  |
| 2017 | $(88,408,703)$ | $(40,327,315)$ | $(40,327,315)$ | (81,464,430) | 40,211,460 | (366,930) | 22,682 | 5,036 | 114,237,865 | 32,290,650 | (3,226,918) | 363,270 | (58,981,701) |
| 2018 | (58,981,701) | $(46,522,470)$ | $(47,619,949)$ | $(72,336,498)$ | 47,619,949 | $(3,518,081)$ | 25,047 | 5,155 | 129,124,812 | 53,270,233 | $(2,359,268)$ | 692,513 | ,378 |
| 2019 | $(7,378,223)$ | $(36,613,917)$ | $(38,361,759)$ | (70,590,392) | 38,361,759 | $(7,153,688)$ | 25,047 | 5,277 | 132,170,904 | 54,426,824 | (313,574) | 775,582 | 47,510,60 |
| 2020 | 47,510,609 | (56,519,962) | $(60,615,032)$ | $(72,175,077)$ | 60,615,032 | (10,471,585) | 25,047 | 5,401 | 135,288,855 | 52,642,192 | 1,472,829 | 815,954 | 102,441,584 |
| 2021 | 102,441,584 | $(58,416,754)$ | $(64,127,168)$ | $(71,796,281)$ | 64,127,168 | $(15,455,508)$ | 25,692 | 5,529 | 142,046,376 | 54,794,587 | 3,431,793 | 917,809 | 161,585,7 |
| 2022 | 161,585,774 | $(67,937,388)$ | $(76,337,800)$ | $(72,776,581)$ | 76,337,800 | $(20,938,662)$ | 26,445 | 5,659 | 149,655,790 | 55,940,547 | 5,817,088 | 1,006,930 | 224,350,339 |
| 2023 | 224,350,339 | $(65,005,246)$ | $(74,766,209)$ | $(72,76,581)$ | 74,766,209 | $(27,386,346)$ | 26,445 | 5,793 | 153,186,214 | 53,023,288 | 8,637,488 | 1,020,698 | 287,031,813 |
| 2024 | 287,031,813 | $(70,306,683)$ | $(82,771,290)$ | $(72,776,581)$ | 82,771,290 | $(33,901,477)$ | 26,552 | 5,929 | 157,437,320 | 50,759,262 | 11,050,725 | 977,116 | 349,818,916 |
| 2025 | 349,818,916 | (66,939,277) | $(80,665,957)$ | (72,776,581) | 80,665,957 | $(40,970,223)$ | 26,552 | 6,069 | 161,151,313 | 47,404,509 | 13,468,028 | 912,537 | 411,603,990 |
| 2026 | 411,603,990 | $(61,475,878)$ | (75,829,845) | $(73,204,617)$ | 75,829,845 | $(47,822,628)$ | 28,595 | 6,212 | 177,641,606 | 56,614,361 | 15,846,754 | 1,089,826 | 485,154,931 |
| 2027 | 485,154,931 | $(61,521,192)$ | $(77,675,907)$ | (74,310,433) | 77,675,907 | (54,396,660) | 30,422 | 6,359 | 193,453,080 | 64,745,987 | 19,891,352 | 1,327,293 | 571,119,563 |
| 2028 | 571,119,563 | $(42,708,303)$ | $(55,195,041)$ | (74,310,433) | 55,195,041 | $(60,874,883)$ | 30,530 | 6,509 | 198,716,400 | 63,531,084 | 23,415,902 | 1,302,387 | 659,368,936 |
| 2029 | 659,368,936 | $(40,763,436)$ | (53,924,322) | (71,498,230) | 23,523,750 | $(65,262,356)$ | 30,530 | 6,663 | 203,404,179 | 36,243,021 | 27,034,126 | 742,982 | 723,389,066 |
| 2030 | 723,389,066 | (35,258,246) | $(47,742,017)$ | (58,278,690) | 25,358,220 | $(67,343,089)$ | 30,530 | 6,820 | 208,202,543 | 60,196,966 | 29,658,952 | 1,234,038 | 814,479,022 |
| 2031 | 814,479,022 | $(1,819,170)$ | $(2,521,387)$ | (206,361,619) | 2,521,387 | (725,375,638) | 15,265 | 6,981 | 106,557,051 | (825,180,206) | 33,393,640 | (22,692,456) |  |
| Total |  | (752,135,237) | (878,480,998) | (1,217,433,023) | 825,580,774 | (1,181,237,755) | 395,379 |  | 2,362,274,308 |  | 187,218,917 | $(9,513,520)$ |  |

Wastewater - Retail Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Retail - GFA Growth |  | 16,043,274 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 2.25\% - 4.10\% | 3.65\% - 5.50\% |
| In-year Transactions | 1.13\% - 2.05\% | 1.83\%-2.75\% |
| New Debt Term (Years) |  | 20 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2031 |  | \$69,882,795 |
| Discount Rate Applied to Post 2031 Debt Payments |  | 4.10\% |


| Calculated Development Charge per Sqft | $\$ 10.67$ |
| :--- | ---: |


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross Floor Area in Sqft <br> (To mid-year 2031) | $\begin{gathered} \text { Development } \\ \text { Charge } \\ \text { (Inflated) } \\ \text { Sqftr } \end{gathered}$ | Anticipated Development Charge Revenues | $\begin{aligned} & \text { In Year } \\ & \text { Transactions } \\ & \text { Surplusl/ } \\ & \text { (Deficit) } \end{aligned}$ | Interest Revenue/(Expense) |  | DevelopmentCharge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | (12,869,445) | (3,386,388) | (3,386,388) | $(6,840,778)$ | 3,376,660 | $(30,812)$ | 1,458,420 | 10.67 | 15,555,495 | 8,674,177 | $(469,735)$ | 97,584 | (4,567,418 |
| 2018 | $(4,567,418)$ | $(3,906,612)$ | $(3,998,770)$ | $(6,074,282)$ | 3,998,770 | $(295,422)$ | 1,453,659 | 10.92 | 15,870,473 | 9,500,769 | $(182,697)$ | 123,510 | 4,874,164 |
| 2019 | 4,874,164 | $(3,074,565)$ | $(3,221,336)$ | $(5,927,657)$ | 3,221,336 | $(600,714)$ | 1,453,659 | 11.18 | 16,244,863 | 9,716,492 | 138,914 | 138,460 | 14,868,030 |
| 2020 | 14,868,030 | (4,746,127) | $(5,090,000)$ | $(6,060,727)$ | 5,090,000 | (879,326) | 1,458,537 | 11.44 | 16,683,878 | 9,743,825 | 460,909 | 151,029 | 25,223,793 |
| 2021 | 25,223,793 | $(4,905,405)$ | (5,384,923) | $(6,028,918)$ | 5,384,923 | $(1,297,839)$ | 1,218,291 | 11.71 | 14,264,514 | 6,937,757 | 844,997 | 116,207 | 33,122,754 |
| 2022 | 33,122,754 | (5,704,877) | $(6,410,281)$ | $(6,111,237)$ | 6,410,281 | (1,758,273) | 907,415 | 11.98 | 10,875,221 | 3,005,711 | 1,192,419 | 54,103 | 37,374,988 |
| 2023 | 37,374,988 | (5,458,658) | (6,278,311) | $(6,111,237)$ | 6,278,311 | $(2,299,702)$ | 907,415 | 12.27 | 11,131,771 | 2,720,832 | 1,438,937 | 52,376 | 41,587,133 |
| 2024 | 41,587,133 | $(5,903,833)$ | (6,950,518) | $(6,111,237)$ | 6,950,518 | $(2,846,794)$ | 907,415 | 12.56 | 11,394,373 | 2,436,342 | 1,601,105 | 46,900 | 45,671,479 |
| 2025 | 45,671,479 | $(5,621,063)$ | (6,773,728) | $(6,111,237)$ | 6,773,728 | $(3,440,375)$ | 898,077 | 12.85 | 11,543,146 | 1,991,535 | 1,758,352 | 38,337 | 49,459,702 |
| 2026 | 49,459,702 | $(5,162,288)$ | (6,367,627) | $(6,147,180)$ | 6,367,627 | (4,015,789) | 926,103 | 13.16 | 12,184,164 | 2,021,195 | 1,904,199 | 38,908 | 53,424,004 |
| 2027 | 53,424,004 | $(5,166,093)$ | $(6,522,646)$ | $(6,240,038)$ | 6,522,646 | $(4,567,828)$ | 987,763 | 13.47 | 13,301,955 | 2,494,089 | 2,190,384 | 51,129 | 58,159,606 |
| 2028 | 58,159,606 | $(3,586,326)$ | $(4,634,870)$ | $(6,240,038)$ | 4,634,870 | $(5,111,821)$ | 987,763 | 13.78 | 13,615,752 | 2,263,893 | 2,384,544 | 46,410 | 62,854,453 |
| 2029 | 62,854,453 | $(3,423,011)$ | $(4,528,164)$ | $(6,003,890)$ | 1,975,350 | $(5,480,248)$ | 987,763 | 14.11 | 13,936,951 | $(100,001)$ | 2,577,033 | $(2,750)$ | 65,328,734 |
| 2030 | 65,328,734 | $(2,960,726)$ | $(4,009,020)$ | $(4,893,812)$ | 2,129,395 | $(5,654,972)$ | 992,437 | 14.44 | 14,333,232 | 1,904,822 | 2,678,478 | 39,049 | 69,951,083 |
| 2031 | 69,951,083 | (152,760) | (211,727) | $(17,328,716)$ | 211,727 | $(60,911,659)$ | 498,555 | 14.78 | 7,370,226 | (70,870,149) | 2,867,994 | $(1,948,929)$ |  |
| Total |  | (63,158,731) | (73,768,310) | (102,230,983) | 69,326,142 | (99,191,574) | 16,043,274 |  | 198,306,014 |  | 21,385,833 | (957,677) |  |


| Assumptions |  |  |
| :---: | :---: | :---: |
| Industrial/Office/Institutional - GFA Growth |  | 61,144,441 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 2.25\% - 4.10\% | 3.65\% - 5.50\% |
| In-year Transactions | 1.13\%-2.05\% | 1.83\%-2.75\% |
| New Debt Term (Years) |  | 20 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2031 |  | \$184,467,035 |
| Discount Rate Applied to Post 2031 Debt Payments |  | 4.10\% |


| Calculated Development Charge per Sqft | $\$ 7.02$ |
| :--- | ---: |


| Year | Development <br> Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross Floor Area in Sqft <br> (To mid-year 2031) | Development Charge (Inflated) per Sqft | Anticipated Development Charge Revenues | In Year Transactions Surplus/ (Deficit) | Interest Revenue/(Expense) |  | Development Charge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | $(13,629,509)$ | $(8,938,925)$ | (8,938,925) | $(18,057,349)$ | 8,913,244 | $(81,333)$ | 5,530,404 | 7.02 | 38,838,218 | 20,673,855 | $(497,477)$ | 232,581 | 6,779,450 |
| 2018 | 6,779,450 | $(10,312,138)$ | $(10,555,405)$ | $(16,034,058)$ | 10,555,405 | $(779,815)$ | 5,530,404 | 7.19 | 39,754,423 | 22,940,550 | 176,266 | 298,227 | 30,194,493 |
| 2019 | 30,194,493 | $(8,115,815)$ | (8,503,241) | $(15,647,017)$ | 8,503,241 | $(1,585,682)$ | 5,530,404 | 7.36 | 40,692,241 | 23,459,543 | 860,543 | 334,298 | 54,848,877 |
| 2020 | 54,848,877 | $(12,528,175)$ | $(13,435,886)$ | $(15,998,277)$ | 13,435,886 | $(2,321,124)$ | 5,548,360 | 7.53 | 41,787,418 | 23,468,016 | 1,700,315 | 363,754 | 80,380,963 |
| 2021 | 80,380,963 | $(12,948,617)$ | $(14,214,383)$ | $(15,914,314)$ | 14,214,383 | $(3,425,857)$ | 4,668,523 | 7.71 | 35,990,391 | 16,650,220 | 2,692,762 | 278,891 | 100,002,836 |
| 2022 | 100,002,836 | $(15,058,954)$ | $(16,920,984)$ | $(16,131,606)$ | 16,920,984 | $(4,641,249)$ | 3,521,469 | 7.89 | 27,787,992 | 7,015,136 | 3,600,102 | 126,272 | 110,744,347 |
| 2023 | 110,744,347 | $(14,409,018)$ | $(16,572,626)$ | $(16,131,606)$ | 16,572,626 | $(6,070,438)$ | 3,521,469 | 8.08 | 28,443,519 | 6,241,474 | 4,263,657 | 120,148 | 121,369,627 |
| 2024 | 121,369,627 | $(15,584,130)$ | $(18,347,026)$ | $(16,131,606)$ | 18,347,026 | (7,514,578) | 3,521,469 | 8.27 | 29,114,510 | 5,468,326 | 4,672,731 | 105,265 | 131,615,948 |
| 2025 | 131,615,948 | $(14,837,714)$ | $(17,880,360)$ | $(16,131,606)$ | 17,880,360 | $(9,081,431)$ | 3,487,932 | 8.46 | 29,517,507 | 4,304,470 | 5,067,214 | 82,861 | 141,070,494 |
| 2026 | 141,070,494 | $(13,626,700)$ | $(16,808,391)$ | $(16,226,484)$ | 16,808,391 | $(10,600,330)$ | 3,605,314 | 8.66 | 31,230,646 | 4,403,831 | 5,431,214 | 84,774 | 150,990,312 |
| 2027 | 150,990,312 | $(13,636,745)$ | $(17,217,587)$ | $(16,471,599)$ | 17,217,587 | $(12,057,526)$ | 3,699,037 | 8.87 | 32,798,403 | 4,269,278 | 6,190,603 | 87,520 | 161,537,714 |
| 2028 | 161,537,714 | $(9,466,693)$ | $(12,234,494)$ | $(16,471,599)$ | 12,234,494 | $(13,493,484)$ | 3,699,037 | 9.08 | 33,572,127 | 3,607,044 | 6,623,046 | 73,944 | 171,841,748 |
| 2029 | 171,841,748 | $(9,035,595)$ | $(11,952,828)$ | $(15,848,248)$ | 5,214,258 | $(14,466,008)$ | 3,699,037 | 9.29 | 34,364,103 | $(2,688,723)$ | 7,045,512 | $(73,940)$ | 176,124,597 |
| 2030 | 176,124,597 | $(7,815,318)$ | $(10,582,462)$ | $(12,918,014)$ | 5,620,885 | $(14,927,222)$ | 3,715,550 | 9.51 | 35,331,793 | 2,524,980 | 7,221,108 | 51,762 | 185,922,447 |
| 2031 | 185,922,447 | $(403,236)$ | $(558,889)$ | $(45,741,973)$ | 558,889 | $(160,786,259)$ | 1,866,032 | 9.73 | 18,163,007 | $(188,365,224)$ | 7,622,820 | $(5,180,044)$ | 0 |
| Total |  | (166,717,773) | $(194,723,486)$ | $(269,855,356)$ | 182,997,659 | $(261,832,338)$ | 61,144,441 |  | 497,386,297 |  | 62,670,417 | $(3,013,684)$ |  |

Table 11-10
Wastewater - Hotel Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Hotel - GFA Growth |  | 1,484,734 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 2.25\% - 4.10\% | 3.65\%-5.50\% |
| In-year Transactions | 1.13\%-2.05\% | 1.83\%-2.75\% |
| New Debt Term (Years) |  | 20 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2031 |  | \$1,296,305 |
| Discount Rate Applied to Post 2031 Debt Payments |  | 4.10\% |


| Calculated Development Charge per Sqft | $\$ 1.98$ |
| :--- | ---: |


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross Floor Area in Sqft (To mid-year 2031) | Development Charge <br> (Inflated) per Sqft | Anticipated Development Charge Revenues | $\begin{aligned} & \text { In Year } \\ & \text { Transactions } \\ & \text { Surplus/ } \\ & \text { (Deficit) } \end{aligned}$ | Interest Revenue/(Expense) |  | DevelopmentCharge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening <br> Reserve <br> Balances | In-Year |  |
| 2017 | 0 | (62,816) | $(62,816)$ | $(126,894)$ | 62,636 | (572) | 106,037 | 1.98 | 209,590 | 81,943 | 0 | 922 | 82,865 |
| 2018 | 82,865 | $(72,466)$ | $(74,176)$ | $(112,676)$ | 74,176 | $(5,480)$ | 110,798 | 2.02 | 224,167 | 106,011 | 2,154 | 1,378 | 192,409 |
| 2019 | 192,409 | (57,032) | $(59,755)$ | $(109,956)$ | 59,755 | $(11,143)$ | 110,798 | 2.07 | 229,455 | 108,356 | 5,484 | 1,544 | 307,792 |
| 2020 | 307,792 | $(88,039)$ | (94,418) | (112,425) | 94,418 | $(16,311)$ | 111,000 | 2.12 | 235,296 | 106,560 | 9,542 | 1,652 | 425,545 |
| 2021 | 425,545 | $(90,994)$ | $(99,889)$ | $(111,835)$ | 99,889 | (24,075) | 102,354 | 2.17 | 222,087 | 86,178 | 14,256 | 1,443 | 527,423 |
| 2022 | 527,423 | (105,824) | $(118,909)$ | $(113,362)$ | 118,909 | (32,615) | 93,714 | 2.22 | 208,136 | 62,159 | 18,987 | 1,119 | 609,688 |
| 2023 | 609,688 | $(101,256)$ | $(116,461)$ | $(113,362)$ | 116,461 | $(42,659)$ | 93,714 | 2.27 | 213,046 | 57,026 | 23,473 | 1,098 | 691,284 |
| 2024 | 691,284 | (109,514) | (128,930) | $(113,362)$ | 128,930 | $(52,807)$ | 93,714 | 2.33 | 218,072 | 51,903 | 26,614 | 999 | 770,801 |
| 2025 | 770,801 | $(104,269)$ | (125,651) | (113,362) | 125,651 | (63,818) | 93,517 | 2.38 | 222,748 | 45,569 | 29,676 | 877 | 846,923 |
| 2026 | 846,923 | $(95,759)$ | (118,118) | (114,028) | 118,118 | $(74,492)$ | 98,863 | 2.44 | 241,036 | 52,516 | 32,607 | 1,011 | 933,056 |
| 2027 | 933,056 | $(95,829)$ | $(120,993)$ | $(115,751)$ | 120,993 | (84,732) | 104,405 | 2.50 | 260,553 | 60,071 | 38,255 | 1,231 | 1,032,613 |
| 2028 | 1,032,613 | $(6,525)$ | (85,975) | $(115,751)$ | 85,975 | (94,823) | 104,405 | 2.55 | 266,700 | 56,126 | 42,337 | 1,151 | 1,132,228 |
| 2029 | 1,132,228 | $(63,496)$ | $(83,996)$ | $(111,370)$ | 36,642 | $(101,657)$ | 104,405 | 2.61 | 272,991 | 12,610 | 46,421 | 259 | 1,191,518 |
| 2030 | 1,191,518 | (54,921) | $(74,366)$ | $(90,779)$ | 39,500 | $(104,898)$ | 104,607 | 2.68 | 279,971 | 49,428 | 48,852 | 1,013 | 1,290,811 |
| 2031 | 1,290,811 | $(2,834)$ | $(3,927)$ | (321,442) | 3,927 | $(1,129,893)$ | 52,404 | 2.74 | 143,564 | (1,307,771) | 52,923 | (35,964) | 0 |
| Total |  | (1,171,575) | $(1,368,380)$ | $(1,896,354)$ | 1,285,979 | $(1,839,974)$ | 1,484,734 |  | 3,447,413 |  | 391,582 | $(20,267)$ |  |

Roads - Residential Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Gross Population Growth |  | 395,379 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - 3.60\% | 2.85\%-5.00\% |
| In-year Transactions | 0.73\% - 1.80\% | 1.43\%-2.50\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2031 |  | \$497,641,603 |
| Discount Rate Applied to Post 2031 Debt Payments |  | 3.60\% |


| Calculated Development Charge per Capita | $\$ 3,795$ |
| :--- | ---: |


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross <br> Population Growth (To mid-year 2031) | Development Charge (Inflated) per Capita | Anticipated Development Charge Revenues | $\begin{aligned} & \text { In Year } \\ & \text { Transactions } \\ & \text { Surplus/ } \\ & \text { (Deficit) } \end{aligned}$ | Interest Revenue/(Expense) |  | DevelopmentCharge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | 200,129,816 | (101,543,304) | (101,543,304) | $(23,840,009)$ | 53,724,063 | $(382,784)$ | 22,682 | 3,795 | 86,077,826 | 14,035,791 | 2,901,882 | 101,759 | 217,169,249 |
| 2018 | 217,169,249 | (119,577,302) | (122,398,166) | $(21,800,408)$ | 67,938,848 | $(7,074,236)$ | 25,047 | 3,884 | 97,295,088 | 13,961,125 | 4,234,800 | 136,121 | 235,501,296 |
| 2019 | 235,501,296 | (109,222,648) | (114,436,620) | $(21,731,464)$ | 65,180,008 | $(15,540,365)$ | 25,047 | 3,976 | 99,590,307 | 13,061,867 | 5,534,280 | 153,477 | 254,250,920 |
| 2020 | 254,250,920 | (108,877,906) | $(116,766,493)$ | $(19,282,826)$ | 66,708,564 | (23,831,880) | 25,047 | 4,070 | 101,939,672 | 8,767,037 | 6,610,524 | 113,971 | 269,742,452 |
| 2021 | 269,742,452 | $(106,794,026)$ | (117,233,463) | $(19,282,826)$ | 62,821,725 | (32,359,955) | 25,692 | 4,166 | 107,031,441 | 976,923 | 7,687,660 | 13,921 | 278,420,956 |
| 2022 | 278,420,956 | (139,244,642) | ( $156,462,148$ ) | $(19,282,826)$ | 87,106,956 | (40,797,133) | 26,445 | 4,264 | 112,765,107 | (16,670,044) | 8,631,050 | $(375,076)$ | 270,006,885 |
| 2023 | 270,006,885 | (119,668,314) | $(137,637,294)$ | $(19,282,826)$ | 63,989,780 | (51,973,612) | 26,445 | 4,365 | 115,425,269 | (29,478,684) | 9,045,231 | $(700,119)$ | 248,873,314 |
| 2024 | 248,873,314 | (90,921,523) | $(107,040,916)$ | (19,282,826) | 53,831,355 | (60,321,913) | 26,552 | 4,468 | 118,628,462 | $(14,185,838)$ | 8,337,256 | $(336,914)$ | 242,687,818 |
| 2025 | 242,687,818 | (97,319,606) | (117,276,127) | $(19,282,826)$ | 53,546,673 | $(67,443,015)$ | 26,552 | 4,573 | 121,426,942 | (29,028,353) | 8,130,042 | $(689,423)$ | 221,100,084 |
| 2026 | 221,100,084 | (72,159,62) | (89,008,128) | $(14,085,325)$ | 43,442,609 | (74,409,835) | 28,595 | 4,681 | 133,852,320 | (208,359) | 7,406,853 | $(4,949)$ | 228,293,629 |
| 2027 | 228,293,629 | (73,556,564) | (92,871,621) | $(6,501,320)$ | 79,894,059 | (80,259,397) | 30,422 | 4,791 | 145,766,209 | 46,027,930 | 8,218,571 | 828,503 | 283,368,633 |
| 2028 | 283,368,633 | (70,124,080) | (90,626,442) | (6,501,320) | 90,626,442 | $(84,397,680)$ | 30,530 | 4,905 | 149,732,102 | 58,833,103 | 10,201,271 | 1,058,996 | 353,462,002 |
| 2029 | 353,462,002 | (72,105,794) | $(95,385,876)$ | (6,501,320) | 95,385,876 | (88,123,390) | 30,530 | 5,020 | 153,264,327 | 58,639,618 | 12,724,632 | 1,055,513 | 425,881,765 |
| 2030 | 425,881,765 | $(5,781,891)$ | $(75,532,403)$ | (6,501,320) | 75,532,403 | (92,353,208) | 30,530 | 5,139 | 156,879,877 | 58,025,350 | 15,331,744 | 1,044,456 | 500,283,315 |
| 2031 | 500,283,315 | (54,521,589) | $(75,567,444)$ | (21,906,975) | 75,567,444 | (564,035,595) | 15,265 | 5,260 | 80,290,360 | (505,652,209) | 18,010,199 | (12,641,305) | (0) |
| Total |  | (1,391,418,810) | (1,609,786,443) | (245,066,413) | 1,035,296,803 | (1,283,303,998) | 395,379 |  | 1,779,965,308 |  | 133,005,994 | (10,241,067) |  |



| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross Floor Area in Sqft (To mid-year 2031) | Charge (Inflated) per Sqft | Anticipated Developmen Charge Revenues | $\begin{aligned} & \text { In Year } \\ & \text { Transactions } \\ & \text { Surplus } \\ & \text { (Deficict) } \end{aligned}$ | Interest Revenue/(Expense) |  | Development Charge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | 29,132,422 | $(18,954,493)$ | $(18,954,493)$ | $(4,450,075)$ | 10,028,356 | (71,452) | 1,458,420 | 17.87 | 26,066,870 | 12,619,206 | 422,420 | 91,489 | 42,265,537 |
| 2018 | 42,265,537 | $(22,320,794)$ | (22,847,348) | $(4,069,354)$ | 12,681,746 | $(1,320,506)$ | 1,453,659 | 18.29 | 26,594,689 | 11,039,227 | 824,178 | 107,632 | 54,236,574 |
| 2019 | 54,236,574 | $(20,387,951)$ | (21,361,213) | $(4,056,485)$ | 12,166,770 | (2,900,829) | 1,453,659 | 18.73 | 27,222,066 | 11,070,309 | 1,274,559 | 130,076 | 66,711,519 |
| 2020 | 66,711,519 | $(20,323,600)$ | $(21,796,117)$ | (3,599,412) | 12,452,096 | $(4,448,557)$ | 1,458,537 | 19.17 | 27,957,738 | 10,565,749 | 1,734,499 | 137,355 | 79,149,122 |
| 2021 | 79,149,122 | $(19,934,615)$ | $(21,883,283)$ | (3,599,412) | 11,726,563 | $(6,040,443)$ | 1,218,291 | 19.62 | 23,903,529 | 4,106,954 | 2,255,750 | 58,524 | 85,570,350 |
| 2022 | 85,570,350 | $(25,991,981)$ | (29,205,872) | (3,599,412) | 16,259,745 | (7,615,362) | 907,415 | 20.08 | 18,223,976 | (5,936,924) | 2,652,681 | $(133,581)$ | 82,152,526 |
| 2023 | 82,152,526 | (22,337,783) | $(25,691,947)$ | (3,599,412) | 11,944,597 | (9,701,610) | 907,415 | 20.56 | 18,653,885 | $(8,394,886)$ | 2,752,110 | (199,369) | 76,310,781 |
| 2024 | 76,310,781 | $(16,971,788)$ | $(19,980,700)$ | (3,599,412) | 10,048,383 | (11,259,938) | 907,415 | 21.04 | 19,093,936 | $(5,697,731)$ | 2,556,411 | (135,321) | 73,034,140 |
| 2025 | 73,034,140 | $(18,166,080)$ | $(21,891,247)$ | (3,599,412) | 9,995,243 | $(12,589,192)$ | 898,077 | 21.54 | 19,343,241 | (8,741,367) | 2,446,644 | $(207,607)$ | 66,531,810 |
| 2026 | 66,531,810 | $(13,469,613)$ | $(16,614,625)$ | $(2,629,225)$ | 8,109,177 | $(13,889,648)$ | 926,103 | 22.05 | 20,417,416 | $(4,606,905)$ | 2,228,816 | (109,414) | 64,044,307 |
| 2027 | 64,044,307 | (13,730,373) | (17,335,801) | $(1,213,563)$ | 14,913,356 | (14,981,551) | 987,763 | 22.57 | 22,290,536 | 3,672,976 | 2,305,595 | 66,114 | 70,088,991 |
| 2028 | 70,088,991 | $(13,089,651)$ | $(16,916,707)$ | (1,213,563) | 16,916,707 | (15,754,020) | 987,763 | 23.10 | 22,816,376 | 5,848,793 | 2,523,204 | 105,278 | 78,566,266 |
| 2029 | 78,566,266 | (13,459,566) | (17,805,122) | $(1,213,563)$ | 17,805,122 | (16,449,476) | 987,763 | 23.64 | 23,354,621 | 5,691,581 | 2,828,386 | 102,448 | 87,188,681 |
| 2030 | 87,188,681 | (10,412,479) | $(14,099,191)$ | $(1,213,563)$ | 14,099,191 | (17,239,032) | 992,437 | 24.20 | 24,018,681 | 5,566,086 | 3,138,793 | 100,190 | 95,993,749 |
| 2031 | 95,993,749 | $(10,177,225)$ | $(14,105,732)$ | $(4,089,246)$ | 14,105,732 | $(105,285,217)$ | 498,555 | 24.77 | 12,350,538 | (97,023,926) | 3,455,775 | (2,425,598) | 0 |
| Total |  | (259,727,991) | $(300,489,397)$ | $(45,745,110)$ | 193,252,784 | (239,546,833) | 16,043,274 |  | 332,308,099 |  | 33,399,820 | $(2,311,784)$ |  |

Roads - Industrial/Office/Institutional Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Industrial/Office/Institutional - GFA Growth |  | 61,144,441 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - 3.60\% | 2.85\% - 5.00\% |
| In-year Transactions | 0.73\% - 1.80\% | 1.43\%-2.50\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2031 |  | \$103,595,398 |
| Discount Rate Applied to Post 2031 Debt Payments |  | 3.60\% |


\section*{| Calculated Development Charge per Sqft | $\$ 5.26$ |
| :--- | ---: |}


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross <br> Floor Area in Sqft <br> (To mid-year <br> 2031) | Development Charge (Inflated) per Sqft | Anticipated Development Charge Revenues | $\begin{aligned} & \text { In Year } \\ & \text { Transactions } \\ & \text { Surpfus/ } \\ & \text { (Deficict) } \end{aligned}$ | Interest Revenue(Expense) |  | DevelopmentCharge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | 30,852,971 | (21,138,544) | (21,138,544) | $(4,962,839)$ | 11,183,883 | $(79,685)$ | 5,530,404 | 5.26 | 29,068,847 | 14,071,662 | 447,368 | 102,020 | 45,474,021 |
| 2018 | 45,474,021 | $(24,892,730)$ | (25,479,957) | $(4,538,250)$ | 14,143,014 | $(1,472,663)$ | 5,530,404 | 5.38 | 29,754,590 | 12,406,734 | 886,743 | 120,966 | 58,888,464 |
| 2019 | 58,888,464 | $(22,737,174)$ | (23,822,580) | $(4,523,898)$ | 13,568,698 | $(3,235,080)$ | 5,530,404 | 5.51 | 30,456,510 | 12,443,650 | 1,383,879 | 146,213 | 72,862,206 |
| 2020 | 72,862,206 | $(22,665,408)$ | $(24,307,596)$ | $(4,014,158)$ | 13,886,902 | $(4,961,147)$ | 5,548,360 | 5.64 | 31,276,205 | 11,880,206 | 1,894,417 | 154,443 | 86,791,272 |
| 2021 | 86,791,272 | $(22,231,601)$ | $(24,404,807)$ | $(4,014,158)$ | 13,077,768 | $(6,736,459)$ | 4,668,523 | 5.77 | 26,937,363 | 4,859,707 | 2,473,551 | 69,251 | 94,193,781 |
| 2022 | 94,193,781 | $(28,986,933)$ | (32,571,148) | $(4,014,158)$ | 18,133,290 | (8,492,850) | 3,521,469 | 5.91 | 20,798,197 | $(6,146,669)$ | 2,920,007 | (138,300) | 90,828,820 |
| 2023 | 90,828,820 | (24,911,676) | (28,652,328) | $(4,014,158)$ | 13,320,925 | $(10,819,487)$ | 3,521,469 | 6.05 | 21,288,832 | $(8,876,215)$ | 3,042,765 | (210,810) | 84,784,560 |
| 2024 | 84,784,560 | (18,927,379) | $(22,282,997)$ | $(4,014,158)$ | 11,206,219 | (12,557,376) | 3,521,469 | 6.19 | 21,791,042 | $(5,857,270)$ | 2,840,283 | $(139,110)$ | 81,628,463 |
| 2025 | 81,628,463 | $(20,259,285)$ | (24,413,688) | $(4,014,158)$ | 11,146,956 | $(14,039,795)$ | 3,487,932 | 6.33 | 22,092,670 | $(9,228,016)$ | 2,734,553 | (219,165) | 74,915,835 |
| 2026 | 74,915,835 | $(15,021,663)$ | $(18,529,063)$ | $(2,932,180)$ | 9,043,565 | $(15,490,097)$ | 3,605,314 | 6.48 | 23,374,885 | $(4,532,889)$ | 2,509,680 | (107,656) | 72,784,970 |
| 2027 | 72,784,970 | $(15,312,469)$ | (19,333,336) | $(1,353,397)$ | 16,631,762 | (16,707,816) | 3,699,037 | 6.64 | 24,548,288 | 3,785,501 | 2,620,259 | 68,139 | 79,258,869 |
| 2028 | 79,258,869 | $(14,597,919)$ | (18,865,951) | (1,353,397) | 18,865,951 | $(17,569,293)$ | 3,699,037 | 6.79 | 25,127,390 | 6,204,699 | 2,853,319 | 111,685 | 88,428,572 |
| 2029 | 88,428,572 | $(15,010,458)$ | (19,856,736) | $(1,353,397)$ | 19,856,736 | (18,344,884) | 3,699,037 | 6.95 | 25,720,152 | 6,021,871 | 3,183,429 | 108,394 | 97,742,265 |
| 2030 | 97,742,265 | $(11,612,267)$ | (15,723,784) | $(1,353,397)$ | 15,723,784 | $(19,225,417)$ | 3,715,550 | 7.12 | 26,444,429 | 5,865,615 | 3,518,722 | 105,581 | 107,232,182 |
| 2031 | 107,232,182 | $(11,349,907)$ | (15,731,079) | $(4,560,434)$ | 15,731,079 | (117,416,814) | 1,866,032 | 7.29 | 13,594,282 | (108,382,966) | 3,860,359 | $(2,709,574)$ | 0 |
| Total |  | (289,655,415) | (335,113,595) | (51,016,138) | 215,520,534 | (267,148,862) | 61,144,441 |  | 372,273,681 |  | 37,169,335 | (2,537,926) |  |

Table 11-14
Roads - Hotel Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Hotel - GFA Growth |  | 1,484,734 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - 3.60\% | 2.85\% - 5.00\% |
| In-year Transactions | 0.73\% - 1.80\% | 1.43\%-2.50\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2031 |  | \$1,599,691 |
| Discount Rate Applied to Post 2031 Debt Payments |  | 3.60\% |


| Calculated Development Charge per Sqft | $\$ 3.69$ |
| :--- | ---: |


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross Floor Area in Sqft <br> (To mid-year 2031) | $\begin{aligned} & \text { Development } \\ & \text { Charge } \\ & \text { (Inflated) per } \\ & \text { Sqft } \end{aligned}$ | Anticipated Development Charge Revenues | $\begin{aligned} & \text { In Year } \\ & \text { Transactions } \\ & \text { Surpfus/ } \\ & \text { (Deficict) } \end{aligned}$ | Interest Revenue/(Expense) |  | DevelopmentCharge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | $\begin{aligned} & \text { Opening } \\ & \text { Reserve } \\ & \text { Balances } \end{aligned}$ | In-Year |  |
| 2017 | 0 | $(326,415)$ | (326,415) | (76,635) | 172,698 | $(1,230)$ | 106,037 | 3.69 | 390,942 | 159,360 | 0 | 1,155 | 160,515 |
| 2018 | 160,515 | $(384,387)$ | (393,454) | $(70,078)$ | 218,392 | (22,74) | 110,798 | 3.77 | 418,133 | 150,252 | 3,130 | 1,465 | 315,362 |
| 2019 | 315,362 | $(351,101)$ | $(367,862)$ | $(69,857)$ | 209,524 | $(49,955)$ | 110,798 | 3.86 | 427,996 | 149,847 | 7,411 | 1,761 | 474,381 |
| 2020 | 474,381 | $(349,993)$ | $(375,351)$ | $(61,985)$ | 214,438 | $(76,609)$ | 111,000 | 3.95 | 438,891 | 139,383 | 12,334 | 1,812 | 627,910 |
| 2021 | 627,910 | $(343,294)$ | $(376,852)$ | $(61,985)$ | 201,943 | $(104,022)$ | 102,354 | 4.05 | 414,253 | 73,336 | 17,895 | 1,045 | 720,187 |
| 2022 | 720,187 | $(447,608)$ | (502,954) | (61,985) | 280,009 | (131,144) | 93,714 | 4.14 | 388,231 | $(27,844)$ | 22,326 | (626) | 714,042 |
| 2023 | 714,042 | (384,679) | $(442,441)$ | $(61,985)$ | 205,698 | (167,071) | 93,714 | 4.24 | 397,389 | $(68,411)$ | 23,920 | $(1,625)$ | 667,927 |
| 2024 | 667,927 | (292,271) | $(344,088)$ | (61,985) | 173,043 | (193,907) | 93,714 | 4.34 | 406,764 | $(20,174)$ | 22,376 | (479) | 669,650 |
| 2025 | 669,650 | $(312,838)$ | $(376,989)$ | $(61,985)$ | 172,128 | $(216,799)$ | 93,517 | 4.44 | 415,486 | (68,159) | 22,433 | $(1,619)$ | 622,305 |
| 2026 | 622,305 | (231,960) | (286,121) | $(45,278)$ | 139,648 | $(239,194)$ | 98,863 | 4.55 | 449,598 | 18,654 | 20,847 | 312 | 662,119 |
| 2027 | 662,119 | (236,451) | $(298,540)$ | $(20,899)$ | 256,823 | (257,997) | 104,405 | 4.65 | 486,003 | 165,390 | 23,836 | 2,977 | 854,323 |
| 2028 | 854,323 | (225,417) | (291,323) | $(20,899)$ | 291,323 | $(271,300)$ | 104,405 | 4.76 | 497,468 | 205,269 | 30,756 | 3,695 | 1,094,043 |
| 2029 | 1,094,043 | (231,787) | $(306,622)$ | $(20,899)$ | 306,622 | (283,277) | 104,405 | 4.88 | 509,204 | 205,028 | 39,386 | 3,691 | 1,342,147 |
| 2030 | 1,342,147 | (179,313) | $(242,802)$ | $(20,899)$ | 242,802 | (296,873) | 104,607 | 4.99 | 522,223 | 204,451 | 48,317 | 3,680 | 1,598,596 |
| 2031 | 1,598,596 | (175,262) | (242,915) | $(70,421)$ | 242,915 | $(1,813,117)$ | 52,404 | 5.11 | 267,787 | (1,615,751) | 57,549 | $(40,394)$ | 0 |
| Total |  | $(4,472,777)$ | $(5,174,729)$ | (787,777) | 3,328,007 | $(4,125,237)$ | 1,484,734 |  | 6,430,369 |  | 352,517 | $(23,150)$ |  |

Transit - Residential Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Gross Population Growth |  | 270,120 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - 3.60\% | 2.85\% - 5.00\% |
| In-year Transactions | 0.73\% - 1.80\% | 1.43\%-2.50\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest | From 2.85\% to 5.00\% |  |
| Target Reserve Balance 2026 | \$58,523,130 |  |
| Discount Rate Applied to Post 2026 Debt Payments |  | 3.35\% |


\section*{| Calculated Development Charge per Capita | $\$ 350$ |
| :--- | :--- |}


| Year | DevelopmentCharge ReserveFund OpeningBalance | Development Related Expenditures |  |  |  |  | Annual Gross Population Growth (To mid-year 2031) | Development Charge (Inflated) per Capita | Anticipated Development Charge Revenues | In YearTransactionsSurplus)(Deficit) | Interest Revenue/(Expense) |  | Development <br> Charge Reserve <br> Fund Closing <br> Balance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening <br> Reserve <br> Balances | In-Year Transactions |  |
| 2017 | 27,686,143 | (22,628,917) | $(22,628,917)$ | $(1,378,818)$ | 22,628,917 | $(161,231)$ | 23,738 | 350 | 8,298,758 | 6,758,708 | 401,449 | 49,001 | 34,895,302 |
| 2018 | 34,895,302 | $(7,993,113)$ | $(8,181,673)$ | $(1,281,697)$ | 8,181,673 | $(2,808,573)$ | 26,213 | 358 | 9,380,213 | 5,289,943 | 680,458 | 51,577 | 40,917,280 |
| 2019 | 40,917,280 | (15,783,613) | $(16,537,077)$ | $(1,048,069)$ | 16,537,077 | $(3,909,571)$ | 26,213 | 366 | 9,601,495 | 4,643,855 | 961,556 | 54,565 | 46,577,256 |
| 2020 | 46,577,256 | $(3,429,097)$ | $(3,677,547)$ | $(565,564)$ | 3,677,547 | $(5,880,770)$ | 26,213 | 375 | 9,827,997 | 3,381,663 | 1,211,009 | 43,962 | 51,213,889 |
| 2021 | 51,213,889 | $(26,607,629)$ | $(29,208,604)$ | $(372,362)$ | 29,208,604 | $(6,624,455)$ | 26,888 | 384 | 10,318,894 | 3,322,077 | 1,459,596 | 47,340 | 56,042,902 |
| 2022 | 56,042,902 | (16,452,154) | $(18,486,452)$ | $(185,928)$ | 18,486,452 | (10,299,622) | 27,676 | 393 | 10,871,677 | 386,127 | 1,737,330 | 5,985 | 58,172,343 |
| 2023 | 58,172,343 | $(5,893,917)$ | $(6,778,927)$ | $(183,297)$ | 6,778,927 | $(12,590,806)$ | 27,676 | 402 | 11,128,143 | $(1,645,960)$ | 1,948,773 | $(39,092)$ | 58,436,065 |
| 2024 | 58,436,065 | $(422,503)$ | $(497,408)$ | $(81,266)$ | 497,408 | $(13,413,392)$ | 27,788 | 412 | 11,436,962 | $(2,057,695)$ | 1,957,608 | $(48,870)$ | 58,287,108 |
| 2025 | 58,287,108 | $(6,130,461)$ | $(7,387,584)$ | $(81,266)$ | 7,387,584 | $(13,561,044)$ | 27,788 | 421 | 11,706,764 | $(1,935,546)$ | 1,952,618 | $(45,969)$ | 58,258,210 |
| 2026 | 58,258,210 | $(1,363,913)$ | $(1,682,372)$ | $(627,129)$ | 1,682,372 | $(71,090,615)$ | 29,926 | 431 | 12,904,693 | (58,813,051) | 1,951,650 | $(1,396,810)$ | 0 |
| Total |  | (106,705,316) | $(115,066,560)$ | $(5,805,395)$ | 115,066,560 | (140,340,079) | 270,120 |  | 105,475,595 |  | 14,262,048 | $(1,278,312)$ |  |

Transit - Retail Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Retail - GFA Growth |  | 11,588,993 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - 3.60\% | 2.85\% - 5.00\% |
| In-year Transactions | 0.73\% - 1.80\% | 1.43\%-2.50\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest | From 2.85\% to 5.00\% |  |
| Target Reserve Balance 2026 | \$12,054,946 |  |
| Discount Rate Applied to Post 2026 Debt Payments |  | 3.35\% |


| Calculated Development Charge per Sqft | $\$ 1.82$ |
| :--- | ---: |


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross <br> Floor Area in Sqft <br> (To mid-year <br> 2031) | Development Charge (Inflated) per Sqft | Anticipated Development Charge Revenue |  | Interest Revenue/(Expense) |  | Development Charge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | $\begin{gathered} \text { Additional Debt } \\ \text { Payments } \end{gathered}$ |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | 4,030,206 | $(4,661,240)$ | $(4,661,240)$ | $(284,017)$ | 4,661,240 | $(33,211)$ | 1,458,420 | 1.82 | 2,654,118 | 2,336,889 | 58,438 | 16,942 | 6,442,476 |
| 2018 | 6,442,476 | $(1,646,469)$ | $(1,685,310)$ | $(264,012)$ | 1,685,310 | $(578,527)$ | 1,453,659 | 1.86 | 2,707,860 | 1,865,322 | 125,628 | 18,187 | 8,451,613 |
| 2019 | 8,451,613 | $(3,251,203)$ | $(3,406,406)$ | $(215,888)$ | 3,406,406 | (805,317) | 1,453,659 | 1.91 | 2,771,739 | 1,750,535 | 198,613 | 20,569 | 10,421,329 |
| 2020 | 10,421,329 | $(706,346)$ | $(757,523)$ | $(116,498)$ | 757,523 | $(1,211,356)$ | 1,458,537 | 1.95 | 2,846,645 | 1,518,790 | 270,955 | 19,744 | 12,230,818 |
| 2021 | 12,230,818 | $(5,480,799)$ | $(6,016,564)$ | $(76,701)$ | 6,016,564 | $(1,364,545)$ | 1,218,291 | 2.00 | 2,433,847 | 992,601 | 348,578 | 14,145 | 13,586,142 |
| 2022 | 13,586,142 | $(3,388,914)$ | $(3,807,951)$ | $(38,299)$ | 3,807,951 | $(2,121,578)$ | 907,415 | 2.04 | 1,855,558 | $(304,319)$ | 421,170 | $(6,847)$ | 13,696,146 |
| 2023 | 13,696,146 | $(1,214,064)$ | $(1,396,364)$ | $(37,757)$ | 1,396,364 | $(2,593,530)$ | 907,415 | 2.09 | 1,899,331 | $(731,956)$ | 458,821 | $(17,384)$ | 13,405,628 |
| 2024 | 13,405,628 | $(87,030)$ | $(102,459)$ | $(16,740)$ | 102,459 | $(2,762,971)$ | 907,415 | 2.14 | 1,944,137 | $(835,574)$ | 449,089 | (19,845) | 12,999,297 |
| 2025 | 12,999,297 | $(1,262,789)$ | $(1,521,739)$ | $(16,740)$ | 1,521,739 | $(2,793,385)$ | 898,077 | 2.19 | 1,969,521 | $(840,604)$ | 435,476 | $(19,964)$ | 12,574,205 |
| 2026 | 12,574,205 | $(280,947)$ | $(346,545)$ | $(129,180)$ | 346,545 | (14,643,672) | 926,103 | 2.24 | 2,078,893 | $(12,693,959)$ | 421,236 | $(301,482)$ | 0 |
| Total |  | (21,979,802) | $(23,702,102)$ | $(1,195,830)$ | 23,702,102 | $(28,908,093)$ | 11,588,993 |  | 23,161,648 |  | 3,188,004 | $(275,935)$ |  |

Transit - Industrial/Office/Institutional Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Industrial/Office/Institutional - GFA Growth |  | 44,465,748 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - 3.60\% | 2.85\% - 5.00\% |
| In-year Transactions | 0.73\%-1.80\% | 1.43\%-2.50\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2026 |  | \$13,443,990 |
| Discount Rate Applied to Post 2026 Debt Payments |  | 3.35\% |


\section*{| Calculated Development Charge per Sqft | $\$ 0.53$ |
| :--- | :--- |}


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross <br> Floor Area in Sqft <br> (To mid-year 2031) | Development Charge (Inflated) per Sqft | Anticipated Development Charge Revenues | In Year <br> Transactions <br> Surplusl <br> (Deficit) | Interest Revenue/(Expense) |  | DevelopmentCharge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Payments <br> Additional Debt Payments |  |  |  |  | Opening <br> Reserve <br> Balances | In-Year |  |
| 2017 | 4,268,229 | $(5,198,336)$ | $(5,198,336)$ | (316,743) | 5,198,336 | (37,038) | 5,530,404 | 0.53 | 2,954,039 | 2,600,258 | 61,889 | 18,852 | 6,949,227 |
| 2018 | 6,949,227 | $(1,836,186)$ | $(1,879,502)$ | $(294,433)$ | 1,879,502 | $(645,188)$ | 5,530,404 | 0.55 | 3,023,726 | 2,084,105 | 135,510 | 20,320 | 9,189,162 |
| 2019 | 9,189,162 | $(3,625,827)$ | $(3,798,913)$ | $(240,763)$ | 3,798,913 | $(898,110)$ | 5,530,404 | 0.56 | 3,095,056 | 1,956,183 | 215,945 | 22,985 | 11,384,275 |
| 2020 | 11,384,275 | $(787,735)$ | $(844,810)$ | $(129,922)$ | 844,810 | $(1,350,936)$ | 5,548,360 | 0.57 | 3,178,356 | 1,697,497 | 295,991 | 22,067 | 13,399,831 |
| 2021 | 13,399,831 | $(6,112,330)$ | $(6,709,829)$ | $(85,539)$ | 6,709,829 | $(1,521,776)$ | 4,668,523 | 0.59 | 2,737,433 | 1,130,118 | 381,895 | 16,104 | 14,927,948 |
| 2022 | 14,927,948 | $(3,779,405)$ | $(4,246,726)$ | $(42,712)$ | 4,246,726 | $(2,366,039)$ | 3,521,469 | 0.60 | 2,113,558 | $(295,193)$ | 462,766 | $(6,642)$ | 15,088,880 |
| 2023 | 15,088,880 | $(1,553,956)$ | $(1,557,262)$ | $(42,107)$ | 1,557,262 | (2,892,372) | 3,521,469 | 0.61 | 2,163,417 | $(771,062)$ | 505,477 | $(18,313)$ | 14,804,983 |
| 2024 | 14,804,983 | $(97,058)$ | $(114,265)$ | $(18,668)$ | 114,265 | $(3,081,337)$ | 3,521,469 | 0.63 | 2,214,453 | $(885,553)$ | 495,967 | $(21,032)$ | 14,394,365 |
| 2025 | 14,394,365 | $(1,408,295)$ | $(1,697,083)$ | $(18,668)$ | 1,697,083 | $(3,115,256)$ | 3,487,932 | 0.64 | 2,245,105 | $(888,820)$ | 482,211 | $(21,109)$ | 13,966,647 |
| 2026 | 13,966,647 | $(313,319)$ | $(386,476)$ | $(144,065)$ | 386,476 | (16,331,004) | 3,605,314 | 0.66 | 2,375,406 | $(14,099,663)$ | 467,883 | $(334,867)$ | (0) |
| Total |  | (24,512,448) | (26,433,201) | $(1,333,621)$ | 26,433,201 | $(32,239,058)$ | 44,465,748 |  | 26,100,549 |  | 3,505,536 | (301,634) |  |

Transit - Hotel Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Hotel - GFA Growth |  | 1,014,508 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - 3.60\% | 2.85\% - 5.00\% |
| In-year Transactions | 0.73\%-1.80\% | 1.43\%-2.50\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest | From 2.85\% to 5.00\% |  |
| Target Reserve Balance 2026 | \$207,598 |  |
| Discount Rate Applied to Post 2026 Debt Payments |  | 3.35\% |


| Calculated Development Charge per Sqft | $\$ 0.43$ |
| :--- | ---: |


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross <br> Floor Area in Sqft <br> (To mid-year 2031) | Development Charge (Inflated) per Sqft | Anticipated Development Charge Revenues | In Year <br> Transactions <br> $\quad$ Surplus/ <br> (Deficit) | Interest Revenue/(Expense) |  | Development Charge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | 0 | $(80,271)$ | $(80,271)$ | $(4,891)$ | 80,271 | (572) | 106,037 | 0.43 | 45,354 | 39,891 | 0 | 289 | 40,180 |
| 2018 | 40,180 | $(28,354)$ | $(29,023)$ | $(4,547)$ | 29,023 | $(9,963)$ | 110,798 | 0.44 | 48,509 | 33,999 | 784 | 331 | 75,295 |
| 2019 | 75,295 | $(55,989)$ | $(58,662)$ | $(3,718)$ | 58,662 | $(13,868)$ | 110,798 | 0.45 | 49,653 | 32,067 | 1,769 | 377 | 109,508 |
| 2020 | 109,508 | $(12,164)$ | $(13,045)$ | $(2,006)$ | 13,045 | $(20,861)$ | 111,000 | 0.46 | 50,917 | 28,050 | 2,847 | 365 | 140,769 |
| 2021 | 140,769 | $(9,385)$ | (103,611) | $(1,321)$ | 103,611 | $(23,499)$ | 102,354 | 0.47 | 48,059 | 23,239 | 4,012 | 331 | 168,351 |
| 2022 | 168,351 | $(58,360)$ | $(65,577)$ | (660) | 65,577 | $(36,536)$ | 93,714 | 0.48 | 45,040 | 7,844 | 5,219 | 122 | 181,536 |
| 2023 | 181,536 | $(20,907)$ | $(24,047)$ | (650) | 24,047 | $(44,663)$ | 93,714 | 0.49 | 46,102 | 789 | 6,081 | 13 | 188,420 |
| 2024 | 188,420 | $(1,499)$ | $(1,764)$ | (288) | 1,764 | $(47,581)$ | 93,714 | 0.50 | 47,190 | (680) | 6,312 | (16) | 194,036 |
| 2025 | 194,036 | (21,746) | $(26,206)$ | (288) | 26,206 | $(48,105)$ | 93,517 | 0.52 | 48,202 | (192) | 6,500 | (5) | 200,340 |
| 2026 | 200,340 | $(4,838)$ | $(5,968)$ | $(2,225)$ | 5,968 | $(252,182)$ | 98,863 | 0.53 | 52,159 | $(202,248)$ | 6,711 | $(4,803)$ | 0 |
| Total |  | $(378,514)$ | $(408,174)$ | $(20,593)$ | 408,174 | $(497,830)$ | 1,014,508 |  | 481,183 |  | 40,236 | $(2,996)$ |  |

Toronto-York Subway Extension - Residential Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Gross Population Growth |  | 395,379 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - 3.60\% | 2.85\% - 5.00\% |
| In-year Transactions | 0.73\% - 1.80\% | 1.43\%-2.50\% |
| New Debt Term (Years) |  | 20 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2031 |  | \$66,254,436 |
| Discount Rate Applied to Post 2031 Debt Payments |  | 4.10\% |


| Calculated Development Charge per Capita | $\$ 676$ |
| :--- | ---: |


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross Population Growth (To mid-year 2031) | Development Charge (Inflated) per Capita | Anticipated Development Charge Revenues | $\begin{aligned} & \text { In Year } \\ & \text { Transactions } \\ & \text { Surplus/ } \\ & \text { (Deficit) } \end{aligned}$ | Interest Revenue((Expense) |  | DevelopmentCharge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | 16,406,012 | (109,829,419) | (109,829,419) | (8,585,041) | 83,837,405 | $(765,016)$ | 22,682 | 676 | 15,338,512 | (20,003,559) | 369,135 | $(365,065)$ | (3,593,477) |
| 2018 | (3,593,477) | $(27,802,525)$ | (28,458,395) | $(8,585,041)$ | 15,709,008 | $(6,499,149)$ | 25,047 | 692 | 17,337,355 | (10,496,222) | $(143,739)$ | (209,924) | (14,443,362) |
| 2019 | (14,443,362) | $(22,053)$ | $(23,105)$ | $(8,585,041)$ | 23,105 | $(7,564,261)$ | 25,047 | 709 | 17,746,349 | 1,597,047 | $(613,843)$ | 22,758 | (13,437,401) |
| 2020 | $(13,437,401)$ | 0 | 0 | $(8,477,677)$ | 0 | (7,565,849) | 25,047 | 725 | 18,164,990 | 2,121,464 | $(604,683)$ | 32,883 | $(11,887,737)$ |
| 2021 | $(11,887,737)$ | 0 | 0 | $(8,605,148)$ | 0 | (7,565,849) | 25,692 | 742 | 19,072,310 | 2,901,314 | $(564,668)$ | 48,597 | $(9,502,494)$ |
| 2022 | $(9,502,494)$ | 0 | 0 | $(8,605,148)$ | 0 | (7,565,849) | 26,445 | 760 | 20,094,013 | 3,923,016 | $(475,125)$ | 70,614 | $(5,983,988)$ |
| 2023 | $(5,983,988)$ | 0 | 0 | $(8,605,148)$ | 0 | (7,565,849) | 26,445 | 778 | 20,568,036 | 4,397,040 | $(314,159)$ | 84,643 | $(1,816,465)$ |
| 2024 | $(1,816,465)$ | 0 | 0 | (8,605,148) | 0 | (7,565,849) | 26,552 | 796 | 21,138,825 | 4,967,828 | $(95,364)$ | 95,631 | 3,151,629 |
| 2025 | 3,151,629 | 0 | 0 | $(8,605,148)$ | 0 | (7,565,849) | 26,552 | 815 | 21,637,496 | 5,466,499 | 121,338 | 105,230 | 8,844,696 |
| 2026 | 8,844,696 | 0 | 0 | (8,820,052) | 0 | (7,565,849) | 28,595 | 834 | 23,851,617 | 7,465,717 | 340,521 | 143,715 | 16,794,648 |
| 2027 | 16,794,648 | 0 | 0 | $(9,009,704)$ | 0 | (7,565,849) | 30,422 | 854 | 25,974,595 | 9,399,042 | 688,581 | 192,680 | 27,074,951 |
| 2028 | 27,074,951 | 0 | 0 | $(9,009,704)$ | 0 | (7,565,849) | 30,530 | 874 | 26,681,292 | 10,105,739 | 1,110,073 | 207,168 | 38,497,931 |
| 2029 | 38,497,931 | 0 | 0 | $(9,009,704)$ | 0 | (7,565,849) | 30,530 | 895 | 27,310,712 | 10,735,158 | 1,578,415 | 220,071 | 51,031,575 |
| 2030 | 51,031,575 | 0 | 0 | $(8,841,504)$ | 0 | $(7,565,849)$ | 30,530 | 916 | 27,954,979 | 11,547,627 | 2,092,295 | 236,726 | 64,908,223 |
| 2031 | 64,908,223 | 0 | 0 | $(32,764,789)$ | 0 | $(47,303,465)$ | 15,265 | 937 | 14,307,223 | (65,761,031) | 2,661,237 | (1,808,428) |  |
| Total |  | (137,653,996) | (138,310,919) | (154,713,998) | 99,569,518 | (145,356,228) | 395,379 |  | 317,178,303 |  | 6,150,013 | (922,702) |  |

Toronto-York Subway Extension - Retail Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Retail - GFA Growth |  | 16,043,274 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - 3.60\% | 2.85\% - 5.00\% |
| In-year Transactions | 0.73\%-1.80\% | 1.43\%-2.50\% |
| New Debt Term (Years) |  | 20 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2031 |  | \$12,367,327 |
| Discount Rate Applied to Post 2031 Debt Payments |  | 4.10\% |


| Calculated Development Charge per Sqft | \$3.11 |
| :--- | ---: |


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross Floor Area in Sqft <br> (To mid-year 2031) | Development Charge (Inflated) per Sqft | Anticipated Development Charge Revenues | $\begin{aligned} & \text { In Year } \\ & \text { Transactions } \\ & \text { Surpuss } \\ & \text { (Deficit) } \end{aligned}$ | Interest Revenue(Expense) |  | Development |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | 2,388,184 | (20,501,214) | (20,501,214) | $(1,602,519)$ | 15,649,437 | $(142,801)$ | 1,458,420 | 3.11 | 4,533,478 | $(2,063,619)$ | 53,734 | (37,661) | 340,639 |
| 2018 | 340,639 | (5,189,734) | $(5,312,162)$ | $(1,602,519)$ | 2,932,308 | $(1,213,158)$ | 1,453,659 | 3.18 | 4,625,275 | (570,255) | 8,857 | $(11,405)$ | (232,165) |
| 2019 | (232,165) | $(4,116)$ | $(4,313)$ | $(1,602,519)$ | 4,313 | (1,411,976) | 1,453,659 | 3.26 | 4,734,387 | 1,719,891 | $(9,867)$ | 24,508 | 1,502,368 |
| 2020 | 1,502,368 | 0 | 0 | (1,582,478) | 0 | $(1,412,273)$ | 1,458,537 | 3.33 | 4,862,333 | 1,867,582 | 46,573 | 28,948 | 3,445,471 |
| 2021 | 3,445,471 | 0 | 0 | $(1,606,272)$ | 0 | $(1,412,273)$ | 1,218,291 | 3.41 | 4,157,236 | 1,138,691 | 115,423 | 19,073 | 4,718,658 |
| 2022 | 4,718,658 | 0 | 0 | $(1,606,272)$ | 0 | $(1,412,273)$ | 907,415 | 3.49 | 3,169,464 | 150,919 | 169,872 | 2,717 | 5,042,165 |
| 2023 | 5,042,165 | 0 | 0 | $(1,606,272)$ | 0 | $(1,412,273)$ | 907,415 | 3.58 | 3,244,233 | 225,687 | 194,123 | 4,344 | 5,466,320 |
| 2024 | 5,466,320 | 0 | 0 | $(1,606,272)$ | 0 | $(1,412,273)$ | 907,415 | 3.66 | 3,320,765 | 302,220 | 210,453 | 5,818 | 5,984,811 |
| 2025 | 5,984,811 | 0 | 0 | $(1,606,272)$ | 0 | $(1,412,273)$ | 898,077 | 3.75 | 3,364,123 | 345,578 | 230,415 | 6,652 | 6,567,457 |
| 2026 | 6,567,457 | 0 | 0 | $(1,646,387)$ | 0 | $(1,412,273)$ | 926,103 | 3.83 | 3,550,941 | 492,281 | 252,847 | 9,476 | 7,322,062 |
| 2027 | 7,322,062 | 0 | 0 | (1,681,789) | 0 | $(1,412,273)$ | 987,763 | 3.92 | 3,876,709 | 782,647 | 300,205 | 16,044 | 8,420,958 |
| 2028 | 8,420,958 | 0 | 0 | (1,681,789) | 0 | $(1,412,273)$ | 987,763 | 4.02 | 3,968,161 | 874,100 | 345,259 | 17,919 | 9,658,236 |
| 2029 | 9,658,236 | 0 | 0 | (1,681,789) | 0 | $(1,412,273)$ | 987,763 | 4.11 | 4,061,772 | 967,710 | 395,988 | 19,838 | 11,041,772 |
| 2030 | 11,041,772 | 0 | 0 | $(1,650,392)$ | 0 | $(1,412,273)$ | 992,437 | 4.21 | 4,177,263 | 1,114,599 | 452,713 | 22,849 | 12,631,933 |
| 2031 | 12,631,933 | 0 | 0 | $(6,116,011)$ | 0 | $(8,829,860)$ | 498,555 | 4.31 | 2,147,972 | (12,797,90) | 517,909 | (351,942) | 0 |
| Total |  | (25,695,064) | (25,817,688) | $(28,879,555)$ | 18,586,058 | $(27,132,795)$ | 16,043,274 |  | 57,794,112 |  | 3,284,505 | (222,821) |  |

Table 11-21
Toronto-York Subway Extension - Industrial/Office/Institutional Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Industrial/Office/Institutional - GFA Growth |  | 61,144,441 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - 3.60\% | 2.85\% - 5.00\% |
| In-year Transactions | 0.73\% - 1.80\% | 1.43\%-2.50\% |
| New Debt Term (Years) |  | 20 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2031 |  | \$13,792,365 |
| Discount Rate Applied to Post 2031 Debt Payments |  | 4.10\% |


| Calculated Development Charge per Sqft | $\$ 0.91$ |
| :--- | ---: |


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross Floor Area in Sqft <br> (To mid-year 2031) | Development Charge (Inflated) per Sqft | Anticipated Development Charge Revenues | $\begin{aligned} & \text { In Year } \\ & \text { Transactions } \\ & \text { Surpfus/ } \\ & \text { (Deficict) } \end{aligned}$ | Interest Revenue(Expense) |  | DevelopmentCharge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | 2,529,229 | (22,863,487) | (22,863,487) | $(1,787,171)$ | 17,452,659 | (159,256) | 5,530,404 | 0.91 | 5,042,048 | $(2,315,206)$ | 56,908 | $(42,253)$ | 228,678 |
| 2018 | 228,678 | $(5,787,727)$ | $(5,924,261)$ | $(1,787,171)$ | 3,270,187 | (1,352,945) | 5,530,404 | 0.93 | 5,160,991 | $(633,199)$ | 5,946 | (12,664) | (411,240) |
| 2019 | (411,240) | $(4,591)$ | $(4,810)$ | $(1,787,171)$ | 4,810 | (1,574,673) | 5,530,404 | 0.96 | 5,282,741 | 1,920,897 | (17,478) | 27,373 | 1,519,552 |
| 2020 | 1,519,552 | 0 | 0 | (1,764,821) | 0 | $(1,575,003)$ | 5,548,360 | 0.98 | 5,424,919 | 2,085,094 | 47,106 | 32,319 | 3,684,072 |
| 2021 | 3,684,072 | 0 | 0 | $(1,791,357)$ | 0 | $(1,575,003)$ | 4,668,523 | 1.00 | 4,672,338 | 1,305,978 | 123,416 | 21,875 | 5,135,341 |
| 2022 | 5,135,341 | 0 | 0 | $(1,791,357)$ | 0 | $(1,575,003)$ | 3,521,469 | 1.02 | 3,607,488 | 241,128 | 184,872 | 4,340 | 5,565,681 |
| 2023 | 5,565,681 | 0 | 0 | $(1,791,357)$ | 0 | $(1,575,003)$ | 3,521,469 | 1.05 | 3,692,589 | 326,229 | 214,279 | 6,280 | 6,112,469 |
| 2024 | 6,112,469 | 0 | 0 | $(1,791,357)$ | 0 | $(1,575,003)$ | 3,521,469 | 1.07 | 3,779,699 | 413,338 | 235,330 | 7,957 | 6,769,095 |
| 2025 | 6,769,095 | 0 | 0 | (1,791,357) | 0 | (1,575,003) | 3,487,932 | 1.10 | 3,832,016 | 465,656 | 260,610 | 8,964 | 7,504,325 |
| 2026 | 7,504,325 | 0 | 0 | $(1,836,094)$ | 0 | $(1,575,003)$ | 3,605,314 | 1.12 | 4,054,419 | 643,322 | 288,917 | 12,384 | 8,448,947 |
| 2027 | 8,448,947 | 0 | 0 | $(1,875,575)$ | 0 | (1,575,003) | 3,699,037 | 1.15 | 4,257,948 | 807,371 | 346,407 | 16,551 | 9,619,276 |
| 2028 | 9,619,276 | 0 | 0 | (1,875,575) | 0 | $(1,575,003)$ | 3,699,037 | 1.18 | 4,358,395 | 907,817 | 394,390 | 18,610 | 10,940,093 |
| 2029 | 10,940,093 | 0 | 0 | $(1,875,575)$ | 0 | (1,575,003) | 3,699,037 | 1.21 | 4,461,210 | 1,010,633 | 448,544 | 20,718 | 12,419,988 |
| 2030 | 12,419,988 | 0 | 0 | $(1,840,560)$ | 0 | (1,575,003) | 3,715,550 | 1.23 | 4,586,838 | 1,171,275 | 509,219 | 24,011 | 14,124,493 |
| 2031 | 14,124,493 | 0 | 0 | $(6,820,735)$ | 0 | (9,847,290) | 1,866,032 | 1.26 | 2,357,955 | $(14,310,070)$ | 579,104 | $(393,527)$ | (0) |
| Total |  | (28,655,804) | (28,792,558) | (32,207,231) | 20,727,656 | $(30,259,199)$ | 61,144,441 |  | 64,571,593 |  | 3,677,571 | (247,061) |  |

Toronto-York Subway Extension - Hotel Development Charge Calculations

| Assumptions |  |  |
| :--- | ---: | ---: |
| Hotel - GFA Growth |  | $1,484,734$ |
| Inflation |  | $2 \%$ |
| Interest | Earned | Charged |
| Opening Balance | $1.45 \%-3.60 \%$ | $2.85 \%-5.00 \%$ |
| In-year Transactions | $0.73 \%-1.80 \%$ | $1.43 \%-2.50 \%$ |
| New Debt Term (Years) | 20 |  |
| New Debt interest | From 2.85\% to 5.00\% |  |
| Target Reserve Balance 2031 | $\$ 212,978$ |  |
| Discount Rate Applied to Post 2031 Debt Payments | $4.10 \%$ |  |


| Calculated Development Charge per Sqft | $\$ 0.61$ |
| :--- | ---: |


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross <br> Floor Area in Sqft <br> (To mid-year 2031) | Development Charge (Inflated) per Sqft | Anticipated Development Charge Revenues | In YearTransactionsSurplus/(Deficit) | Interest Revenue/(Expense) |  | Development Charge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | 0 | $(353,052)$ | $(353,052)$ | $(27,597)$ | 269,499 | $(2,459)$ | 106,037 | 0.61 | 65,152 | $(48,457)$ | 0 | (884) | $(49,341)$ |
| 2018 | $(49,341)$ | $(89,372)$ | $(91,481)$ | $(27,597)$ | 50,497 | $(20,892)$ | 110,798 | 0.63 | 69,683 | $(19,789)$ | $(1,974)$ | (396) | $(71,500)$ |
| 2019 | $(71,500)$ | (71) | (74) | $(27,597)$ | 74 | $(24,316)$ | 110,798 | 0.64 | 71,327 | 19,414 | $(3,039)$ | 277 | $(54,848)$ |
| 2020 | $(54,848)$ | 0 | 0 | $(27,252)$ | 0 | $(24,321)$ | 111,000 | 0.66 | 73,142 | 21,570 | $(2,468)$ | 334 | $(35,412)$ |
| 2021 | $(35,412)$ | 0 | 0 | $(27,662)$ | 0 | $(24,321)$ | 102,354 | 0.67 | 69,037 | 17,054 | $(1,682)$ | 286 | $(19,754)$ |
| 2022 | $(19,754)$ | 0 | 0 | $(27,662)$ | 0 | $(24,321)$ | 93,714 | 0.69 | 64,700 | 12,717 | (988) | 229 | $(7,796)$ |
| 2023 | $(7,796)$ | 0 | 0 | $(27,662)$ | 0 | $(24,321)$ | 93,714 | 0.71 | 66,226 | 14,244 | (409) | 274 | 6,313 |
| 2024 | 6,313 | 0 | 0 | $(27,662)$ | 0 | $(24,321)$ | 93,714 | 0.72 | 67,788 | 15,806 | 243 | 304 | 22,666 |
| 2025 | 22,666 | 0 | 0 | $(27,662)$ | 0 | $(24,321)$ | 93,517 | 0.74 | 69,242 | 17,260 | 873 | 332 | 41,131 |
| 2026 | 41,131 | 0 | 0 | $(28,352)$ | 0 | $(24,321)$ | 98,863 | 0.76 | 74,927 | 22,254 | 1,584 | 428 | 65,396 |
| 2027 | 65,396 | 0 | 0 | $(28,962)$ | 0 | $(24,321)$ | 104,405 | 0.78 | 80,994 | 27,711 | 2,681 | 568 | 96,357 |
| 2028 | 96,357 | 0 | 0 | $(28,962)$ | 0 | $(24,321)$ | 104,405 | 0.79 | 82,905 | 29,622 | 3,951 | 607 | 130,536 |
| 2029 | 130,536 | 0 | 0 | $(28,962)$ | 0 | $(24,321)$ | 104,405 | 0.81 | 84,860 | 31,577 | 5,352 | 647 | 168,113 |
| 2030 | 168,113 | 0 | 0 | $(28,421)$ | 0 | $(24,321)$ | 104,607 | 0.83 | 87,030 | 34,288 | 6,893 | 703 | 209,996 |
| 2031 | 209,996 | 0 | 0 | $(105,324)$ | 0 | $(152,059)$ | 52,404 | 0.85 | 44,627 | $(212,755)$ | 8,610 | $(5,851)$ | 0 |
| Total |  | $(442,495)$ | $(444,607)$ | $(497,335)$ | 320,071 | $(467,254)$ | 1,484,734 |  | 1,071,640 |  | 19,626 | $(2,141)$ |  |

Table 11-23
Police - Residential Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Gross Population Growth |  | 395,379 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - 3.60\% | 2.85\% - 5.00\% |
| In-year Transactions | 0.73\%-1.80\% | 1.43\%-2.50\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2031 |  | \$26,092,732 |
| Discount Rate Applied to Post 2031 Debt Payments |  | 3.60\% |


| Calculated Development Charge per Capita | \$241 |
| :--- | ---: |


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual GrossPopulationGrowth(To mid-year2031) | DevelopmentCharge(Inflated) perCapita | Anticipated Development Charge Revenues | $\begin{aligned} & \text { In Year } \\ & \text { Transactions } \\ & \text { Surplus/ } \\ & \text { (Deficit) } \end{aligned}$ | Interest Revenue/(Expense) |  | DevelopmentCharge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | $\begin{array}{\|c} \text { Additional Debt } \\ \text { Payments } \end{array}$ |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | 6,980,616 | (7,501,763) | (7,501,763) | $(2,977,648)$ | 6,396,761 | $(45,577)$ | 22,682 | 241 | 5,472,370 | 1,344,142 | 101,219 | 9,745 | 8,435,722 |
| 2018 | 8,435,722 | $(6,341,597)$ | $(6,491,197)$ | $(2,943,512)$ | 6,313,788 | (827,438) | 25,047 | 247 | 6,185,504 | 2,237,145 | 164,497 | 21,812 | 10,859,175 |
| 2019 | 10,859,175 | $(8,832,451)$ | $(9,254,086)$ | $(2,829,532)$ | 9,254,086 | $(1,644,193)$ | 25,047 | 253 | 6,331,421 | 1,857,696 | 255,191 | 21,828 | 12,993,890 |
| 2020 | 12,993,890 | $(4,865,617)$ | (5,218,148) | $(2,961,326)$ | 4,960,476 | $(2,776,294)$ | 25,047 | 259 | 6,480,781 | 485,489 | 337,841 | 6,311 | 13,823,532 |
| 2021 | 13,823,532 | $(1,289,606)$ | $(1,415,669)$ | $(2,954,304)$ | 1,415,669 | $(3,375,853)$ | 25,692 | 265 | 6,804,489 | 474,333 | 393,971 | 6,759 | 14,698,594 |
| 2022 | 14,698,594 | $(1,841,211)$ | $(2,068,876)$ | $(3,004,711)$ | 1,682,342 | $(3,562,825)$ | 26,445 | 271 | 7,169,005 | 214,935 | 455,656 | 3,331 | 15,372,517 |
| 2023 | 15,372,517 | $(2,357,289)$ | $(2,711,251)$ | $(3,004,711)$ | 2,145,844 | $(3,789,489)$ | 26,445 | 277 | 7,338,124 | $(21,483)$ | 514,979 | (510) | 15,865,503 |
| 2024 | 15,865,503 | $(3,400,607)$ | $(4,003,497)$ | $(3,004,711)$ | 3,218,766 | $(4,086,228)$ | 26,552 | 284 | 7,541,766 | (333,904) | 531,494 | $(7,930)$ | 16,055,162 |
| 2025 | 16,055,162 | $(1,006,925)$ | $(1,213,407)$ | $(3,004,711)$ | 1,213,407 | (4,488,412) | 26,552 | 291 | 7,719,678 | 226,555 | 537,848 | 3,795 | 16,823,360 |
| 2026 | 16,823,360 | (1,726,488) | $(2,129,604)$ | $(3,068,003)$ | 2,129,604 | $(4,659,884)$ | 28,595 | 298 | 8,509,618 | 781,730 | 563,583 | 13,094 | 18,181,767 |
| 2027 | 18,181,767 | $(1,377,533)$ | $(1,739,256)$ | $(3,321,170)$ | 1,739,256 | $(4,892,608)$ | 30,422 | 305 | 9,267,039 | 1,053,260 | 654,544 | 18,959 | 19,908,530 |
| 2028 | 19,908,530 | (3,926,452) | $(5,074,439)$ | (3,321,170) | 4,291,688 | $(4,375,490)$ | 30,530 | 312 | 9,519,170 | 1,039,757 | 716,707 | 18,716 | 21,683,710 |
| 2029 | 21,683,710 | (7,777,122) | $(10,288,044)$ | $(3,127,763)$ | 6,437,532 | $(4,160,095)$ | 30,530 | 319 | 9,743,730 | $(1,394,641)$ | 780,614 | $(34,866)$ | 21,034,816 |
| 2030 | 21,034,816 | $(2,975,285)$ | $(4,028,734)$ | $(2,212,636)$ | 4,028,734 | $(3,859,690)$ | 30,530 | 327 | 9,973,587 | 3,901,262 | 757,253 | 70,223 | 25,763,554 |
| 2031 | 25,763,554 | (1,111,121) | $(1,540,025)$ | (7,430,422) | 1,540,025 | $(23,714,052)$ | 15,265 | 334 | 5,104,433 | $(26,040,041)$ | 927,488 | $(651,001)$ | 0 |
| Total |  | (56,331,067) | (64,677,997) | $(49,166,330)$ | 56,767,977 | (70,258,130) | 395,379 |  | 113,160,715 |  | 7,692,884 | (499,734) |  |


| Assumptions |  |  |
| :---: | :---: | :---: |
| Retail - GFA Growth |  | 16,043,274 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - 3.60\% | 2.85\% - 5.00\% |
| In-year Transactions | 0.73\% - 1.80\% | 1.43\%-2.50\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2031 |  | \$2,839,159 |
| Discount Rate Applied to Post 2031 Debt Payments |  | 3.60\% |


| Calculated Development Charge per Sqft | $\$ 0.63$ |
| :--- | ---: |


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross <br> Floor Area in Sqft <br> (To mid-year 2031) | $\begin{gathered} \text { Development } \\ \text { Charge } \\ \text { (Inflated) per } \\ \text { Sqftt } \end{gathered}$ | Anticipated Development Charge Revenues | In YearTransactionsSurplusl(Deficit) | Interest Revenue/(Expense) |  | Development Charge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Ralances Balances | In-Year |  |
| 2017 | 1,016,152 | (816,269) | $(816,269)$ | $(323,999)$ | 696,034 | $(4,959)$ | 1,458,420 | 0.63 | 913,690 | 464,496 | 14,734 | 3,368 | 1,498,749 |
| 2018 | 1,498,749 | (690,031) | $(706,309)$ | $(320,285)$ | 687,005 | $(90,034)$ | 1,453,659 | 0.64 | 932,191 | 502,568 | 29,226 | 4,900 | 2,035,443 |
| 2019 | 2,035,443 | (961,062) | $(1,006,940)$ | $(307,882)$ | 1,006,940 | $(178,905)$ | 1,453,659 | 0.66 | 954,181 | 467,394 | 47,833 | 5,492 | 2,556,162 |
| 2020 | 2,556,162 | (529,429) | $(567,788)$ | (322,223) | 539,751 | $(302,090)$ | 1,458,537 | 0.67 | 979,968 | 327,618 | 66,460 | 4,259 | 2,954,499 |
| 2021 | 2,954,499 | $(140,323)$ | $(154,039)$ | $(321,459)$ | 154,039 | $(367,328)$ | 1,218,291 | 0.69 | 837,861 | 149,074 | 84,203 | 2,124 | 3,189,901 |
| 2022 | 3,189,901 | (200,343) | (225,115) | $(326,944)$ | 183,056 | $(387,672)$ | 907,415 | 0.70 | 638,782 | $(117,892)$ | 98,887 | $(2,653)$ | 3,168,243 |
| 2023 | 3,168,243 | (256,497) | $(295,012)$ | $(326,944)$ | 233,490 | $(412,336)$ | 907,415 | 0.72 | 653,851 | $(146,950)$ | 106,136 | $(3,490)$ | 3,123,939 |
| 2024 | 3,123,939 | $(370,021)$ | $(435,622)$ | $(326,944)$ | 350,235 | (444,624) | 907,415 | 0.74 | 669,276 | $(187,678)$ | 104,652 | $(4,457)$ | 3,036,455 |
| 2025 | 3,036,455 | (109,564) | $(132,031)$ | $(326,944)$ | 132,031 | $(488,386)$ | 898,077 | 0.75 | 678,015 | $(137,315)$ | 101,721 | $(3,261)$ | 2,997,601 |
| 2026 | 2,997,601 | $(187,860)$ | (231,723) | $(333,830)$ | 231,723 | $(507,044)$ | 926,103 | 0.77 | 715,666 | $(125,208)$ | 100,420 | $(2,974)$ | 2,969,839 |
| 2027 | 2,969,839 | $(149,890)$ | $(189,249)$ | $(361,378)$ | 189,249 | $(532,366)$ | 987,763 | 0.79 | 781,322 | (112,422) | 106,914 | $(2,811)$ | 2,961,521 |
| 2028 | 2,961,521 | $(427,239)$ | $(552,151)$ | $(361,378)$ | 466,980 | $(476,099)$ | 987,763 | 0.81 | 799,754 | (122,894) | 106,615 | $(3,072)$ | 2,942,170 |
| 2029 | 2,942,170 | $(846,231)$ | (1,119,446) | $(340,333)$ | 700,470 | $(452,661)$ | 987,763 | 0.83 | 818,621 | $(393,349)$ | 105,918 | $(9,834)$ | 2,644,905 |
| 2030 | 2,644,905 | (323,742) | (438,368) | $(240,758)$ | 438,368 | (419,974) | 992,437 | 0.85 | 841,897 | 181,165 | 95,217 | 3,261 | 2,924,547 |
| 2031 | 2,924,547 | $(120,901)$ | (167,571) | $(808,507)$ | 167,571 | $(2,580,334)$ | 498,555 | 0.87 | 432,908 | (2,955,933) | 105,284 | $(7,898)$ | 0 |
| Total |  | (6,129,403) | (7,037,635) | $(5,349,805)$ | 6,176,943 | $(7,644,811)$ | 16,043,274 |  | 11,647,983 |  | 1,274,219 | $(83,046)$ |  |

Police - Industrial/Office/Institutional Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Industrial/Office/Institutional - GFA Growth |  | 61,144,441 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - 3.60\% | 2.85\% - 5.00\% |
| In-year Transactions | 0.73\% - 1.80\% | 1.43\%-2.50\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2031 |  | \$6,784,389 |
| Discount Rate Applied to Post 2031 Debt Payments |  | 3.60\% |


| Calculated Development Charge per Sqft | $\$ 0.49$ |
| :--- | ---: |


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross Floor Area in Sqft <br> (To mid-year 2031) | Development Charge <br> (Inflated) per Sqft | Anticipated Development Charge Revenues | $\begin{aligned} & \text { In Year } \\ & \text { Transactions } \\ & \text { Surpfus/ } \\ & \text { (Deficict) } \end{aligned}$ | Interest Revenue(Expense) |  | DevelopmentCharge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | 1,076,165 | $(2,154,676)$ | $(2,154,676)$ | (855,248) | 1,837,294 | $(13,091)$ | 5,530,404 | 0.49 | 2,712,180 | 1,526,460 | 15,604 | 11,067 | 2,629,296 |
| 2018 | 2,629,296 | $(1,821,450)$ | (1,821,450) | $(845,443)$ | 1,813,463 | $(237,659)$ | 5,530,404 | 0.49 | 2,712,180 | 1,621,091 | 51,271 | 15,806 | 4,317,464 |
| 2019 | 4,317,464 | $(2,536,880)$ | $(2,536,880)$ | $(812,706)$ | 2,536,880 | (471,114) | 5,530,404 | 0.49 | 2,712,180 | 1,428,360 | 101,460 | 16,783 | 5,864,068 |
| 2020 | 5,864,068 | $(1,397,515)$ | $(1,397,515)$ | $(850,560)$ | 1,397,515 | $(781,841)$ | 5,548,360 | 0.49 | 2,720,986 | 1,088,585 | 152,466 | 14,152 | 7,119,270 |
| 2021 | 7,119,270 | $(370,404)$ | $(370,404)$ | (848,543) | 370,404 | (950,452) | 4,668,523 | 0.49 | 2,289,503 | 490,508 | 202,899 | 6,990 | 7,819,667 |
| 2022 | 7,819,667 | (528,837) | (528,837) | $(863,021)$ | 483,207 | (999,857) | 3,521,469 | 0.49 | 1,726,973 | $(181,536)$ | 242,410 | $(4,085)$ | 7,876,456 |
| 2023 | 7,876,456 | $(677,067)$ | $(677,067)$ | (863,021) | 616,335 | $(1,064,960)$ | 3,521,469 | 0.49 | 1,726,973 | (261,739) | 263,861 | $(6,216)$ | 7,872,362 |
| 2024 | 7,872,362 | (976,731) | (976,731) | (863,021) | 924,502 | $(1,150,190)$ | 3,521,469 | 0.49 | 1,726,973 | $(338,467)$ | 263,724 | $(8,039)$ | 7,789,581 |
| 2025 | 7,789,581 | (289,212) | (289,212) | (863,021) | 289,212 | $(1,265,002)$ | 3,487,932 | 0.49 | 1,710,526 | $(417,497)$ | 260,951 | $(9,916)$ | 7,623,119 |
| 2026 | 7,623,119 | $(495,886)$ | $(495,886)$ | $(881,200)$ | 495,886 | (1,305,733) | 3,605,314 | 0.49 | 1,768,092 | (418,842) | 255,374 | $(9,947)$ | 7,449,704 |
| 2027 | 7,449,704 | (395,659) | (395,659) | (953,915) | 395,659 | $(1,357,329)$ | 3,699,037 | 0.49 | 1,814,055 | $(497,190)$ | 268,189 | (12,430) | 7,208,274 |
| 2028 | 7,208,274 | $(1,127,766)$ | (1,127,766) | $(953,915)$ | 1,127,766 | $(1,194,880)$ | 3,699,037 | 0.49 | 1,814,055 | (334,741) | 259,498 | $(8,369)$ | 7,124,662 |
| 2029 | 7,124,662 | $(2,233,766)$ | $(2,233,766)$ | $(898,364)$ | 1,849,005 | (1,121,417) | 3,699,037 | 0.49 | 1,814,055 | $(590,487)$ | 256,488 | $(14,762)$ | 6,775,901 |
| 2030 | 6,775,901 | (854,569) | (854,569) | (635,519) | 854,569 | $(1,045,790)$ | 3,715,550 | 0.49 | 1,822,153 | 140,844 | 243,932 | 2,535 | 7,163,213 |
| 2031 | 7,163,213 | (319,139) | (319,139) | $(2,134,185)$ | 319,139 | (6,021,027) | 1,866,032 | 0.49 | 915,126 | (7,240,087) | 257,876 | $(181,002)$ | 0 |
| Total |  | (16,179,558) | (16,179,558) | $(14,121,683)$ | 15,310,837 | (18,980,342) | 61,144,441 |  | 29,986,009 |  | 3,096,005 | $(187,433)$ |  |


| Assumptions |  |  |
| :---: | :---: | :---: |
| Hotels - GFA Growth |  | 1,484,734 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - $3.60 \%$ | 2.85\% - 5.00\% |
| In-year Transactions | 0.73\% - 1.80\% | 1.43\% - 2.50\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2031 |  | \$52,666 |
| Discount Rate Applied to Post 2031 Debt Payments |  | 3.60\% |


| Calculated Development Charge per Sqft | $\$ 0.14$ |
| :--- | ---: |


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross <br> Floor Area in Sqft <br> (To mid-year <br> 2031) | Development Charge (Inflated) per Sqft | Anticipated Development Charge Revenues | $\begin{aligned} & \text { In Year } \\ & \text { Transactions } \\ & \text { Surpuss } \\ & \text { (Deficit) } \end{aligned}$ | Interest Revenue/(Expense) |  | DevelopmentCharge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | 0 | (15,142) | (15,142) | $(6,010)$ | 12,911 | (92) | 106,037 | 0.14 | 14,751 | 6,419 | 0 | 47 | 6,466 |
| 2018 | 6,466 | $(12,800)$ | $(13,102)$ | $(5,941)$ | 12,744 | $(1,670)$ | 110,798 | 0.14 | 15,777 | 7,808 | 126 | 76 | 14,476 |
| 2019 | 14,476 | (17,827) | (18,678) | (5,711) | 18,678 | $(3,319)$ | 110,798 | 0.15 | 16,150 | 7,120 | 340 | 84 | 22,020 |
| 2020 | 22,020 | $(9,821)$ | $(10,532)$ | $(5,977)$ | 10,012 | $(5,604)$ | 111,000 | 0.15 | 16,561 | 4,460 | 573 | 58 | 27,110 |
| 2021 | 27,110 | $(2,603)$ | $(2,857)$ | $(5,963)$ | 2,857 | $(6,814)$ | 102,354 | 0.15 | 15,631 | 2,854 | 773 | 41 | 30,777 |
| 2022 | 30,777 | $(3,716)$ | $(4,176)$ | $(6,065)$ | 3,396 | $(7,191)$ | 93,714 | 0.16 | 14,649 | 613 | 954 | 10 | 32,354 |
| 2023 | 32,354 | $(4,758)$ | (5,472) | $(6,065)$ | 4,331 | $(7,649)$ | 93,714 | 0.16 | 14,995 | 140 | 1,084 | 2 | 33,580 |
| 2024 | 33,580 | $(6,864)$ | $(8,081)$ | $(6,065)$ | 6,497 | $(8,248)$ | 93,714 | 0.16 | 15,348 | (548) | 1,125 | (13) | 34,144 |
| 2025 | 34,144 | $(2,032)$ | $(2,449)$ | $(6,065)$ | 2,449 | $(9,059)$ | 93,517 | 0.17 | 15,678 | 553 | 1,144 | 9 | 35,851 |
| 2026 | 35,851 | $(3,485)$ | $(4,298)$ | $(6,192)$ | 4,298 | $(9,406)$ | 98,863 | 0.17 | 16,965 | 1,367 | 1,201 | 23 | 38,442 |
| 2027 | 38,442 | $(2,780)$ | $(3,511)$ | $(6,703)$ | 3,511 | $(9,875)$ | 104,405 | 0.18 | 18,338 | 1,760 | 1,384 | 32 | 41,617 |
| 2028 | 41,617 | $(7,925)$ | $(10,242)$ | $(6,703)$ | 8,662 | $(8,831)$ | 104,405 | 0.18 | 18,771 | 1,656 | 1,498 | 30 | 44,801 |
| 2029 | 44,801 | $(15,697)$ | $(20,765)$ | $(6,313)$ | 12,994 | $(8,397)$ | 104,405 | 0.18 | 19,214 | $(3,268)$ | 1,613 | (82) | 43,064 |
| 2030 | 43,064 | $(6,005)$ | $(8,132)$ | $(4,466)$ | 8,132 | $(7,990)$ | 104,607 | 0.19 | 19,705 | 7,449 | 1,550 | 134 | 52,197 |
| 2031 | 52,197 | $(2,243)$ | $(3,108)$ | $(14,998)$ | 3,108 | $(47,864)$ | 52,404 | 0.19 | 10,104 | (52,758) | 1,879 | $(1,319)$ | 0 |
| Total |  | $(113,699)$ | $(130,546)$ | (99,237) | 114,580 | $(141,809)$ | 1,484,734 |  | 242,637 |  | 15,243 | (869) |  |

Waste Diversion - Residential Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Gross Population Growth |  | 270,120 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - $3.35 \%$ | 2.85\% - 4.75\% |
| In-year Transactions | 0.73\%-1.68\% | 1.43\%-2.38\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest | From 2.85\% to 5.00\% |  |
| Target Reserve Balance 2026 | \$367,948 |  |
| Discount Rate Applied to Post 2026 Debt Payments |  | 3.35\% |


| Calculated Development Charge per Capita | $\$ 11.32$ |
| :--- | ---: |


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | $\begin{aligned} & \text { Annual Gross } \\ & \text { Population } \\ & \text { Growth } \\ & \text { (To mid-year } \\ & \text { 2031) } \end{aligned}$ | Development Charge (Inflated) per Capita | Anticipated Development Charge Revenues | In Year Transactions Surplus/ (Deficit) | Interest Revenue/(Expense) |  | Development Charge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | 0 | $(2,502,172)$ | $(2,502,172)$ | 0 | 2,502,172 | $(17,828)$ | 23,738 | 11 | 268,729 | 250,901 | 0 | 1,819 | 252,720 |
| 2018 | 252,720 | $(357,459)$ | $(365,892)$ | 0 | 365,892 | $(306,043)$ | 26,213 | 12 | 303,748 | $(2,295)$ | 4,928 | (38) | 255,315 |
| 2019 | 255,315 | 0 | 0 | 0 | 0 | $(348,347)$ | 26,213 | 12 | 310,914 | $(37,433)$ | 6,000 | (702) | 223,180 |
| 2020 | 223,180 | 0 | 0 | 0 | 0 | $(348,347)$ | 26,213 | 12 | 318,249 | $(30,099)$ | 5,803 | (602) | 198,282 |
| 2021 | 198,282 | 0 | 0 | 0 | 0 | $(348,347)$ | 26,888 | 12 | 334,145 | $(14,203)$ | 5,651 | (302) | 189,428 |
| 2022 | 189,428 | 0 | 0 | 0 | 0 | $(348,347)$ | 27,676 | 13 | 352,045 | 3,697 | 5,872 | 57 | 199,055 |
| 2023 | 199,055 | 0 | 0 | 0 | 0 | $(348,347)$ | 27,676 | 13 | 360,350 | 12,002 | 6,668 | 201 | 217,927 |
| 2024 | 217,927 | 0 | 0 | 0 | 0 | $(348,347)$ | 27,788 | 13 | 370,350 | 22,002 | 7,301 | 369 | 247,599 |
| 2025 | 247,599 | 0 | 0 | 0 | 0 | $(348,347)$ | 27,788 | 14 | 379,086 | 30,739 | 8,295 | 515 | 287,147 |
| 2026 | 287,147 | 0 | 0 | 0 | 0 | $(707,759)$ | 29,926 | 14 | 417,878 | $(289,882)$ | 9,619 | $(6,885)$ | 0 |
| Total |  | $(2,859,631)$ | $(2,868,063)$ | 0 | 2,868,063 | $(3,470,062)$ | 270,120 |  | 3,415,493 |  | 60,137 | $(5,568)$ |  |

Waste Diversion - Retail Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Retail - GFA Growth |  | 11,588,993 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - 3.35\% | 2.85\% - 4.75\% |
| In-year Transactions | 0.73\%-1.68\% | 1.43\%-2.38\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2021 |  | \$31,971 |
| Discount Rate Applied to Post 2026 Debt Payments |  | 3.35\% |


| Calculated Development Charge per Sqft | $\$ 0.03$ |
| :--- | ---: |


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross Floor Area in Sqft <br> (To mid-year 2031) | Development Charge (Inflated) per Sqft | Anticipated Development Charge Revenues | In Year Transactions Surplus/ (Deficit) | Interest Revenue/(Expense) |  | Development Charge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | 0 | $(283,005)$ | $(283,005)$ | 0 | 283,005 | $(2,016)$ | 1,458,420 | 0.03 | 37,901 | 35,884 | 0 | 260 | 36,144 |
| 2018 | 36,144 | (99) | (101) | 0 | 101 | $(34,269)$ | 1,453,659 | 0.03 | 38,668 | 4,399 | 705 | 43 | 41,291 |
| 2019 | 41,291 | 0 | 0 | 0 | 0 | $(34,281)$ | 1,453,659 | 0.03 | 39,580 | 5,300 | 970 | 62 | 47,624 |
| 2020 | 47,624 | 0 | 0 | 0 | 0 | $(34,281)$ | 1,458,537 | 0.03 | 40,650 | 6,369 | 1,238 | 83 | 55,314 |
| 2021 | 55,314 | 0 | 0 | 0 | 0 | $(34,281)$ | 1,218,291 | 0.03 | 34,755 | 475 | 1,576 | 7 | 57,372 |
| 2022 | 57,372 | 0 | 0 | 0 | 0 | $(34,281)$ | 907,415 | 0.03 | 26,497 | $(7,783)$ | 1,779 | (175) | 51,192 |
| 2023 | 51,192 | 0 | 0 | 0 | 0 | $(34,281)$ | 907,415 | 0.03 | 27,122 | $(7,158)$ | 1,715 | (170) | 45,579 |
| 2024 | 45,579 | 0 | 0 | 0 | 0 | $(34,281)$ | 907,415 | 0.03 | 27,762 | $(6,518)$ | 1,527 | (155) | 40,433 |
| 2025 | 40,433 | 0 | 0 | 0 | 0 | $(34,281)$ | 898,077 | 0.03 | 28,125 | $(6,156)$ | 1,355 | (146) | 35,485 |
| 2026 | 35,485 | 0 | 0 | 0 | 0 | $(65,510)$ | 926,103 | 0.03 | 29,686 | $(35,823)$ | 1,189 | (851) | (0) |
| Total |  | $(283,103)$ | $(283,106)$ | 0 | 283,106 | $(341,759)$ | 11,588,993 |  | 330,747 |  | 12,053 | $(1,042)$ |  |

Waste Diversion - Industrial/Office/Institutional Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Industria//Office/Institutional - GFA Growth |  | 44,465,748 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - 3.35\% | 2.85\% - 4.75\% |
| In-year Transactions | 0.73\% - 1.68\% | 1.43\%-2.38\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2021 |  | \$122,669 |
| Discount Rate Applied to Post 2026 Debt Payments |  | 3.35\% |


\section*{| Calculated Development Charge per Sqft | $\$ 0.03$ |
| :--- | ---: |}


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross Floor Area in Sqft <br> (To mid-year 2031) | Development Charge (Inflated) per Sqft | Anticipated Development Charge Revenues | In Year Transactions Surplus/ (Deficit) | Interest Revenue/(Expense) |  | Development Charge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | 0 | $(1,085,859)$ | $(1,085,859)$ | 0 | 1,085,859 | $(7,737)$ | 5,530,404 | 0.03 | 143,735 | 135,998 | 0 | 986 | 136,984 |
| 2018 | 136,984 | (379) | (388) | 0 | 388 | $(131,486)$ | 5,530,404 | 0.03 | 147,126 | 15,640 | 2,671 | 152 | 155,448 |
| 2019 | 155,448 | 0 | 0 | 0 | 0 | $(131,531)$ | 5,530,404 | 0.03 | 150,596 | 19,066 | 3,653 | 224 | 178,390 |
| 2020 | 178,390 | 0 | 0 | 0 | 0 | $(131,531)$ | 5,548,360 | 0.03 | 154,649 | 23,119 | 4,638 | 301 | 206,447 |
| 2021 | 206,447 | 0 | 0 | 0 | 0 | $(131,531)$ | 4,668,523 | 0.03 | 133,195 | 1,665 | 5,884 | 24 | 214,020 |
| 2022 | 214,020 | 0 | 0 | 0 | 0 | $(131,531)$ | 3,521,469 | 0.03 | 102,840 | $(28,691)$ | 6,635 | (646) | 191,317 |
| 2023 | 191,317 | 0 | 0 | 0 | 0 | $(131,531)$ | 3,521,469 | 0.03 | 105,266 | $(26,265)$ | 6,409 | (624) | 170,838 |
| 2024 | 170,838 | 0 | 0 | 0 | 0 | $(131,531)$ | 3,521,469 | 0.03 | 107,749 | $(23,782)$ | 5,723 | (565) | 152,214 |
| 2025 | 152,214 | 0 | 0 | 0 | 0 | $(131,531)$ | 3,487,932 | 0.03 | 109,240 | $(22,291)$ | 5,099 | (529) | 134,493 |
| 2026 | 134,493 | 0 | 0 | 0 | 0 | $(251,354)$ | 3,605,314 | 0.03 | 115,580 | $(135,774)$ | 4,506 | $(3,225)$ | (0) |
| Total |  | $(1,086,238)$ | $(1,086,247)$ | 0 | 1,086,247 | $(1,311,292)$ | 44,465,748 |  | 1,269,976 |  | 45,218 | $(3,901)$ |  |

Table 11-30
Waste Diversion - Hotels Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Hotels - GFA Growth |  | 1,014,508 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - 3.35\% | 2.85\% - 4.75\% |
| In-year Transactions | 0.73\%-1.68\% | 1.43\%-2.38\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2021 |  | \$2,799 |
| Discount Rate Applied to Post 2026 Debt Payments |  | 3.35\% |


\section*{| Calculated Development Charge per Sqft | $\$ 0.03$ |
| :--- | ---: |}


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross Floor Area in Sqft <br> (To mid-year 2031) | Development Charge (Inflated) per Sqft | Anticipated Development Charge Revenues | In Year Transactions Surplus/ (Deficit) | Interest Revenue)(Expense) |  | Development Charge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | 0 | $(24,774)$ | $(24,774)$ | 0 | 24,774 | (177) | 106,037 | 0.03 | 2,760 | 2,583 | 0 | 19 | 2,602 |
| 2018 | 2,602 | (9) | (9) | 0 | 9 | $(3,000)$ | 110,798 | 0.03 | 2,952 | (48) | 51 | (1) | 2,604 |
| 2019 | 2,604 | 0 | 0 | 0 | 0 | $(3,001)$ | 110,798 | 0.03 | 3,021 | 20 | 61 | 0 | 2,685 |
| 2020 | 2,685 | 0 | 0 | 0 | 0 | $(3,001)$ | 111,000 | 0.03 | 3,098 | 97 | 70 | 1 | 2,854 |
| 2021 | 2,854 | 0 | 0 | 0 | 0 | $(3,001)$ | 102,354 | 0.03 | 2,924 | (77) | 81 | (2) | 2,857 |
| 2022 | 2,857 | 0 | 0 | 0 | 0 | $(3,001)$ | 93,714 | 0.03 | 2,741 | (260) | 89 | (6) | 2,679 |
| 2023 | 2,679 | 0 | 0 | 0 | 0 | $(3,001)$ | 93,714 | 0.03 | 2,805 | (196) | 90 | (5) | 2,568 |
| 2024 | 2,568 | 0 | 0 | 0 | 0 | $(3,001)$ | 93,714 | 0.03 | 2,871 | (130) | 86 | (3) | 2,522 |
| 2025 | 2,522 | 0 | 0 | 0 | 0 | $(3,001)$ | 93,517 | 0.03 | 2,933 | (68) | 84 | (2) | 2,537 |
| 2026 | 2,537 | 0 | 0 | 0 | 0 | $(5,735)$ | 98,863 | 0.03 | 3,174 | $(2,561)$ | 85 | (61) | 0 |
| Total |  | $(24,783)$ | $(24,783)$ | 0 | 24,783 | $(29,918)$ | 1,014,508 |  | 29,279 |  | 697 | (58) |  |

Table 11-31
Public Works - Residential Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Gross Population Growth |  | 395,379 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - 3.60\% | 2.85\% - 5.00\% |
| In-year Transactions | 0.73\%-1.80\% | 1.43\%-2.50\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2031 |  | \$11,681,289 |
| Discount Rate Applied to Post 2031 Debt Payments |  | 3.60\% |


| Calculated Development Charge per Capita | $\$ 54$ |
| :--- | ---: |


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross Population Growth (To mid-year 2031) | Development Charge (Inflated) per Capita | Anticipated Development Charge Revenues | $\begin{aligned} & \text { In Year } \\ & \text { Transactions } \\ & \text { Surpfus/ } \\ & \text { (Deficict) } \end{aligned}$ | Interest Revenue/(Expense) |  | Development Charge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | 12,414,794 | (1,610,411) | (1,610,411) | 0 | 1,610,411 | (11,474) | 22,682 | 54 | 1,227,154 | 1,215,680 | 180,015 | 8,814 | 13,819,302 |
| 2018 | 13,819,302 | $(4,501,219)$ | $(4,607,404)$ | 0 | 4,607,404 | $(233,586)$ | 25,047 | 55 | 1,387,071 | 1,153,485 | 269,476 | 11,246 | 15,253,511 |
| 2019 | 15,253,511 | $(4,852,870)$ | $(5,084,532)$ | 0 | 5,084,532 | $(813,960)$ | 25,047 | 57 | 1,419,793 | 605,833 | 358,457 | 7,119 | 16,224,919 |
| 2020 | 16,224,919 | $(3,179,890)$ | $(3,410,284)$ | 0 | 3,410,284 | $(1,442,826)$ | 25,047 | 58 | 1,453,286 | 10,460 | 421,848 | 136 | 16,657,364 |
| 2021 | 16,657,364 | $(466,026)$ | (511,581) | 0 | 511,581 | $(1,850,111)$ | 25,692 | 59 | 1,525,876 | $(324,236)$ | 474,735 | $(6,890)$ | 16,800,973 |
| 2022 | 16,800,973 | $(399,192)$ | $(448,551)$ | 0 | 448,551 | $(1,915,885)$ | 26,445 | 61 | 1,607,617 | $(308,268)$ | 520,830 | $(6,936)$ | 17,006,599 |
| 2023 | 17,006,599 | (2,799, 138) | $(3,219,447)$ | 0 | 3,219,447 | $(2,007,755)$ | 26,445 | 62 | 1,645,541 | $(362,214)$ | 569,721 | $(8,603)$ | 17,205,504 |
| 2024 | 17,205,504 | $(2,815,341)$ | $(3,314,470)$ | 0 | 3,314,470 | (2,434,972) | 26,552 | 64 | 1,691,207 | $(743,765)$ | 576,384 | $(17,664)$ | 17,020,459 |
| 2025 | 17,020,459 | (253,372) | $(305,329)$ | 0 | 305,329 | $(2,837,902)$ | 26,552 | 65 | 1,731,103 | $(1,106,799)$ | 570,185 | $(26,286)$ | 16,457,558 |
| 2026 | 16,457,558 | $(3,507,984)$ | $(4,327,061)$ | 0 | 4,327,061 | $(2,926,070)$ | 28,595 | 67 | 1,908,243 | $(1,017,827)$ | 551,328 | (24,173) | 15,966,886 |
| 2027 | 15,966,886 | $(1,946,499)$ | $(2,457,626)$ | 0 | 2,457,626 | (3,466,611) | 30,422 | 68 | 2,078,092 | $(1,388,519)$ | 574,808 | $(34,713)$ | 15,118,462 |
| 2028 | 15,118,462 | $(3,524,186)$ | $(4,554,561)$ | 0 | 4,554,561 | (3,599,718) | 30,530 | 70 | 2,134,631 | (1,465,088) | 544,265 | $(36,627)$ | 14,161,012 |
| 2029 | 14,161,012 | (885,257) | $(1,171,071)$ | 0 | 1,171,071 | $(3,586,779)$ | 30,530 | 72 | 2,184,987 | (1,401,792) | 509,796 | $(35,045)$ | 13,233,971 |
| 2030 | 13,233,971 | $(85,275)$ | $(115,467)$ | 0 | 115,467 | $(3,101,492)$ | 30,530 | 73 | 2,236,532 | (864,960) | 476,423 | $(21,624)$ | 12,823,810 |
| 2031 | 12,823,810 | (85,275) | $(118,191)$ | 0 | 118,191 | $(14,106,077)$ | 15,265 | 75 | 1,144,646 | (12,961,431) | 461,657 | $(324,036)$ | 0 |
| Total |  | (30,911,933) | (35,255,987) | 0 | 35,255,987 | $(44,335,217)$ | 395,379 |  | 25,375,777 |  | 7,059,929 | (515,283) |  |

Public Works - Retail Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Retail GFA Growth |  | 16,043,274 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - 3.60\% | 2.85\% - 5.00\% |
| In-year Transactions | 0.73\%-1.80\% | 1.43\%-2.50\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2031 |  | \$1,271,045 |
| Discount Rate Applied to Post 2031 Debt Payments |  | 3.60\% |


| Calculated Development Charge per Capita | $\$ 0.12$ |
| :--- | ---: |


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross Floor Area in Sqft <br> (To mid-year 2031) | Development Charge (Inflated) per Sqft | Anticipated Development Charge Revenues | $\begin{aligned} & \text { In Year } \\ & \text { Transactions } \\ & \text { Surpfus/ } \\ & \text { (Deficict) } \end{aligned}$ | Interest Revenue/(Expense) |  | Development Charge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | 1,807,192 | (175,229) | (175,229) | 0 | 175,229 | $(1,249)$ | 1,458,420 | 0.12 | 167,745 | 166,497 | 26,204 | 1,207 | 2,001,100 |
| 2018 | 2,001,100 | (489,779) | (501,333) | 0 | 501,333 | (25,417) | 1,453,659 | 0.12 | 171,142 | 145,726 | 39,021 | 1,421 | 2,187,268 |
| 2019 | 2,187,268 | $(528,042)$ | $(553,250)$ | 0 | 553,250 | $(88,567)$ | 1,453,659 | 0.12 | 175,179 | 86,612 | 51,401 | 1,018 | 2,326,299 |
| 2020 | 2,326,299 | $(346,005)$ | (371,074) | 0 | 371,074 | $(156,994)$ | 1,458,537 | 0.12 | 179,914 | 22,919 | 60,484 | 298 | 2,410,000 |
| 2021 | 2,410,000 | $(50,708)$ | $(55,665)$ | 0 | 55,665 | $(201,311)$ | 1,218,291 | 0.13 | 153,824 | $(47,487)$ | 68,685 | $(1,009)$ | 2,430,188 |
| 2022 | 2,430,188 | $(4,436)$ | $(48,807)$ | 0 | 48,807 | $(208,468)$ | 907,415 | 0.13 | 117,275 | $(91,193)$ | 75,336 | $(2,052)$ | 2,412,279 |
| 2023 | 2,412,279 | (304,575) | $(350,309)$ | 0 | 350,309 | $(218,465)$ | 907,415 | 0.13 | 120,041 | (98,423) | 80,811 | $(2,338)$ | 2,392,330 |
| 2024 | 2,392,330 | (306,338) | $(360,649)$ | 0 | 360,649 | $(264,950)$ | 907,415 | 0.14 | 122,873 | $(142,077)$ | 80,143 | $(3,374)$ | 2,327,022 |
| 2025 | 2,327,022 | $(27,570)$ | (33,223) | 0 | 33,223 | $(308,793)$ | 898,077 | 0.14 | 124,478 | $(184,316)$ | 77,955 | $(4,377)$ | 2,216,284 |
| 2026 | 2,216,284 | (381,705) | $(470,829)$ | 0 | 470,829 | $(318,387)$ | 926,103 | 0.14 | 131,390 | $(186,997)$ | 74,246 | $(4,441)$ | 2,099,092 |
| 2027 | 2,099,092 | (211,799) | (267,415) | 0 | 267,415 | $(377,203)$ | 987,763 | 0.15 | 143,444 | (233,759) | 75,567 | $(5,844)$ | 1,935,056 |
| 2028 | 1,935,056 | $(383,468)$ | $(495,583)$ | 0 | 495,583 | $(391,687)$ | 987,763 | 0.15 | 146,828 | $(244,859)$ | 69,662 | (6,121) | 1,753,738 |
| 2029 | 1,753,738 | $(96,325)$ | (127,425) | 0 | 127,425 | $(390,279)$ | 987,763 | 0.15 | 150,292 | $(239,987)$ | 63,135 | $(6,000)$ | 1,570,886 |
| 2030 | 1,570,886 | $(9,279)$ | (12,564) | 0 | 12,564 | $(337,474)$ | 992,437 | 0.16 | 154,565 | $(182,909)$ | 56,552 | $(4,573)$ | 1,439,956 |
| 2031 | 1,439,956 | $(9,279)$ | (12,860) | 0 | 12,860 | $(1,534,887)$ | 498,555 | 0.16 | 79,478 | (1,455,409) | 51,838 | $(36,385)$ | (0) |
| Total |  | $(3,363,538)$ | $(3,836,216)$ | 0 | 3,836,216 | $(4,824,130)$ | 16,043,274 |  | 2,138,468 |  | 951,041 | $(72,571)$ |  |

Public Works - Industrial/Office/Institutional Development Charge Calculations

| Assumptions |  |  |
| :--- | ---: | ---: |
| Retail GFA Growth |  | $61,144,441$ |
| Inflation |  | $2 \%$ |
| Interest | Earned | Charged |
| Opening Balance | $1.45 \%-3.60 \%$ | $2.85 \%-5.00 \%$ |
| In-year Transactions | $0.73 \%-1.80 \%$ | $1.43 \%-2.50 \%$ |
| New Debt Term (Years) | From 2.85\% to 5.00\% |  |
| New Debt interest | $\$ 3,355,131$ |  |
| Target Reserve Balance 2031 | $3.60 \%$ |  |
| Discount Rate Applied to Post 2031 Debt Payments |  |  |


| Calculated Development Charge per Capita | $\$ 0.13$ |
| :--- | ---: |


| Year | Development Charge Reserve | Development Related Expenditures |  |  |  |  | Annual Gross Floor Area in Sqft Growth | Development Charge (Inflated) per Sqft | Anticipated Development Charge Revenues | $\begin{aligned} & \text { In Year } \\ & \text { Transactions } \\ & \text { Surplusl } \\ & \text { (Deficit) } \end{aligned}$ | Interest Revenue/(Expense) |  | DevelopmentCharge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt | Debt | Additional Debt |  |  |  |  | $\begin{aligned} & \text { Opening } \\ & \text { Reserve } \\ & \text { Balances } \end{aligned}$ | In-Year |  |
| 2017 | 1,913,924 | $(462,546)$ | $(462,546)$ | 0 | 462,546 | $(3,296)$ | 5,530,404 | 0.13 | 705,550 | 702,254 | 27,752 | 5,091 | 2,649,022 |
| 2018 | 2,649,022 | $(1,292,852)$ | $(1,323,351)$ | 0 | 1,323,351 | $(67,091)$ | 5,530,404 | 0.13 | 722,194 | 655,103 | 51,656 | 6,387 | 3,362,168 |
| 2019 | 3,362,168 | $(1,393,854)$ | $(1,460,393)$ | 0 | 1,460,393 | $(233,788)$ | 5,530,404 | 0.13 | 739,231 | 505,443 | 79,011 | 5,939 | 3,952,561 |
| 2020 | 3,952,561 | $(913,336)$ | $(979,511)$ | 0 | 979,511 | (414,412) | 5,548,360 | 0.14 | 759,126 | 344,714 | 102,767 | 4,481 | 4,404,524 |
| 2021 | 4,404,524 | $(133,853)$ | $(146,938)$ | 0 | 146,938 | (531,394) | 4,668,523 | 0.14 | 653,815 | 122,421 | 125,529 | 1,745 | 4,654,218 |
| 2022 | 4,654,218 | $(114,657)$ | $(128,834)$ | 0 | 128,834 | (550,285) | 3,521,469 | 0.14 | 504,807 | (45,478) | 144,281 | $(1,023)$ | 4,751,998 |
| 2023 | 4,751,998 | (803,976) | $(924,698)$ | 0 | 924,698 | (576,673) | 3,521,469 | 0.15 | 516,716 | (59,957) | 159,192 | $(1,424)$ | 4,849,809 |
| 2024 | 4,849,809 | (808,630) | (951,991) | 0 | 951,991 | (699,379) | 3,521,469 | 0.15 | 528,905 | (170,474) | 162,469 | $(4,049)$ | 4,837,755 |
| 2025 | 4,837,755 | (72,774) | $(87,697)$ | 0 | 87,697 | (815,110) | 3,487,932 | 0.15 | 536,226 | $(278,883)$ | 162,065 | $(6,623)$ | 4,714,314 |
| 2026 | 4,714,314 | $(1,007,572)$ | $(1,242,830)$ | 0 | 1,242,830 | (840,434) | 3,605,314 | 0.16 | 567,348 | $(273,086)$ | 157,930 | $(6,486)$ | 4,592,672 |
| 2027 | 4,592,672 | (559,079) | $(705,886)$ | 0 | 705,886 | $(995,689)$ | 3,699,037 | 0.16 | 595,828 | $(399,861)$ | 165,336 | $(9,997)$ | 4,348,151 |
| 2028 | 4,348,151 | $(1,012,226)$ | (1,308,173) | 0 | 1,308,173 | $(1,033,921)$ | 3,699,037 | 0.16 | 609,884 | $(424,036)$ | 156,533 | $(10,601)$ | 4,070,047 |
| 2029 | 4,070,047 | $(254,266)$ | $(336,358)$ | 0 | 336,358 | $(1,030,204)$ | 3,699,037 | 0.17 | 624,272 | (405,933) | 146,522 | $(10,148)$ | 3,800,488 |
| 2030 | 3,800,488 | $(24,493)$ | $(33,165)$ | 0 | 33,165 | $(890,819)$ | 3,715,550 | 0.17 | 641,851 | $(248,968)$ | 136,818 | $(6,224)$ | 3,682,113 |
| 2031 | 3,682,113 | $(24,493)$ | $(33,947)$ | 0 | 33,947 | $(4,051,585)$ | 1,866,032 | 0.18 | 329,956 | $(3,721,629)$ | 132,556 | $(93,041)$ | ${ }_{(0)}^{0}$ |
| Total |  | $(8,878,607)$ | $(10,126,318)$ | 0 | 10,126,318 | $(12,734,078)$ | 61,144,441 |  | 9,035,712 |  | 1,910,415 | (125,973) |  |

Public Works - Hotels Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Retail GFA Growth |  | 1,484,734 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - $3.60 \%$ | 2.85\%-5.00\% |
| In-year Transactions | 0.73\%-1.80\% | 1.43\%-2.50\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2031 |  | \$23,578 |
| Discount Rate Applied to Post 2031 Debt Payments |  | 3.60\% |


| Calculated Development Charge per Capita | $\$ 0.05$ |
| :--- | ---: |


| Year | DevelopmentCharge Reserve | Development Related Expenditures |  |  |  |  | Annual Gross Floor Area in Sqft Growth | Development Charge (Inflated) per Sqft | Anticipated Development Charge Revenues | $\begin{aligned} & \text { In Year } \\ & \text { Transactions } \\ & \text { Surpluss } \\ & \text { (Deficit) } \end{aligned}$ | Interest Revenue/(Expense) |  | DevelopmentCharge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt | Debt | Additional Debt |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | 0 | $(3,250)$ | $(3,250)$ | 0 | 3,250 | (23) | 106,037 | 0.05 | 4,920 | 4,897 | 0 | 36 | 4,932 |
| 2018 | 4,932 | $(9,085)$ | $(9,300)$ | 0 | 9,300 | (471) | 110,798 | 0.05 | 5,262 | 4,790 | 96 | 47 | 9,865 |
| 2019 | 9,865 | $(9,795)$ | $(10,263)$ | 0 | 10,263 | (1,643) | 110,798 | 0.05 | 5,386 | 3,743 | 232 | 44 | 13,884 |
| 2020 | 13,884 | $(6,418)$ | $(6,883)$ | 0 | 6,883 | $(2,912)$ | 111,000 | 0.05 | 5,523 | 2,611 | 361 | 34 | 16,890 |
| 2021 | 16,890 | (941) | (1,033) | 0 | 1,033 | $(3,734)$ | 102,354 | 0.05 | 5,213 | 1,479 | 481 | 21 | 18,872 |
| 2022 | 18,872 | (806) | (905) | 0 | 905 | $(3,867)$ | 93,714 | 0.05 | 4,886 | 1,019 | 585 | 16 | 20,491 |
| 2023 | 20,491 | $(5,550)$ | $(6,498)$ | 0 | 6,498 | $(4,052)$ | 93,714 | 0.05 | 5,001 | 948 | 686 | 16 | 22,142 |
| 2024 | 22,142 | $(5,682)$ | $(6,690)$ | 0 | 6,690 | $(4,915)$ | 93,714 | 0.05 | 5,119 | 204 | 742 | 3 | 23,091 |
| 2025 | 23,091 | (511) | (616) | 0 | 616 | (5,728) | 93,517 | 0.06 | 5,229 | (499) | 774 | (12) | 23,353 |
| 2026 | 23,353 | $(7,081)$ | (8,734) | 0 | 8,734 | $(5,906)$ | 98,863 | 0.06 | 5,658 | (248) | 782 | (6) | 23,882 |
| 2027 | 23,882 | $(3,929)$ | $(4,960)$ | 0 | 4,960 | $(6,997)$ | 104,405 | 0.06 | 6,116 | (881) | 860 | (22) | 23,839 |
| 2028 | 23,839 | $(7,113)$ | $(9,193)$ | 0 | 9,193 | $(7,266)$ | 104,405 | 0.06 | 6,260 | $(1,005)$ | 858 | (25) | 23,666 |
| 2029 | 23,666 | $(1,787)$ | $(2,364)$ | 0 | 2,364 | $(7,240)$ | 104,405 | 0.06 | 6,408 | (832) | 852 | (21) | 23,666 |
| 2030 | 23,666 | (172) | (233) | 0 | 233 | $(6,260)$ | 104,607 | 0.06 | 6,572 | 312 | 852 | 6 | 24,835 |
| 2031 | 24,835 | (172) | (239) | 0 | 239 | (28,472) | 52,404 | 0.06 | 3,370 | $(25,102)$ | 894 | (628) | 0 |
| Total |  | $(62,393)$ | (71,161) | 0 | 71,161 | $(89,486)$ | 1,484,734 |  | 80,922 |  | 9,055 | (491) |  |

Paramedic Services - Residential Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Gross Population Growth |  | 270,120 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - 3.35\% | 2.85\% - 4.75\% |
| In-year Transactions | 0.73\% - 1.68\% | 1.43\%-2.38\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest | From 2.85\% to 5.00\% |  |
| Target Reserve Balance 2026 | \$9,370,965 |  |
| Discount Rate Applied to Post 2026 Debt Payments |  | 3.35\% |


\section*{| Calculated Development Charge per Capita | $\$ 106$ |
| :--- | :--- |}


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual GrossPopulationGrowth(To mid-year2031) | Development Charge (Inflated) per Capita | Anticipated Development Charge Revenues |  | Interest Revenue/(Expense) |  | DevelopmentCharge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | 2,274,245 | (9,651,716) | (9,651,716) | $(185,834)$ | 6,457,505 | $(46,010)$ | 23,738 | 106 | 2,508,194 | $(917,861)$ | 32,977 | $(13,080)$ | 1,376,281 |
| 2018 | 1,376,281 | $(5,673,329)$ | $(5,807,165)$ | $(185,834)$ | 3,767,386 | $(813,467)$ | 26,213 | 108 | 2,835,050 | $(204,029)$ | 26,837 | $(3,417)$ | 1,195,672 |
| 2019 | 1,195,672 | $(4,286,329)$ | $(4,490,946)$ | $(185,834)$ | 2,571,488 | $(1,273,159)$ | 26,213 | 111 | 2,901,930 | $(476,521)$ | 28,098 | $(8,935)$ | 738,315 |
| 2020 | 738,315 | $(564,765)$ | $(605,685)$ | $(185,834)$ | 605,685 | $(1,580,015)$ | 26,213 | 113 | 2,970,387 | 1,204,538 | 19,196 | 15,659 | 1,977,708 |
| 2021 | 1,977,708 | $(2,595,382)$ | $(2,849,088)$ | $(177,369)$ | 2,849,088 | $(1,681,658)$ | 26,888 | 116 | 3,118,755 | 1,259,728 | 56,365 | 17,951 | 3,311,752 |
| 2022 | 3,311,752 | $(322,924)$ | $(362,854)$ | $(187,332)$ | 362,854 | $(2,023,940)$ | 27,676 | 119 | 3,285,826 | 1,074,554 | 102,664 | 16,656 | 4,505,627 |
| 2023 | 4,505,627 | 0 | 0 | (187,332) | 0 | $(2,067,331)$ | 27,676 | 122 | 3,363,340 | 1,108,676 | 150,938 | 18,570 | 5,783,812 |
| 2024 | 5,783,812 | $(1,593,470)$ | $(1,875,975)$ | $(187,332)$ | 1,441,010 | $(2,084,443)$ | 27,788 | 124 | 3,456,677 | 749,936 | 193,758 | 12,561 | 6,740,068 |
| 2025 | 6,740,068 | 0 | 0 | $(187,332)$ | 0 | $(2,258,046)$ | 27,788 | 127 | 3,538,221 | 1,092,842 | 225,792 | 18,305 | 8,077,007 |
| 2026 | 8,077,007 | $(1,593,470)$ | $(1,965,529)$ | $(1,713,366)$ | 1,532,600 | (9,907,916) | 29,926 | 130 | 3,900,280 | $(8,153,931)$ | 270,580 | $(193,656)$ | (0) |
| Total |  | $(26,281,387)$ | (27,608,957) | $(3,383,398)$ | 19,587,615 | $(23,735,985)$ | 270,120 |  | 31,878,660 |  | 1,107,206 | $(119,385)$ |  |

Paramedic Services - Retail Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Retail - GFA Growth |  | 11,588,993 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - 3.35\% | 2.85\% - 4.75\% |
| In-year Transactions | 0.73\%-1.68\% | 1.43\%-2.38\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest | From 2.85\% to 5.00\% |  |
| Target Reserve Balance 2026 |  | \$374,724 |
| Discount Rate Applied to Post 2026 Debt Payments |  | 3.35\% |


\section*{| Calculated Development Charge per Sqft | $\$ 0.08$ |
| :--- | ---: |}


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross <br> Floor Area in Sqft <br> (To mid-year 2031) | Development Charge (Inflated) per Sqft | Anticipated Development Charge Revenues |  | Interest Revenue/(Expense) |  | Development Charge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | 331,056 | $(385,951)$ | $(385,951)$ | $(7,431)$ | 258,221 | $(1,840)$ | 1,458,420 | 0.08 | 112,635 | $(24,365)$ | 4,800 | (347) | 311,144 |
| 2018 | 311,144 | $(226,864)$ | $(232,216)$ | $(7,431)$ | 150,650 | $(32,529)$ | 1,453,659 | 0.08 | 114,916 | $(6,610)$ | 6,067 | (111) | 310,490 |
| 2019 | 310,490 | $(171,401)$ | $(179,583)$ | $(7,431)$ | 102,828 | $(50,911)$ | 1,453,659 | 0.08 | 117,627 | $(17,470)$ | 7,297 | (328) | 299,989 |
| 2020 | 299,989 | $(22,584)$ | $(24,220)$ | $(7,431)$ | 24,220 | $(63,181)$ | 1,458,537 | 0.08 | 120,806 | 50,193 | 7,800 | 653 | 358,635 |
| 2021 | 358,635 | $(103,784)$ | $(113,929)$ | $(7,093)$ | 113,929 | $(67,246)$ | 1,218,291 | 0.08 | 103,287 | 28,949 | 10,221 | 413 | 398,217 |
| 2022 | 398,217 | $(12,913)$ | $(14,510)$ | $(7,491)$ | 14,510 | $(80,933)$ | 907,415 | 0.09 | 78,746 | $(9,678)$ | 12,345 | (218) | 400,666 |
| 2023 | 400,666 | 0 | 0 | $(7,491)$ | 0 | $(82,668)$ | 907,415 | 0.09 | 80,604 | $(9,556)$ | 13,422 | (227) | 404,306 |
| 2024 | 404,306 | $(63,719)$ | $(75,016)$ | $(7,491)$ | 57,623 | $(83,352)$ | 907,415 | 0.09 | 82,505 | $(25,732)$ | 13,544 | (611) | 391,507 |
| 2025 | 391,507 | 0 | 0 | $(7,491)$ | 0 | $(90,294)$ | 898,077 | 0.09 | 83,582 | $(14,203)$ | 13,115 | (337) | 390,083 |
| 2026 | 390,083 | $(63,719)$ | $(78,597)$ | $(68,514)$ | 61,285 | $(396,196)$ | 926,103 | 0.10 | 88,224 | $(393,798)$ | 13,068 | $(9,353)$ | 0 |
| Total |  | $(1,050,935)$ | $(1,104,022)$ | $(135,295)$ | 783,266 | $(949,150)$ | 11,588,993 |  | 982,931 |  | 101,680 | $(10,466)$ |  |

Paramedic Services - Industrial/Office/lnstitutional Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Industrial/Office/Institutional - GFA Growth |  | 44,465,748 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - 3.35\% | 2.85\% - 4.75\% |
| In-year Transactions | 0.73\%-1.68\% | 1.43\%-2.38\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2026 |  | \$990,755 |
| Discount Rate Applied to Post 2026 Debt Payments |  | 3.35\% |


\section*{| Calculated Development Charge per Sqft | $\$ 0.07$ |
| :--- | ---: |}


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross <br> Floor Area in Sqft <br> (To mid-year 2031) | Development Charge (Inflated) per Sqft | Anticipated Development Charge Revenues |  | Interest Revenue/(Expense) |  | DevelopmentCharge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | 350,609 | (1,020,438) | $(1,020,438)$ | (19,647) | 682,727 | $(4,864)$ | 5,530,404 | 0.07 | 360,157 | $(2,067)$ | 5,084 | (29) | 353,596 |
| 2018 | 353,596 | $(599,819)$ | $(613,969)$ | (19,647) | 398,311 | $(86,005)$ | 5,530,404 | 0.07 | 368,653 | 47,343 | 6,895 | 462 | 408,296 |
| 2019 | 408,296 | $(453,177)$ | $(474,810)$ | (19,647) | 271,873 | $(134,606)$ | 5,530,404 | 0.07 | 377,350 | 20,159 | 9,595 | 237 | 438,287 |
| 2020 | 438,287 | $(59,710)$ | $(64,037)$ | (19,647) | 64,037 | $(167,049)$ | 5,548,360 | 0.07 | 387,505 | 200,809 | 11,395 | 2,611 | 653,102 |
| 2021 | 653,102 | $(274,400)$ | $(301,223)$ | $(18,753)$ | 301,223 | $(177,795)$ | 4,668,523 | 0.07 | 333,748 | 137,201 | 18,613 | 1,955 | 810,871 |
| 2022 | 810,871 | $(34,142)$ | (38,363) | (19,806) | 38,363 | $(213,983)$ | 3,521,469 | 0.07 | 257,685 | 23,896 | 25,137 | 370 | 860,275 |
| 2023 | 860,275 | 0 | 0 | $(19,806)$ | 0 | $(218,571)$ | 3,521,469 | 0.07 | 263,764 | 25,387 | 28,819 | 425 | 914,907 |
| 2024 | 914,907 | $(168,471)$ | $(198,339)$ | $(19,806)$ | 152,352 | $(220,380)$ | 3,521,469 | 0.08 | 269,986 | $(16,187)$ | 30,649 | (384) | 928,985 |
| 2025 | 928,985 | 0 | 0 | $(19,806)$ | 0 | $(238,734)$ | 3,487,932 | 0.08 | 273,723 | 15,183 | 31,121 | 254 | 975,544 |
| 2026 | 975,544 | (168,471) | $(207,808)$ | (181,147) | 162,036 | $(1,047,525)$ | 3,605,314 | 0.08 | 289,610 | $(984,834)$ | 32,681 | $(23,390)$ | 0 |
| Total |  | $(2,778,627)$ | $(2,918,986)$ | (357,713) | 2,070,921 | $(2,509,512)$ | 44,465,748 |  | 3,182,181 |  | 199,990 | $(17,490)$ |  |

Paramedic Services - Hotels Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Hotels - GFA Growth |  | 1,014,508 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - 3.35\% | 2.85\% - 4.75\% |
| In-year Transactions | 0.73\% - 1.68\% | 1.43\%-2.38\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest | From 2.85\% to 5.00\% |  |
| Target Reserve Balance 2026 | \$6,599 |  |
| Discount Rate Applied to Post 2026 Debt Payments |  | 3.35\% |


| Calculated Development Charge per Sqft | $\$ 0.02$ |
| :--- | ---: |


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross Floor Area in Sqft <br> (To mid-year 2031) | Development Charge (Inflated) per Sqft | Anticipated Development Charge Revenues | In Year Transactions Surplus/ (Deficit) | Interest Revenue/(Expense) |  | Development Charge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening <br> Reserve <br> Balances | In-Year |  |
| 2017 | 0 | $(6,797)$ | $(6,797)$ | (131) | 4,548 | (32) | 106,037 | 0.02 | 2,267 | (146) | 0 | (2) | (148) |
| 2018 | (148) | $(3,995)$ | $(4,090)$ | (131) | 2,653 | (573) | 110,798 | 0.02 | 2,425 | 285 | (5) | 3 | 135 |
| 2019 | 135 | $(3,019)$ | $(3,163)$ | (131) | 1,811 | (897) | 110,798 | 0.02 | 2,482 | 103 | 3 | 1 | 242 |
| 2020 | 242 | (398) | (427) | (131) | 427 | $(1,113)$ | 111,000 | 0.02 | 2,545 | 1,302 | 6 | 17 | 1,566 |
| 2021 | 1,566 | $(1,828)$ | $(2,006)$ | (125) | 2,006 | $(1,184)$ | 102,354 | 0.02 | 2,402 | 1,093 | 45 | 16 | 2,720 |
| 2022 | 2,720 | (227) | (256) | (132) | 256 | $(1,425)$ | 93,714 | 0.02 | 2,251 | 694 | 84 | 11 | 3,509 |
| 2023 | 3,509 | 0 | 0 | (132) | 0 | $(1,456)$ | 93,714 | 0.02 | 2,304 | 717 | 118 | 12 | 4,355 |
| 2024 | 4,355 | $(1,122)$ | $(1,321)$ | (132) | 1,015 | $(1,468)$ | 93,714 | 0.03 | 2,359 | 453 | 146 | 8 | 4,961 |
| 2025 | 4,961 | 0 | 0 | (132) | 0 | $(1,590)$ | 93,517 | 0.03 | 2,409 | 687 | 166 | 12 | 5,826 |
| 2026 | 5,826 | $(1,122)$ | $(1,384)$ | $(1,207)$ | 1,079 | $(6,977)$ | 98,863 | 0.03 | 2,607 | $(5,882)$ | 195 | (140) | (0.000) |
| Total |  | $(18,508)$ | $(19,443)$ | $(2,383)$ | 13,794 | $(16,715)$ | 1,014,508 |  | 24,052 |  | 758 | (63) |  |

Public Health - Residential Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Gross Population Growth |  | 270,120 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - 3.35\% | 2.85\% - 4.75\% |
| In-year Transactions | 0.73\%-1.68\% | 1.43\%-2.38\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2026 |  | \$10,893,559 |
| Discount Rate Applied to Post 2026 Debt Payments |  | 3.35\% |


| Calculated Development Charge per Capita | $\$ 31$ |
| :--- | ---: |


| Year | Development <br> Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual GrossPopulationGrowth(To mid-year2031) | Development Charge (Inflated) per Capita | Anticipated Development Charge Revenues | In YearTransactionsSurplus/(Deficit) | Interest Revenue/(Expense) |  | Development Charge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | 7,793,958 | $(1,483,169)$ | $(1,483,169)$ | 0 | 1,483,169 | $(10,568)$ | 23,738 | 31 | 736,508 | 725,941 | 113,012 | 5,263 | 8,638,174 |
| 2018 | 8,638,174 | $(1,483,169)$ | $(1,518,157)$ | 0 | 1,518,157 | $(192,306)$ | 26,213 | 32 | 832,487 | 640,181 | 168,444 | 6,242 | 9,453,041 |
| 2019 | 9,453,041 | $(1,483,169)$ | $(1,553,971)$ | 0 | 1,553,971 | $(382,403)$ | 26,213 | 33 | 852,125 | 469,722 | 222,146 | 5,519 | 10,150,428 |
| 2020 | 10,150,428 | $(1,483,169)$ | $(1,590,629)$ | 0 | 1,590,629 | $(580,085)$ | 26,213 | 33 | 872,227 | 292,142 | 263,911 | 3,798 | 10,710,279 |
| 2021 | 10,710,279 | $(1,483,169)$ | $(1,628,153)$ | 0 | 1,628,153 | $(784,816)$ | 26,888 | 34 | 915,794 | 130,978 | 305,243 | 1,866 | 11,148,367 |
| 2022 | 11,148,367 | $(1,483,169)$ | $(1,666,561)$ | 0 | 1,666,561 | $(996,834)$ | 27,676 | 35 | 964,853 | $(31,981)$ | 345,599 | (720) | 11,461,265 |
| 2023 | 11,461,265 | $(1,483,169)$ | $(1,705,876)$ | 0 | 1,705,876 | $(1,216,385)$ | 27,676 | 36 | 987,614 | $(228,771)$ | 383,952 | $(5,433)$ | 11,611,013 |
| 2024 | 11,611,013 | $(1,483,169)$ | $(1,746,118)$ | 0 | 1,746,118 | $(1,442,633)$ | 27,788 | 37 | 1,015,022 | $(427,611)$ | 388,969 | $(10,156)$ | 11,562,215 |
| 2025 | 11,562,215 | $(1,483,169)$ | (1,787,310) | 0 | 1,787,310 | (1,674,217) | 27,788 | 37 | 1,038,966 | $(635,251)$ | 387,334 | $(15,087)$ | 11,299,211 |
| 2026 | 11,299,211 | $(1,483,169)$ | $(1,829,473)$ | 0 | 1,829,473 | $(12,552,104)$ | 29,926 | 38 | 1,145,282 | $(11,406,823)$ | 378,524 | $(270,912)$ | (0) |
| Total |  | $(14,831,685)$ | $(16,509,415)$ | 0 | 16,509,415 | $(19,832,351)$ | 270,120 |  | 9,360,877 |  | 2,957,136 | $(279,620)$ |  |

Table 11-40
Public Health - Retail Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Retail - GFA Growth |  | 11,588,993 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - $3.35 \%$ | 2.85\% - 4.75\% |
| In-year Transactions | 0.73\% - 1.68\% | 1.43\%-2.38\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2026 |  | \$148,925 |
| Discount Rate Applied to Post 2026 Debt Payments |  | 3.35\% |


| Calculated Development Charge per Sqft | $\$ 0.01$ |
| :--- | ---: |


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross <br> Floor Area in Sqft <br> (To mid-year 2031) | Development Charge (Inflated) per Sqft | Anticipated Development Charge Revenues |  | Interest Revenue/(Expense) |  | DevelopmentCharge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | 108,332 | (20,276) | $(20,276)$ | 0 | 20,276 | (144) | 1,458,420 | 0.01 | 14,156 | 14,011 | 1,571 | 102 | 124,016 |
| 2018 | 124,016 | $(20,276)$ | $(20,755)$ | 0 | 20,755 | $(2,629)$ | 1,453,659 | 0.01 | 14,443 | 11,814 | 2,418 | 115 | 138,363 |
| 2019 | 138,363 | $(20,276)$ | $(21,244)$ | 0 | 21,244 | $(5,228)$ | 1,453,659 | 0.01 | 14,783 | 9,555 | 3,252 | 112 | 151,282 |
| 2020 | 151,282 | $(20,276)$ | (21,745) | 0 | 21,745 | $(7,930)$ | 1,458,537 | 0.01 | 15,183 | 7,252 | 3,933 | 94 | 162,562 |
| 2021 | 162,562 | $(20,276)$ | $(22,258)$ | 0 | 22,258 | $(10,729)$ | 1,218,291 | 0.01 | 12,981 | 2,252 | 4,633 | 32 | 169,479 |
| 2022 | 169,479 | $(20,276)$ | $(22,784)$ | 0 | 22,784 | $(13,628)$ | 907,415 | 0.01 | 9,897 | $(3,731)$ | 5,254 | (84) | 170,918 |
| 2023 | 170,918 | $(20,276)$ | $(23,321)$ | 0 | 23,321 | $(16,629)$ | 907,415 | 0.01 | 10,130 | $(6,499)$ | 5,726 | (154) | 169,991 |
| 2024 | 169,991 | $(20,276)$ | $(23,871)$ | 0 | 23,871 | $(19,722)$ | 907,415 | 0.01 | 10,369 | $(9,353)$ | 5,695 | (222) | 166,110 |
| 2025 | 166,110 | $(20,276)$ | $(24,434)$ | 0 | 24,434 | $(22,888)$ | 898,077 | 0.01 | 10,505 | $(12,384)$ | 5,565 | (294) | 158,997 |
| 2026 | 158,997 | $(20,276)$ | $(25,011)$ | 0 | 25,011 | $(171,599)$ | 926,103 | 0.01 | 11,088 | $(160,511)$ | 5,326 | $(3,812)$ | (0) |
| Total |  | (202,763) | $(225,700)$ | 0 | 225,700 | (271,127) | 11,588,993 |  | 123,534 |  | 43,372 | $(4,111)$ |  |

Public Health - Industrial/Office/Institutional Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Industrial/Office/Institutional - GFA Growth |  | 44,465,748 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - 3.35\% | 2.85\% - 4.75\% |
| In-year Transactions | 0.73\%-1.68\% | 1.43\%-2.38\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2026 |  | \$421,930 |
| Discount Rate Applied to Post 2026 Debt Payments |  | 3.35\% |


| Calculated Development Charge per Sqft | 0.01 |
| :--- | ---: |


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross Floor Area in Sqft (To mid-year 2031) | Development Charge (Inflated) per Sqft | Anticipated Development Charge Revenues | In Year <br> Transactions <br> Surplus/ <br> (Deficit) | Interest Revenue/(Expense) |  | DevelopmentCharge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | 301,876 | $(57,446)$ | $(57,446)$ | 0 | 57,446 | (409) | 5,530,404 | 0.01 | 40,275 | 39,865 | 4,377 | 289 | 346,408 |
| 2018 | 346,408 | $(57,446)$ | ( 58,801 ) | 0 | 58,801 | $(7,448)$ | 5,530,404 | 0.01 | 41,225 | 33,776 | 6,755 | 329 | 387,268 |
| 2019 | 387,268 | $(57,446)$ | $(60,189)$ | 0 | 60,189 | $(14,811)$ | 5,530,404 | 0.01 | 42,197 | 27,386 | 9,101 | 322 | 424,077 |
| 2020 | 424,077 | $(57,446)$ | $(61,608)$ | 0 | 61,608 | $(22,468)$ | 5,548,360 | 0.01 | 43,333 | 20,865 | 11,026 | 271 | 456,239 |
| 2021 | 456,239 | $(57,446)$ | $(63,062)$ | 0 | 63,062 | $(30,398)$ | 4,668,523 | 0.01 | 37,321 | 6,924 | 13,003 | 99 | 476,264 |
| 2022 | 476,264 | $(57,446)$ | $(64,549)$ | 0 | 64,549 | $(38,609)$ | 3,521,469 | 0.01 | 28,816 | $(9,794)$ | 14,764 | (220) | 481,014 |
| 2023 | 481,014 | $(57,446)$ | $(66,072)$ | 0 | 66,072 | $(47,113)$ | 3,521,469 | 0.01 | 29,495 | $(17,618)$ | 16,114 | (418) | 479,092 |
| 2024 | 479,092 | $(57,446)$ | $(67,631)$ | 0 | 67,631 | $(55,876)$ | 3,521,469 | 0.01 | 30,191 | $(25,685)$ | 16,050 | (610) | 468,846 |
| 2025 | 468,846 | $(57,446)$ | $(69,226)$ | 0 | 69,226 | $(64,846)$ | 3,487,932 | 0.01 | 30,609 | $(34,237)$ | 15,706 | (813) | 449,503 |
| 2026 | 449,503 | $(57,446)$ | $(70,859)$ | 0 | 70,859 | $(486,169)$ | 3,605,314 | 0.01 | 32,386 | $(453,784)$ | 15,058 | $(10,777)$ | (0) |
| Total |  | $(574,462)$ | $(639,444)$ | 0 | 639,444 | $(768,148)$ | 44,465,748 |  | 355,847 |  | 121,954 | $(11,529)$ |  |

Public Health - Hotels Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Hotels - GFA Growth |  | 1,014,508 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - $3.35 \%$ | 2.85\% - 4.75\% |
| In-year Transactions | 0.73\% - 1.68\% | 1.43\%-2.38\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2026 |  | \$2,489 |
| Discount Rate Applied to Post 2026 Debt Payments |  | 3.35\% |


| Calculated Development Charge per Sqft | $\$ 0.00$ |
| :--- | ---: |


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross Floor Area in Sqft (To mid-year 2031) | Development Charge (Inflated) per Sqft | Anticipated Development Charge Revenues | In YearTransactionsSurplusl(Deficit) | Interest Revenue(Expense) |  | DevelopmentCharge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | 0 | (339) | (339) | 0 | 339 | (2) | 106,037 | 0.00 | 388 | 386 | 0 | 3 | 389 |
| 2018 | 389 | (339) | (347) | 0 | 347 | (4) | 110,798 | 0.00 | 415 | 371 | 8 | 4 | 771 |
| 2019 | 771 | (339) | (355) | 0 | 355 | (87) | 110,798 | 0.00 | 425 | 338 | 18 | 4 | 1,131 |
| 2020 | 1,131 | (339) | (363) | 0 | 363 | (133) | 111,000 | 0.00 | 436 | 303 | 29 | 4 | 1,468 |
| 2021 | 1,468 | (339) | (372) | 0 | 372 | (179) | 102,354 | 0.00 | 412 | 232 | 42 | 3 | 1,745 |
| 2022 | 1,745 | (339) | (381) | 0 | 381 | (228) | 93,714 | 0.00 | 386 | 158 | 54 | 2 | 1,960 |
| 2023 | 1,960 | (339) | (390) | 0 | 390 | (278) | 93,714 | 0.00 | 395 | 117 | 66 | 2 | 2,144 |
| 2024 | 2,144 | (339) | (399) | 0 | 399 | (330) | 93,714 | 0.00 | 404 | 74 | 72 | 1 | 2,292 |
| 2025 | 2,292 | (339) | (408) | 0 | 408 | (383) | 93,517 | 0.00 | 413 | 30 | 77 | 1 | 2,399 |
| 2026 | 2,399 | (339) | (418) | 0 | 418 | $(2,868)$ | 98,863 | 0.00 | 447 | $(2,422)$ | 80 | (58) | 0 |
| Total |  | $(3,389)$ | $(3,773)$ | 0 | 3,773 | $(4,532)$ | 1,014,508 |  | 4,120 |  | 446 | (34) |  |

Social Housing - Residential Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Gross Population Growth |  | 270,120 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - 3.60\% | 2.85\% - 5.00\% |
| In-year Transactions | 0.73\%-1.80\% | 1.43\%-2.50\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2021 |  | \$8,983,584 |
| Discount Rate Applied to Post 2021 Debt Payments |  | 3.35\% |


| Calculated Development Charge per Capita | $\$ 56$ |
| :--- | ---: |


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross Population Growth (to 2031) | Development Charge (Inflated) per Capita | Anticipated Development Charge Revenues | $\begin{aligned} & \text { In Year } \\ & \text { Transactions } \\ & \text { Surplusl } \\ & \text { (Deficit) } \\ & \hline \end{aligned}$ | Interest Revenue/(Expense) |  | DevelopmentCharge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | 6,244,377 | $(2,557,546)$ | $(2,557,546)$ | $(314,338)$ | 2,557,546 | (18,223) | 23,738 | 56 | 1,324,491 | 991,931 | 90,543 | 7,191 | 7,334,042 |
| 2018 | 7,334,042 | $(4,978,969)$ | $(5,096,425)$ | $(314,338)$ | 5,096,425 | $(352,366)$ | 26,213 | 57 | 1,497,092 | 830,389 | 143,014 | 8,096 | 8,315,541 |
| 2019 | 8,315,541 | $(3,298,969)$ | $(3,456,453)$ | $(314,338)$ | 1,809,000 | (958,573) | 26,213 | 58 | 1,532,409 | $(1,387,953)$ | 195,415 | $(26,024)$ | 7,096,979 |
| 2020 | 7,096,979 | $(2,205,044)$ | $(2,364,807)$ | $(314,338)$ | 2,364,807 | $(1,193,828)$ | 26,213 | 60 | 1,568,559 | 60,393 | 184,521 | 785 | 7,342,679 |
| 2021 | 7,342,679 | $(12,191)$ | $(13,383)$ | $(314,338)$ | 13,383 | $(1,472,627)$ | 26,888 | 61 | 1,646,907 | $(140,058)$ | 209,266 | $(2,976)$ | 7,408,911 |
| 2022 | 7,408,911 | $(12,191)$ | $(13,699)$ | $(314,338)$ | 13,699 | $(1,474,370)$ | 27,676 | 63 | 1,735,132 | $(53,576)$ | 229,676 | $(1,205)$ | 7,583,806 |
| 2023 | 7,583,806 | $(12,191)$ | $(14,022)$ | $(314,338)$ | 14,022 | $(1,476,175)$ | 27,676 | 64 | 1,776,064 | $(14,448)$ | 254,058 | (343) | 7,823,072 |
| 2024 | 7,823,072 | $(12,191)$ | $(14,353)$ | $(314,338)$ | 14,353 | $(1,478,034)$ | 27,788 | 66 | 1,825,352 | 32,980 | 262,073 | 552 | 8,118,678 |
| 2025 | 8,118,678 | $(12,191)$ | $(14,691)$ | $(314,338)$ | 14,691 | $(1,479,938)$ | 27,788 | 67 | 1,868,413 | 74,137 | 271,976 | 1,242 | 8,466,032 |
| 2026 | 8,466,032 | (774,145) | $(954,899)$ | $(4,839,971)$ | 954,899 | $(5,766,293)$ | 29,926 | 69 | 2,059,603 | $(8,546,661)$ | 283,612 | $(202,983)$ | (0) |
| Total |  | $(13,875,630)$ | (14,500,277) | $(7,669,009)$ | 12,852,824 | (15,670,427) | 270,120 |  | 16,834,023 |  | 2,124,155 | $(215,665)$ |  |

Table 11-44
Social Housing - Retail Development Charge Calculations

| Assumptions |  |  |
| :--- | ---: | ---: |
| Retail - GFA Growth | $21,588,993$ |  |
| Inflation |  | $2 \%$ |
| Interest | Earned | Charged |
| Opening Balance | $1.45 \%-3.60 \%$ | $2.85 \%-5.00 \%$ |
| In-year Transactions | $0.73 \%-1.80 \%$ | $1.43 \%-2.50 \%$ |
| New Debt Term (Years) | From 2.85\% to 5.00\% |  |
| New Debt interest |  |  |
| Target Reserve Balance 2021 | $\$ 0$ |  |
| Discount Rate Applied to Post 2021 Debt Payments | $0.00 \%$ |  |


\section*{| Calculated Development Charge per Sqft | $\$ 0.00$ |
| :---: | ---: |}


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross Floor Area in Sqft (to 2026) | Development Charge (Inflated) per Sqft | Anticipated Development Charge Revenues | In Year Transactions Surplusl (Deficit) | Interest Revenuel(Expense) |  | Development Charge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 1,458,420 | 0.00 | 0 | 0 | 0 | 0 | 0 |
| 2018 | 0 | 0 | 0 | 0 | 0 | 0 | 1,453,659 | 0.00 | 0 | 0 | 0 | 0 | 0 |
| 2019 | 0 | 0 | 0 | 0 | 0 | 0 | 1,453,659 | 0.00 | 0 | 0 | 0 | 0 | 0 |
| 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 1,458,537 | 0.00 | 0 | 0 | 0 | 0 | 0 |
| 2021 | 0 | 0 | 0 | 0 | 0 | 0 | 1,218,291 | 0.00 | 0 | 0 | 0 | 0 | 0 |
| 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 907,415 | 0.00 | 0 | 0 | 0 | 0 | 0 |
| 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 907,415 | 0.00 | 0 | 0 | 0 | 0 | 0 |
| 2024 | 0 | 0 | 0 | 0 | 0 | 0 | 907,415 | 0.00 | 0 | 0 | 0 | 0 | 0 |
| 2025 | 0 | 0 | 0 | 0 | 0 | 0 | 898,077 | 0.00 | 0 | 0 | 0 | 0 | 0 |
| 2026 | 0 | 0 | 0 | 0 | 0 | 0 | 926,103 | 0.00 | 0 | 0 | 0 | 0 | 0 |
| Total |  | 0 | 0 | 0 | 0 | 0 | 11,588,993 |  | 0 |  | 0 | 0 |  |

Social Housing - Industrial/Office/Institutional Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Industrial/Office/Institutional - GFA Growth |  | 44,465,748 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - 3.60\% | 2.85\% - 5.00\% |
| In-year Transactions | 0.73\%-1.80\% | 1.43\%-2.50\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2021 |  | \$0 |
| Discount Rate Applied to Post 2021 Debt Payments |  | 0.00\% |


\section*{| Calculated Development Charge per Sqft | $\$ 0.00$ |
| :--- | ---: |}


| Year | Development <br> Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross Floor Area in Sqft (To mid-year 2031) | Development <br> Charge <br> (Inflated) per Sqft | Anticipated Development Charge Revenues | In Year Transactions Surplus/ (Deficit) | Interest Revenuel(Expense) |  | Development Charge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 5,530,404 | 0.00 | 0 | 0 | 0 | 0 | 0 |
| 2018 | 0 | 0 | 0 | 0 | 0 | 0 | 5,530,404 | 0.00 | 0 | 0 | 0 | 0 | 0 |
| 2019 | 0 | 0 | 0 | 0 | 0 | 0 | 5,530,404 | 0.00 | 0 | 0 | 0 | 0 | 0 |
| 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 5,548,360 | 0.00 | 0 | 0 | 0 | 0 | 0 |
| 2021 | 0 | 0 | 0 | 0 | 0 | 0 | 4,668,523 | 0.00 | 0 | 0 | 0 | 0 | 0 |
| 2022 | 0 | 0 | 0 | 0 | 0 | 0 | 3,521,469 | 0.00 | 0 | 0 | 0 | 0 | 0 |
| 2023 | 0 | 0 | 0 | 0 | 0 | 0 | 3,521,469 | 0.00 | 0 | 0 | 0 | 0 | 0 |
| 2024 | 0 | 0 | 0 | 0 | 0 | 0 | 3,521,469 | 0.00 | 0 | 0 | 0 | 0 | 0 |
| 2025 | 0 | 0 | 0 | 0 | 0 | 0 | 3,487,932 | 0.00 | 0 | 0 | 0 | 0 | 0 |
| 2026 | 0 | 0 | 0 | 0 | 0 | 0 | 3,605,314 | 0.00 | 0 | 0 | 0 | 0 | 0 |
| Total |  | 0 | 0 | 0 | 0 | 0 | 44,465,748 |  | 0 |  | 0 | 0 |  |

Social Housing - Hotels Development Charge Calculations

| Assumptions |  |  |  |
| :--- | ---: | ---: | :---: |
| Hotels - GFA Growth |  |  |  |
| Inflation |  | $1,014,508$ |  |
| Interest | Earned | Charged |  |
| Opening Balance | $1.45 \%-3.60 \%$ | $2.85 \%-5.00 \%$ |  |
| In-year Transactions | $0.73 \%-1.80 \%$ | $1.43 \%-2.50 \%$ |  |
| New Debt Term (Years) | From 2.85\% to 5.00\% |  |  |
| New Debt interest |  |  |  |
| Target Reserve Balance 2021 | $\$ 0$ |  |  |
| Discount Rate Applied to Post 2021 Debt Payments | $0.00 \%$ |  |  |


\section*{| Calculated Development Charge per Sqft | $\$ 0.00$ |
| :--- | :--- |}


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross Floor Area in Sqft <br> (To mid-year 2031) | Development Charge (Inflated) per Sqft | Anticipated Development Charge Revenues | In Year Transactions Surplusl (Deficit) | Interest Revenue/(Expense) |  | Development Charge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2012 | 0 | 0 | 0 | 0 | 0 | 0 | 106,037 | 0.00 | 0 | 0 | 0 | 0 | 0 |
| 2013 | 0 | 0 | 0 | 0 | 0 | 0 | 110,798 | 0.00 | 0 | 0 | 0 | 0 | 0 |
| 2014 | 0 | 0 | 0 | 0 | 0 | 0 | 110,798 | 0.00 | 0 | 0 | 0 | 0 | 0 |
| 2015 | 0 | 0 | 0 | 0 | 0 | 0 | 111,000 | 0.00 | 0 | 0 | 0 | 0 | 0 |
| 2016 | 0 | 0 | 0 | 0 | 0 | 0 | 102,354 | 0.00 | 0 | 0 | 0 | 0 | 0 |
| 2017 | 0 | 0 | 0 | 0 | 0 | 0 | 93,714 | 0.00 | 0 | 0 | 0 | 0 | 0 |
| 2018 | 0 | 0 | 0 | 0 | 0 | 0 | 93,714 | 0.00 | 0 | 0 | 0 | 0 | 0 |
| 2019 | 0 | 0 | 0 | 0 | 0 | 0 | 93,714 | 0.00 | 0 | 0 | 0 | 0 | 0 |
| 2020 | 0 | 0 | 0 | 0 | 0 | 0 | 93,517 | 0.00 | 0 | 0 | 0 | 0 | 0 |
| 2021 | 0 | 0 | 0 | 0 | 0 | 0 | 98,863 | 0.00 | 0 | 0 | 0 | 0 | 0 |
| Total |  | 0 | 0 | 0 | 0 | 0 | 1,014,508 |  | 0 |  | 0 | 0 |  |

Courts - Residential Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Gross Population Growth |  | 270,120 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - 3.35\% | 2.85\% - 4.75\% |
| In-year Transactions | 0.73\% - 1.68\% | 1.43\%-2.38\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest | From 2.85\% to 5.00\% |  |
| Target Reserve Balance 2026 | \$605,350 |  |
| Discount Rate Applied to Post 2026 Debt Payments |  | 3.35\% |


\section*{| Calculated Development Charge per Capita | $\$ 10.80$ |
| :--- | ---: |}


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross Population Growth (To 2026) | Development Charge (Inflated) per Capita | Anticipated Development Charge Revenues | In Year Transactions Surplusl (Deficit) | Interest Revenuel(Expense) |  | Development Charge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | 0 | $(983,082)$ | $(983,082)$ | 0 | 983,082 | $(7,004)$ | 23,738 | 11 | 256,301 | 249,297 | 0 | 1,807 | 251,104 |
| 2018 | 251,104 | $(1,109,921)$ | $(1,136,104)$ | 0 | 1,136,104 | $(128,553)$ | 26,213 | 11 | 289,701 | 161,149 | 4,897 | 1,571 | 418,721 |
| 2019 | 418,721 | $(560,847)$ | $(587,621)$ | 0 | 587,621 | $(265,418)$ | 26,213 | 11 | 296,536 | 31,118 | 9,840 | 366 | 460,044 |
| 2020 | 460,044 | $(40,335)$ | $(43,258)$ | 0 | 43,258 | $(334,587)$ | 26,213 | 12 | 303,531 | $(31,056)$ | 11,961 | (621) | 440,328 |
| 2021 | 440,328 | 0 | 0 | 0 | 0 | $(339,684)$ | 26,888 | 12 | 318,692 | $(20,992)$ | 12,549 | (446) | 431,439 |
| 2022 | 431,439 | 0 | 0 | 0 | 0 | $(339,684)$ | 27,676 | 12 | 335,764 | $(3,920)$ | 13,375 | (88) | 440,805 |
| 2023 | 440,805 | 0 | 0 | 0 | 0 | $(339,684)$ | 27,676 | 12 | 343,685 | 4,001 | 14,767 | 67 | 459,640 |
| 2024 | 459,640 | 0 | 0 | 0 | 0 | $(339,684)$ | 27,788 | 13 | 353,223 | 13,538 | 15,398 | 227 | 488,803 |
| 2025 | 488,803 | 0 | 0 | 0 | 0 | $(339,684)$ | 27,788 | 13 | 361,555 | 21,871 | 16,375 | 366 | 527,416 |
| 2026 | 527,416 | 0 | 0 | 0 | 0 | $(930,991)$ | 29,926 | 13 | 398,553 | $(532,439)$ | 17,668 | $(12,645)$ | (0) |
| Total |  | $(2,694,186)$ | $(2,750,065)$ | 0 | 2,750,065 | $(3,364,975)$ | 270,120 |  | 3,257,542 |  | 116,830 | $(9,396)$ |  |

Table 11-48
Courts - Retail Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Retail - GFA Growth |  | 11,588,993 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\%-3.35\% | 2.85\% - 4.75\% |
| In-year Transactions | 0.73\%-1.68\% | 1.43\%-2.38\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2026 |  | \$72,620 |
| Discount Rate Applied to Post 2026 Debt Payments |  | 3.35\% |


\section*{| Calculated Development Charge per Sqft | $\$ 0.03$ |
| :--- | ---: |}


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross Floor Area in Sqft <br> (To mid-year 2031) | Development Charge (Inflated) per Sqft | Anticipated Development Charge Revenues | In Year Transactions Surplus/ (Deficit) | Interest Revenue/(Expense) |  | Development Charge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening <br> Reserve <br> Balances | In-Year |  |
| 2017 | 0 | $(117,934)$ | $(117,934)$ | 0 | 117,934 | (840) | 1,458,420 | 0.03 | 43,910 | 43,070 | 0 | 312 | 43,382 |
| 2018 | 43,382 | $(133,150)$ | $(136,291)$ | 0 | 136,291 | $(15,422)$ | 1,453,659 | 0.03 | 44,799 | 29,378 | 846 | 286 | 73,893 |
| 2019 | 73,893 | $(67,281)$ | $(70,493)$ | 0 | 70,493 | $(31,840)$ | 1,453,659 | 0.03 | 45,856 | 14,016 | 1,736 | 165 | 89,810 |
| 2020 | 89,810 | $(4,839)$ | $(5,189)$ | 0 | 5,189 | $(40,138)$ | 1,458,537 | 0.03 | 47,096 | 6,957 | 2,335 | 90 | 99,192 |
| 2021 | 99,192 | 0 | 0 | 0 | 0 | $(40,750)$ | 1,218,291 | 0.03 | 40,266 | (484) | 2,827 | (10) | 101,526 |
| 2022 | 101,526 | 0 | 0 | 0 | 0 | $(40,750)$ | 907,415 | 0.03 | 30,699 | $(10,051)$ | 3,147 | (226) | 94,396 |
| 2023 | 94,396 | 0 | 0 | 0 | 0 | $(40,750)$ | 907,415 | 0.03 | 31,423 | $(9,327)$ | 3,162 | (222) | 88,010 |
| 2024 | 88,010 | 0 | 0 | 0 | 0 | $(40,750)$ | 907,415 | 0.04 | 32,164 | $(8,585)$ | 2,948 | (204) | 82,169 |
| 2025 | 82,169 | 0 | 0 | 0 | 0 | $(40,750)$ | 898,077 | 0.04 | 32,584 | $(8,165)$ | 2,753 | (194) | 76,562 |
| 2026 | 76,562 | 0 | 0 | 0 | 0 | $(111,685)$ | 926,103 | 0.04 | 34,394 | $(77,291)$ | 2,565 | $(1,836)$ | (0) |
| Total |  | $(323,204)$ | $(329,907)$ | 0 | 329,907 | $(403,674)$ | 11,588,993 |  | 383,192 |  | 22,320 | $(1,838)$ |  |

Courts - Industrial/Office/Institutional Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Industrial/Office/Institutional - GFA Growth |  | 44,465,748 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - $3.35 \%$ | 2.85\% - 4.75\% |
| In-year Transactions | 0.73\% - 1.68\% | 1.43\%-2.38\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2026 |  | \$192,004 |
| Discount Rate Applied to Post 2026 Debt Payments |  | 3.35\% |


\section*{| Calculated Development Charge per Sqft | $\$ 0.02$ |
| :--- | ---: |}


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross Floor Area in Sqft <br> (To mid-year 2031) | Development Charge (Inflated) per Sqft | Anticipated Development Charge Revenues | In Year Transactions Surplus/ (Deficit) | Interest Revenue/(Expense) |  | Development Charge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening <br> Reserve <br> Balances | In-Year |  |
| 2017 | 0 | $(311,812)$ | $(311,812)$ | 0 | 311,812 | $(2,222)$ | 5,530,404 | 0.02 | 114,751 | 112,529 | 0 | 816 | 113,345 |
| 2018 | 113,345 | $(352,043)$ | $(360,348)$ | 0 | 360,348 | $(40,774)$ | 5,530,404 | 0.02 | 117,458 | 76,684 | 2,210 | 748 | 192,987 |
| 2019 | 192,987 | $(177,889)$ | $(186,380)$ | 0 | 186,380 | $(84,185)$ | 5,530,404 | 0.02 | 120,229 | 36,044 | 4,535 | 424 | 233,990 |
| 2020 | 233,990 | $(12,793)$ | $(13,720)$ | 0 | 13,720 | $(106,124)$ | 5,548,360 | 0.02 | 123,465 | 17,341 | 6,084 | 225 | 257,640 |
| 2021 | 257,640 | 0 | 0 | 0 | 0 | $(107,740)$ | 4,668,523 | 0.02 | 106,337 | $(1,404)$ | 7,343 | (30) | 263,550 |
| 2022 | 263,550 | 0 | 0 | 0 | 0 | $(107,740)$ | 3,521,469 | 0.02 | 82,102 | $(25,638)$ | 8,170 | (577) | 245,505 |
| 2023 | 245,505 | 0 | 0 | 0 | 0 | $(107,740)$ | 3,521,469 | 0.02 | 84,039 | $(23,701)$ | 8,224 | (563) | 229,465 |
| 2024 | 229,465 | 0 | 0 | 0 | 0 | $(107,740)$ | 3,521,469 | 0.02 | 86,022 | $(21,719)$ | 7,687 | (516) | 214,917 |
| 2025 | 214,917 | 0 | 0 | 0 | 0 | $(107,740)$ | 3,487,932 | 0.03 | 87,212 | $(20,528)$ | 7,200 | (488) | 201,101 |
| 2026 | 201,101 | 0 | 0 | 0 | 0 | $(295,290)$ | 3,605,314 | 0.03 | 92,274 | $(203,016)$ | 6,737 | $(4,822)$ | (0) |
| Total |  | $(854,537)$ | $(872,261)$ | 0 | 872,261 | $(1,067,297)$ | 44,465,748 |  | 1,013,889 |  | 58,190 | $(4,782)$ |  |

Table 11-50
Courts - Hotels Development Charge Calculations

| Assumptions |  |  |
| :---: | :---: | :---: |
| Hotels - GFA Growth |  | 1,014,508 |
| Inflation |  | 2\% |
| Interest | Earned | Charged |
| Opening Balance | 1.45\% - 3.35\% | 2.85\% - 4.75\% |
| In-year Transactions | 0.73\%-1.68\% | 1.43\%-2.38\% |
| New Debt Term (Years) |  | 10 |
| New Debt interest |  | 2.85\% to 5.00\% |
| Target Reserve Balance 2026 |  | \$1,279 |
| Discount Rate Applied to Post 2026 Debt Payments |  | 3.35\% |


| Calculated Development Charge per Sqft | $\$ 0.01$ |
| :--- | ---: |


| Year | Development Charge Reserve Fund Opening Balance | Development Related Expenditures |  |  |  |  | Annual Gross Floor Area in Sqft (To mid-year 2031) | Development Charge (Inflated) per Sqft | Anticipated Development Charge Revenues | In YearTransactionsSurplusl(Deficit) | Interest Revenue/(Expense) |  | DevelopmentCharge Reserve |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Nominal | Inflated | Existing Debt Payments | Debt Proceeds | Additional Debt Payments |  |  |  |  | Opening Reserve Balances | In-Year |  |
| 2017 | 0 | $(2,077)$ | $(2,077)$ | 0 | 2,077 | (15) | 106,037 | 0.01 | 643 | 628 | 0 | 5 | 633 |
| 2018 | 633 | $(2,345)$ | $(2,400)$ | 0 | 2,400 | (272) | 110,798 | 0.01 | 688 | 416 | 12 | 4 | 1,066 |
| 2019 | 1,066 | $(1,185)$ | $(1,241)$ | 0 | 1,241 | (561) | 110,798 | 0.01 | 704 | 143 | 25 | 2 | 1,236 |
| 2020 | 1,236 | (85) | (91) | 0 | 91 | (707) | 111,000 | 0.01 | 722 | 15 | 32 | 0 | 1,284 |
| 2021 | 1,284 | 0 | 0 | 0 | 0 | (718) | 102,354 | 0.01 | 682 | (36) | 37 | (1) | 1,283 |
| 2022 | 1,283 | 0 | 0 | 0 | 0 | (718) | 93,714 | 0.01 | 639 | (79) | 40 | (2) | 1,242 |
| 2023 | 1,242 | 0 | 0 | 0 | 0 | (718) | 93,714 | 0.01 | 654 | (64) | 42 | (2) | 1,219 |
| 2024 | 1,219 | 0 | 0 | 0 | 0 | (718) | 93,714 | 0.01 | 669 | (48) | 41 | (1) | 1,210 |
| 2025 | 1,210 | 0 | 0 | 0 | 0 | (718) | 93,517 | 0.01 | 684 | (34) | 41 | (1) | 1,216 |
| 2026 | 1,216 | 0 | 0 | 0 | 0 | $(1,967)$ | 98,863 | 0.01 | 740 | $(1,227)$ | 41 | (29) | 0 |
| Total |  | $(5,692)$ | $(5,810)$ | 0 | 5,810 | $(7,109)$ | 1,014,508 |  | 6,824 |  | 310 | (25) |  |

## 12. DEVELOPMENT CHARGE BYLAW AND POLICYREVIEW

The following sections outline the development charge policies and bylaw considerations that will be part of the 2017 Bylaw:

- Existing development charge policies that have not been reviewed;
- Policies that have been reviewed but remain unchanged;
- Areas of the Bylaw that have been reviewed and updated; and
- Policies that have been reviewed and expanded.


### 12.1 Existing development charge policies - Not Reviewed

The following are the bylaw considerations and policies that were not reviewed for the 2017 Bylaw:

TABLE 12-1
DEVELOPMENT CHARGE EXISTING POLICIES AND BYLAW CONSIDERATIONS

| Policy | Description |
| :---: | :---: |
|  | - Heritage house relocation ${ }^{1}$ <br> - Non-profit community uses ${ }^{1}$ <br> - Tax-exempt burial grounds <br> - Tax exempt private schools ${ }^{1}$ <br> - s. 39 Planning Act non-residential uses <br> - Non-residential development not creating additional floor area <br> - Agricultural uses |
| Non-Statutory Exemptions | - Accessory uses not exceeding 100 square meters of gross floor area <br> - A public hospital <br> - Area of worship or 5,000 square feet, whichever is greater <br> - Affordable rental housing owned by a non-profit organization <br> - Enlargement of the gross floor area of an office or institutional building by 50 per cent or less <br> - Vacant lots of record <br> - Enlargement of the gross floor area of an industrial building by 50 per cent of less <br> - Public schools |
| Statutory Exemptions ${ }^{2}$ | - Single family detached home adding up to two additional dwelling unit <br> - Semi-detached or row dwelling adding one additional dwelling unit |

- Other residential buildings adding one additional dwelling unit

Applicability of Water and Wastewater Charges

Non-Residential Charges

Timing of
Payment

Current Deferral Options

Indexing

## Reserve Funds

Roadworks
Credits

## Undesignated Areas

- Only where the lands, buildings or structures are serviced by regional water supply and/or wastewater service
- Different sets of charges are imposed—one for industrial/office/institutional, one for retail uses and one for hotels
- For residential plans of subdivision, development charges for hard services are payable when the owner enters into a Regional development charge agreement with respect to a plan of subdivision
- For other services and development circumstances, payment is to be made as of building permit issuance, with additional clarifying conditions
- Retail developments
- High-rise condominium developments
- Office developments
- The development charges shall be adjusted on July $1^{\text {st }}$ of each year
- Development charges shall be deposited in a specific reserve fund established for each individual service
- York Region will consider development charge credits for road related works constructed to the ultimate location, which is defined by the next planned upgrade for a road section as detailed in the background report for the Development Charge Bylaw
- The entire municipality must be designated for the purposes of the Development Charges Act
- York Region has established a detailed Development Charge Complaint procedure under authority of the Development Charges Act (see section 13.2.4)

[^16]
### 12.2 Policies reviewed but unchanged

The following are areas of the Bylaw and associated policies that were reviewed but remain unchanged.

### 12.2.1 Region-wide versus area-specific developmentcharges

For the 2017 Bylaw, the Region will continue to levy region-wide charges and will revisit the issue of area-specific development charges once revised growth and capital cost forecasts are available.

Under the amended Development Charges Act, a municipality must consider area-specific development charges as part of its development charge background study. However, the province has not defined what the term 'consider' entails.

As noted previously, the Region currently applies a region-wide charge for its services, with the exception of the water resource recovery facility located in the Village of Nobleton. This is because growth-related services delivered by the Region tend to result in region-wide benefits, such as water and wastewater treatment plants, trunk sewers and arterial roads (making it difficult to delineate a 'benefitting population'). Area-specific development charges are usually more suitable for new or currently unfunded standalone water/wastewater systems such as the Nobleton water resource recovery facility.

In addition, the proposed changes to the Growth Plan, if implemented, could significantly affect the spatial distribution of the growth forecast, an essential input in determining the benefiting population that is necessary to create an area- specific development charge.

### 12.2.2 Development charge treatment of Leadership in Energy and Environmental Design (LEED) certified buildings

At this time the Region will not be providing a development charge reduction for LEED buildings.

The Region conducted a study of LEED buildings built between 2009 and 2014 and found the following:

- The cost of the infrastructure that the Region puts in place does not change with the usage rates of a building;
- Changes to the Ontario Building Code have significantly narrowed the savings between LEED and non-LEED buildings; and
- Water efficiency tends not to have a significant impact on the requirement for wastewater treatment, which is mainly determined by the volume of solid material received.

Staff will continue to collect data on this issue and monitor water usage for these buildings.

### 12.2.3 Regional Municipality of York 2013 Development Charge Pre-paid Credit Policy

The Region's 2013 development charge credit policy requires the developer to make a non-refundable contribution to the non-growth costs of projects in order to expedite the work's construction/reconstruction timing. This was the subject of review to ensure compliance with section 59.1 (1) of the Development Charges Act. Section 59.1(1) states that a municipality shall not impose, directly or indirectly, a charge related to a development or a requirement to construct a service related to development, except as permitted by this Act or another Act.

The review of the credit policy confirmed that it complies with the Development Charges Act and no further work or changes were required.

### 12.3 Areas of the Bylaw that have been reviewed and changed

The following are proposed modifications to the development charge bylaw:

### 12.3.1 Threshold to delineate large and smallapartments

In June 2012, the Region agreed to work with the Building Industry and Land Development Association to study the relationship between apartment size and occupancy. The study also examined whether or not a per square foot charge could be used.

During the term of the 2012 Bylaw, the study was completed. Assisted by the Region's consultant, Hemson Consulting Inc., the study used 2011 Statistics Canada Census data to determine apartment occupancy and RealNet data to determine apartment sizes. 35,000 units were examined over a 15 year period. The results of the study were further augmented by data provided by the Building Industry and Land Development Association. Key findings of the study were:

- The share of small apartments in York Region is growing;
- The difference in size between one and two bedroom apartments is apparent, but has been decreasing over time;
- A per square foot charge would be difficult to implement given the restrictive legislative context in Ontario; and
- A 700 square foot threshold is an appropriate threshold to delineate apartments.

It is important to note that while Statistics Canada recognizes " 1 bedroom plus den" as a one-bedroom apartment, in the past the Region recognized them as large for the purpose of development charges rate setting.

Based on the results of the study, the Region will be using 700 square feet as the delineation point between small and large apartments when levying apartment development charges (also has the effect of bringing the Region in line with Statistics Canada and our neighboring municipalities).

### 12.3.2 Hotel development charge rate structure

The current treatment for hotel developments is to charge hotels on two separate bases. The first is to levy the small residential apartment charge on each overnight room or suite of rooms. The second basis is to levy the gross floor area for the entire hotel at 25 per cent of the retail charge. In June 2016, Regional Council directed staff to consider a non-residential, non-retail development charge rate structure for hotels under the 2017 Bylaw. This Council report can be
found in Appendix $B$.

The 2017 development charge bylaw puts hotels in their own class, and levies a per square foot charge. In addition, the definition of hotels has been modified to recognize a hotel's lodging and non-lodging nature. In this regard, if the nonlodging use of a hotel is more than 33 per cent of the gross floor area of the lodging gross floor area of the hotel, the entirety of the structure will be assessed at the rate applicable to such other services.

### 12.3.3 Timing of payment

Under the Region's 2012 Bylaw, section 3.15-3.21 of the Regional Bylaw (No. 2012-36) provides that development charges are payable at the issuance of a building permit. The Bylaw also provides that development charges for hard services are payable prior to the registration of a residential plan of subdivision, and upon the owner entering into a Regional Development Charge Agreement. The Bylaw specifically addresses the question regarding future development blocks. Section 3.16 states that DCs will be paid for the maximum number and type of dwelling units permitted by the Zoning Bylaw in effect at the time of registration.

In the 2017 Bylaw this section will be updated in instances where there are future development blocks, development charges for those blocks are payable on the day at which a building permit is issued.

### 12.3.4 Treatment of multi-tenanted development and redevelopment (multiple non-residential uses)

The Region's 2012 bylaw made changes to address the issue of development charges on mixed use buildings. In the case of a non-residential building used for both retail and non-retail uses, the development charge rate is based on the principal use of the building, as long as the principal use is more than 55 per cent of the total gross floor area. If no single use is 55 per cent or more of the total gross floor area, then the development charge payable on the total gross floor area is the average of the two non-residential charges.

In the draft 2017 Development Charge Bylaw, staff amended this section to capture instances of multi-tenanted development and redevelopment, where the building contains multiple individually owned units. Whereas previously individually owned units in a multi-tenanted structure would be levied development charges based on the principal use of the entirety of the structure, they are now assessed individually based on the predominant use
of each unit within that structure.

### 12.3.5 Definition of 'general services'

The definition of general services will be added to in order to capture the two new services the Region is collecting for: Waste Diversion and Court Services. The definition will also be amended in order reflect a change in service description:
a. Emergency Medical Services to Paramedic Services
b. Long Term Care to Seniors Services - Capital Component

### 12.3.6 Definition of 'building permit'

Building permit will mean a permit issued under the Building Code Act, which permits the construction of a building or structure, or which permits the construction of the foundation of a building or structure. This will be in line with the Region's area-specific development charge bylaw for wastewater services in the Village of Nobleton (No. 2016 - 40).

### 12.3.7 Development charge credits for derelict non-residential buildings

For non-residential buildings deemed to be derelict by the relevant area municipal Council, the development charge credit is extended for an additional 72 months in a declining scale (in the same way as was done for derelict residential buildings under the 2012 Development Charge Bylaw). The table below details the calculation of credits provided to residential derelict buildings.

TABLE 12-2
CALCULATION OF CREDITS FOR DERELICT NON-RESIDENTIAL BUILDINGS
Number of months from date of demolition
Credit provided (\%) ${ }^{1}$
permit to date of building permit issuance

| Up to and including 48 months |  |
| :--- | :---: |
| Greater than 48 months up to and including 72 |  |
| months |  |
| Greater than 72 months up to and including 96 | 100 |
| months |  |
| Greater than 96 months up to and including 120 <br> months <br> Greater than 120 months | 50 |
| Credits are calculated as a percentage of the prevailing development charge rates for the class |  |
| of non-residential development demolished. |  |

### 12.3.8 Parking structures/Gross floor area definition

The definition of gross floor area has been revised such that the gross floor area of a parking structure, whether above/below grade or stand-alone, which is accessory to an IOI structure, shall not be counted in the calculation of total gross floor area.

### 12.4 Development charge policies that have been expanded

### 12.4.1 Deferral policy for purpose-built high density rental buildings

Currently, the Region does not have a formal policy to allow the deferral of development charges for purpose-built rhigh density rental buildings. However, policies do exist for the deferral of development charges for high-rise condominiums, offices and retail developments.

Through a pilot project, the Region has provided a development charge deferral for a purpose-built rental building at 212 Davis Drive located in the Town of Newmarket. This 36-month deferral agreement helped facilitate the development of 225 rental units, including up to 56 subsidized units.

Modelled off of the 212 Davis Drive project, the table below provides details of the Region's proposed deferral policy for purpose-built high density rental buildings. Further details are available in Attachment 2 to the May Council report accompanying this background study.

TABLE 12-3
PROPOSED REGIONAL DEFERRAL POLICY FOR PURPOSE-BUILT HIGH DENSITY RENTAL BUILDINGS

| Issue | Description |
| :--- | :--- |
| Duration | 36 months |
| Interest Charged | No |
| Restrictive covenant (registered <br> on title) | Yes - change of use covenant lasting 20 <br> years |
| When development charge <br> calculated | At building permit |
| Form of security | Charge against land |
| Local municipal participation | Yes (same or better) |

## 13. OTHER POLICY DETAIL

### 13.1 Collection responsibility policy

The Treasurer of the York Region shall collect development charges as follows:

- In the case of a residential subdivision, collection will occur upon the owner entering into the development charge agreement respecting such plan of subdivision for the applicable roads, water and sewer components of the development charge at the prevailing rate as determined by the designated schedule to the Development Charge Bylaw; and
- In cases where a special agreement has been entered into between York Region and the owner providing for either provision of services in lieu of payment and/or providing for a payment at a time other than building permit issuance or subdivision agreementexecution.

Where York Region has collected a development charge in a format acceptable to the Treasurer of York Region, the Treasurer of York Region will notify the Treasurer of the Area Municipality in which the lands are located that the charge has been collected.

The Treasurer of the Area Municipality where development is located and is subject to development charges shall collect such Regional charges at the prevailing rate when due, as follows:

- In the case of residential subdivisions, collection will occur at building permit issuance stage for the general services component of Regional development charges, unless notified otherwise by York Region;
- In the case of non-residential subdivisions, collection will occur at building permit issuance for all services, unless notified by York Region that it has entered into an agreement concerning payment with a particular landowner;
- In the case of non-subdivision developments, collection will occur at building permit issuance for all services, unless notified by York Region that it has entered into an agreement concerning payment with a particular landowner; and
- The Treasurer of the Area Municipality shall collect the charge imposed by the upper tier municipality when due and shall remit the amount of the charges collected to the Treasurer of York Region, on or before the 25th day of the month following the month in which the charge is received by the AreaMunicipality.


### 13.1.1 Full registration/phased development charges payment residential subdivisions

York Region's Solicitor is authorized to prepare agreements pursuant to the Development Charges Act for the purposes of allowing subdivision registration/phased payment of development charges if the following conditions are met:

- The Regional Corporation is in receipt of a written request from a sub-divider to enter into such an agreement;
- The draft approved plan of subdivision is a minimum of approximately 100 units;
- The phases contemplated shall be a minimum of approximately 50 units;
- The full development charge payment for the initial phase is made at the time of the execution of the agreement;
- The registration/phased development charge method of payment proposal be coordinated with and incorporated into the Area Municipality and Regional subdivision agreements;
- The payment of development charges for a subsequent phase must be coordinatedwith the provisions of the subdivision securities related to Area Municipal services for a subsequent phase; and
- For all subsequent phases of the development as specified in the agreement, the full Regional development charge shall be paid directly to the Region prior to any building permit issuance in that phase.
(Adopted by Regional Council June 22, 1995 and amended January 15, 1998)


### 13.1.2 Deferral of development charges leading to positive business expansion

Adopted by Regional Council on January 15, 1998, Bylaw No. A-243-98-5, the Chief
Administrative Officer and Regional Treasurer will be authorized to negotiate deferred non-residential development charge agreements with nonresidential development proponents, as long as the Area Municipality has agreed to a similar deferral. Deferrals, in these instances should lead to:

- Increased long term non-residential assessment;
- Job creation for Regional residents; and
- Economic activity (including construction, business spin-offs, etc.).

In instances where a deferral agreement has been executed under this Bylaw, the Chief Administrative Office and Regional Treasurer shall submit a report to Council
immediately following the negotiation and execution of any agreement, setting out the terms of the agreement.

### 13.1.3 Issuance of any building permits prior to registration

If an Area Municipality issues building permits for any reason prior to execution of York Region's development charge agreement and/or registration of the subdivision (e.g. model homes), the Area Municipality is responsible for collecting the entire Regional development charge at the time of building permit issuance, and so advising York Region's Finance Department.

### 13.1.4 Land severances on or after November 23, 1991

Land severances approved on or after November 23, 1991 will not have a condition attached with respect to the payment of York Region's development charges. Any resulting new lots will be subject to York Region's development charges, at the prevailing rate, prior to building permit issuance.

### 13.1.5 Part lot control exemption approved by York Region after November 23, 1991

Any additional residential units created in a Registered Plan of Subdivision by Part Lot Control Exemption, where the exemption has received York Region's approval, will be subject to York Region's development charges. The applicant will be required to enter into an agreement with York Region pursuant to the Development Charges Act, with respect to payment of the appropriate development charges. York Region will collect the road/sewer/water component of the development charges at time of execution of the agreement, and the Area Municipality will be forwarded a copy of the Agreement to ensure the appropriate general services component is collected at building permit issuance.

### 13.2 Alternative collection policies (old s.13, s. 14 -DC Act, 1990 credits)

### 13.2.1 Development charge credit area - Kleinburg

Specific lots in the Kleinburg area within the City of Vaughan, as identified in Schedules "C" and "D", be incorporated as a water and/or sewage development charge credit area with respect to payments previously made for growth-related water and sewage infrastructure.

### 13.2.2 Contingent development charges

Specific contingent growth-related capital costs may be incorporated into the calculation of a particular component of York Region's development charges rate. A schedule of pending rate increases that become effective thirty days after the date of occurrence of the events shown on the schedule shall be incorporated in the Development Charges Bylaw.

### 13.2.3 Reserve funds

Development charges shall be deposited in a specific reserve fund established for each individual Regional (and local boards) service, in accordance with the Development Charges Act.

- The Treasurer shall prepare and present to Council an annual statement of the development charge reserve fund in accordance with the Development Charges Act, including, for the preceding year:
- Statements of the opening and closing balances of the reserve funds and of the transactions relating to the funds;
- Statements identifying all assets whose capital costs were funded under a development charge bylaw during the year, and for each asset mentioned previously, the manner in which any capital cost not funded under the Bylaw was or will be funded;
- A statement as to compliance with subsection 59.1 (1) of the Development Charges Act (prohibition against additional levies); and
- Any other information that is prescribed.


### 13.2.4 Complaints

Under section 20 of the Development Charges Act, any person required to pay a development charge, or the person's agent, may complain to the council of the municipality imposing the development charge that,

- The amount of the development charge was incorrectly determined;
- Whether a credit is available to be used against the development charge, or the amount of the credit or the service with respect to which the credit was given, was incorrectly determined; or
- There was an error in the application of the Development Charge Bylaw.

York Region has established a detailed Development Charge Complaint procedure under authority of the Development Charges Act.

### 13.3 Development charge credit policy

A developer may undertake or finance York Region's capital works prior to the planned York Region's capital program in consideration for development charge credits and potential recovery of non-growth costs, provided the following:

- For purposes of quantifying the costs of works eligible for development charge credits, York Region will establish a scale of project(s) to allow for unit prices for smaller sized projects-projects that have an estimated cost lower than \$1 million-undertaken by developers, to be differentiated from large sized projects—projects that have an estimated cost greater than $\$ 1$ million;
- York Region shall endeavour to assist developers by liaising with utilities when possible where projects require utility relocation;
- Non-growth recovery - Developers are not eligible to recover non-growth costs;
- For capital works not included in the ten year forecast, York Region will continue to require the developer to make a non-refundable contribution to the non-growth costs of projects in order to expedite the works' construction/reconstruction timing.
- Application for development charge credits will only be considered if the works are included in the Regional DC Bylaw. The eligible credit shall be limited to the value of the works in the DC Bylaw.
- To be considered for advancement, generally the service-specific development charges, and in all cases the total development charges generated by the development associated with the capital works must be at least twice the value of the works for which the credit/reimbursement is being requested.
- Development charge credits will not be offered unless the previous year's DC collections exceed the estimated current year DC-related debt servicing obligations (principal and interest) by at least the amount of the DC credit requested, both in total and for the specific service as determined by the Commissioner of Finance .
- Advancement of the project cannot result in a negative impact to the Region's Annual Repayment Limit, as determined by the Commissioner of Finance.
- The developer will be required to fund $100 \%$ of the cost of the capital works, and recover eligible growth-related costs, discounted for financing costs based on the project's timing in the Capital Plan as determined by the Commissioner of Finance. Non-growth costs will not be eligible for recovery.
- Development charge credits will be issued up to a maximum $50 \%$ of the servicespecific DCs payable upon each subdivision registration or building permit issuance, as applicable, until the total eligible growth-related costs are recovered.
- The Region will pay for intersection and minor road improvements that are recommended in a development-related traffic study approved by the Region and are constructed in their ultimate location.
- Reimbursement will be provided from the Roads DC reserve in the year the works are completed, provided sufficient funds are available in the Regional annual budget.
- For roads (intersections and minor road improvements) reimbursement requests, the Commissioner of Transportation Services shall be authorized to approve the eligible cost of the works.

The Region's development charge credit policy was first adopted by Regional Council on May 9, 1996 and May 23, 1996, with subsequent revisions adopted by Council on June 25, 1998 and November 21, 2013.

Under the previous policy (1998), in circumstances where a landowner has paid for services that were intended to be funded by development charges, that landowner receives a credit against development charges that were otherwise payable, in the full amount of the development charge payable for the particular service involved. This created financing difficulty in that it confines the use of such development charges to the particular work involved and thereby reduces the development charge funds available for system-wide costs, such as major trunk sewers, treatment plants and pumping stations. In 2013, revisions to the development charge credit policy were made in order to address this issue and are outlined below:
13.3.2 The developer shall forward a written request to Regional Council to consider a development charge credit matter, prior to construction of the works. There are no retroactive development charge credit provisions for works previously constructed by a developer without Regional Council approval.
13.3.3 The costs for the works to be considered for development charge credit must be included in York Region's Development Charge Bylaw.
13.3.4 Regional Council shall authorize and agree to a fixed development charge credit amount prior to allowing the construction of the works to be carried out. This is particularly important when the developer is constructing the works and the contract award process may not be as public as York Region's tendering process. Any amount agreed to for credit will be compared against awarded York Region's
contracts in order to verify pricing accuracy. The developer will be required to provide York Region with a tender form in York Region's format for comparison with recent York Region tenders.
13.3.5 For Regional water and wastewater infrastructure, York Region will determine responsibility for the design, tendering and construction with the developer responsible for the front-end financing.
13.3.6 In instances where York Region agrees to permit a landowner to construct and front-end finance a work that is within the development charge program, the development charge credit shall be paid as follows:
a) Where the cost of the work is less than the development charges payable for the service involved, by the build-out of the landowner's development, a development charge credit will be issued at subdivision registration. This credit is for the units involved in each subdivision, and will amount to the average cost of the work per unit. The average cost per unit is calculated as the cost of the infrastructure project involved, divided by the number of single detached equivalent units within the landowner's total development, and shall not exceed the prevailing rate for the service component. The landowner will continue to receive such credits until reimbursed for the cost of the infrastructure project, without interest or indexing.
b) Where the cost of the work exceeds the development charge payable for the service involved, by build-out of the landowner's development, the development charge credit will amount to 50 per cent of the development charge payable for the service involved. The remaining development charge credits will be paid beginning in the year that the project was originally scheduled to commence on an equal basis over the remaining term of the Bylaw i.e. 2017 to 2031. This payment will be based on a long term credit payment arrangement, as approved by Regional Council, the timing of which recognizes the need to provide for the financing requirements of broader system-wide costs for the service involved and may include indexing provision.
13.3.7 The credit will be restricted to the service component of the Regional development charge that the developer is required to pay at the registration/subdivision agreement stage (i.e. roads credits restricted to road development charge component that the developer is required to pay at registration).
13.3.8 Any development charge credit request that exceeds the development charges payable by the subdivider for a particular service (i.e. roads, water or sewer) will be subject to a negotiated long-term credit arrangement as approved by Regional Council and shall include a provision to consider the system-wide costs for the service component.
13.3.9 The developer shall, where warranted, be required to make a contribution toward
the non-growth component costs based on the fact that the works are being constructed in advance of the Regional capital program (to minimize impacts on existing residents), particularly if the Regional Corporation is not in a position to adjust budgets, to provide for the non-growth portion of the project in a budget year.
a) Where the capital works are included in the ten year capital program forecast and the works are advanced for construction to the current budget year, York Region shall reimburse the developer for an amount equivalent to the present value of York Region funding the non-growth portion ahead of the planned program expenditure. The present value will be calculated based on the subject works, and will be based on an interest rate reflecting an average of long term investment and debenture rates available to the Regional Corporation, adjusted to reflect future capital cost indexing.
b) In situations where York Region cannot adjust its capital budget to fund the Regional share of the growth and non-growth costs in a budget year, the development charge credit request may be denied and/or the developer requested to make a larger non-recoverable contribution. In addition, York Region may enter into a deferred repayment of the growth and non-growth components until a time consistent with the planned capital program, subject to approval by Council.
c) Where the capital works are not included in York Region's ten year capital program forecast, the developer will be required to make a non-recoverable contribution for the full value of the non-growth costs.
13.3.10 The credit for services constructed will be included in the York Region's subdivision agreement.
13.3.11 The developer shall secure the total costs of the works by a Letter of Credit, in a format satisfactory to York Region's Treasurer. The Letter of Credit will also secure payment of the development charge component under consideration for credit. The Letter of Credit will be held until such time as the capital works are constructed to the satisfaction of the Regional Corporation.
13.3.12 The Letter of Credit will be released in the following manner:
a) Where York Region has constructed the capital works the Letter of Credit shall be released in accordance with the holdback release provisions in the terms of the construction contract entered into by the Regional Corporation; or
b) Where the developer has constructed the capital works, a 10 per cent holdback of the value of the works shall be retained by York Region for a one-year maintenance/warranty period after satisfactory construction of theworks.
13.3.13 A cost-recovery fee applicable to each credit request will be charged for engineering, legal and finance department costs incurred related to preparation
and administration of the development charge credit agreement. The fee will be structured in the following manner when the developer constructs the capital works, the credit arrangement is incorporated in the subdivision agreement and the credits achieved upon satisfactory construction of the works:
b) A minimum fee of $\$ 1,000$ shall be required to review a development charge credit request.
c) A fee equivalent to 1.0 per cent of the value of the works shall be applicable for all capital works under $\$ 1$ million.
d) A fee up to 1.0 per cent of the value of the works shall be applicable for all capital works greater than $\$ 1$ million.
e) In instances where York Region's fees to prepare and administer the agreement are beyond the cost recovery provisions outlined above, such fees shall be separately quantified and invoiced to the developer.
13.3.14 Where York Region constructs the capital works and the credit arrangement is to be administered in lieu of payment of development charges at the time of subdivision(s) registration, an administration fee up to 1.0 per cent of the value of the works shall be required, in addition to the fees outlined above.

Note: Where York Region enters into an agreement to advance the construction timing of capital works in lieu of payment of development charges at the time of subdivision(s) registration, the above mentioned fee shall be based on the awarded price of the works. If the total project cost exceeds the awarded price by 20 per cent, York Region's Treasurer may apply an additional administration fee to cover the cost associated with administering the agreement.

### 13.4 Development charge roadworks credits

## General conditions

In general, York Region will consider development charge credits for road related works constructed to the ultimate location. The ultimate location is defined by the next planned upgrade for a road section as detailed in the background report for the Development Charge Bylaw. The credit will be based on the capital cost of the works with each credit application being reviewed individually. The credit will be defined by that portion of materials placed in their ultimate location that can be reused by York Region. Development charge credits will be considered for the following:

- Construction of intersection improvements;
- Construction of complete road sections;
- Utility relocations (York Region's share of the cost); and
- Contract design and inspection costs where the developer submits the contract drawings, design files and specification documents in the York Region approved format and the work is constructed in the ultimate location.

In calculating the credit, staff will determine the work and materials that do not require further reconstruction by York Region in the development of the ultimate configuration. Development Charge credits will not apply to the following:

- Land purchases;
- Overall project management, co-ordination or administration;
- Construction contingencies;
- Road improvements required for the exclusive use of a private entrance including new signals or signal alterations, turning lanes, etc.;
- Construction of that portion of a local road within the York Region's Right of Way; and
- Removals, unless the new works are constructed to the ultimate location.

To obtain credits, the developer must submit a list in York Region's tender format of detailed items which are to be considered as recoverable, including percentages recoverable from York Region. These prices will be compared to recent unit prices for York Region's contract prices. York Region will establish a scale of project(s) to allow for unit prices for smaller sized projects undertaken by developers to be differentiated from larger sized projects.

Other costs may be recommended to be eligible by the Commissioner of Transportation Services, when such services are deemed to be in the interest of York Region subject to approval by Regional Council.

## Non-growth recovery

For capital works included in the ten year forecast York Region will endeavour to recognize intersection improvements (and scheduling) as part of the capital forecast, and consider their improvement prior to the ultimate reconstruction of a road. The discount rate used by York Region to account for the differential in nongrowth expenditure timing will be adjusted to reflect future capital cost indexing.

For capital works not included in the ten year forecast, York Region will continue to require the developer to make a non-refundable contribution to the non-growth costs of projects in order to expedite the works' construction timing. In order to recover a portion of the non-growth costs, Regional Council is required to endorse the projects for construction in York Region's ten year capital program.

Note: York Region shall endeavour to assist developers by liaising with utilities when possible where projects require utility relocation.

A cost-recovery fee applicable to each credit request will be charged for preparation and administration of the development charge credit will be structured in the following manner where the developer constructs the capital works and the credit arrangement is incorporated in the subdivision agreement and the credits achieved upon satisfactory construction of the works:

- A minimum fee of $\$ 1,000$ shall be required to review a development charge credit request;
- A fee equivalent to 1.0 per cent of the value of the works shall be applicable for all capital works under $\$ 1$ million; or
- A fee up to 1.0 per cent of the value of the works shall be applicable for all capital works greater than $\$ 1$ million.

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- A fee equivalent to 1.0 per cent of the value of the works shall be applicable for all capital works under $\$ 1$ million; or
- A fee up to 1.0 per cent of the value of the works shall be applicable for all capital works greater than $\$ 1$ million.


## CHAPTER 14

## ASSET MANAGEMENT PLAN

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## 1. Background

Under the Province of Ontario's Development Charges Act, municipalities proposing to enact a Development Charges Bylaw are required to submit an Asset Management Plan (AMP) as part of the Development Charges Background Study. A key function of the Asset Management Plan is to demonstrate that all assets proposed to be funded under the development charge bylaw are financially sustainable over their full lifecycle. This document has been prepared based on the Development Charges Act, 1997 and Ontario Regulation 82/98 and includes the analysis pertaining to assets that are proposed to be funded, in whole or in part, by Development Charges (DC).

Assets included in this AMP are summarized in Section 3.1 - Figure 2 and support the following service areas:

- Wastewater
- Water
- Roads
- Transit
- Toronto - York Spadina Extension
- Police
- Waste diversion
- Public works
- Paramedic services
- Public health
- Social housing
- Court services


### 1.1. Growth to 2031

In 2014 York Region initiated the Municipal Comprehensive Review (MCR) process to update the Region's Official Plan, and address growth to 2041. In conjunction with the MCR, the Region has completed an update of the Transportation and Water \& Wastewater Master Plans in 2016. Through these Master Plans, infrastructure required to meet growth demands were identified.

This background study uses a population and employment forecast to 2031 and infrastructure master plans as the basis for determining growth related infrastructure needs. The 2031 mid-year population forecast of 1,545,700 (excluding institutional population) is based on anticipated levels of housing growth in York Region, taking into consideration demographic trends, the timing of servicing infrastructure, market demand and provincial intensification policy target. The employment forecast for mid2031 is 780,000 . Both the population and employment forecast is on the trajectory to meeting the provincially mandated growth target for 2041, as envisaged by the Growth Plan Amendment II.

### 1.2. Development Charges Act Requirements

The Development Charges Act requires that analysis demonstrating to support proposed infrastructure be prepared as shown in Figure 1. Additionally, a summary of current state of infrastructure, planned level of service and potential asset management strategies must be prepared for proposed development charge funded transit infrastructure.

Figure 1-1 - Asset Management Plan Requirements
Determine
Lifecycle

Costs $\quad \square$\begin{tabular}{c}
Determine <br>
Revenue

$\quad$

Evaluate <br>
Financial <br>
Sustainability
\end{tabular}

## 2. Transit Infrastructure

### 2.1. Requirements under the Development Charges Act and Regulation

Section 8(3) of Ontario Regulation 82/98 under the Development Charges Act identifies what must be included in an asset management plan for transit services. Specifically the plan must include:

- A section setting out the state of local infrastructure
- A section that sets out the proposed level of service
- An asset management strategy, including considerations for life cycle costs
- A financial strategy

This section of the asset management plan addresses the first three requirements. The financial strategy will be set out in section 5.3 of this document.

### 2.2. State of Infrastructure

### 2.1.1 Asset Type and Historical Cost

York Region currently owns approximately $\$ 796$ million dollars' worth of transit infrastructure, including bus fleet, loops and terminals, transit stops, technology and equipment.

Table 2-1: Transit Asset Type and Historical Cost (source: 2015 State of Infrastructure Report Card)

| Asset Type | 2015 Inventory | 2015 Historical <br> Cost (\$M) |
| :--- | :---: | :---: |
| Bus Fleet | 528 | 285 |
| Building loops |  |  |
| and terminals | 36 | 376 |
| Transit stops | 5,078 |  |
| Technology (IT) | Various | 56 |
| Equipment | Various | 79 |
|  | TOTAL | $\mathbf{7 9 6}$ |

Note: Only Transit Fleet (Conventional, BRT (Viva), and Mobility Plus) and Facilities (Garages, Terminals, Transit loops, and Transit Stops) have been included in the current Transit Asset Management Plan.

### 2.3. Growth Planning Level of Service

The Development Charges Act requires that planned level of service be defined if development charges are levied for Transit infrastructure. For the purpose of the development charge background study, the planned level of transit is defined as the Region's 10-year capital plan. Through its approval of the program, Council has indicated that it intends to ensure that the increase in need for transit service will meet the transit network defined in the 2016 Transportation Master Plan and YRT/Viva's service guidelines within the YRT/Viva 2016-2020 Strategic Plan as
adopted by Regional Council. Service guidelines define how new services are designed, and how existing transit routes are evaluated for service adjustments. They are applied in tandem with route performance measures.

The development of levels of service starts with mapping York Region's strategic objectives and the Transportation Services vision and mission. Based on these directions focusing on safety, reliability and efficiency, a mapping of levels of service at the customer, technical and operational levels were developed. Tables 2-2 and 23 provide the levels of service as indicated in Transit AMP.

Table 2-2: Fleet Levels of Service Categories

| Service | Performance <br> Metric | Grade |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} 1 \\ \text { (Lowest) } \end{gathered}$ | 2 | 3 | 4 | 5 <br> (Highest) |
| Fleet <br> Reliability | Distance between failures (km) | <10,000 | $\begin{aligned} & 10,000- \\ & 12,000 \end{aligned}$ | $\begin{gathered} >12,000- \\ 14,000 \end{gathered}$ | $\begin{gathered} >14,000- \\ 16,000 \end{gathered}$ | >16,000 |
| Capacity | Demand to capacity ratio by route | <50\% | 50-59\% | 60-69\% | 70-90\% | >90\% |
| Operating <br> Efficiencies <br> (Net Cost per <br> Passenger) | Vehicle and overhead cost per passenger (as multiples of the average fare) | $>5 x$ | $>4 x-\text { less }$ <br> and equal $5 x$ | $>3 x-\text { less }$ <br> and equal $4 x$ | $>2 x-\text { less }$ <br> and equal <br> $3 x$ | <=2x |
| Operating <br> Reliabilities <br> (On-time <br> Performance ) | Early/late trip starts | <91\% | 91-<92\% | 92-<93\% | 93-<94\% | >=94\% |
| Fleet <br> Cleanliness | Cleanliness score based on sample inspected | <93\% | 93-<95\% | 95- < $97 \%$ | $\begin{gathered} 97- \\ <99 \% \end{gathered}$ | >=99\% |

York Region's strategy evaluates asset performance by looking beyond the physical infrastructure condition and incorporating other factors impacting service quality and satisfaction. These levels of service are defined by current and future Regional needs, and can be defined at three levels: corporate, customer, and technical and operational. Indicators have been established to support assessment and reporting. These levels of service have been measured at the technical and operational level and linked to the Region's strategic objectives and the Transportation Services mission.

Table 2-3: Facilities Levels of Service Categories

| Service | Performance |  |  | Grade |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Metric | 1 (Lowest) | 2 | 3 | 4 | 5 (Highest) |
| Condition | Assessment results for Garages | Architectur <br> al <br> component <br> $s$ are well <br> maintained <br> / functional <br> and all <br> other <br> component <br> $s$ are either <br> Poor or <br> higher | Architectur <br> al <br> component <br> s are well <br> maintained <br> / functional <br> and all <br> other <br> component <br> s are either <br> Fair or <br> higher <br> except one <br> component <br> in Poor <br> condition | Architectural components are well maintained/ functional and all other components are either Fair or higher | Architectural components are well maintained/ functional and all other components are either Good or Very Good except one component in Fair condition | Architectural components are well maintained/ functional and all other components are either Good or Very Good |
| Capacity | Capacity as a percentage of fleet size ratio for each garage | >85\% | 70\%-85\% | 60\% - < $70 \%$ | 50\% - < 60\% | <50\% |
| Service <br> Coverage | Location | <50\% | 50-69\% | 70-84\% | 85-89\% | >=90\% |

Note that the level of service in this asset management plan refers to the metric that is used to identify infrastructure needs due to growth. This metric also underpins the Region's growth-related capital program, which is designed to meet these targets. This metric is not the same as metrics used to determine long-term lifecycle needs.

Growth planning level of service for transit infrastructure is planned based on the average annual increase in ridership based on projections from the Regional Transportation Demand Forecasting Mode (EMME) and the network of transportation improvements identified in Transportation Master Plan Updates in terms of modal splits and forecast trips in the peak hour and peak direction. Improvements as identified in the 2016 Transportation Master Plan Update have been used in this AMP.

### 2.3.3 Current Level of Performance Relative to the Targets

The current Transit asset management plan focuses on the following levels of service categories (Table 2-4 and Table 2-5) that are linked to York Region's strategic objectives and the Department's mission.

Table 2-4: Fleet Levels of Service Categories (Based on 2015 Data)

| Service Category | Performance Metric | Level of Service Summary (Grade 5 = Highest) |
| :---: | :---: | :---: |
| Fleet Reliability | Distance between failures | Grade 5 - Average for conventional and Viva bus routes was greater than $16,000 \mathrm{~km}$ |
| Capacity | Demand to capacity ratio | Number of Routes by Grade: <br> Grade 5-24 routes <br> Grade 4-16 routes <br> Grade 3-9 routes <br> Grade 2-11 routes <br> Grade 1-14 routes <br> Values based on 2015 |
| Operating <br> Efficiencies (Net <br> Cost per <br> Passenger) | Vehicle and overhead cost per passenger | Number of Routes by Grade: <br> Grade 5-37 routes <br> Grade 4-16 routes <br> Grade 3-7 routes <br> Grade 2-12 routes |


|  |  | Grade 1-27 routes |
| :--- | :--- | :--- |
| Operating <br> Reliabilities (On- <br> time Performance) | Early/late trip start <br> time | Grade 5-The percentage of on-time trip starts for <br> conventional and Viva bus routes was greater than <br> $94 \%$ |
| Cleanliness | Vehicle condition <br> (vandalism/ paint) | Grade 5-Viva and Mobility Plus buses achieved a <br> cleanliness score above 99\% |
|  |  | Grade 4-Conventional buses achieved a 97\% <br> score |

Table 2-5 - Facilities Levels of Service Categories (Based on 2015 Data)

| Service Category | Performance Metric | Level of Service Summary <br> (Grade 5 = Best) |
| :--- | :--- | :--- |
| Facility Condition | Condition inspection <br> for garages | Grade 5 and 4 - The majority of inspected <br> garages had all or most components in <br> Good condition |
| Garage Capacity | Fleet size as a <br> percentage of <br> garage capacity <br> more than one component in Fair condition |  |
| Service | Grade 1, 2, and 3-In 2015, two of the <br> transit garages had a capacity to fleet ratio <br> of 85\% or higher, while one garage was at <br> Coverage | Location of transit <br> stops relative to <br> population |
| Grade 5 - 90.4\% of urban residents are at 62\% capacity |  |  |

### 2.4. Transit Asset Management Strategy

### 2.3.1 Estimated Useful Life

Table 2-6 shows the average useful life for Transit assets. Mobility Plus vehicles vary by type with Eldorado vehicles having a useful life of 12 years and other vehicles estimated to have a useful life of only seven years.

Table 2-6: Useful Life Estimates (source: 2015 State of Infrastructure Report Card)

| Asset Type | Useful Life (years) |
| :--- | :---: |
| Bus fleet (60’ and 30') | 12 |
| Bus fleet (40') | 18 |
| Garages, terminals, and transit loops | 50 |
| Transit stops (shelters and platforms) | 15 |

### 2.3.2 Fleet Age

The following figure provides the age profile for the YRT/Viva conventional fleet.
York Region own and operates conventional buses, Viva buses and the mobility plus program. Table2-7 shows the replacement cost profile by age of asset and type of fleet.

Figure 2-1: Age Profile for All Transit Buses by Replacement Cost (2015 Data)


Table 2-7 - Replacement cost profile by type of fleet


| Type of <br> Fleet | Replacement Cost Profile |
| :--- | :---: | :---: |
| Age Profile <br> for Mobility <br> Plus Buses <br> by <br> Replacement <br> Cost | 2015 Age of Mobility Buses Replacement Cost (\$M) |
| Average age : 5 Years |  |

### 2.3.4 Fleet remedial schedule and costs

Table 2-8 provides the planned fleet remedial schedule.
Table 2-8: Fleet Capital Refresh, Rehabilitation, and Replacement Schedule (Source Transit AMP)

| Vehicle Type | 30 ft. <br> (years) | 40 ft. <br> (years) | 60 ft. <br> (years) | Mobility Plus <br> (years) |
| :--- | :---: | :---: | :---: | :---: |
| Total Life | 12 | 18 | 12 | $7-12$ |
| Capital Refresh | None | None | 6 | None |
| Mid-Life <br> (Rehabilitation) | None | 10 | None | None |

Table 2-9 shows the estimated cost of remedial activities for Transit fleet.
Table 2-9: Cost Associated with Remedial Action (Source Transit AMP)

| Action Type |  | Cost |
| :--- | :--- | :---: |
| Capital Refresh | \$70k |  |
| Midlife Rehabilitation | $\$ 210 \mathrm{k}$ |  |
| Replacement/ | Conventional | Viva |
|  | Mobility Plus | $\$ 700 \mathrm{k}$ to $\$ 1,200 \mathrm{k}$ |
|  |  | $\$ 260 \mathrm{k}$ |

Note: Facilities costs are calculated using the inspection report performed by third party engineers and based on replacement cost of separate components within the building.

### 2.3.5 Average Sustainment Requirements

Figures 2-10 and 2-11 provide the estimated Transit average sustainment needs (excluding maintenance) for fleet and facilities for 2016 to 2031 is $(\$ 30.2 \mathrm{M}+\$ 4.1 \mathrm{M})=\$ 34.3 \mathrm{M}$.

Figure 2-10: Anticipated Fleet Sustainment Needs
Fleet - Sustainment Needs
Average Annual Cost: \$30.2 Million
Total Cost: \$483.9 Million


Figure 2-11: Anticipated Facilities Sustainment Needs
Facilities - Sustainment Needs Average Annual Cost: $\$ 4.1$ million Total Cost: \$66 million


Based on Transit AMP, the average annual growth needs for fleet and facilities for 2016 to 2031 is $(\$ 12+\$ 19.5)=\$ 31.5 \mathrm{M}$ as indicated in figures 2-12 and 2-13 below.

Figure 2-12: Anticipated Fleet Growth Needs
Fleet - Growth Needs
Average Annual Cost: $\$ 12$ million
Total Cost: \$191.4 million


Figure 2-13: Anticipated Facilities Growth Needs


Based on Transit AMP, the average sustainment and growth needs for fleet and facilities for 2016 to 2031 is $\$ 65.9 \mathrm{M}$ as indicated in Figure 2-14 below.

Figure 2-14: Integrated Needs for Fleet and Facilities
Integrated Needs (Sustainment and Growth) for Fleet and Facilities Annual Average Cost: \$65.9 Million

Total Cost: \$1,054 Million


### 2.3.5 Transit Asset Management Strategy

For transit vehicles, maintenance is managed through third party maintenance contracts. These performance-based contracts help incentivize the contractors to maintain appropriate levels of service. The service contract defines the criteria the third party has to follow which outline preventative maintenance, routine maintenance, and proactive maintenance requirements. These allow the Region to better benchmark and evaluate its current state.

Rehabilitation, defined as remedial actions increasing the life of the asset, are generally considered as capital expenditures. Remedial actions can increase the asset life by increasing its useful life as a whole or by installing new components to stretch out the useful life of the asset.

The purpose of replacement is to acquire an asset to substitute a current asset because the asset is at its end of life. This may slightly increase capacity and condition because of technological reasons. However the main purpose is to replace the asset due to age.

For transit fleet, the capital budget also includes capital refresh as part of sustainment in addition to rehabilitation and replacement. Although capital refresh may not extend the life of the asset beyond its design life it is part of capital expenses.

For transit fleet, York Region proactively performs midlife overhauls. Buses purchased by York Region Transit (YRT / Viva) have a design life of 12 years as specified by the original equipment manufacturer. The midlife overhaul extends the life of a normal vehicle of 12 years to 18 years as required by Regional Council. Additionally, a major overhaul of the mechanical systems is conducted, including engine, transmission, radiator, charge air cooler and drive axle assessment, brake relining, suspension replacement, and auxiliary heater and air conditioning refresh.

## 3. Estimated Lifecycle Costs

### 3.1. Lifecycle Cost Projection Methodology

Asset lifecycles have been projected based on two methods depending on whether sufficient condition information is available. Typically, meaningful condition assessment information is not available until determinate signs of deterioration are observable. The two methods are summarized below in Table 3-1.

Table 3-1 - Lifecycle Cost Projection Methodology

| Assets | Projection Method |
| :---: | :---: |
| Newly constructed assets and assets <br> planned but not yet designed or <br> constructed | Method A <br> Expected Service Life for Asset-Type <br> Estimated Replacement Cost |
| Existing assets with condition <br> assessment information | Method B <br> Detailed Condition Assessment and <br> Deterioration Projection results |

Lifecycle costs for the majority of assets included in this plan have been projected based on Method A in Table 1 which assumes that assets will be replaced at the end of expected service life. Generally, the service life for the asset types included in this plan is presented in Figure 3-1.

Figure 3-1 - Expected Service Life


### 3.2. Lifecycle Cost Summary

This section summarizes the long-term investment needs to sustain the DC-funded infrastructure required to enable growth to 2031. Table 3-2 summarizes the total lifecycle costs over a 100-year period. Detailed discussion regarding life cycle costs of transit assets can be found in section 2.3.5 of this asset management plan.

Table 3-2: Lifecycle Cost Summary of Growth Related Assets (\$Millions)

| Service Area | Gross Project <br> Costs <br> (Emplacement) | 100-Year Lifecycle <br> Needs (Excluding <br> Emplacement) |
| :---: | :---: | :---: |
| Rate-Funded: |  |  |
| Water* | 603 | 1,207 |
| Wastewater* | 1,793 | 6,675 |
| Sub-Total - Rate | 2,395 | 7,883 |
| Tax Levy-Funded |  |  |
| Roads* | 2,799 | 4,739 |
| Transit | 382 | 2,752 |
| Toronto-York Spadina Extension** | 282 | - |
| Police* | 227 | 1,098 |
| Waste Diversion | 10 | 56 |
| Public Works* | 152 | 311 |
| Paramedic Services | 52 | 123 |
| Public Health | 17 | 156 |
| Social Housing | 185 | 294 |
| Courts | 22 | 40 |
| Sub-Total: Tax Levy | 4,128 | 9,569 |
| GRAND TOTAL | 6,523 | 17,451 |

*2017-2031 planning period. For all other services, a 2017-2026 planning period was used.
**Lifecycle needs are $100 \%$ funded by the City of Toronto

## 4. Potential Asset Management Strategies

In general, assets included in this plan have yet to undergo environmental assessments and detailed design. This section identifies potential asset management strategies that may apply and will be considered in future lifecycle planning. Transit specific asset management strategies are discussed in section 2.3.5 of this asset management plan.

### 4.1. Asset Condition Monitoring

Increased need for condition monitoring and assessment across all infrastructure assets have been identified in York Region's Corporate State of Infrastructure Report and asset management plans. The most critical infrastructure assets receive the most asset management activity as York Region's relatively young assets continue to age. Continuous improvement in the areas of climate change impacts are ongoing as part of asset management activity.

Condition monitoring and assessments will support the refinement of asset management decision making from methods such as age-based planning to risk/condition/performance-based planning which may allow for the greatest service life to be realized, reducing lifecycle costs.

### 4.2. Asset Lifecycle Rehabilitation \& Replacement Analysis

In order to realize designed service lives, asset rehabilitation may be required for some assets. In most cases, lifecycle cost projections have included rehabilitation typical for each asset type, however, as more information is known about an asset, this broad projection can be tailored to consider specific factors affecting each asset for example, changing regulations or construction quality may apply to specific assets differently, impacting the lifecycle cost.

For major assets where rehabilitation or replacement is expected in the next 10 years, detailed condition assessments and monitoring is undertaken to verify asset deterioration and program short-term budget priorities as part of the annual budget process.

## 5. Financial Strategy

A detailed analysis was undertaken to evaluate the financial sustainability of the full life cycle costs of assets that are proposed to be funded under the development charges by-law as per subsection 10(3) of the Development Charges Act, 1997 (the Act). Financial sustainability is defined, based on the Region's Fiscal Strategy, as:

1. Balancing the current and long-term needs of the Region by:

- managing the capital plan, which sets priorities among infrastructure projects;
- reducing reliance on debt; and
- saving for the future by building up reserves

2. Generating stable and adequate financing to maintain Regional infrastructure and operational capacity to provide core services

- Stable and adequate financing will rely on revenue sources available or confirmed at the time, without relying on additional support from higher levels of government

3. Aiming for equitable outcomes by ensuring benefiting users pay for the services they are provided (i.e., growth pays for growth)

In order to fully assess the financial impact of the proposed projects in the Region's proposed 2017 Development Charge Bylaw, it is necessary to consider all of the financial requirements that the Region will likely face in the future.

This analysis incorporates the full operating and capital requirements related to both existing and future assets as well as service areas without capital plans (e.g., Office of the Regional Chair, etc.). Consistent with the Region's Fiscal Strategy, the analysis assumes that capital reserves will be built up adequately to avoid the use of future user rate or tax levy debt for any foreseen asset lifecycle needs, including growth related capital. It also takes intergenerational equity into account by attempting to spread the cost of capital equitably across the tax base over time. This approach was used for both user rate and tax levy funded service areas.

Asset management and lifecycle assumptions were derived from departmental asset management plans that are currently being developed. These plans will be finalized
in 2018 in lock-step with asset management regulations being finalized by the province. To facilitate analysis of assets yet to be emplaced, weighted average useful lives have been used to estimate their lifecycle needs. It is acknowledged that these assets might be further componentized into smaller asset elements as they come on line but since they are similar to assets currently in use, the weighted useful life is deemed to be a reasonable proxy.

Water and wastewater infrastructure lifecycle costs are funded through water and wastewater rates while all other infrastructure is funded primarily through the tax levy. As such, the Region's analysis looks at services funded through water and wastewater user rates separately from all tax-supported services.

### 5.1. Rate Funded (Water and Wastewater)

In 2015, York Region's Council approved six years of water and wastewater rate increases with the goal of reaching full cost recovery by 2021. Given the capital project plan at the time, the approved rates were thought to be sufficient to ensure that the full cost of water and wastewater services would not need to be subsidized by funds raised through the tax levy.

The approved rate increases also ensure that asset management activities can be afforded when they are required to minimize lifecycle costs and that there will be adequate reserve balances to avoid any future user rate debt. A description of the work that supported Council's 2015 rate approvals can be found in the Water and Wastewater Financial Sustainability Plan (the Plan) on the York Region website.

Tables 5-1 and 5-2 summarize the capital funding and additional (incremental) operating revenues and expenses related to the growth-related infrastructure identified in the 2017 DC Background Study. Operating expenditures include provisions for the emplacement of infrastructure and contributions to the replacement of new and existing assets to reflect their impact on billings.

Table 5-1: Capital Funding Sources for Rate Supported Growth Projects 2017-2031 (Cost of emplacement)

| Funding Sources (\$000s) | Total | $\mathbf{2 0 1 7 - 2 0 2 1}$ | $\mathbf{2 0 2 2 - 2 0 2 6}$ | $\mathbf{2 0 2 7 - 2 0 3 1}$ |
| :--- | ---: | ---: | ---: | ---: |
| User Rate Funding (Reserves) | $\mathbf{1 5 , 4 5 5}$ | 15,455 | - | - |
| Development Charges | $\mathbf{2 , 3 0 4 , 5 0 7}$ | 521,012 | 865,494 | 918,001 |
| Other Funding | $\mathbf{7 5 , 2 6 2}$ | 21,030 | 18,644 | 35,588 |
| Total | $\mathbf{2 , 3 9 5 , 2 2 4}$ | $\mathbf{5 5 7 , 4 9 7}$ | $\mathbf{8 8 4 , 1 3 8}$ | $\mathbf{9 5 3 , 5 8 9}$ |

Table 5-2: Incremental Growth-Related operating Revenues and Expenses 2017-2031 Rate Funded

| Operating Impact of Growth <br> (\$000's) | Total | $\mathbf{2 0 1 7 - 2 0 2 1}$ | $\mathbf{2 0 2 2 - 2 0 2 6}$ | $\mathbf{2 0 2 7 - 2 0 3 1}$ |
| :--- | ---: | ---: | ---: | ---: |
| Salaries and Benefits | $\mathbf{3 0 , 3 5 1}$ | 9,795 | 9,107 | 11,449 |
| Program Specific Expenses | $\mathbf{3 9 , 8 0 3}$ | 12,132 | 15,765 | 11,907 |
| Financing Costs | $\mathbf{1 9 7 , 3 7 8}$ | 10,177 | 90,448 | 96,753 |
| Contribution to Replacement of | $\mathbf{1 0 2 , 5 7 5}$ | 72,476 | 10,933 | 19,166 |
| New Assets | $\mathbf{1 4 , 0 6 4}$ | 2,361 | 5,164 | 6,538 |
| Other Expenses* | $\mathbf{3 8 4 , 1 7 1}$ | $\mathbf{1 0 6 , 9 4 1}$ | $\mathbf{1 3 1 , 4 1 8}$ | $\mathbf{1 4 5 , 8 1 3}$ |
| Gross Expenditures | $\mathbf{( 1 8 1 , 4 8 6 )}$ | $(98,582)$ | $(39,456)$ | $(43,448)$ |
| User Rates | $\mathbf{( 1 , 2 2 5 )}$ | $(228)$ | $(437)$ | $(559)$ |
| Fees and Charges | $\mathbf{( 1 7 1 , 6 8 8 )}$ | $(6,177)$ | $(81,140)$ | $(84,371)$ |
| Development Charges | $\mathbf{( 3 5 4 , 3 9 9 )}$ | $\mathbf{( 1 0 4 , 9 8 7 )}$ | $\mathbf{( 1 2 1 , 0 3 3 )}$ | $\mathbf{( 1 2 8 , 3 7 9 )}$ |
| Total Revenue | $\mathbf{2 9 , 7 7 3}$ | $\mathbf{1 , 9 5 4}$ | $\mathbf{1 0 , 3 8 5}$ | $\mathbf{1 7 , 4 3 4}$ |
| Potential Billing Revenue |  |  |  |  |
| Requirements |  |  |  |  |

*Other Expenses include General Expenses; Professional Contracted Services; Occupancy \& R\&M Costs; Minor Capital; and Allocations and Capital Recoveries

Overall, the additional costs for water and wastewater services due to growth are paid for through revenues generated by growth. Over the 15 -year period from 20172031, it is anticipated that growth will increase expenditures by $\$ 384$ million and increase revenue by $\$ 354$ million, resulting in a net impact of $\$ 30$ million on the existing user base over 15 years.

The water and wastewater projects in the DC Background Study are consistent with those identified in the Plan and based on the anticipated revenues generated by the rates approved by Council, are deemed to be financially sustainable.

### 5.2. Tax Levy Funded

A similar methodology to that which was used in the water and wastewater analysis was also applied to services funded by property taxes.

Tables 5-3 and 5-4 summarize the capital funding and additional (incremental) operating revenues and expenses related to growth. Similar to the user rate analysis, the incremental operating requirements calculated here include operating costs resulting from the emplacement of infrastructure and contributions to the replacement of new and existing assets.

Table 5-3: Capital Funding Sources for Tax Levy Supported Growth Projects 20172031(cost of emplacement)

| Funding Sources (\$000s) | Total | $\mathbf{2 0 1 7 - 2 0 2 1}$ | $\mathbf{2 0 2 2 - 2 0 2 6}$ | $\mathbf{2 0 2 7 - 2 0 3 1}$ |
| :--- | :---: | ---: | ---: | ---: |
| Tax Levy Funding (Reserves) | $\mathbf{8 9 9 , 8 4 4}$ | 399,409 | 257,503 | 242,932 |
| Development Charges | $\mathbf{2 , 6 3 4 , 0 4 3}$ | $1,258,626$ | 855,388 | 520,028 |
| Other Funding | $\mathbf{5 9 3 , 9 3 8}$ | 325,412 | 184,974 | 83,551 |
| Total | $\mathbf{4 , 1 2 7 , 8 2 4}$ | $\mathbf{1 , 9 8 3 , 4 4 7}$ | $\mathbf{1 , 2 9 7 , 8 6 6}$ | $\mathbf{8 4 6 , 5 1 1}$ |

As shown in Table 5-4, it is anticipated that growth will increase operating expenditures by $\$ 722$ million and increase operating and assessment growth revenue by $\$ 421$ million, resulting in a net impact of $\$ 300$ million to be recovered from the existing tax base over the 15 -year forecast period. This funding requirement is considered to be financially sustainable as it is expected that it can be absorbed by the tax base over the forecast period through tax levy increases.

Table 5-4: Incremental Growth-Related Operating Revenues and Expenses 2017-2031 Tax Levy Funded

| Operating Impact of Growth (\$000s) | Total | $\begin{aligned} & \hline \hline 2017-1 \\ & 2021 \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline \hline 2022- \\ & 2026 \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline 2027- \\ & 2031 \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| Salaries and Benefits | 291,757 | 78,264 | 94,594 | 118,898 |
| General Expenses | 53,946 | 14,920 | 17,315 | 21,710 |
| Program Specific Expenses | 176,077 | 42,589 | 59,798 | 73,690 |
| Financing Costs | $(11,341)$ | $(2,822)$ | $(3,312)$ | $(5,208)$ |
| Professional Contracted Services | 26,373 | 5,645 | 9,270 | 11,459 |
| Occupancy \& R\&M Costs | 55,053 | 12,375 | 18,750 | 23,928 |
| Contributions to Operating Reserves | 8,369 | $(4,198)$ | 5,557 | 7,011 |
| Contribution to Asset Emplacement | 96,811 | 27,498 | 33,747 | 35,565 |
| Contribution to Replacement of New Assets | 62,116 | 17,643 | 21,653 | 22,819 |
| Allocations and Capital Recoveries | $(37,587)$ | $(12,022)$ | $(11,231)$ | $(14,335)$ |
| Other Expenses* | 3 | (328) | 149 | 183 |
| Gross Expenditures | 721,576 | 179,565 | 246,290 | 295,721 |
| Grant Subsidies | $(117,803)$ | $(27,034)$ | $(40,499)$ | $(50,270)$ |
| User Rates | $(32,751)$ | $(10,798)$ | $(9,893)$ | $(12,060)$ |
| Contribution from Reserves | $(3,628)$ | 6,006 | $(4,276)$ | $(5,358)$ |
| Development Charges | 8,252 | $(4,884)$ | 5,270 | 7,866 |
| Other Revenues** | $(30,301)$ | $(5,768)$ | $(10,963)$ | $(13,569)$ |
| Total Revenue | $(176,231)$ | $(42,478)$ | $(60,362)$ | $(73,391)$ |
| Net Budget Before Assessment Growth | 545,345 | 137,087 | 185,928 | 222,330 |
| Assessment Growth Revenue | $(245,196)$ | $(81,259)$ | $(81,671)$ | $(82,266)$ |
| Potential Tax Levy Requirements | 300,149 | 55,828 | 104,257 | 140,064 |

*Other Expenses include Chair \& Council Expenses, Minor Capital and Departmental Recoveries
**Other Revenues include User Rate Recoveries (Water/Wastewater); Third Party Recoveries; Fees and Charges; and Court Revenues Disbursement

The results of this analysis reflect the best information available at this time and are based on a number of critical assumptions, which carry an inherent degree of uncertainty. However, detailed analysis will continue through the annual budget
process to confirm actual levels of spending, mitigate tax rate impacts and employ other funding mechanisms where possible and subject to the Fiscal Strategy. For example, revising service levels, asset management and/or financing strategies could also contribute to alleviating the funding need.

### 5.3. Transit Services

The preceding analysis includes Transit related growth costs. However, Regulation 82/98 (as amended) of the Development Charges Act prescribes specific requirements for Transit services. One of the requirements is a detailed financial strategy that:

- shows the yearly expenditure forecasts that are proposed to achieve the proposed level of service, categorized by,
A. non-infrastructure solutions,
B. maintenance activities,
C. renewal and rehabilitation activities,
D. replacement activities,
E. disposal activities, and
F. expansion activities,
- Provides actual expenditures in respect of the categories set out above from the previous two years, if available, for comparison purposes,
- Gives a breakdown of yearly revenues by source,
- Discusses key assumptions and alternative scenarios where appropriate, and
- Identifies any funding shortfall relative to financial requirements that cannot be eliminated by revising service levels, asset management or financing strategies, and discusses the impact of the shortfall and how the impact will be managed.

Tables 5-5 and 5-6 summarize the capital funding and additional (incremental) operating revenues and expenses specifically related to growth in Transit services.
Table 5-5: Capital Funding Sources for Growth Related Transit Projects 2017-2031 (cost of emplacement)

| Funding Sources (\$000s) | Total | $\mathbf{2 0 1 7 - 2 0 2 1}$ | $\mathbf{2 0 2 2 - 2 0 2 6}$ | $\mathbf{2 0 2 7 - 2 0 3 1}$ |
| :--- | ---: | ---: | ---: | ---: |
| Tax Levy Funding (Reserves) | $\mathbf{6 4 , 9 3 4}$ | 45,027 | 19,908 | - |
| Development Charges | $\mathbf{1 5 3 , 6 1 3}$ | 110,020 | 43,593 | $-\mid$ |


| Other Funding | $\mathbf{1 6 3 , 4 2 0}$ | 109,815 | 53,604 | - |
| :--- | ---: | ---: | ---: | ---: |
| Total | $\mathbf{3 8 1 , 9 6 7}$ | $\mathbf{2 6 4 , 8 6 2}$ | $\mathbf{1 1 7 , 1 0 5}$ | - |

Table 5-6: Incremental Growth-Related Operating Revenues and Expenses 2017-2031 Transit Services

| Operating Impact of Growth (\$000s) | Total | $\begin{aligned} & \hline 2017- \\ & 2021 \end{aligned}$ | $\begin{gathered} \hline 2022- \\ 2026 \end{gathered}$ | $\begin{aligned} & \hline 2027- \\ & 2031 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| Maintenance/NonInfrastructure Solutions |  |  |  |  |
| Salaries and Benefits | 14,244 | 3,989 | 4,272 | 5,983 |
| General Expenses | 17,397 | 814 | 7,380 | 9,203 |
| Program Specific Expenses | 95,375 | 29,911 | 29,502 | 35,963 |
| Financing Costs | 2,785 | $(1,445)$ | 1,741 | 2,489 |
| Professional Contracted Services | (563) | (563) | 0 | 0 |
| Occupancy \& R\&M Costs | 23,794 | 4,552 | 8,649 | 10,593 |
| Minor Capital | 7 | 7 | 0 | 0 |
| Allocations and Capital Recoveries | (365) | 44 | (169) | (240) |
| Renewal/Rehabilitation \& Replacement/Disposal Activities |  |  |  |  |
| Contribution to Replacement of New Assets | 10,793 | 7,265 | 1,570 | 1,958 |
| Expansion Activities |  |  |  |  |
| Contribution to Asset Emplacement | 5,652 | 3,804 | 822 | 1,025 |
| Gross Expenditures | 169,119 | 48,378 | 53,767 | 66,975 |
| User Rates | $(32,677)$ | $(10,741)$ | $(9,885)$ | $(12,050)$ |
| Third Party Recoveries | (2) | 0 | (1) | (1) |
| Contribution from Reserves | $(4,198)$ | (301) | $(1,734)$ | $(2,163)$ |
| Development Charges | 108 | 19 | 44 | 44 |
| Total Revenue | $(36,768)$ | $(11,023)$ | $(11,576)$ | $(14,169)$ |
| Potential Tax Levy Requirements | 132,351 | 37,355 | 42,191 | 52,805 |

As shown in the table, growth in Transit services is projected to create an additional $\$ 169$ million in expenses for the Region, of which only $\$ 37$ million (22\%) will be recuperated through new user rates (transit fares) and other funding sources. The remainder will have to be collected through higher property taxes on existing residents. As noted in the aggregate analysis discussed in section 5.2 above, this
funding requirement is considered to be financially sustainable as it is expected that it can be absorbed by the tax base over the forecast period through tax levy increases. Alternatively, revising service levels, asset management and/or financing strategies could contribute to alleviating the funding need. These alternatives will be examined in more detail through the annual budget process.

### 5.4. Contingency Schedule (Schedule ' $G$ ' to the 2017 Development Charge Bylaw)

There is also the potential for other growth-related projects to move forward if the Region is able to secure addition revenue. These projects are listed in Schedule ' $G$ ' of the background study. The gross capital costs of these projects is $\$ 1.49$ billion, with $\$ 1.35$ billion to come from Development Charges revenue and the remaining $\$ 138$ million to come from the tax levy.

Table 5-7: Comparison of Capital Funding Sources for Tax Levy Supported Growth Projects 2017-2031(cost of emplacement)

| Funding Sources (\$000s) | Main DC List <br> with Schedule <br> 'G'* Projects | Main DC List | Variance |
| :--- | ---: | ---: | ---: |
| Tax Levy Funding (Reserves) | $1,038,028$ | 899,844 | 138,184 |
| Development Charges | $3,984,151$ | $2,634,043$ | $1,350,109$ |
| Other Funding | 593,938 | 593,938 | - |
| Total | $\mathbf{5 , 6 1 6 , 1 1 7}$ | $\mathbf{4 , 1 2 7 , 8 2 4}$ | $\mathbf{1 , 4 8 8 , 2 9 3}$ |

*Only includes those assets for which the Region is currently responsible

In the absence of addition revenue, these projects would increase the tax levy requirements over the 2017-2031 period by approximately $\$ 65$ million compared to the projects in the main DC project list to fund the capital and operating costs related to these projects. Table 5- below compares the incremental growth-related costs of the DC project list with and without the projects in Schedule 'G'. (This analysis only includes those assets for which the Region is currently responsible).

Table 5-8: Comparison of Incremental Growth-related Operating Revenues and Expenses 2017-2031 - Tax Levy Funded

| Operating Impact of Growth (\$000s) | Main DC List with Schedule 'G'* Projects | Main DC List | Variance |
| :---: | :---: | :---: | :---: |
| Salaries and Benefits | 307,122 | 291,757 | 15,365 |
| General Expenses | 58,218 | 53,946 | 4,272 |
| Program Specific Expenses | 176,078 | 176,077 | 1 |
| Financing Costs | $(11,333)$ | $(11,341)$ | 8 |
| Professional Contracted Services | 26,416 | 26,373 | 43 |
| Occupancy \& R\&M Costs | 55,482 | 55,053 | 429 |
| Contributions to Operating Reserves | 8,369 | 8,369 | 0 |
| Contribution to Asset Emplacement | 123,873 | 96,811 | 27,062 |
| Contribution to Replacement of New Assets | 85,721 | 62,116 | 23,605 |
| Allocations and Capital Recoveries | $(43,570)$ | $(37,587)$ | $(5,983)$ |
| Other Expenses** | 5 | 3 | 2 |
| Gross Expenditures | 786,380 | 721,576 | 64,804 |
| Grant Subsidies | $(117,803)$ | $(117,803)$ | - |
| User Rates | $(32,751)$ | $(32,751)$ | - |
| Contribution from Reserves | $(3,628)$ | $(3,628)$ | - |
| Development Charges | 8,252 | 8,252 | - |
| Other Revenues*** | $(30,301)$ | $(30,301)$ | - |
| Total Revenue | $(176,231)$ | $(176,231)$ | - |
| Net Budget Before Assessment Growth | 610,149 | 545,345 | 64,804 |
| Assessment Growth Revenue | $(245,196)$ | $(245,196)$ | - |
| Potential Tax Levy Requirements | 364,954 | 300,149 | 64,804 |

*Only includes those assets for which the Region is currently responsible
**Other Expenses include Chair \& Council Expenses, Minor Capital and
Departmental Recoveries
***Other Revenues include User Rate Recoveries (Water/Wastewater); Third Party Recoveries; Fees and Charges; and Court Revenues Disbursement

## 6. Conclusion

York Region has undertaken asset management planning analysis to ensure that assets required to enable growth to 2031 are financially sustainable.

## APPENDIX A

## INTERJURISDICTIONAL SCAN OF DEVELOPMENT CHARGE RATES

This Appendix is split into two parts:
This first part provides an interjurisdictional scan of development charge rates in neighboring municipalities (as of March 17, 2017). It compares, across municipalities:

- Residential development charge rates (single family detached, large apartments and small apartments)
- Non-residential development charge rates (retail, office and industrial)

York Region rates are as proposed under the 2017 Development Charge Bylaw.

Figure A-1 provides a comparison of total development charge rates for all Greater Toronto Area municipalities per single detached dwelling as of March 17, 2017.

Figure A-2 provides a comparison of total development charge rates for all Greater Toronto Area municipalities per large apartments as of March 17, 2017.

Figure A-3 provides a comparison of total development charge rates for all Greater Toronto Area municipalities per small apartments as of March 17, 2017.

Figure A-4 provides a comparison of total development charge rates for all Greater Toronto Area municipalities per square foot for retail developments as of March 17, 2017.

Figure A-5 provides a comparison of total development charge rates for all Greater Toronto Area municipalities per square foot for industrial developments as of March 17, 2017.

Figure A-6 provides a comparison of total development charge rates for all Greater Toronto Area municipalities per square foot for office developments as of March 17, 2017.

This second part provides an interjurisdictional scan of development charge rates in Barrie and Simcoe County (as of March 17, 2017). It compares, across
municipalities:

- Residential development charge rates (single family detached, large apartments and small apartments)
- Non-residential development charge rates (retail, office and industrial)

York Region rates are as proposed under the 2017 Development Charge Bylaw.

Figure A-7 provides a comparison of total development charge rates for Barrie and all Simcoe County municipalities per single detached dwelling as of March 17, 2017.

Figure A-8 provides a comparison of total development charge rates for Barrie and all Simcoe County municipalities per large apartments as of March 17, 2017.

Figure A-9 provides a comparison of total development charge rates for Barrie and all Simcoe County per small apartments as of March 17, 2017.

Figure A-10 provides a comparison of total development charge rates for Barrie and all Simcoe County municipalities per square foot for retail developments as of March 17, 2017.

Figure A-11 provides a comparison of total development charge rates for Barrie and all Simcoe County per square foot for industrial developments as of March 17, 2017.

Figure A-12 provides a comparison of total development charge rates for Barrie and all Simcoe County municipalities per square foot for office developments as of March 17, 2017.
Figure A-1 Residential Development Charges Per Single Detached Dwelling For Greater Toronto Area Municipalities with Proposed York Region Rates
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Source: Hemson Consulting based on municipal data *Area-specific development charges may apply
Note: York Region rates as of May 12, 2017, all other rates as of March 17, 2017
Figure A-2
Residential Development Charges
Per Large Apartment For Greater Toronto Area Municipalities with Proposed York Region Rates

Note: York Region rates as of May 12, 2017, all other rates as of March 17, 2017
Figure A-3

Source: Hemson Consulting based on municipal data
*Area-specific development charges may apply
Note: York Region rates as of May 12, 2017, all other rates as of March 17, 2017

## Figure A-4

Non-Residential Development Charges
Per Gross Floor Area of Retail Floor Area For Greater Toronto Area Municipalities with Proposed York Region Rates

277
Source: Hemson Consulting based on municipal data *Area-specific development charges may apply
Note: York Region rates as of May 12, 2017, all other rates as of March 17, 2017
Figure A-5
Non-Residential Development Charges
Non-Residential Development Charges
Per Gross Floor Area of Industrial Floor Area for Greater Toronto Area Municipalities with Proposed

Figure A-6

Non-Residential Development Charges
Per Gross Floor Area of Office Floor Area for Greater Toronto Area Municipalities with Proposed York

Source: Hemson Consulting based on municipal data *Area-specific development charges may apply
Note: York Region rates as of May 12, 2017, all other rates as of March 17, 2017
Figure A-7
Residential Development Charges Per Single Detached Dwelling Proposed York Region Rates Versus Simcoe County and Barrie

Figure A-8

Source: Hemson Consulting based on municipal data
*Area-specific development charges may apply
Note: York Region rates as of May 12, 2017, all other rates as of March 17, 2017
Figure A-9

Source: Hemson Consulting based on municipal data *Area-specific development charges may apply
Note: York Region rates as of May 12, 2017, all other rates as of March 17, 2017

## Figure A-10

Non-Residential Development Charges Per Gross Floor Area of Retail Floor Area Propsed York Region Rates Versus Simcoe County and Barrie

Source: Hemson Consulting based on municipal data Upper Tier $\quad$ Lower Tier $\square$ Education *Area-specific development charges may apply
Note: York Region rates as of May 12, 2017, all other rates as of March 17, 2017
Figure A-11
Non-Residential Development Charges Per Gross Floor Area of Industrial Floor Area Proposed York Region Rates Versus Simcoe County and Barrie

Figure A-12
Non-Residential Development Charges Per Gross Floor Area of Office Floor Area Proposed York Region Rates Versus Simcoe County and Barrie


## APPENDIX B

## STAFF REPORTS

2017 DEVELOPMENT CHARGE BYLAW UPDATE REPORTS AND PRESENTATIONS

# The Regional Municipality of York 

Committee of the Whole
Finance and Administration
May 18, 2017
Report of the
Commissioner of Finance

## 2017 Development Charge Background Study and Bylaw

## 1. Recommendations

It is recommended that:

1. Council approve the 2017 Development Charge Bylaw incorporating the policies and rates set out in the 2017 Development Charge Background Study (Attachment 1), as revised in this report, with an effective date of June 17, 2017.
2. Council approve the accompanying policy to defer development charges on purpose-built high density rental buildings for three years (Attachment 2).
3. Staff be authorized to take all necessary steps required to make adjustments to the Background Study to incorporate all the information and rates contained in this report.
4. Council determine that no further public meeting is required pursuant to the Development Charges Act, 1997.
5. Council extend development charge credits for derelict buildings to nonresidential developments in the same manner as is currently provided to residential developments (Schedule 'H' to the 2017 Development Charge Bylaw).
6. Notice of the adoption of this bylaw be given as required under the Development Charges Act, 1997.
7. Regional staff be authorized to attend at the Ontario Municipal Board or the courts, as appropriate, to defend the Region's position if the Development Charge Bylaw is appealed.

## 2017 Development Charge Background Study and Bylaw

8. The Regional Clerk circulate this report to the local municipalities and to the Building Industry and Land Development Association - York Chapter (BILD).

## 2. Purpose

This report seeks approval of the 2017 Development Charge Bylaw and rates, taking into account input from the Region's local municipalities, Building Industry and Land Development Association - York Chapter, and deputations made at the two public meetings.

## 3. Background

## The Development Chares Act, 1997 requires that a new Development Charge Bylaw be passed prior to J une 17, 2017

The Region's current development charge bylaw came into force on June 18, 2012 and is set to expire on June 16, 2017. The Development Charges Act, 1997 requires any municipality wishing to levy development charges to pass a new bylaw every five years, if not sooner. A development charge bylaw must be supported by a background study describing the methodologies and assumptions that inform the development charge rates.

## Council has provided direction throughout the process

Regional staff began the update of the Development Charge Bylaw in early 2016 Council has made numerous decisions related to the bylaw, including endorsing:

- The application of development charges on a region-wide basis (with the exception of wastewater services for the Village of Nobleton)
- The use of the 2031 population and employment growth projections as the basis for the development charge calculation
- The creation of a new hotel development charge rate class
- A threshold of 700 square feet to delineate small and large apartments
- A policy to not offer transition policies for the 2017 Development Charge Bylaw


## Prescribed timelines have been met

The Development Charges Act, 1997 prescribes statutory timelines to ensure that all stakeholders have an opportunity to comment on a municipality's proposed development charge bylaw. Key statutory timelines include:

## 2017 Development Charge Background Study and Bylaw

- Background study must be made publicly available 60 days prior to passing the bylaw
- A public meeting must be held:
- At least 20 days' notice of the meeting must be given in the local newspapers
- The proposed Background Study and Bylaw must be available at least two weeks prior to the public meeting

Table 1 shows key dates in the bylaw update process. This timeline meets all legislative obligations.

Table 1
Key Dates in Regional Bylaw Process

*The amended Development Charges Act, 1997 requires that a background study be available to the public at least 60 days prior to passing the Bylaw

## Staff consulted with stakeholders throughout the update process

Prior to tabling the initial background study and bylaw in February, staff consulted with representatives from local municipalities and the Building Industry and Land Development Association - York Chapter (BILD). Staff met

## 2017 Development Charge Background Study and Bylaw

with representatives of the local municipalities on six occasions and the BILD working group on seven occasions.

Topics discussed include:

- Growth forecast used for the background study
- Development charge calculation methodology and assumptions for water, wastewater, roads, and transit infrastructure
- Area-specific development charges
- Hotel development charges
- Apartment occupancy and size study
- Asset management plans

Since the February release of the Draft Development Charge Background Study and the release of the Revised Development Charge Background Study in March, staff met with local municipal staff on ten occasions and representatives of BILD on five occasions. Topics discussed include:

- Project lists
- Bylaw changes
- Methodologies and assumptions
- Revisions to the contingency schedule (e.g., the addition of the Transportation Master Plan projects requiring financial triggers)


## The final 2017 Development Charge Background Study accompanying this report reflects the results of this consultative process

In March, after consulting with local municipalities and the development industry, staff brought forward a revised background study with two main revisions:

- Cost reductions for some road projects that allowed for the addition of 22 road projects to the rate calculation
- A revised contingency schedule with an additional $\$ 1.5$ billion in road projects from the Transportation Master Plan ${ }^{1}$.

These changes increased gross costs on the main project list from $\$ 6.4$ billion to $\$ 6.5$ billion, and the gross costs on the contingency schedule from $\$ 799$ million to approximately $\$ 2.3$ billion (Table 2).

[^17]
## Table 2 <br> Comparison of gross project costs in Background Studies

$\left.\begin{array}{lccc}\hline & \begin{array}{c}\text { Main Project List } \\ - \text { Gross Project } \\ \text { Costs } \\ \text { (\$ Millions) }\end{array} & \begin{array}{c}\text { Contingency } \\ \text { Schedule A* } \\ \text { Gross Project } \\ \text { Costs } \\ \text { (\$ Millions) }\end{array} & \begin{array}{c}\text { Contingency } \\ \text { Schedule B**- } \\ \text { Gross Project } \\ \text { Costs }\end{array} \\ \text { (\$ Millions) }\end{array}\right]$
*Note: Assets the Region currently does not own/is not responsible for
${ }^{* *}$ Note: Road projects identified in the Transportation Master Plan, and requiring financial triggers
The proposed contingency schedule of the Region's Bylaw now has two types of projects:

- Assets the Region doesn't currently have responsibility for and that require agreements with other parties to assume responsibility (e.g., growthrelated capital works on Steeles Avenue)
- Additional road projects that are in the Region's Transportation Master Plan that are subject to a five-part financial trigger. These triggers were chosen to ensure that the Region can fund additional growth-related projects in a fiscally prudent way.


## The 2017 Development Charge Bylaw is expected to be updated prior to the statutory maximum five year period

Due to the timing of the proposed amendments to the Provincial Growth Plan, the Region's Municipal Comprehensive Review was put on hold. Consequently, the 2017 Background Study was prepared with a forecast horizon to 2031, rather than 2041.

It is expected that the Region will update its development charge bylaw after the new Growth Plan policies have been finalized and the Municipal Comprehensive Review has been completed.

## The Region will provide stakeholders with notice of passage of the Bylaw as required under the Act

Once the bylaw is passed, the appeal period begins. The Region must provide notice to the public within 20 days of passing the bylaw.

The appeal period for the 2017 Development Charge Bylaw will begin on May 26, 2017, one day after the bylaw is expected to be passed, and end 40 days later,
on July 4, 2017 at 4:30 pm. Anyone wishing to appeal the 2017 Development Charge Bylaw must inform the Regional Clerk prior to that deadline.

## 4. Analysis and Implications

## The 2017 Development Charge Background Study contains over \$6.5 billion in gross growth-related infrastructure costs

The final 2017 Development Charge Background Study includes $\$ 6.5$ billion in growth-related infrastructure costs (Table 3). Approximately 43 per cent of that is dedicated to roads infrastructure projects, and approximately 37 per cent is dedicated to water and wastewater.

Table 3
Final 2017 Development Charge Bylaw gross infrastructure costs

| Service | Gross project costs <br> (\$ Millions) | Share of total gross <br> project costs (\%) |
| :--- | :---: | :---: |
| Water | 602.6 | 9.2 |
| Wastewater | 1,793 | 27.5 |
| Roads | 2,799 | 42.9 |
| Transit | 382.0 | 5.9 |
| Subway | 281.5 | 4.3 |
| Other General Services | 665.7 | 10.2 |
| Total | $\mathbf{6 , 5 2 3}$ | $\mathbf{1 0 0}$ |

## Approximately 57 per cent of the gross project costs included in the Background Study can be recovered under this Bylaw

The Development Charges Act, 1997, contains significant limitations on the project costs that can be recovered through development charges. As a result, only 57 per cent of the gross project costs in the 2017 Background Study can be recovered under the bylaw. Approximately 19 per cent, or $\$ 1.26$ billion, are deductions for post-period benefit and level of service caps, which are potentially recoverable in future bylaws. The remainder will either be recovered from other Regional sources (e.g., tax levy or user rates) or grants and subsidies (Figure 1 and Table 4 provide further details).

Figure 1

## 2017 Development Charge Background Study Gross Project Cost Recovery



Table 4
Share of gross costs to be recovered

|  | Gross project <br> costs | Development <br> charge eligible <br> project costs <br> $(\mathbf{2 0 1 7} \mathbf{- 2 0 3 1 )}$ | Rervice <br> (\$ Millions) | Recoverable <br> during this <br> Bylaw (\%) |
| :--- | ---: | ---: | ---: | :---: |
| (\$ Millions) <br> recoverable <br> under future <br> Bylaws |  |  |  |  |
| Water | 602.6 | 205.7 | 34 | (\%) |

*Note: Totals may not add due to rounding

## A 36-month development charge deferral for purpose-built high density rental buildings could complement recently announced incentives in Ontario's 'Fair Housing Plan'

Staff have developed a 36-month development charge deferral policy for purpose-built high density rental buildings that could complement recent provincial initiatives. Key tenets of this policy are the same as those used in the pilot project to defer development charges for a private purpose-built rental at 212 Davis Drive in the Town of Newmarket. Table 5 summarizes the main points of this policy. Details of the deferral policy are provided in Attachment 2.

## Table 5

Key components of policy to defer development charges for purpose-built high density rental buildings

| Policy consideration | Rationale |
| :--- | :--- |
| 36 month deferral | Addresses stakeholder concern |
| Development charges calculated at <br> building permit | Same as current policy for high-rise <br> condominium developers |
| No interest | Same as current policy for high-rise <br> condominium developers |
| Twenty-year change of use covenant <br> registered on title | Ensures policy facilitates creation of rental <br> stock |
| Security is a charge against land | More favorable to developers than a letter <br> of credit |
| Local municipal participation required | Ensures alignment of Regional and local <br> policy |

On April 20, 2017, the province announced its 16-point 'Fair Housing Plan', aimed at helping more people find affordable homes, increase supply, protect buyers and renters, and bring stability to the real estate market.

Included among these initiatives is a targeted, $\$ 125$ million, five-year program to increase the supply of purpose-built rental apartment buildings by rebating a portion of development charges. Further details have yet to be announced, but, based on staff consultation with the province, it is expected that the program will begin to roll-out during the 2017/2018 provincial fiscal year. The proposed policy

## 2017 Development Charge Background Study and Bylaw

to defer development charge for purpose-built rental buildings appears to align well with the objectives of the 'Fair Housing Plan'.

## The 2017 Development Charge Bylaw includes some revisions to address stakeholder concerns

The 2017 Development Charge Bylaw includes some changes to address stakeholder concerns. These changes do not have any impact on the development charge rates. Table 6 summarizes the changes.

Table 6
Summary of revisions

| Area | Description |
| :--- | :--- |
| Hotel definition | Clarify how lodging and non-lodging uses will be <br> levied development charges |
| Parking structures definition | Clarify wording for development charge <br> treatment of parking structures accessory to <br> office developments |
| Redevelopment credits for derelict <br> buildings (Schedule 'H' to the Bylaw) | Extend credit to non-residential development |

## The treatment of parking structures has been identified for review during the next update of the development charge bylaw

During the consultation process, stakeholders raised concerns with respect to the treatment of parking structures used to store motor vehicles for sale or rent. As a result, staff propose to review the treatment of all parking structure types during the next update of the bylaw, including:

- Parking structures whose sole purpose is to generate revenue from parking (e.g., Green Ps)
- Accessory use parking structures (e.g., servicing malls, office buildings etc.)
- Parking structures in car dealerships (stand-alone or underground) used for storing vehicles for sale

Preliminary areas of consideration for this policy review include:

- Alignment with planning objectives for compact development
- The draw on service of different types of parking structures and its relation to development charge rates
- Consistency of treatment of areas for merchandise storage in the administration of the bylaw


## 2017 Development Charge Background Study and Bylaw

## 5. Financial Considerations

## Staff have made minor changes to the 2017 Development Charge Background Study to reflect the most up-to-date information

Staff have updated the recommended development charge rates to reflect the most current information. These changes and their effect on residential and nonresidential rates are summarized in Tables 7 and 8 respectively.

Table 7
Summary of changes to residential development charge calculation

|  | Single <br> Family <br> Dwelling <br> Ch per unit) | Multiple <br> Dwelling <br> (\$ per unit) | Apartments <br> >= <br> (\$ per unit) | Apartments <br> < <br> (\$ per unit) |
| :--- | :---: | :---: | :---: | :---: |
| Updated with final 2016 sqft. <br> development charge <br> reserve balances | -555.35 | -447.06 | -324.91 | -237.38 |
| Updated interest rate <br> calculations | +998.50 | +803.79 | +584.17 | +426.79 |
| Adjusted residential and <br> non-residential splits for <br> Water and Wastewater | -35.08 | -28.24 | -20.52 | -14.99 |
| Correction to the Police <br> facilities level of service <br> calculation <br> Correction to benefit to <br> existing calculation for <br> Roads projects | -259.48 | -208.88 | -151.81 | -110.91 |
| Total | +153.63 | +123.67 | +89.88 | +65.66 |

Table 8
Summary of changes to non-residential development charge calculation

| Change | Retail <br> (\$/Sqft) | Non-retail <br> (\$/Sqft) | Hotel <br> (\$/Sqft) |
| :--- | :---: | :---: | :---: |
| Updated with final 2016 development <br> charge reserve balances | -0.33 | -0.06 | 0.02 |
| Updated interest rate calculations | +0.88 | +0.30 | +0.06 |
| Adjusted residential and non- <br> residential splits for Water and <br> Wastewater | +0.06 | +0.04 | +0.01 |
| Correction to the Police facilities level <br> of service calculation | 0.00 | 0.00 | 0.00 |
| Correction in the non-residential <br> growth assumptions in 2031 for <br> Roads | -0.27 | -0.08 | -0.06 |
| Adjusted Industrial/Office/Institutional <br> rate calculation for Public Health | $\mathbf{0 . 0 0}$ | +0.01 | 0.00 |
| Correction to benefit to existing <br> calculation for Roads projects | -0.32 | -0.09 | -0.06 |
| Total | +0.13 | -0.03 |  |

As a result of these changes, the proposed development charges rate for a single-family detached dwelling is now \$48,579

Table 9 summarizes the previously proposed residential development charge rates and the revised rates. Further information on the methodology used for calculating the rates can be found in the 2017 Development Charge Background Study (Attachment 1).

Table 9
Residential development charge rates as per revised Background Study May 25, 2017

|  | Classes and rates (\$) |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Single and <br> semi- <br> detached | Multiples | Apartments <br> $>=700$ <br> sqft. | Apartments <br> <700 sqft. |
| Current rate <br> (indexed as of May 2017) | 42,637 | 37,300 | 26,414 | 17,928 |
| Revised <br> March 23, 2017 | 48,166 | 38,767 | 28,177 | 20,567 |
| Final <br> May 25, 2017 | 48,320 | 38,891 | 28,267 | 20,632 |
| Difference between <br> March release and <br> finalized rate | $\mathbf{+ 1 5 4}$ | $\mathbf{+ 1 2 4}$ | $\mathbf{+ 9 0}$ | $\mathbf{+ 6 6}$ |

*Numbers may not sum due to rounding

## As a result of these changes, non-residential development charge rates have increased slightly

Table 10 summarizes the previously proposed non-residential development charge rates and the revised rates. Further information on the methodology used for calculating the rates can be found in the 2017 Development Charge Background Study (Attachment 1).

Table 10
Non-residential development charge rates per revised Background Study May 25, 2017

Classes and rates (\$ per square foot)

|  | Retail | Non-retail | Hotel |
| :--- | :---: | :---: | :---: |
| Current rate <br> (indexed as of May 2017) | 39.75 | 20.32 | $40.31^{*}$ |
| Revised <br> March 23, 2017 | 39.85 | 17.77 | 7.96 |
| Final <br> May 25, 2017 | 39.89 | 17.90 | 7.93 |
| Difference between <br> March release and <br> finalized rate | $\mathbf{+ 0 . 0 4}$ | $\mathbf{+ 0 . 1 3}$ | $\mathbf{- 0 . 0 3}$ |

*Note: Hotels were not identified as a separate rate under the 2012 Regional Bylaw (No. 201236), but rather used a blended rate. The blended rate was to charge hotels based on the sum of two factors. The first factor was to levy the small residential apartment charge on each overnight room or suite of rooms. The second factor was to levy the gross floor area for the entire hotel at 25 per cent of the retail charge. The per square foot rate for hotels has been calculated using the blended rate and applying it to an 'average hotel' in the Region (approximately 124 units and 73,200 square feet).

## 6. Local Municipal Impact

Development charges are a major source of funding for growth-related infrastructure, which is required by the Region's local municipalities to meet the provincially mandated growth targets and their own planning goals.

## 7. Conclusion

## It is recommended that Council pass the 2017 Development Charge Bylaw

Section 10(1) of the Development Charges Act, 1997 notes that prior to passing a development charge bylaw, a municipality's Council must complete a development charge background study; Attachment 1 to this report satisfies this obligation.

Furthermore, having met all statutory timelines, and in order to continue to levy development charges, it is recommended that Regional Council approve the adoption of the 2017 Development Charge Bylaw, to come into effect on June 17, 2017.

## 2017 Development Charge Background Study and Bylaw

For more information on this report, please contact Edward Hankins, Director, Treasury Office, at 1-877-464-9675 ext. 71644.

The Senior Management Group has reviewed this report.

Recommended by:

Bill Hughes
Commissioner of Finance

Approved for Submission:

Bruce Macgregor
Chief Administrative Officer

May 4, 2017
Attachments (2)
7403509
Accessible formats or communication supports are available upon request

# The Regional Municipality of York 

> Development Charge Deferral for Purpose-Built High Density Rental Buildings

Policy No.: 7452878
Original Approval Date: Not applicable
Policy Last Updated: Not applicable
Last Review Date: Note applicable

## Policy Statement:

A policy governing the deferral of Regional development charges and area-specific development charges for purpose-built high density rental buildings.

## Application (who this policy applies to):

This policy is available for purpose-built high density rental buildings in the Regional Municipality of York subject to the terms and conditions as set out in this policy. For the purposes of this deferral, the development may be registered as a condominium, but it must be operated as a rental property for a period of not less than twenty (20) years.

In order to be eligible, the development must be a minimum of four (4) stories.

## Purpose:

This policy establishes the pre-conditions, duration, covenants, form of security, and other requirements in order to defer Regional development charges for purpose-built high density rental buildings.

## Definitions:

Act: The Development Charges Act, 1997, S.O. 1997, c. 27, as amended, revised, reenacted or consolidated from time to time, and any successor statute

Development: The construction, erection or placing of one or more buildings or structures on land or the making of an addition or alteration to a building or structure that has the effect of increasing the size or changing the use thereof from nonresidential to residential or from residential to non-residential and includes redevelopment

Development Charges: The Region's Development Charges, including the areaspecific wastewater development charge for the Village of Nobleton

High density: For the purposes of applying this policy, high density development must consist of a minimum of four (4) stories

Restrictive Covenant: A covenant registered on the title of the proposed development requiring it operate as a rental property for a period of not less than twenty (20) years

Schedule 'I' Bank: As referenced in section 14(a) of the Bank Act, 1991 (as at December 31, 2016 or as amended from time to time). These are domestic banks and are authorized under the Bank Act, 1991 to accept deposits, which may be eligible for deposit insurance provided by the Canadian Deposit Insurance Corporation

## Description:

## Objectives of the deferral policy

This policy is intended to allow developers of purpose-built high density rental buildings to defer the Regional development charges owed for a period of thirty-six (36) months. Every deferral will require a deferral agreement which may include additional guarantees, obligations and warranties as is required. Additional agreements (as

# Development Charge Deferral for Purpose-Built High Density Rental Buildings May 25, 2017 

detailed in section G) of the terms of the deferral policy will be required in order to give effect to this policy. The terms of this deferral policy are Council approved and are nonnegotiable.

## Terms of the deferral policy

## A. Duration of the deferral

The deferral of development charges for purpose-built rentals shall be for a period of thirty-six (36) months. The deferral period shall begin the day of building permit issuance by the local municipality.

Development charges are therefore deferred until fifteen (15) days immediately following the date that is thirty-six (36) months after the date that the building permit is issued by the local municipality.

Development charges shall be payable prior to the thirty-six (36) month period should any of the following trigger events occur:

- Change of use from a purpose-built high density rental building
- Material breach of the Restrictive Covenant
- Any material default under the terms of the security or guarantees as stipulated in the agreement(s)
- Any other material default as defined in the agreement(s)


## B. Development charge rates

The amount of the Regional Development Charges payable to the Region, as required under the Act, shall be the amount determined under the applicable Region Development Charges Bylaw on the day that the Building Permits are issued for the proposed development by the local municipality.
C. Interest waiver

All deferred Development Charges shall bear interest at the prime commercial lending rate charged by an agreed upon 'Schedule l' commercial bank's on demand loans in Canadian funds to its most creditworthy customers plus two (2) per cent per annum, commencing on the date of issuance of the Building Permit for the proposed development up to the date of payment of the deferred Development Charges, such

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## Development Charge Deferral for Purpose-Built High Density Rental Buildings May 25, 2017

interest to accrue and be paid at the time of payment of the deferred Development Charges.

The Region shall forgive all amounts due and owing on account of interest, provided that the Regional Development Charges are paid to the Region at the time required (before or within fifteen (15) days immediately following the thirty-six (36) month deferral period ending).

## D. Restrictive covenant

A twenty (20) year change of use covenant shall be registered on the title stipulating that the property shall be operated as a purpose-built high density rental building for a period expiring twenty (20) years from the date that an occupancy permit is issued for the purpose-built high density rental building.

The burden of the restrictive covenant shall run with the title of the land.

## E. Form of security

A form of security will be taken and registered against the title to the property, at the time the development charges would normally be payable. The Region's security interest will always be, at minimum, pari passu, or of equal footing, to that of the local municipality offering a similar, if not better, deferral of development charges.

A pari passu agreement setting out, but not limited to, the rights, obligations, priorities and covenants shall be required involving all parties involved.

## F. Local participation

The Region will only enter into a deferral agreement if the local municipality has provided a similar, if not better deferral for the proposed development.

It shall be up to the Region to decide what constitutes "similar, if not better", but this may be determined by looking at:

- Duration of the agreement
- Total charges/fees deferred


## G. Agreements required

In order to take advantage of this policy, the developer must enter into a development charge deferral agreement with the Region and the local municipality (a triparty agreement).

In addition, the developer shall enter into other agreements as required by the Regional Solicitor. Those include, but are not limited to:

- Restrictive Covenant
- Pari Passu Agreement
- General Security Agreement
- Other agreement(s) as deemed necessary


## H. Legal fees

All legal fees of the developer(s) and local municipality shall be borne by those respective parties except that the developer shall be responsible to pay the cost of registering the required agreements on title.

## Responsibilities:

## Regional Solicitor, Legal Services

- Draft and prepare for execution deferral agreement between Region and all parties
- Draft and prepare for execution any additional agreements required including pari passu agreement
- Registration of restrictive covenant
- Registration of security on title


## Director, Controllership Office, Finance Department

- Administration and enforcement of the deferral policy


# Development Charge Deferral for Purpose-Built High Density Rental Buildings May 25, 2017 

- Collection of development charges when due
- Notification, through the Regional Treasurer, to the treasurer of the local municipality if development charges are not paid/received within the prescribed timeframe
- Any additional administrative obligations as determined through the agreements
- Maintain copies of all executed deferral agreements and other agreements as required


## Director, Treasury Office, Finance Department

- Maintain copies of all executed deferral agreements and other agreements as required


## Reference(s):

## Legislative and other authorities

- Development Charges Act, 1997, S.O. 1997, c. 27
- Ontario Regulation 82/98
- Council Report, Private Market Rental Development Charges Deferral Site Specific Pilot Project in the Town of Newmarket, November 21, 2013
- Council Report, 2017 Development Charge Bylaw Directions, November 17, 2016
- Council Report, 2017 Development Charge Background Study and Bylaw, May 25, 2017
- The Regional Municipality of York 2017 Development Charge Background Study - FINAL - May 18, 2017


## Keyword Search

- purpose-built rental deferral,
- development charges,
- deferral high density rental buildings


## Contact(s):

- Regional Solicitor, Legal Services, ext. 71417
- Director, Controllership Office, Finance Department, ext. 71601
- Director, Treasury Office, Finance Department, ext. 71644


## Approval Information:

## Council Approval

| Council Approval Date: | Committee Name: Committee of the Whole |
| :--- | :--- |
| Council Minute No.: | Report No.: |
| Extract eDOCS \#: 7452878 | Clause No.: |

Accessible formats or communication supports are available upon request.

## Revised Draft 2017 Development Charge Background Study <br> Second Public Meeting <br> April 20, 2017 <br> Russell Mathew, Hemson Consulting Ltd.

## Today we will discuss...

1. Introduction
2. Overview of rates
3. Revised contingency schedule
4. Next steps

# Introduction 

## Council determined a second public meeting was required

- On March 9, Council held a statutory public meeting to solicit feedback on the 2017 Background Study released on February 16, 2017
- On March 23, 2017 the Region released a Revised Draft 2017 Development Charge Background Study and Bylaw
- Council determined a second public meeting was required
- The prescribed timelines are the same as for the first public meeting:
- At least 20 days notice of the meeting must be given (notice given March 30, 2017)
- The proposed Background Study and Bylaw must be available at least two weeks prior to the statutory public meeting
- The purpose of this meeting is to obtain input on the Revised Draft 2017 Development Charge Background Study from all interested parties


# Overview of rates 

## Revised rates are slightly higher than the DC Background Study dated February 16

| Rate Class | \$/Unit <br> Feb 16 DC <br> Study | \$/Unit <br> Mar 23 <br> DC Study | Difference <br> (\$) |
| :--- | ---: | ---: | ---: |
| Singles and Semis | 48,139 | 48,166 | 27 |
| Multiples | 38,745 | 38,767 | 22 |
| Large Apartments ( $\mathbf{2} 700$ sqft) | 28,161 | 28,177 | 16 |
| Small Apartments ( < 700 sqft) | 20,555 | 20,567 | 12 |
| Rate class | \$/Sq.ft. | \$/Sq.ft. | Difference |
| Feb 16 DC | Mar 23 | (\$) |  |
| Retail | Study | DC Study |  |
| I/O/I | 39.81 | 39.85 | 0.04 |
| Hotels | 17.76 | 17.77 | 0.01 |

## Cost reductions enabled the addition of 22 roads projects to the rate calculation

| Project Category | Gross Project <br> Costs <br> (\$millions) | Development Charge <br> Eligible Costs |
| :--- | :---: | :---: |
| 2017-2031 |  |  |
| (\$millions) |  |  |$|$| Interchange (new) | 40.25 | 0.00 |
| :--- | :---: | :---: |
| Interchange Improvements | 6.75 | 0.00 |
| New Midblock Crossing | 0.91 | 1.76 |
| Widen to 4 lanes | 1.95 | 138.03 |
| Widen to 6 lanes | 153.37 | $\mathbf{1 4 0 . 0 6}$ |
| Total cost of projects <br> added* | $\mathbf{2 0 3 . 2 3}$ |  |

*Note: Totals may not add due to rounding

- The roads DC rate for a single and semi-detached unit has increased from $\$ 14,240$ to $\$ 14,265$, an increase of less than $1 \%$

Second Public Meeting - April 20, 2017

## Minor updates have affected the rates slightly

| Service | Description | Reason for <br> change | Impacted <br> rate? |
| :--- | :--- | :--- | :--- |
| Public works | Benefit to <br> existing and <br> project list | Updated to <br> reflect new <br> information | Yes, slightly <br> downward |
| Toronto-York <br> Subway <br> Extension | Grant <br> allocation | Updated to <br> reflect new <br> information | Yes, slightly <br> upward |

# An asset management plan was prepared in accordance with the amended legislation - Rate supported projects 

| Capital Funding Sources <br> for User Rate Supported <br> Growth Projects | Total <br> 2017-2031 <br> (\$millions) |
| :--- | ---: |
| User Rate Funding <br> (Reserves) | 15.46 |
| Development Charges | $2,304.51$ |
| Other Funding | 75.26 |
| Total | $\mathbf{2 , 3 9 5 . 2 2}$ |

Source: 2017 DC Background Study, March 23, 2017 pg. 258
Operating Revenue and
Expenses - Tax Levy
Funded

Total
2017-2031
(\$millions)
Expenditures
384.17

Revenues
(354.40)

Potential Billing Revenue Requirements
29.77

- The Water and Wastewater projects in the DC Background Study are consistent with those identified in the Financial Sustainability Plan
- Based on the anticipated revenues generated by the rates approved by Council, these projects are deemed to be financially sustainable


# An asset management plan was prepared in accordance with the amended legislation - Tax supported projects 

| Capital Funding Sources for <br> Tax Levy Supported Growth <br> Projects | Total <br> 2017-2031 <br> (\$millions) | Operating Revenue and <br> Expenses - Tax Levy Funded | Total <br> 2017-2031 <br> (\$millions) |
| :--- | ---: | :--- | ---: | ---: |
| Tax Levy Funding (Reserves) | 862.73 | Expenditures | 727.84 |
| Development Charges | $2,671.15$ | Revenues | $(176.23)$ |
| Other Funding | 593.94 | Assessment Growth Revenue | $(245.19)$ |
| Total | $\mathbf{4 , 1 2 7 . 8 2}$ | Potential Tax Levy impact | $\mathbf{3 0 6 . 4 2}$ |
| Source: 2017 DC Background Study, March 23, 2017 pg. 259 |  | Source: 2017 DC Background Study, March 23, 2017 pg. 260 |  |

- The above analysis does not include projects in the contingent schedule
- Funding requirement is considered to be financially sustainable as it is expected that it can be absorbed by the tax base, or alleviated through revised service levels, asset management and/or financing strategies over the forecast period


# Revised contingency schedule 

## A total of 58 projects with a gross capital cost of $\$ 1.5$ billion were added to the contingency schedule

- The Region's contingency schedule now has two types of projects:
- Assets the Region doesn't currently own/have responsibility for - these projects require the Region enter into an agreement
- Additional roads projects that are in the Region's Transportation Master Plan (TMP) and are required to address the increase in need arising from new development - these projects are subject to financial triggers (56 projects)

|  | Gross project costs <br> $(2017-2031)$ <br> $(\$ m i l l i o n s)$ | Development charge <br> eligible project costs <br> (2017-2031) <br> (\$millions) |
| :--- | :---: | :---: |
| DC Study (February 16) - Contingency <br> Items | $\mathbf{7 9 9 . 2}$ | 572.9 |
| DC Study (March 23) - Items added to <br> Contingency List | $\mathbf{1 , 5 3 3 . 3}$ | $1,373.7$ |
| Total Contingency Schedule Included <br> in DC Study (March 23)* | $\mathbf{2 , 3 3 2 . 4}$ | $\mathbf{1 , 9 4 6 . 6}$ |

## Residential development charge rates would increase if contingent projects were added to the rate calculation

|  | Classes and rates (\$) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Single and semi-detached | Multiples | Apartments $>=700 \text { sqft. }$ | Apartments <700 sqft. |
| Current charge | 42,637 | 37,300 | 26,414 | 17,928 |
| March 23, 2017 DC Study | 48,166 | 38,767 | 28,177 | 20,567 |
| Projects contingent on Region assuming responsibility | 3,959 | 3,188 | 2,318 | 1,694 |
| Sub total | 52,125 | 41,955 | 30,495 | 22,261 |
| TMP projects subject to a financial trigger | 9,082 | 7,311 | 5,313 | 3,882 |
| TOTAL MAXIMUM CHARGE | 61,207 | 49,266 | 35,808 | 26,143 |

## Non-residential development charge rates would also increase if contingent projects were added to the rate calculation

|  | Classes and rates (\$ per square foot) |  |  |
| :--- | :---: | :---: | :---: |
|  | Retail | I/O/I | Hotel |
| Current charge | 39.75 | 20.32 | 40.31 |
| March 23, 2017 DC Study | 39.85 | 17.77 | 7.96 |
| Projects contingent on Region <br> assuming responsibility | 4.91 | 1.42 | 0.92 |
| Sub total | $\mathbf{4 4 . 7 6}$ | $\mathbf{1 9 . 1 9}$ | $\mathbf{8 . 8 8}$ |
| TMP projects subject to a financial <br> trigger | $\mathbf{1 1 . 2 2}$ | $\mathbf{3 . 0 1}$ | $\mathbf{2 . 1 0}$ |
| TOTAL MAXIMUM CHARGE | $\mathbf{5 5 . 9 8}$ | $\mathbf{2 2 . 2 0}$ | $\mathbf{1 0 . 9 8}$ |

## Next Steps

## Next Steps

| Date | Deliverable |
| :--- | :--- |
| May 25, 2017 | Council considers 2017 Development <br> Charge Bylaw for passage |
| June 17, 2017 | 2017 Development Charge Bylaw in <br> effect |

## The 40-day appeal period will begin the day after the Bylaw is passed

## Thank you

# York Region 

Report No. 1 of Commissioner of Finance was adopted, without amendment, by the Council of The Regional Municipality of York at its meeting held on March 23, 2017.

## Revised Draft 2017 Development Charge Background Study and Bylaw

Regional Council recommends adoption of the following recommendations contained in the report dated March 16, 2017 from the Commissioner of Finance:

1. Council receive a revised draft 2017 Development Charge Background Study and proposed Bylaw (Attachment 1).
2. Council endorse a revised Schedule G contingency list under the 2017 Development Charge Bylaw, consisting of additional Roads infrastructure projects.
3. Council hold an additional public meeting, pursuant to section 12(3) of the Development Charges Act, 1997, on April 20, 2017, prior to the meeting of Regional Council.
4. Council endorse a threshold of 700 square feet to delineate small and large apartments.
5. A report be brought forward to Regional Council on May 25, 2017 recommending the 2017 Development Charge Bylaw.
6. The Regional Clerk circulate this report to the local municipalities.
7. The Regional Clerk circulate this report to the Building Industry and Land Development Association - York Chapter (BILD).

## Revised Draft 2017 Development Charge Background Study and Bylaw

Report dated March 16, 2017 from the Commissioner of Finance now follows:

## 1. Recommendations

It is recommended that:

1. Council receive a revised draft 2017 Development Charge Background Study and proposed Bylaw (Attachment 1).
2. Council endorse a revised Schedule G contingency list under the 2017 Development Charge Bylaw, consisting of additional Roads infrastructure projects.
3. Council hold an additional public meeting, pursuant to section 12(3) of the Development Charges Act, 1997, on April 20, 2017, prior to the meeting of Regional Council.
4. Council endorse a threshold of 700 square feet to delineate small and large apartments.
5. A report be brought forward to Regional Council on May 25, 2017 recommending the 2017 Development Charge Bylaw.
6. The Regional Clerk circulate this report to the local municipalities.
7. The Regional Clerk circulate this report to the Building Industry and Land Development Association - York Chapter (BILD).

## 2. Purpose

The purpose of this report is to respond to Council direction to staff at its meeting of February $16^{\text {th }}$ and to respond to questions raised at Committee of the Whole meeting on February $9^{\text {th }}$.

## Revised Draft 2017 Development Charge Background Study and Bylaw

## 3. Background

## Staff were directed by Council to undertake additional work related to the 2017 development charge background study and bylaw

On February 9, 2017, Regional staff brought a report forward to Committee of the Whole entitled Draft 2017 Development Charge Background Study and Bylaw. At that meeting, Committee members asked staff to review and provide additional comments on:

- The threshold that delineates small and large apartments and whether the apartment categories can be conflated into one category
- Comparison of development charge rates with Simcoe County
- Interjurisdictional scan of cost allocation between residential and nonresidential development
- Treatment of mixed-use development under the Region's development charge bylaw

At its February 16, 2017 Council meeting, staff were directed to have additional consultations with the local municipalities on the roads infrastructure projects included in the proposed 2017 Development Charge Background Study.

## The Development Charges Act speaks to an alignment between the Capital Plan and the Development Charge Background Study

The Development Charges Act, 1997 says that the Council of a municipality can only levy development charges to fund projects that the Council has the intent to build. Specifically, section 5(1)3 states:
"The estimate under paragraph 2 may include an increase in need only if the council of the municipality has indicated that it intends to ensure that such an increase in need will be met."

Including growth-related capital projects in a capital plan shows the municipality has the intention to proceed with those projects.

Significant differences between the approved capital budget and the projects funded under a municipality's development charge background study may make the bylaw vulnerable to a challenge. While some of these differences are not contentious and can be easily explained (e.g., differences in costing based on
available information at the time of budget approval), others may be more problematic (e.g., when major capital projects are identified in the DC Bylaw but not in the approved budget).

## Changes to the Act require a municipality to show that projects funded under its development charge bylaw are financially sustainable

Section 10 of the Act requires that development charge background studies include an asset management plan that demonstrates that all assets funded by development charges are financially sustainable over their lifecycle. The intent of this requirement is to ensure that municipalities do not include growth projects in their background studies that are not financially sustainable (i.e., they do not "load up" the background study).

## The draft 2017 Development Charge Background Study received by Council on February 16th included $\$ 6.4$ billion in gross growthrelated infrastructure costs

The draft 2017 Development Charge Background Study received by Council on February 16 included $\$ 6.4$ billion in growth-related infrastructure costs (Table 1). Nearly 43 per cent of the program is dedicated to roads. All major construction projects shown on the 2017 10-Year Roads and Transit Capital Construction Program map and associated capital budget approved by Council are included in the Region's draft 2017 Development Charge Background Study.

Table 1
Draft 2017 Development Charge Bylaw gross infrastructure costs by service (February $16^{\text {th }}$ version)

| Service | Gross project costs <br> (\$ Millions) | Share of total gross <br> project costs (\%) |
| :--- | :---: | :---: |
| Water | 603 | 9 |
| Wastewater | 1,793 | 28 |
| Roads | 2,782 | 43 |
| Transit | 382 | 6 |
| Subway | 282 | 4 |
| Other General Services | 595 | 9 |
| Total* | $\mathbf{6 , 4 3 6}$ | $\mathbf{1 0 0}$ |

*Note: Totals may not add due to rounding

## Revised Draft 2017 Development Charge Background Study and Bylaw

After adjustments (e.g., statutory deductions, debt repayments, cost allocation), roads, transit, subway and public works growth-related infrastructure accounts for 38 per cent of the proposed development charge rate for single and semidetached dwellings, as shown in Table 2.

Table 2
Rates by service for single and semi-detached dwellings

| Service | Single and semi- <br> detached | Share of total development <br> charge rate (\%) |
| :--- | :---: | :---: |
| Water | 9,263 | 19 |
| Wastewater | 18,708 | 39 |
| Transportation related <br> infrastructure* | 18,206 | 38 |
| Other General Services | 1,620 | 3 |
| GO Transit | 342 | 1 |
| Total** | $\mathbf{4 8 , 1 3 9}$ | $\mathbf{1 0 0}$ |

[^18]As Figure 1 shows, the Region's investments in roads infrastructure during the current term of Council are the highest in its history. The ten-year capital plan includes $\$ 1.3$ billion in growth-related capital spending on roads.

Figure 1
Historic and planned road infrastructure investments


* Note: Estimated actual


## Road infrastructure projects are prioritized consistently across the Region

The priority-setting model used in the development of the Transportation Master Plan is based on criteria approved by Council in 2011. During the process of developing the plan, staff made a variety of technical improvements to make it more evidence-based and accurate. The quantitative scoring of projects is the product of the following global criteria:

- "Capacity" - the average of current and future volume/capacity
- "Development" - the average of active development, population growth and employment growth (current and future)
- "Multimodal" - the average of bus score, truck percentage score, centres \& corridors score and highway connection score
- "Population and Employment" - current/existing population and employment


## Revised Draft 2017 Development Charge Background Study and Bylaw

The score of each project represents the transportation benefits that can be derived from completing each project. The higher the score, the higher the priority or the more benefits that can be achieved by completing the project. The updated model is more mathematically accurate, robust and stable than the previous method and is an important component in the prioritization process.

Priorities derived from modeling were further adjusted using "deliverability" factors

Staff used the modelled score and combined it with other criteria (i.e., project readiness, environmental assessment requirements/approvals, coordination with land development and other major infrastructure projects such as water/wastewater, etc.) to inform the entire prioritization process and the phasing of projects within the 2016 Transportation Master Plan.

## A municipality can include growth-related infrastructure projects in its development charge bylaw on a contingency basis

A contingent items list is a schedule of proposed capital projects with associated development charge rate increases should certain conditions be met (the trigger event). Municipalities' ability to have a contingent items list comes from section 5(3) of the Development Charges Act, which allows municipalities to include capital costs that are incurred or proposed to be incurred_by a municipality.

The Region has included contingency items lists in its past bylaws. In the draft Background Study and Bylaw received by Council on February 16, 2017, a contingent items list was also included (Schedule 'G' of the draft bylaw). This list consisted of roads, water, wastewater, and senior services projects with additional gross capital cost of $\$ 799.2$ million.

The projects included in the previously tabled contingent items list are capital works associated with assets that the Region currently does not own, but are needed should the Region assume responsibility for them. The trigger event for the contingent charge is execution of agreements between different levels of government in order for the Region to assume responsibility (thereby triggering the new rate).

As an example, road widening (to six lanes) on Steeles Avenue between Bathurst Street and Hilda Avenue has been included on the contingency schedule. The trigger event for the development charge rate is York Region and the City of Toronto executing a cost-sharing agreement for the project.

If all of the preconditions were met, the development charge rate for a single family dwelling would increase by $\$ 3,784$. Table 3 is a summary of the projects on the contingency schedule in the previously tabled draft 2017 Development Charge Bylaw (Schedule 'G' as tabled on February 16, 2017)

Table 3
Contingency schedule projects (as tabled February 16, 2017)

| Service | Gross <br> project <br> costs | Development <br> charge eligible <br> project costs <br> $(\mathbf{2 0 1 7 - 2 0 3 1 ) ~}$ |
| :--- | :---: | :---: |
| Roads Millions) | (\$ Millions) |  |
| Water | 717.0 | 564.3 |
| Wastewater | 11.9 | 0 |
| Senior Services | 14.0 | 0 |
| Total* | 56.3 | 8.6 |

*Note: Totals may not add due to rounding

## 4. Analysis and Implications

## Further consultations with the local municipalities on growthrelated roads projects were held

Regional staff engaged local municipal staff to discuss the roads infrastructure program included in the 2017 Background Study. Table 4 shows the schedule of consultations. In addition, Regional staff met with finance staff from local municipalities to discuss the financial and policy aspects of the draft background study and bylaw.

The consultations focused on five topics:

- Local municipal infrastructure priorities
- The Region's roads infrastructure prioritization framework
- The need to align the background study project list with the Region's approved capital plan
- The region's fiscal strategy, and debt and tax levy constraints
- Development charge bylaw process


# Table 4 <br> Consultation dates with local municipalities 

| Date | Municipality/Stakeholder |
| :--- | :--- |
| February 27, 2017 | Town of Richmond Hill |
| February 28, 2017 | City of VaughanTown of Aurora, Town of East Gwillimbury, Town of <br> Whitchurch-Stouffville, Town of Georgina, Town of <br> Newmarket and Township of King |
| March 3, 2017 | Area Public Works Liaison Committee |
| March 6, 2017 City of Vaughan |  |
| March 8, 2017 | City of Markham |
| March 10, 2017 | Town of Richmond Hill |

## The consultation resulted in the identification of cost savings attributable to projects in the background study

Consultations with the local municipalities identified significant cost reductions on projects in the draft development charge background study. Compared to the version that was tabled in February, staff were able to identify $\$ 186.7$ million in gross cost reduction, of which $\$ 140.84$ million is development charge eligible. These changes are cost reductions, not project deletions. Details of cost changes can be found in tables 1 and 2 of Attachment 2 to this report.

## The cost reductions identified by staff allowed the inclusion of new projects from the overall priority list

As a result of the cost reductions in projects already in the background study, staff were able to add 22 projects to the rate calculation. These projects consist of additional road widenings and environmental assessments derived from the Region's prioritization framework.

Table 5 summarizes the growth-related roads project being added to the revised background study. These projects form part of the roads development charge rate calculation. Overall $\$ 203.23$ million in gross project costs were added, of which $\$ 140.06$ million was development charge eligible. The most significant additions are in the category of road widening. Project details are shown on table 3 of Attachment 2.

Table 5
Summary of project list additions (2017-2031)

| Project Category | Gross project costs <br> (\$ millions) | Development <br> charge eligible <br> costs <br> 2017-2031 <br> (\$ millions) |
| :--- | :---: | :---: |
| Interchange (New) | 40.25 | 0.00 |
| Interchange Improvements | 6.75 | 0.00 |
| New Midblock Crossing | 0.91 | 0.28 |
| Widen to 4 lanes | 1.95 | 1.76 |
| Widen to 6 lanes | 153.37 | 138.03 |
| Total cost of projects added | $\mathbf{2 0 3 . 2 3}$ | $\mathbf{1 4 0 . 0 6}$ |

The changes to the program shifted timing of the projected cash flow to earlier in the forecast horizon. Shifting costs earlier increases the need to debt finance, thereby putting an upward pressure on rates. Overall, these changes will increase the roads development charge rate by a small amount.

## Staff are also proposing a revised contingency schedule, which includes additional road projects subject to a financial trigger

In addition to the new projects that can be accommodated in the main list in the Background Study, staff recommend the inclusion of a revised contingency schedule, with the added roads projects being subject to a five-part financial trigger:

- The province extend the power to raise revenues from new sources to the Region
- Regional Council approval of the implementation of those new revenue sources
- Regional Council approval of the project(s) in the capital plan
- Regional Council approval to allocate new revenue sources to the project(s)
- No additional debt be required as a result of funding the project(s)


## Revised Draft 2017 Development Charge Background Study and Bylaw

These preconditions were chosen to ensure that the Region can fund additional growth-related projects in a fiscally prudent way. For example, new revenue sources could be directed to fund the non-development-charge-eligible portion of the cost, thereby reducing tax levy pressures. The intent is not to reduce development charge rates using new revenue sources.

## New revenue can be used to avoid external development charges debt required for additional projects

Funding growth-related infrastructure needs through development charges creates a debt pressure. This is because deductions prescribed by the Act delay the recovery of eligible costs through development charges. These include postperiod benefit and level of service deductions. In addition, if actual growth is below the level expected in the Background Study, cost recovery will also be delayed, creating a debt pressure.

If the Province grants new revenue-raising powers to the Region, Council could decide to use the proceeds to temporarily offset any development charge collection shortfall (e.g., due to lower than expected growth).

This would enable the Region to fund additional growth-related projects, while also ensuring that its external debt does not exceed the peak debt level of \$2.9 billion in 2017, and that the outstanding debt level maintains a downward trajectory after 2017, as set out in the Fiscal Strategy adopted by Council in December 2016.

## Staff will report to Council on fiscal pressures and funding gaps in April or May

Staff are planning to bring forward a report on potential new revenue sources for Council's consideration in April or May. The report will discuss the fiscal pressures the Region is facing, the inadequacy of current revenue sources allowed under the Municipal Act, 2001, and a potential path for obtaining new revenue.

## Projects added to the revised contingency schedule were chosen using the Region's prioritization model

Informed by consultation with the local municipalities, staff used the prioritization model to revise the contingency schedule accompanying the 2017 bylaw. A total of 58 projects with a gross capital cost of $\$ 1.5$ billion were added to the contingent items list. Approximately $\$ 1.4$ billion can be recovered through development charges. Table 6 below summarizes the projects in the revised contingency schedule.

> Table 6
> Contingency schedule projects (gross costs and development charge eligible)

| Project type | Gross project <br> costs <br> (\$ Millions) | Development <br> charge eligible <br> project costs <br> (2017- 2031) <br> (\$ Millions) |
| :--- | :---: | :---: |
| Total - Contingency list as | $\mathbf{7 9 9 . 2}$ | 572.9 |
| tabled on February 16, 2017 |  |  |
| Items added to the contingency list | 345.7 | 311.1 |
| Widen to 4 lanes | 623.9 | 544.8 |
| Widen to 6 lanes | 3.1 | 2.8 |
| Designate HOV | 47.8 | 43.0 |
| Interchange (New) | 14.3 | 12.8 |
| Interchange improvements | 369.3 | 369.3 |
| Rail grade separations | 27.1 | 27.1 |
| New arterial corridor | 102.1 | 62.9 |
| Intersection, bottleneck and |  | $\mathbf{1 , 5 3 3 . 3}$ |

*Note: Totals may not add due to rounding
Table 4 of Attachment 2 contains a full list of the new projects included in the revised contingency schedule.

## If the preconditions were met for all projects on the revised contingency schedule, the development charge rates for singlefamily detached could increase by $\$ 13,040$ during the term of this bylaw

Figure 2 summarizes the proposed residential development charge rates and the impact if all projects under the revised contingency schedule were added to the rate calculation. Further information detailing the methodology used to calculate these rates is in the 2017 Development Charge Background Study (Attachment 1).

For single and semi-detached dwellings, should all the preconditions be met, the development charge could increase by $\$ 13,040$, from $\$ 48,166$ to a total of $\$ 61,207$ per unit.

Figure 2


If the preconditions for all projects on the revised contingency schedule were met, the development charge rates for the nonresidential sector could increase during the term of this bylaw

Figure 3 summarizes the proposed non-residential development charge rates and the impact if all projects under the revised contingency schedule were added

## Revised Draft 2017 Development Charge Background Study and Bylaw

to the rate calculation. Further information detailing the methodology used to calculate these rates is in the 2017 Development Charge Background Study (Attachment 1).

Should all the preconditions be met, the development charge for retail buildings could increase by $\$ 16.13$ per square foot. The Industrial/Office/Institutional rate could increase by $\$ 4.43$ per square foot, and the rate for hotels could increase by $\$ 3.02$ per square foot.

Figure 3

## Proposed 2017 Development Charge Rates - Non-residential



## Staff have also made some minor changes to the revised 2017 Development Charge Background Study

Staff have made some minor revisions to the draft 2017 Background Study. These changes reflect new information, or correct errors in the draft Background Study tabled previously. Table 7 summarizes these changes.

Table 7
Summary of minor revisions

| Service | Description | Reason for change | Change rates? |
| :--- | :--- | :--- | :--- |
| Public works | Benefit to existing <br> and project list | Updated to reflect <br> new information | Yes, slightly <br> downward |
| Toronto-York <br> subway extension | Grant allocation | Updated to reflect <br> new information | Yes, slightly <br> upward |
| Court services | Benefit to existing | Updated to reflect <br> new information | No |
| Waste diversion <br> Paramedic <br> services | Level of service <br> deduction write-up <br> Benefit to existing <br> write-up | Updated for <br> accuracy <br> Updated for <br> accuracy | No |

The cumulative impact of these minor revisions on the development charge rate is approximately $\$ 2.63$ for a single family and semi-detached dwellings.

## With the revised roads project list and other minor revisions, the proposed development charges rate for a single-family detached dwelling is now \$48,166

Changes to the roads project list and other minor revisions result in slightly higher development charge rates. For a single family dwelling, the proposed rate increased slightly from $\$ 48,138$ to $\$ 48,166$. The rates for other classes will also change.

Table 8 details changes to the gross project costs, development charge eligible costs, and the rates for single-family detached dwellings.

Table 8
Impact of changes

|  | Gross project <br> costs <br> (\$ Millions) | Development charge <br> eligible project costs <br> (2017-2031) <br> (\$ Millions) | Development <br> charge rate per <br> single-family <br> detached <br> (\$) |
| :--- | :---: | :---: | :---: |
| Tabled <br> February 16, 2017 | 6,436 | 3,713 | 48,139 |
| Revised <br> March 23, 2017 | 6,539 | 3,713 | 48,166 |

## Staff are recommending a 700 square foot threshold to delineate small and large apartments

In response to the discussion at the February $9^{\text {th }}$ Committee of the Whole meeting about the threshold for delineating small and large apartments, staff reviewed five options:

- Implement a 700 square foot threshold
- Raise the delineation point for small and large apartments to 750 square feet
- Conflate apartments into one category
- Raise the threshold for delineating small and large apartments so that "2 bedrooms" are captured in the small apartment rate
- Charge a per square foot rate

Table 9 evaluates all of these options in more detail and Table 10 shows the impact on the development charge rates. Staff recommend that a 700 square foot threshold be implemented in the 2017 Bylaw to delineate small and large apartments, and that this threshold be revisited during the next development charge bylaw update.

# Revised Draft 2017 Development Charge Background Study and Bylaw 

## Table 9 <br> Options for apartment development charge treatment

| Option | Considerations |
| :---: | :---: |
| Implement a 700 square foot threshold | Address stakeholder concern from 2012 Bylaw |
|  | Captures " 1 bedroom plus a den" as a small apartment, which is in line with Statistics Canada's definition of a one bedroom, and consistent with practices of neighboring municipalities |
|  | The Building Industry and Land Development Association - York Chapter is supportive of this threshold |
|  | Threshold identified through a methodology developed jointly with the Building Industry and Land Development Association - York Chapter that included analysis of apartment size range data from RealNet, occupancy data from Statistics Canada, and a sample of apartment size data in recently constructed buildings provided by BILD |
| Raise the delineation point for small and large apartments to 750 square feet | Increase the likelihood of capturing two bedrooms apartments as a "small apartment", resulting in potential revenue loss |
|  | Would still have distortionary effects, just at a different delineation point |
| Conflate apartments into one category | Would eliminate distortionary effects due to apartment size thresholds |
|  | Does not reflect the different draw on services resulting from the significantly different average occupancy in small versus large apartments |
|  | Directly goes against the precedent in the Ontario Municipal Board and Divisional Court decisions against Halton Region, making the bylaw vulnerable to appeal |


| Option | Considerations |
| :--- | :--- |
| Raise the GFA <br> threshold for <br> delineating small and <br> large apartments such <br> that 2 bedrooms are <br> captured in the small <br> apartments category | Wata indicates this approach would capture 94 per cent <br> of all apartments built in the Region as a "small <br> apartment", this would be a "de facto" conflation of <br> apartment categories, and indirectly goes against <br> precedent in Halton decision |
|  | Would make Bylaw vulnerable to appeal |
|  | Would not be consistent with other municipalities |

Table 10
Options for apartment development charge treatment:
impact on rates

| Option | Small apartment <br> rate (\$) | Large apartment <br> rate (\$) |
| :--- | :---: | :---: |
| Status quo (proposed 700 <br> square foot delineation point) | 20,567 | 28,177 |
| Raise delineation point to 750 <br> square feet* | 20,567 | 28,177 |
| Conflate apartments into one <br> category | 24,600 | 24,600 |
| Capture "2 bedrooms" in small <br> apartment category | 23,761 | 36,482 |
| Charge a per square foot rate | Not applicable | Not applicable |

[^19]
## Development charges in the Region are higher than in Simcoe County but the infrastructure responsibilities are also different

Table 11 compares the total proposed development charge rates in East Gwillimbury (Region and local municipality) with the total development rates in Bradford West Gwillimbury in Simcoe County (County and local municipality).

The development charge rate for a single or semi-detached home is approximately $\$ 21,000$ less in Simcoe County than in York Region. Growthrelated infrastructure costs in the Region are higher due to the Region's large geography, lack of direct access to Lake Ontario, and distribution of investment. In addition, development charges at the regional level pay for different services in York Region and Simcoe County. For example, water and wastewater services are a shared responsibility in York Region, whereas they are a local municipal responsibility in Simcoe County.

Table 11
York Region development charge rates versus Simcoe Country

| Building Type | York <br> Region <br> (Revised) | East <br> Gwillimbury | Total* <br> York <br> EG | Simcoe <br> County | Bradford <br> West <br> Gwillimbury | Total* <br> Simcoe <br> + <br> BWG |
| :--- | :---: | ---: | :---: | :---: | :---: | :---: |
| Residential (per unit) | $\$ 48,166$ | $\$ 21,646$ | $\mathbf{\$ 6 9 , 8 1 2}$ | $\$ 9,346$ | $\$ 39,399$ | $\$ 48,745$ |
| Single and <br> Semi <br> Large | $\$ 28,177$ | $\$ 13,646$ | $\$ 41,823$ | $\$ 5,275$ | $\$ 22,121$ | $\$ 27,396$ |
| Apartment <br> Small | $\$ 20,567$ | $\$ 9,812$ | $\$ 30,379$ | $\$ 5,275$ | $\$ 15,911$ | $\$ 21,186$ |
| Apartment <br> Non-residential (square foot) <br> Retail | $\$ 39.85$ | $\$ 8.08$ | $\$ 47.93$ | $\$ 3.11$ | $\$ 16.63$ | $\$ 19.74$ |
| Industrial | $\$ 17.77$ | $\$ 2.48$ | $\$ 20.25$ | $\$ 3.11$ | $\$ 16.63$ | $\$ 19.74$ |
| Office | $\$ 17.77$ | $\$ 2.48$ | $\$ 20.25$ | $\$ 3.11$ | $\$ 16.63$ | $\$ 19.74$ |

*Note: Total does not include education development charge rates
A more complete comparison of the Region's rates (including local municipal rates and education rates) with Simcoe County's rates (including local municipal rates and education rates) is available in Appendix A of Attachment 1.

## Revised Draft 2017 Development Charge Background Study and Bylaw

## Staff are not proposing any further changes to the treatment of mixed use buildings

The Region's 2012 bylaw made changes to address the issue of development charges on mixed use buildings. In the case of a non-residential building used for both retail and non-retail uses, the development charge rate is based on the principal use of the building, as long as the principal use is more than 55 per cent of the total gross floor area. If no single use is 55 per cent or more of the total gross floor area, then the development charge payable on the total gross floor area is the average of the two non-residential charges.

In the draft 2017 Development Charge Bylaw, staff amended this section to capture instances of multi-tenanted development and redevelopment, where the building contains multiple individually owned units. Whereas previously individually owned units in a multi-tenanted structure would be levied development charges based on the principal use of the entirety of the structure, they are now assessed individually based on the predominant use of each unit within that structure.

Staff are not proposing any further changes to the treatment of mixed-use developments under the 2017 Development Charge Bylaw.

## The Region's cost allocation methodologies are similar to neighbouring municipalities

The Region's draft 2017 development charge background study uses population and employment growth shares and department-specific methodologies to allocate the recoverable infrastructure costs to the residential and non-residential sectors. As Table 12 illustrates, the Region's allocation methodologies are both reasonable and defensible insofar as they are in line with the practices of neighboring municipalities.

Table 12
Cost allocation methodology - York Region and GTA municipalities

| Service | Residential vs nonresidential cost allocation methodology | Methodology used by other GTA municipalities* |
| :---: | :---: | :---: |
| Water and wastewater | Water consumption: (projected population growth $\times$ residential unit consumption rate versus <br> employment growth $\times$ nonresidential unit consumption rate) | Durham Region Halton Region Peel Region (used historic rather than projected consumption levels) |
| Roads, transit, subway and public works | Population growth and employment growth | Durham Peel Toronto |
| Police, Paramedic Services, court services | Population growth and employment growth | All Greater Toronto Area upper tier and single tier municipalities |
| Social housing, senior services | 100 per cent residential | All Greater Toronto Area upper tier and single tier municipalities |
| Waste diversion | Project specific, based on the source of waste | Not yet included in the bylaws of other GTA municipalities |

[^20]
## 5. Financial Considerations

The revised 2017 Development Charge Background Study includes $\$ 6.5$ billion in infrastructure to support planned growth to 2031, of which $\$ 3.7$ billion is proposed to be recovered through development charges under the 2017 development charge bylaw.

## Revised Draft 2017 Development Charge Background Study and Bylaw

The revised contingency schedule includes a total of $\$ 2.3$ billion in potential gross growth-related roads infrastructure costs, of which $\$ 1.9$ billion is potentially recoverable through development charges. Fifty-eight projects were added to the contingent items list based on the Region's prioritization framework. These projects total $\$ 1.5$ billion in gross costs, $\$ 1.4$ billion of which is potentially recoverable through development charges. The projects added to the contingent items list are subject to a financial trigger.

## As a result of the revisions to the background study, residential development charges have increased slightly

Tables 13 and 14 summarize the previously proposed residential development charge rates and the revised rates. Further information detailing the methodology used to calculate these rates is in the 2017 Development Charge Background Study (Attachment 1).

Table 13
Residential development charge rates as per tabled Background Study February 16, 2017

Classes and rates (\$)

|  | Single and <br> semi- <br> detached | Multiples | Apartments <br> $>=700$ sqft. | Apartments <br> $<700$ sqft. |
| :--- | :---: | :---: | :---: | :---: |
| Main project list | 48,139 | 38,745 | 28,161 | 20,555 |
| Contingent schedule | 3,784 | 3,047 | 2,215 | 1,620 |
| Potential upper limit <br> of charge | 51,923 | 41,792 | 30,376 | 22,175 |

Table 14
Residential development charge rates as per revised Background Study March 23, 2017

Classes and rates (\$)

|  | Single and <br> semi- <br> detached | Multiples | Apartments <br> $>=700$ sqft. | Apartments <br> $<700$ sqft. |
| :--- | :---: | :--- | :---: | :---: |
| Revised main project <br> list | 48,166 | 38,767 | 28,177 | 20,567 |
| Revised contingent <br> schedule | 13,040 | 10,498 | 7,631 | 5,576 |
| Potential upper limit <br> of charge | 61,207 | 49,266 | 35,808 | 26,143 |

As a result of the revisions to the background study, nonresidential development charge rates have increased slightly

Tables 15 and 16 summarize the previously proposed non-residential development charge rates and the revised rates. Further information detailing the methodology used to calculate these rates is in the 2017 Development Charge Background Study (Attachment 1).

Table 15
Non-residential development charge rates per tabled Background Study February 16, 2017

|  | Classes and rates (\$ per square foot) |  |  |
| :--- | :---: | :---: | :---: |
|  | Retail | Non-retail | Hotel |
| Main project list | 39.81 | 17.76 | 7.95 |
| Contingent schedule | 4.70 | 1.36 | 0.88 |
| Potential upper limit <br> of charge | 44.51 | 19.12 | 8.83 |

## Revised Draft 2017 Development Charge Background Study and Bylaw

Table 16
Non-residential development charge rates per revised Background Study March 23, 2017

Classes and rates (\$ per square foot)

|  | Retail | Non-retail | Hotel |
| :--- | :---: | :---: | :---: |
| Revised main <br> project list | 39.85 | 17.77 | 7.96 |
| Revised contingent <br> schedule | 16.13 | 4.43 | 3.02 |
| Potential upper <br> limit of charge | 55.98 | 22.20 | 10.98 |

## 6. Local Municipal Impact

Development charges and the infrastructure they help pay for are of fundamental importance to the Region's local municipalities because of the link between infrastructure and development. The addition of roads projects to the Background Study and revised contingency schedule is a response to input received from the local municipalities.

## 7. Conclusion

As a result of the inclusion of revised contingency schedule, the timelines for tabling and passing the 2017 Development Charge Bylaw have changed

Due to changes to the background study, staff are proposing a revised timeline for the tabling and passing of the 2017 Development Charge Bylaw. All statutory timing obligations will begin on March 23, 2017.

Table 17 sets out the revised timeline required to meet all statutory obligations under the Act, such that a new bylaw can be place by June 17, 2017.

Table 17
Key Dates in revised Regional Bylaw Process

*Note: The amended Development Charges Act, 1997 requires that a background study be available to the public at least 60 days prior to passing the Bylaw

After the second public meeting on April 20, 2017, staff will consider all feedback and will bring a final background study and bylaw for consideration by Council on May 25, 2017, with a proposed coming-into-force date of June 17, 2017.

For more information on this report, please contact Yi Luo, Manager, Treasury Office, at 1-877-464-9675 ext.71493. March 16, 2017

Attachments (2)
7411210
Accessible formats or communication supports are available upon request

## Attachment 2

Table 1. Summary of revisions to roads gross project costs

| Project ID | Project Description | February Gross Project Cost (\$) | March <br> Gross Project Cost (\$) | Difference |
| :---: | :---: | :---: | :---: | :---: |
| 2 | Barrie GO Grade Separation Teston Road east of Keele Street | 26,094,703 | 400,000 | -25,694,703 |
| 7 | Stouffville GO Grade Separation Kennedy Road north of Highway 7 | 45,901,909 | 400,000 | -45,501,909 |
| 17 | Midblock Crossing - Highway 400 north of Major Mackenzie Drive | 200,000 | 10,000,000 | 9,800,000 |
| 23 | Midblock Crossing - Highway 427 north of Langstaff Road | 34,924,214 | 10,000,000 | -24,924,214 |
| 31 | 19th Avenue - Linda Margaret Crescent / Jefferson Forest Drive to Bayview Avenue | 7,597,157 | 2,270,000 | -5,327,157 |
| 37 | (Donald Cousens Parkway (via 19th Avenue) - Woodbine Avenue to Donald Cousens Parkway) - New Arterial Road Link | 1,500,000 | 1,500,000 | 0 |
| 49 | Ninth Line - Steeles Avenue to Box Grove Area | 8,730,000 | 1,000,000 | -7,730,000 |
| 58 | Bathurst Street - Centre Street to Highway 7 - | 27,100,000 | 0 | -27,100,000 |
| 67 | Carrville Road - Bathurst Street to Yonge Street (AT Improvements) | 19,799,094 | 1,000,000 | -18,799,094 |
| 104 | Woodbine Avenue - 16th Avenue to Major Mackenzie Drive | 16,511,995 | 0 | -16,511,995 |
| 106 | Steeles Avenue - Markham Road to Ninth Line | 40,235,772 | 3,000,000 | -37,235,772 |
| 225 | Environmental Assessment, Design and Property Acquisition for Future Capital Projects | 7,800,000 | 25,000,000 | 17,200,000 |
| 227 | Various Road Improvements | 20,502,508 | 20,502,508 | 0 |
| 228 | Roads projects to support Transit | 54,000,000 | 40,000,000 | -14,000,000 |
| 234 | Accessibility for Ontarians with Disabilities (AODA) | 1,433,750 | 10,000,000 | 8,566,250 |
| 235 | Streetscaping (Municipal Partnership Program) | 22,893,750 | 21,200,000 | -1,693,750 |
| 249 | Highway 404 - Northbound Off-Ramp Extension at Highway 7 | 13,621,000 | 15,886,000 | 2,265,000 |
| Total |  | 348,845,852 | 162,158,508 | -186,687,344 |
| Total of projects with cost revisions |  |  |  | 17 |

Table 2. Summary of Revised Development Charge Eligible Costs (2017-2031)

| Project ID | Project Description | February Development Charge Eligible Costs (2017-2031) <br> (\$) | March Development Charge Eligible Costs (2017-2031) <br> (\$) | Difference |
| :---: | :---: | :---: | :---: | :---: |
| 2 | Barrie GO Grade Separation Teston Road east of Keele Street | 22,180,498 | 340,000 | -21,840,498 |
| 7 | Stouffville GO Grade Separation Kennedy Road north of Highway 7 | 39,016,623 | 340,000 | -38,676,623 |
| 17 | Midblock Crossing - Highway 400 north of Major Mackenzie Drive | 66,667 | 3,333,333 | 3,266,667 |
| 23 | Midblock Crossing - Highway 427 north of Langstaff Road | 11,641,405 | 3,333,333 | -8,308,071 |
| 31 | 19th Avenue - Linda Margaret Crescent / Jefferson Forest Drive to Bayview Avenue | 6,837,441 | 2,043,000 | -4,794,441 |
| 37 | (Donald Cousens Parkway (via 19th Avenue) - Woodbine Avenue to Donald Cousens Parkway) New Arterial Road Link | 1,350,000 | 1,500,000 | 150,000 |
| 49 | Ninth Line - Steeles Avenue to Box Grove Area | 7,857,000 | 900,000 | -6,957,000 |
| 58 | Bathurst Street - Centre Street to Highway 7 - | 24,390,000 | 0 | -24,390,000 |
| 67 | Carrville Road - Bathurst Street to Yonge Street (AT Improvements) | 17,819,185 | 900,000 | -16,919,185 |
| 104 | Woodbine Avenue - 16th Avenue to Major Mackenzie Drive | 14,860,796 | 0 | -14,860,796 |
| 106 | Steeles Avenue - Markham Road to Ninth Line | 18,106,097 | 1,350,000 | -16,756,097 |
| 225 | Environmental Assessment, Design and Property Acquisition for Future Capital Projects | 7,020,000 | 22,500,000 | 15,480,000 |
| 227 | Various Road Improvements | 0 | 5,125,627 | 5,125,627 |
| 228 | Roads projects to support Transit | 48,600,000 | 36,000,000 | -12,600,000 |
| 234 | Accessibility for Ontarians with Disabilities (AODA) | 1,290,375 | 9,000,000 | 7,709,625 |
| 235 | Streetscaping (Municipal Partnership Program) | 18,315,000 | 16,960,000 | -1,355,000 |
| 249 | Highway 404 - Northbound OffRamp Extension at Highway 7 | 12,258,900 | 7,148,700 | -5,110,200 |
| Total |  | 251,609,986 | 110,773,994 | -140,835,992 |
| Total of projects with cost revisions |  |  |  | 17 |

Table 3. Summary of additions to the roads project list

| Project ID | Project Description | Gross Project Cost (\$) | Development Charge Eligible Costs (2017 to 2031) <br> (\$) |
| :---: | :---: | :---: | :---: |
| Projects to be implemented by others |  |  |  |
| 8 | Hwy 407 New Interchange at Martin Grove Road | 40,250,000 | 0 |
| 10 | Hwy 407 Interchange Improvements at Donald Cousens Parkway | 6,750,000 | 0 |
| Environmental assessment and/or detailed design |  |  |  |
| 21 | Midblock Crossing - Highway 404 north of Elgin Mills | 908,000 | 277,200 |
| 25 | Bayview Avenue - Stouffville Road to Bloomington Road | 700,000 | 630,000 |
| 38 | Dufferin Street - Major Mackenzie Drive to Teston Road | 360,000 | 324,000 |
| 43 | Kennedy Road - Major Mackenzie Drive to Donald Cousens Parkway | 890,000 | 801,000 |
| 57 | 16th Avenue - Woodbine Avenue to Ninth Line | 1,555,000 | 1,399,500 |
| 68 | Dufferin Street - Langstaff Road to Major Mackenzie Drive | 720,000 | 648,000 |
| 72 | Jane Street - Rutherford to Major Mackenzie Drive | 370,000 | 333,000 |
| 77 | Keele Street - Highway 7 to Rutherford Road | 640,000 | 576,000 |
| 81 | Kennedy Road - Highway 7 to Major Mackenzie Drive | 735,000 | 661,500 |
| 82 | Langstaff Road - Weston Road to Jane Street | 460,000 | 414,000 |
| 83 | Langstaff Road - Keele Street to Highway 7 | 460,000 | 414,000 |
| 92 | Major Mackenzie Drive - Woodbine Avenue to Kennedy Road | 700,000 | 630,000 |
| 97 | McCowan Road - 16th Avenue to Major Mackenzie Drive | 357,000 | 321,300 |
| 98 | Rutherford Road - Highway 50 to Weston Road | 2,563,000 | 2,306,700 |
| 102 | Weston Road - Steeles Avenue to Highway 7 | 900,000 | 810,000 |
| Capacity Projects |  |  |  |
| 63 | Bayview Avenue - Steeles Avenue to John Street | 49,820,170 | 44,838,153 |
| 73 | Jane Street - Highway 7 to Langstaff Road | 18,780,000 | 16,902,000 |
| 74 | Jane Street - Langstaff Road to Rutherford Road | 17,984,080 | 16,185,672 |
| 93 | Markham Road - Steeles to 407 | 51,755,287 | 46,579,758 |


| Project <br> ID | Project Description | Gross <br> Project Cost | Development <br> Charge Eligible <br> Costs <br> (2017 to 2031) <br> $\mathbf{( \$ )}$ |
| :--- | :--- | :---: | :---: |
| Woodbine Avenue - Highway 7 to Hooper <br> Road | $5,568,722$ | $5,011,850$ |  |
| Total | $\mathbf{2 0 3 , 2 2 6 , 2 5 9}$ | $\mathbf{1 4 0 , 0 6 3 , 6 3 3}$ |  |
| Total number of projects added | $\mathbf{2 2}$ |  |  |

Table 4. Additions to contingent items list

| Project ID | Project Description | Gross Project Cost <br> (\$) | Development Charge Eligible Growth Costs (\$) |
| :---: | :---: | :---: | :---: |
| Rail grade separation |  |  |  |
| 3 | Barrie GO Grade Separation - St. John's Sideroad east of Yonge Street | 54,126,873 | 54,126,873 |
| 4 | Barrie GO Grade Separation - Davis Drive east of Main Street | 42,026,658 | 42,026,658 |
| 5 | Barrie GO Grade Separation - Langstaff Road east of Keele Street | 16,385,991 | 16,385,991 |
| 6 | Barrie GO Grade Separation - Teston Road east of Keele Street | 22,180,498 | 22,180,498 |
| 7 | Barrie GO Grade Separation - Mulock Drive west of Bayview Avenue | 45,869,320 | 45,869,320 |
| 8 | Barrie GO Grade Separation - Green Lane east of Second Concession | 5,559,360 | 5,559,360 |
| 9 | Richmond Hill GO Grade Separation Leslie Street south of Stouffville Road (inc. Jog Elimination) | 39,801,250 | 39,801,250 |
| 10 | Richmond Hill GO Grade Separation 19th Avenue west of Bayview Avenue | 21,690,864 | 21,690,864 |
| 11 | Stouffville GO Grade Separation Highway 7 west of Kennedy Road | 43,326,355 | 43,326,355 |
| 12 | Stouffville GO Grade Separation Kennedy Road north of Highway 7 | 39,016,623 | 39,016,623 |
| 13 | Stouffville GO Grade Separation McCowan Road north of Highway 7 | 39,275,873 | 39,275,873 |
| Interchange (New) |  |  |  |
| 17 | Hwy 404 New Interchange - at St. John's Sideroad | 47,820,000 | 43,038,000 |
| Interchange Improvements |  |  |  |
| 18 | Hwy 400 Interchange Improvements - at Langstaff Road | 14,250,000 | 12,825,000 |
| Widen to 4 Lanes |  |  |  |
| 26 | Ninth Line - Steeles Avenue to Box Grove Area | 7,730,000 | 6,857,000 |
| 27 | Dufferin Street - Major Mackenzie Drive to Teston Road | 12,745,000 | 11,470,500 |
| 28 | Wellington Street - Yonge Street to Rail Grade Separation | 7,090,359 | 6,381,323 |
| 29 | 14th Avenue - Markham Road to Donald Cousens Parkway | 35,598,421 | 32,038,579 |
| 30 | Highway 27 - Nashville Road to King Road | 44,655,000 | 40,189,500 |


| Project <br> ID | Project Description | Gross Project <br> Cost <br> (\$) | Development <br> Charge <br> Eligible |
| :---: | :--- | ---: | ---: |
| Growth Costs |  |  |  |
| (\$) |  |  |  |$|$


| Project ID | Project Description | Gross Project Cost <br> (\$) | Development Charge Eligible Growth Costs (\$) |
| :---: | :---: | :---: | :---: |
| 52 | Warden Avenue - Steeles Avenue to McNabb Street / MacPherson Street | 29,028,000 | 26,125,200 |
| 53 | Warden Avenue - Highway 7 to 16th Avenue | 16,200,000 | 14,580,000 |
| 54 | Langstaff Road - Weston Road to Jane Street | 27,939,250 | 25,145,325 |
| 55 | Rutherford Road - Pine Valley Drive to Weston Road | 16,647,817 | 14,983,035 |
| 56 | Woodbine Avenue - Hooper Road to Major Mackenzie Drive | 33,218,161 | 29,896,345 |
| 57 | Dufferin Street - Langstaff Road to Rutherford Road | 31,265,000 | 28,138,500 |
| 58 | Kennedy Road - 16th Avenue to Major Mackenzie Drive | 18,149,178 | 16,334,260 |
| 59 | Major Mackenzie Drive - Woodbine Avenue to Kennedy Road | 40,828,329 | 36,745,497 |
| 60 | Weston Road - Langstaff Road to Major Mackenzie Drive | 37,017,429 | 33,315,686 |
| 61 | Highway 7 - Kipling Avenue to Helen Street | 65,608,779 | 59,047,901 |
| Roads - Widen to 6 lanes (Steeles) |  |  |  |
| 64 | Steeles Avenue - Markham Road to Ninth Line | 37,235,772 | 16,756,097 |
| Maintain 6 lanes. Designate HOV. |  |  |  |
| 69 | Warden Avenue - 14th Avenue to Highway 7 | 230,644 | 207,580 |
| 70 | Rutherford Road - Weston Road to Jane Street | 246,940 | 222,246 |
| 71 | Woodbine Avenue - Steeles Avenue to Highway 7 | 2,592,000 | 2,332,800 |
| 72 | Dufferin Street - Highway 407 to Langstaff Road | 45,126 | 40,613 |
| New arterial corridor |  |  |  |
| 73 | Donald Cousens Parkway - Major Mackenzie Drive to Markham Road / Highway 48 | 17,040,000 | 17,040,000 |
| 74 | Donald Cousens Parkway - 19th Avenue to Warden Avenue | 10,076,365 | 10,076,365 |
| Miscellaneous and Intersection Capital |  |  |  |
| 81 | Intersection, Bottleneck and Miscellaneous Capital | 57,467,490 | 51,720,741 |


| Project ID | Project Description | Gross Project Cost <br> (\$) | Development Charge Eligible Growth Costs (\$) |
| :---: | :---: | :---: | :---: |
| 82 | Various Road Improvements | 44,603,492 | 11,150,873 |
| Total |  | 1,533,258,571 | 1,373,721,950 |
| Total number of projects added |  | 58 |  |

# Revised Draft 2017 Development Charge Background Study and Bylaw 

## Presentation to

Regional Council
Paul Jankowski, Commissioner of Transportation Services March 23, 2017


## Touchpoints with Council in the Development Charge Bylaw update process



Late February 2017 - May 2017
Additional consultation with key stakeholders (i.e. local municipalities, BILD/development community)

## Consultation has been a cornerstone to the Region's Development Charge Bylaw update process

- Pre-tabling, Regional staff met with local finance staff on six occasions to discuss Bylaw policies, methodologies and assumptions
- Since the February Council meeting, Regional staff have met with local representatives on eight occasions to discuss roads infrastructure priorities


## We have continued our consultation with local municipalities

| Date | Municipality/Stakeholder |
| :---: | :--- |
| February 27, 2017 | Town of Richmond Hill |
|  | City of Vaughan |
| February 28, 2017 | Town of Aurora, Town of East Gwillimbury, Town <br> of Whitchurch-Stouffville, Town of Georgina, <br> Town of Newmarket and Township of King |
| March 3, 2017 | Area Public Works Liaison Committee |
| March 6, 2017 | City of Vaughan |
| City of Markham |  |
| March 10, 2017 | Town of Richmond Hill |

Roads constitute 43 per cent of the gross project costs in the 2017 Background Study

| Service | Gross Project Costs <br> (\$ Millions) | DC Recoverable Costs <br> 2017 - 2031 <br> (\$ Millions) |
| :--- | ---: | ---: |
| Water | 603 | 206 |
| Wastewater | 1,793 | 983 |
| Roads | 2,799 | 1,982 |
| Transit | 382 | 154 |
| Subway | 282 | 192 |
| Other General | 666 | 196 |
| Services | $\mathbf{6 , 5 2 3}$ | $\mathbf{3 , 7 1 3}$ |
| Total* |  |  |

*Totals may not add due to rounding

# The list of Transportation Projects in the 2017 Draft Background Study is different from the 2012 DC Bylaw List 



## The 10-year Roads Capital Construction Program has not changed



The 2017 10-year Roads Construction Program approved by Council in December represents the highest 10-year investment ever

## The Region continues to invest in roads infrastructure



This term of Council has approved historic investments in roads infrastructure

## Integrated Transportation

 Investments Continue

The Province is investing in both highway and transit expansion

## Revised 2017 Development

 Charge Background Study reflects further consultation

Additional projects identified through Council adopted Roads Prioritization Model

## Additional roads projects

are included in the revised contingency Schedule


Projects identified support the network recommendations in the Transportation Master Plan to 2031

## All 2012 DC Roads Projects have been reconsidered

- $25 \%$ of the 2012 DC Bylaw projects will be required post 2031 (from 2016 TMP)
- 2017 DC Background Study addresses pre-2031 needs.
- $18 \%$ projects have been constructed
- $47 \%$ projects funded in Background Study
- $22 \%$ projects in revised Contingency List

87\% of the projects included in the 2012 DC Background Study have been constructed or included in the 2017 Draft Background Study.

## Summary of Recommendations

It is recommended that:

1. Council receive a revised draft 2017 Development Charge Background Study and proposed Bylaw (Attachment 1).
2. Council endorse a revised Schedule G contingency list under the 2017 Development Charge Bylaw, consisting of additional Roads infrastructure projects.
3. Council hold an additional public meeting, pursuant to section 12(3) of the Development Charges Act, 1997, on April 20, 2017, prior to the meeting of Regional Council.
4. Council endorse a threshold of 700 square feet to delineate small and large apartments.
5. A report be brought forward to Regional Council on May 25, 2017 recommending the 2017 Development Charge Bylaw.
6. The Regional Clerk circulate this report to the local municipalities.
7. The Regional Clerk circulate this report to the Building Industry and Land Development Association - York Chapter (BILD).


## Outline

1. Introduction
2. Growth forecasts
3. Growth-related infrastructure costs
4. Development charge rates
5. Process

# INTRODUCTION 

## A public meeting is required

- Today's public meeting satisfies a legislative requirement
- There are prescribed timelines:
- At least 20 days notice of the meeting must be given
- The proposed Background Study and Bylaw must be available at least two weeks prior to the statutory public meeting
- The purpose of the meeting is to obtain input on the draft 2017 Development Charge Background Study from all interested parties


## What is a development charge background study?

- The Region collects development charges to recover the cost of growthrelated infrastructure
- Before passing a development charge bylaw, municipalities are required to complete a background study in accordance with the legislation
- The background study provides the justification for the development charge rates for each class of development



# The Background Study identifies different rates for different classes of development 

| Residential Classes | Non-Residential Classes |
| :--- | :--- |
| Singles and Semis | Retail |
| Multiples ( e.g., Townhomes) | Industrial/Office/Institutional |
| Large Apartments ( $\geq 700$ sqft) |  |
| Small Apartments ( < 700 sqft) | Hotels |

## Three major factors determine development charge rates



## GROWTH FORECASTS

## Housing mix will vary over time



# Near-term non-residential growth expected to be strong 

Square Feet
(in Millions)


# GROWTH-RELATED INFRASTRUCTURE COSTS 

## Most growth-related infrastructure services are eligible

|  | Eligible Infrastructure |
| :--- | :--- |
| Hard Services | General Services |
| Water | Transit |
| Wastewater | Subway |
| Roads | Police |
|  | Other general services (e.g., social |
|  | housing, waste diversion, courts etc.) |

Ineligible Infrastructure*
Cultural and entertainment facilities
Landfill sites and waste incineration
Municipal administrative facilities

## Background Study includes $\mathbf{\$ 6 . 4}$ billion of growth-related investment



## Development charges also include the cost of debt

| Service | Net Interest Cost for <br> New Development <br> Charge Debt <br> (\$ Millions) | Principal and Interest <br> on Existing <br> Development Charge <br> Debt <br> (\$ Millions) |
| :--- | ---: | ---: |
| Hard <br> Services | 283.9 | $3,153.2$ |
| General <br> Services | 24.9 | 310.4 |
| Total | $\mathbf{3 0 8 . 8}$ | $\mathbf{3 , 4 6 3 . 6}$ |

## The draft bylaw features a number of policy changes

| Area | Change |
| :--- | :--- |
| Threshold to delineate small <br> and large apartments | Threshold moved to 700 square feet from <br> 650 square feet |
| Deferral for private purpose- <br> built rentals | 36 month deferral policy proposed <br> (similar to 212 Davis Drive in Newmarket) |
| Hotel Development Charge | Separate class for hotels, with charge levied <br> on a per square foot basis |
| Transition provisions | No transitional provisions |

## PROPOSED DEVELOPMENT CHARGE RATES

## Proposed development charge rates

| Rate Class | \$ Rate / Unit |
| :--- | ---: |
| Singles and Semis | 48,139 |
| Multiples | 38,745 |
| Large Apartments ( $\geq 700$ sqft) | 28,161 |
| Small Apartments (<700 sqft) | 20,555 |
| Rate class | \$ Rate / Sqft |
| Retail | 39.81 |
| Industrial/Office/Institutional | 17.76 |
| Hotels | 7.95 |

## Residential rates are going up

| Rate Class | \$ <br> Change <br> /Unit | \% <br> Change |  |
| :--- | ---: | ---: | ---: |
| Singles and Semis | 5,502 | $13 \%$ | - |
| Multiples | 1,445 | $4 \%$ | - |
| Large Apartments ( $\geq 700$ sqft) | 2,627 | $7 \%$ | - |
| Small Apartments (< 700 sqft) | 1,747 | $15 \%$ | $\mathbf{4}$ |

## Non-residential rates are declining or staying the same

| Rate class | \$ Change/ <br> Sqft | $\%$ <br> Change |  |
| :--- | :---: | :---: | :---: |
| Retail | 0.06 | $0.16 \%$ |  |
| Industrial/Office/Institutional | -2.56 | $-13 \%$ |  |
| Hotels | -32.35 | $-80 \%$ |  |

## PROCESS

## Milestones in the development charge bylaw update process



2017 Development Charge Background
Study - Statutory Public Meeting - March 9,
2017

## Potential amendment to the Background Study

- On February $16^{\text {th }}$, Council directed staff to consult with local municipalities on the roads capital program in the draft background study
- Staff plan to report back to Council on March 23 rd with:
- A proposal to add road projects to the contingent item list, based on Regional prioritization of projects, with a financial trigger
- Responses to other questions raised by members of Council
- A contingent items list is a schedule of proposed capital projects with associated development charge rate increases should certain conditions be met
- Staff suggest tabling an amended Background Study and adding a second public meeting


## Revised process



# York Region 

Clause 5 in Report No. 3 of Committee of the Whole was adopted, without amendment, by the Council of The Regional Municipality of York at its meeting held on February 16, 2017.

## 5

## Draft 2017 Development Charge Background Study and Proposed Bylaw

Committee of the Whole recommends:

1. Receipt of the presentation by Bill Hughes, Commissioner of Finance.
2. Adoption of the following recommendations, as amended, in the report dated January 25, 2017 from the Commissioner of Finance:
3. Council receive the draft 2017 Development Charge Background Study and proposed Bylaw (Attachment 1).
4. A report be brought forward to the May 18, 2017 meeting of Regional Council recommending the 2017 Development Charge Bylaw, taking into consideration the input received at the public meeting, to be held on March 9, 2017.
5. New revenue sources be sought for unfunded roads and transit projects in the Transportation Master Plan.
6. The Region not offer transition policies for the 2017 bylaw.
7. The Regional Clerk circulate this report to the local municipalities.
8. The Regional Clerk circulate this report to the Building Industry and Land Development Association - York Chapter (BILD).

Report dated January 25, 2017 from the Commissioner of Finance now follows:

## Draft 2017 Development Charge Background Study and Proposed Bylaw

## 1. Recommendations

It is recommended that:

1. Council receive the draft 2017 Development Charge Background Study and proposed Bylaw (Attachment 1).
2. A report be brought forward to the May 18, 2017 meeting of Regional Council recommending the 2017 Development Charge Bylaw, taking into consideration the input received at the public meeting, to be held on March 9, 2017.
3. New revenue sources be sought for unfunded roads and transit projects in the Transportation Master Plan.
4. The Regional Clerk circulate this report to the local municipalities.
5. The Regional Clerk circulate this report to the Building Industry and Land Development Association - York Chapter (BILD).

## 2. Purpose

The Development Charges Act, 1997 (the "Act") sets out the legislative framework governing the establishment of development charges, which are used to pay for growth-related infrastructure. This report tables the Regional Municipality of York's 2017 Development Charge Background Study and draft Bylaw. It highlights changes to the development charge rates, bylaw and accompanying policies, complementing a previous report to Council on November 17, 2016.

## 3. Background and Previous Council Direction

## A new development charge bylaw must be passed in order to continue to levy development charges

The Act requires that a municipality pass a new bylaw at least every five years to impose development charges, and that the bylaw must be supported by a background study. The background study provides an estimate of the anticipated growth and infrastructure costs to support that growth. A new development charge bylaw must come into effect on or before June 17, 2017 for the Region to continue to levy development charges.

## Draft 2017 Development Charge Background Study and Proposed Bylaw

## The 2017 Development Charge Bylaw and Background Study will be made publicly available on February 16, 2017

The Act requires that a background study must be made available a minimum of 60 days prior to passing the bylaw. In addition, it must be made available at least two weeks prior to the statutorily required public meeting. Both the draft bylaw and the background study will be publicly available on the Region's website on February 16, 2017.

The public meeting to receive feedback on the 2017 Background Study and Bylaw will precede the meeting of the Committee of the Whole on March 9, 2017. Feedback from the public meeting will be considered for inclusion in the 2017 Bylaw.

The 2017 Bylaw, as amended, will then be brought to Council for anticipated approval on May 18, 2017, with a coming-into-force date of June 17, 2017. Table 1 describes the statutory requirements, Council engagements, and the applicable dates.

Table 1
Key Dates in Regional Bylaw Process

| Deliverables | Proposed Dates |  |
| :--- | :--- | :--- |
| Notice of public meeting | February 2, 2017 | Time Elapsed |
| 2017 Background Study and Bylaw <br> publicly released | February 16, 2017 |  |
| Report to Council on the 2017 <br> Background Study and Bylaw | February 16, 2017 |  |
| Public meeting at Committee of the <br> Whole | March 9, 2017 |  |
| New Bylaw to Council for anticipated <br> approval | May 18, 2017 days |  |
| 2017 Development Charges Bylaw |  |  |
| comes into force | June 17, 2017 |  |

*The amended Development Charges Act, 1997 requires that a background study be available to the public at least 60 days prior to passing the Bylaw

## Stakeholder consultation has been key to the 2017 Bylaw update

Since June 2016, staff have consulted representatives from local municipalities and the Building Industry and Land Development Association - York Chapter (BILD). Staff met with representatives of the local municipalities on six occasions and the BILD working group on seven occasions. Topics discussed include:

- Growth forecast used for the background study
- Development charges calculation methodology and assumptions for water, wastewater, roads, and transit infrastructure
- Area-specific development charges
- Hotel development charges
- Apartment occupancy and size study
- Asset management plans


## The Region will update the bylaw following completion of the Municipal Comprehensive Review

Due to proposed amendments to the Provincial Growth Plans, the Region's Municipal Comprehensive Review, intended to address growth to 2041, was put on hold. Consequently, the 2017 Background Study was prepared with a forecast horizon to 2031.

It is anticipated that the Region will update its development charge bylaw after the new Growth Plan policies have been finalized and the Municipal Comprehensive Review is complete. The new background study will address growth beyond 2031. This will likely occur before the statutory maximum period of five years lapses in 2022.

## Development charges fund vital growth-related infrastructure throughout the Region

Development charges fund growth-related infrastructure projects required to accommodate residential and non-residential development and are the primary source of funding for the growth-related portion of the Region's capital plan. The 2017 Development Charge Bylaw will help recover a significant portion of the Region's capital program from 2017-2031.

Infrastructure services that will be funded under the 2017 Bylaw are listed in Table 2.

Table 2
Infrastructure services funded under the 2017 Development Charge Bylaw

| Classification of Infrastructure |
| :---: |
| Hard Services |
| General Services |
|  |
| Waster |
| Wastewater |
| Roads |
| Transit |
| Toronto York Spadina Subway Extension |
| Police |
| Paramedic Services |
| Public Health |
| Public Works |
| Waste Diversion |
| Social Housing |
| Growth Studies |
| Court Services |

## Development charge rates are levied against new residential and non-residential development in the region

Development charges are levied against new development in the region. A development charge rate is the end result of a calculation that starts with forecasting the growth anticipated in the region and determining the infrastructure needed to service that growth. A number of deductions are made to the estimated cost of infrastructure to determine the costs that are eligible to be recovered through development charges (e.g., level of service cap, post-period benefit, grants and subsidies, benefit to existing and 10 per cent statutory deductions where applicable).

The cost eligible to be recovered through development charges is then apportioned to the growth in the Region by class of development. A municipality has limited discretion in apportioning the charge among classes of development. For the 2017 Background Study, the residential rates are calculated on a per unit basis, and are differentiated among four dwelling types: singles and semi-detached, multiple dwellings, large apartments and small apartments. The non-residential development charges are calculated on a per square foot basis, and are

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differentiated among three classes of development: (1) retail, (2) industrial, office and institutional, and (3) hotels.

## 4. Analysis and Implications

## The 2017 background study anticipates that the Region will add 136,250 new homes

From 2017 to mid-2031, the draft background study anticipates that the Region will add 136,250 new homes. The housing growth forecast is based on a 2031 midyear population forecast of $1,545,700$ (excludes institutional population). Schedule 3 of the Growth Plan provides population and employment forecasts to 2041 for York Region. The mid-2031 population forecast for the 2017 Background Study is on a trajectory to meet the 2041 Growth Plan forecast.

In addition, this population forecast takes into consideration demographic trends, the timing of servicing infrastructure, market demand, and intensification policy targets. Over the forecast period, there is a shift in the Region's housing mix to higher density forms of housing (see Table 3).

Table 3
Forecast Residential Growth

|  | Population <br> (excluding <br> Year-End <br> population) <br> populional | Single and <br> Semi- <br> Detached | Multiple <br> Unit <br> Dwellings | Apartments | Total <br> Households |
| :--- | ---: | ---: | ---: | ---: | ---: |
| 2011 | $1,074,700$ | 239,145 | 52,325 | 37,739 | 329,209 |
| 2016 | $1,177,900$ | 256,270 | 61,524 | 50,641 | 368,435 |
| 2026 | $1,418,000$ | 294,138 | 85,270 | 80,433 | 459,841 |
| 2031 | $1,545,700$ | 308,273 | 97,729 | 98,683 | 504,685 |
| (mid-year) | 240,100 | 37,868 | 23,746 | 29,792 | 91,406 |
| 2016-2026 <br> Growth | 367,800 | 52,003 | 36,205 | 48,042 | 136,250 |
| 2016-2031 <br> Growth |  |  |  |  |  |

Source: Long Range Planning
The 2017 background study anticipates 79 million square feet of new non-residential space between 2017 and mid 2031

The employment forecast for mid-2031 is 780,000, with growth of approximately 177,800 over the forecast period. The non-residential floor space forecast is

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derived by first estimating the share of the employment growth that would generate new space, and then applying a floor space per worker factor (i.e., density assumption) to each development type.

It is estimated that the Region will add 79 million square feet of non-residential floor space feet over the forecast period (see Table 4). This is substantially less than assumed in previous development charge bylaws, due to:

- lower assumptions for floor space per worker (higher density), and
- a higher portion of employment growth that is not expected to generate new floor space. This share of employment growth is attributable to working from home, contracting out, non-fixed place of work, and re-occupation of existing buildings

The population and employment forecasts are consistent with the forecasts underlying the Region's Water and Wastewater and Transportation Master Plans.

## Table 4

Floor Space per Worker and Gross Floor Area Assumptions

| Employment <br> Type | Square Feet per <br> Employee* | Gross Floor Area Growth <br> $\mathbf{2 0 1 7}$ to mid-2031 <br> (Square Feet - Millions) |
| :--- | :---: | :---: |
| Industrial | 800 | 32.0 |
| Office | 275 | 13.2 |
| Institutional | 900 | 16.3 |
| Retail | 430 | 16.0 |
| Hotel | 2,000 | 1.5 |
| Total |  | $\mathbf{7 9 . 0}$ |

Source: Long Range Planning

* The 2012 background study included the following assumptions for floor space per worker:
- Industrial: 950 sqft
- Office: 300 sqft
- Institutional: $1,000 \mathrm{sqft}$
- Retail: 500 sqft


## The total cost eligible to be recovered through development charges is $\$ 3.7$ billion over 15 years

Over the forecast period, it is estimated that $\$ 3.7$ billion in growth-related costs is eligible to be recovered through development charges. Table 5 lists the deductions

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that the Region is required to make to determine the development charge eligible share.

Table 5
Development Charge Eligible Cost Calculation

|  | Components | Funding Source |
| :---: | :---: | :---: |
| Gross Growth-Related Project Costs |  |  |
| Less | Grants and Subsidies | Other Levels of Governments |
| Less | Benefit to Existing | Tax Levy/User Rates |
| Less | 10 per cent Statutory Deduction | Tax Levy/User Rates |
| $=$ | Total Development Charge Eligible Growth Costs |  |
| Less | Post-period Benefit and Level of Service Cap | Debt/Future Development Charges |
| $=$ | 2017-2031 Development Charge Eligible Growth Costs | Proposed Development Charges |

Table 6 outlines the gross growth-related project costs and the various deductions made to derive the costs eligible to be recovered through development charges under the 2017 bylaw. It is estimated that $\$ 6.4$ billion in capital investments are needed to support growth to 2031. Of this amount, 58 per cent, or $\$ 3.7$ billion is recoverable through development charges under the 2017 bylaw.

The Background Study estimates that approximately $\$ 1.5$ billion in costs would need to be funded by other revenue sources. Of this amount, $\$ 654$ million is anticipated to be funded by grants and subsidies from other orders of government. The remainder, which relates to benefit to existing deduction and the 10 per cent statutory deduction will be funded from tax levy and/or user rates.

Post-period benefit and level of service deductions account for approximately $\$ 1.2$ billion or 19 per cent of gross costs. Deductions resulting from service level caps are expected to be partially recovered in subsequent bylaws. This is because, as a municipality invests in its infrastructure, the historic service level grows, resulting in some or all of the ineligible portion from the previous bylaw becoming eligible for recovery in the next bylaw.

Finally, deductions due to post-period benefit reflect the extent to which a capital project benefits growth occurring beyond the forecast period of the bylaw (2031). These deductions likely can be recovered through future development charge bylaws, as long as growth takes place at the expected level, and as long as the legislative regime remains the same.

Table 6
2017 Development Charge Background Study Gross Nominal Capital Expenditure*

| Category | Less |  |  | Less |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Gross capital cost | Recovered through other sources** | Nominal development charge eligible costs | Partially recovered through future bylaws*** | Cost eligible to be recovered under the 2017 bylaw |
|  | (\$ Millions) | (\$ Millions) | (\$ Millions) | (\$ Millions) | (\$ Millions) |
| Water | 603 | 8 | 595 | 389 | 206 |
| Wastewater | 1,793 | 83 | 1,710 | 726 | 983 |
| Roads | 2,782 | 797 | 1,985 | 2 | 1,983 |
| Transit | 382 | 228 | 154 | 0 | 154 |
| Subway | 282 | 90 | 191 | 0 | 191 |
| Other <br> General <br> Services**** | 595 | 326 | 269 | 73 | 196 |
| Total | 6,436 | 1,532 | 4,904 | 1,191 | 3,713 |

*Related to period to 2031
**Includes grants, subsidies, benefit to existing and statutory deductions
***Includes post-period benefit and level of service cap deductions
**** Other General Services include: Police, Waste Diversion, Public Works, Paramedic Services, Public Health, Social Housing, Court Services, Court Studies and Senior Services. Excludes GO Transit
Note: Numbers may not sum due to rounding

Table 7 outlines the share of costs to be recovered under the 2017 Bylaw by service.

Table 7
2017 Development Charge Recovery*

|  | Percentage <br> Recoverable in <br> Current Period <br> (\%) | Recovered <br> through other <br> sources <br> (\%) | Expected to be <br> Recoverable in <br> Future Bylaws <br> (\%) |
| :--- | :---: | :---: | :---: |
| Water | 34.13 | 1.28 | 64.59 |
| Wastewater | 54.85 | 4.63 | 40.52 |
| Roads | 71.28 | 28.64 | 0.08 |
| Transit | 40.21 | 59.78 | 0.01 |
| Subway | 67.98 | 32.02 | 0.00 |
| Other | 32.99 | 54.76 | 12.25 |
| General | 57.70 | 23.80 | 18.50 |
| Services** |  |  |  |
| Total |  |  |  |

*Related to period to 2031
**Other General Services include: Police, Waste Diversion, Public Works, Paramedic Services, Public Health, Social Housing, Court Services, Court Studies and Senior Services. Excludes GO Transit

## A portion of the new development charge rates will be used to pay off $\mathbf{\$ 2 . 4 2}$ billion in outstanding development charges debt

Development charge debt is issued to pay for growth-related infrastructure, which is often required before growth occurs. As development occurs, that debt is serviced with development charges. The Region currently has $\$ 2.4$ billion in development charge debt (principal only) that will need to be repaid through ongoing and future development charge collections (Table 8). A portion of the development charge rates under the 2017 Bylaw will be used to pay down outstanding development charge debt.

Table 8
Outstanding Development Charge Debt

| Category | Outstanding Development Charge Debt <br> (\$ Millions) |
| :--- | :---: |
| Water | 833 |
| Wastewater | 1,097 |
| Roads | 271 |
| Transit | 2 |
| Subway | 160 |
| Other General Services* | 57 |
| Total | $\mathbf{2 , 4 2 1}$ |

*Other General Services include: Police, Waste Diversion, Public Works, Paramedic Services, Public Health, Social Housing, Court Services, Court Studies and Senior Services. Excludes GO Transit
Note: Numbers may not sum due to rounding

## Compared to the 2012 Development Charge Background Study, the 2017 Development Charge Background Study projects \$3.0 billion less in capital expenditures to be recovered through development charges

Under the 2017 bylaw, $\$ 3.7$ billion in growth-related expenditures over 15 years can be recovered through development charges. This is a significant reduction compared to the 2012 Background Study, which anticipated that $\$ 6.7$ billion in growth-related costs could be recovered through development charges over 20 years (Table 9). Projected growth-related expenditures are lower in the 2017 Background Study due to:

- Reduced requirements for water and wastewater infrastructure due to a reduction in flow generation rates and due to considerable built capacity (as reflected in the current outstanding debt)
- A 15-year planning horizon, as opposed to a 20-year planning horizon, results in less growth-related expenditures being required for some services
- The full extent of the road infrastructure program envisaged under the Transportation Master Plan has not been included in the draft 2017 background study

Table 9
Development Charge Eligible Costs: 2017 versus 2012

*Reflects the final 2012 Development Charge Bylaw. Changes were made after the 2012 Background Study was made public in February 2012. The costs listed above are different from the printed version of the 2012 Background Study.
**Other General Services include: Police, Waste Diversion, Public Works, Paramedic Services, Public Health, Social Housing, Court Services, Court Studies and Senior Services .Excludes GO Transit. Note: Numbers may not sum due to rounding

## Some projects from the 2016 Transportation Master Plan Update have not been included in 2017 Development Charge Background Study

In 2016, the Region updated its Transportation Master Plan. A key focus of the plan is to build a seamless, interconnected system of mobility to address the Region's growth targets to 2041. The recommended networks and related programs will require $\$ 8.9$ billion for transit and $\$ 7.6$ billion for road-related capital expenditures to 2041. This is in addition to $\$ 5.6$ billion in estimated State of Good Repair needs over the same period.

However, funding the full Transportation Master Plan with Regional revenue sources would result in significant tax levy and debt pressures. Preliminary estimates indicate that annual tax levy increases of approximately 6 per cent per year, every year to 2031, would be required to fully fund the initial emplacement and ongoing capital and operating requirement of infrastructure envisaged by the 2016 Master Plan.

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In addition, the Region would need to accumulate considerably higher debt to finance these investments. In short, the Region cannot afford to fund the full master plan with current revenue sources.

Due to these challenges, many of the projects in the Transportation Master Plan and in the 2012 Development Charge Bylaw were not included in the 2017 development charge rate calculation. Additional revenue sources will be necessary to fully fund 2016 Transportation Master Plan. The Region should continue to advocate for additional revenue sources to fund these projects.

## Changes to the Act allow for greater growth-related cost recovery for transit

In 2015, the Development Charge Act, 1997 was amended in several significant ways with respect to the recovery of transit-related costs through development charges:

- Removal of the 10 per cent statutory reduction; and
- Permission for municipalities to use a forward-looking planned level of service (rather than historic average).

Transit is still restricted to a 10-year planning horizon for calculating development charges.

For the 2017 background study, the planned level of service for transit is defined as the Region's approved capital plan. This includes approximately $\$ 382$ million in gross capital costs for transit fleet and facilities over 10 years. This is in addition to the Toronto York Spadina Subway extension, which is defined as a separate and discrete service under the Act.

In addition, it is assumed that the new Bus Rapid Transit projects and the Yonge North Subway extension will be fully funded by the federal and provincial governments. The costs for these projects are not included in the development charge calculation.

Through its approval of the capital program, Council has indicated that it intends to ensure that the increase in need for transit service due to growth will be met. In addition, the transit investments in the capital plan are needed to meet York Regional Transit and Viva's service guidelines in the 2016-2020 Strategic Plan, as adopted by Regional Council.

Owing to the changes in legislation, no deduction for service level cap was made. In addition, the Region will no longer apply a 10 per cent statutory deduction to transit service costs. The benefit to existing share is estimated to be approximately 17 per cent of the gross project cost. Overall, the 2017 Bylaw will recover

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approximately 40 per cent of transit-related capital costs through development charges. Approximately 43 per cent will be recovered through third party grants and subsidies, with the remainder being funded through tax levy.

## Waste diversion services has a growth-related capital program of $\$ 9.72$ million

Waste diversion is now an eligible service for development charges recovery under the Act. As with most general services, waste diversion is subject to a 10 per cent statutory deduction and limited to a ten-year planning horizon. Landfill sites and incineration, including energy from waste, remain ineligible.

The growth-related capital program for waste diversion is $\$ 9.72$ million. The portion that can be recovered under the 2017 Bylaw is $\$ 4.25$ million. The remainder will be funded through the tax levy.

## Court services will be included in the 2017 Development Charge Bylaw

Court services is a permitted service under the Act and accompanying regulations. It is being included for the first time due to significant capital expenditures associated with the courts service portion of the Annex building. Court services is subject to a 10 per cent statutory deduction and limited to a 10-year planning horizon. Other municipalities that recover the growth-related component of Court Services include: County of Grey, City of Brampton, City of Guelph, City of Mississauga and the City of Hamilton.

The court services growth-related capital program is $\$ 38.17$ million. The portion that can be recovered under the 2017 Bylaw is $\$ 3.88$ million.

## Senior Services - Capital Component (previously Long Term Care) will be included on the contingency list under the 2017 Bylaw.

Currently, the Region operates two long term care facilities (Maple Health Centre and Newmarket Health Centre). Construction of new long term care facilities is subject to provincial approval. Recently, the Province shifted its focus away from constructing new long term care facilities, to providing more support and services to help seniors "age in place".

For the draft 2017 Bylaw, growth-related costs for Senior Services - Capital Component will be placed on a contingent items list. A contingent items list is a schedule of proposed capital projects with associated development charge rate increases should certain conditions be met (the trigger event). The trigger event in this case would be the province indicating they would build/fund new senior services facilities in York Region.

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However, even if the trigger event occurs, no development charge rate increase for senior services is expected. This is because the amount collected for the service to date would be sufficient to fund the Region's share of the estimated cost of growthrelated senior services projects. Further details can be found in Attachment 1.

## Proposed residential development charge rates for single-family detached have increased by approximately $\mathbf{1 3}$ per cent

Table 10 summarizes the current residential development charge rates and the proposed rates under the 2017 Bylaw. Further information detailing the methodology used to calculate these rates is in the 2017 Development Charge Background Study (Attachment 1).

Table 10
Residential Development Charge Rates: Current versus 2017

|  | Current Development Charge Rates <br> (\$ per Dwelling Unit) Single \& SemiDetached | Proposed 2017 Development Charge Bylaw Rates (\$ per Dwelling Unit) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Single \& SemiDetached | Multiple <br> Unit Dwelling | Apartment $>=700$ <br> Sqft | Apartment < 700 Sqft |
| Water | 9,817 | 9,263 | 7,457 | 5,419 | 3,959 |
| Wastewater* | 17,221 | 18,708 | 15,060 | 10,945 | 7,996 |
| Roads | 12,129 | 14,240 | 11,463 | 8,331 | 6,087 |
| Subtotal | 39,167 | 42,211 | 33,980 | 24,696 | 18,042 |
| Transit | 801 | 1,215 | 978 | 711 | 519 |
| Subway | 999 | 2,547 | 2,051 | 1,490 | 1,089 |
| Other General Services** | 1,328 | 1,824 | 1,468 | 1,067 | 779 |
| GO Transit*** | 342 | 342 | 269 | 198 | 125 |
| Total | 42,637 | 48,139 | 38,745 | 28,161 | 20,555 |

*Nobleton wastewater rates are levied under a separate bylaw (No. 2016-40)
**Other General Services include: Police, Waste Diversion, Public Works, Paramedic Services, Public Health, Social Housing, Court Services, Court Studies and Senior Services
***GO Transit development charges are levied under the GO Transit development charge bylaw and only apply to residential development
Note: Current rates for multiple unit dwellings, apartments greater than 650 square feet (inclusive) and apartments less than 650 square feet are: $\$ 37,300, \$ 26,414$ and $\$ 17,928$ respectively. Note: Numbers may not sum due to rounding

Based on the Background Study, the development charge rate for new single and semi-detached homes will be $\$ 48,139$, a 12.9 per cent increase over current rate of $\$ 42,637$.

The increase in the rate can be broken down into two parts:

- A 9 per cent increase in the residential share of development charges eligible cost on a per capita basis
- An increase in the persons per unit assumptions for single and semidetached home

The rate increase for multiple unit dwellings and large apartment is 3.9 per cent and 6.6 per cent respectively. The lower rate of increase is due to the reduction in average occupancy observed in these dwelling types. The development charges rate for new small apartments (less than 700 square feet) is 14.7 per cent. This is largely due to a higher assumed average occupancy in small apartments.

## Proposed non-residential development charge rates have increased by $\mathbf{0 . 1 6}$ per cent for retail and decreased by $\mathbf{1 2 . 5 9}$ per cent for non-retail

Non-residential development charges will see a reduction compared to current levels. This is largely due to changes in the projected composition of residential versus non-residential development in the Region, as well as changes in the methodology for allocating transportation-related costs. These changes result in a smaller share of costs being allocated to non-residential development compared to the 2012 background study.

Table 11 summarizes the current non-residential development charge rates and the proposed rates under the 2017 Bylaw. Further information detailing the methodology used to calculate these rates is in the 2017 Development Charge Background Study (Attachment 1).

Table 11
Non-residential Development Charge Rates: Current versus 2017

|  | Current Development Charge Bylaw Rates (\$) |  |  |  | Proposed 2017 Development Charge BylawRates (\$) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Per Square Foot of Gross Floor Area |  | Per Square Metre of Gross Floor Area |  | Per Square Foot of Gross Floor Area |  |  | Per Square Metre of Gross Floor Area |  |  |
|  | IOI* | Retail | $1 \mathrm{OI}^{*}$ | Retail | $1 \mathrm{OI}^{*}$ | Retail | Hotel | $1 \mathrm{OI}^{*}$ | Retail | Hotel |
| Water | 4.94 | 6.15 | 53.17 | 66.20 | 3.43 | 5.57 | 0.97 | 36.93 | 59.93 | 10.49 |
| Wastewater** | 8.69 | 10.81 | 93.54 | 116.36 | 6.93 | 10.53 | 1.95 | 74.61 | 113.31 | 21.00 |
| Roads | 5.50 | 19.55 | 59.20 | 210.43 | 5.33 | 18.15 | 3.73 | 57.42 | 195.39 | 40.15 |
| Transit | 0.31 | 1.10 | 3.34 | 11.84 | 0.48 | 1.64 | 0.36 | 5.16 | 17.63 | 3.90 |
| Subway | 0.45 | 1.61 | 4.84 | 17.33 | 0.91 | 3.11 | 0.71 | 9.84 | 33.53 | 7.67 |
| Other General Services*** | 0.43 | 0.53 | 4.63 | 5.70 | 0.67 | 0.82 | 0.22 | 7.21 | 8.77 | 2.39 |
| Total | 20.32 | 39.75 | 218.72 | 427.87 | 17.76 | 39.81 | 7.95 | 191.18 | 428.56 | 85.61 |

*IOI = Industrial, Office and Institutional development charges
**Wastewater development charges for the Village of Nobleton are levied under Bylaw No. 2016-40
*** Other General Services include: Police, Waste Diversion, Public Works, Paramedic Services, Public Health, Social Housing, Court Services, Court Studies and Senior Services. GO Transit development charges are levied under the GO Transit development charge bylaw and only apply to residential development
Note: Numbers may not sum due to rounding

## Hotel development charge rates are down by $\mathbf{8 0 . 2 7}$ per cent for a typical hotel

Under the proposed 2017 Bylaw, hotels are in their own class and are levied a per square foot hotel charge of $\$ 7.95$. Under the 2012 Bylaw, hotels were charged a blended rate, where the rooms were charged the small apartment rate, and 25 per cent of the total gross floor area was charged the retail rate. This blended rate structure resulted in a hotel charge of roughly $\$ 40.31^{1}$ per square foot.

[^21]York Region now joins the City of Brampton and Niagara Region in putting hotels in their own class. Charging a separate hotel rate has no adverse effect on development charge collections. This is because hotels are not being given a discount or an exemption. Rather, hotel developments are simply being allocated their portion of the Region's growth-related capital program (put another way, the pie is being split into one more piece - hotels). Because hotels tend to have fewer employees per square foot of space, hotel rates are lower compared to other nonresidential development. As Table 12 shows, hotel development charges in the Region are now significantly lower than any of the Region's neighbouring municipalities.

Table 12
Hotel development charges comparison

| Municipality | Hotel development charge rate <br> (\$ per square foot) |
| :--- | :---: |
| Halton Region* | 23.11 |
| City of Toronto | 19.28 |
| Peel Region | 18.81 |
| Durham Region | 13.55 |
| City of Brampton** | 8.66 |
| York Region | 7.95 |
| Niagara Region** | 3.65 |
| ${ }^{*}$ Net |  |

*Note: Total urban (built boundary)
${ }^{* *}$ Note: Put hotels in their own class

## The Region has prepared an asset management plan for all projects funded by the 2017 Bylaw

The amended Act requires municipalities to prepare an asset management plan as part of their Background Study that will demonstrate that all assets funded by development charges are financially sustainable over their lifecycle. The intent of this requirement is to ensure that municipalities do not include growth projects in their background studies that are not financially sustainable. While the regulations to the Act provide detailed requirements for asset management plans for transit, the same guidance was not provided for other services.

The asset management plan, as prepared under section 10 of the Act, can be found in Attachment 1.

## The draft 2017 Bylaw changes the threshold to delineate small and large apartments from $\mathbf{6 5 0}$ square feet to $\mathbf{7 0 0}$ square feet

Through the consultation process, Regional staff worked with representatives from the Building Industry and Land Development (BILD) York chapter to analyze the relationship between apartment size and average occupancy. The result of this analysis informed the proposed delineation between small and large apartments for the 2017 Bylaw.

Staff analyzed Census data to determine occupancy and RealNet data to determine apartment size. Study findings were supplemented by a sample of apartment size data from recently completed or sold projects provided by BILD representatives. This study concluded that a 700 square foot threshold is an appropriate threshold to delineate small and large apartments. In addition, the 700 square foot threshold recognizes one bedroom plus den as a small apartment. In the past, this unit type was considered a large apartment.

## Staff will provide Council with a proposed 36-month deferral policy for private purpose-built rentals in May 2017

Currently, the Region offers development charge deferrals for high-rise condominiums, high-rise office and retail developments. Table 13 provides further detail of current development charge deferral policies.

Table 13
Existing deferral policies

| Type of <br> development | Duration of <br> deferral | Security taken | Additional details |
| :--- | :---: | :--- | :--- |
| Retail | 36 months | Letter of Credit | Payment will be deducted from <br> the Letter of Credit through three <br> equal yearly payments |
| High-Rise <br> Condominium | 18 months | Letter of Credit | Payment will be deducted from <br> the Letter of Credit at whichever <br> of the following comes first: <br> - 18 months after the building <br> permit is issued <br> - When the condominium is <br> registered |
|  | 18 months | Letter of Credit | Payment will be deducted from <br> the Letter of Credit 18 months <br> after the building permit is <br> issued. |
| High-Rise |  |  |  |

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In 2013, Council authorized a pilot project to defer development charges for a private, purpose-built, rental at 212 Davis Drive in the Town of Newmarket. Staff are now proposing to use the tenets of this Council-approved agreement to establish a Region-wide deferral policy for private purpose-built rentals. Key elements of the 212 Davis Drive agreement that will be part of the proposed policy are;

- 36 months deferral with development charges being calculated at building permit
- No interest will be charged
- Twenty-year change of use covenant registered on title
- Security taken is a charge against land
- Local municipal participation is required
- Region gets first choice of up to 10 per cent of units

Staff intend to bring the proposed policy for Council approval as part of the planned May Council Report on the final development charge bylaw.

## A number of policies remain unchanged after review

Table 14 summarizes the policies that were reviewed but remain unchanged. Further details can be found in Attachment 1.

Table 14
Areas reviewed but unchanged

| Area | Reason for review | Reason for no change |
| :--- | :--- | :--- |
| Region-wide versus <br> area-specific <br> development charges | Change to statute | Region's services are regional <br> in nature |
|  |  | Proposed provincial <br> amendments to the Growth <br> Plan affect spatial distribution <br> of growth |
| 2013 Development | Change to statute | Policy was in compliance with <br> prohibition against "additional <br> levies" (section 59.1(1) of the |
| Act) |  |  |

## Administrative changes were made to the 2017 Development Charge Bylaw

Staff are also proposing two administrative changes to the Bylaw, shown in Table 15. Further details can be found in Attachment 1.

Table 15
Administrative changes made to the Bylaw

| Area | Reason for review | Change |
| :--- | :--- | :--- |
| Definition of <br> building <br> permit | Change to statute | Building permit is defined |
|  | Clarifying when development charges are to <br> be paid if a development consists of one <br> building but requires more than one building <br> permit (section 26(1.1) of the Act) |  |
| Timing of <br> payment for <br> future <br> development <br> blocks | Stakeholder concern | Where there are future development blocks, <br> development charges for those blocks are <br> payable on the day on which a building <br> permit is issued |

## 5. Financial Considerations

It is estimated that $\$ 6.4$ billion in infrastructure will be needed to support planned growth to 2031; of that amount, $\$ 3.7$ billion could be recovered through development charges under the 2017 Bylaw.

The development charge bylaw is designed to ensure that growth-related capital costs are borne by the development creating the need for the infrastructure to the extent possible. Other funding sources such as the tax levy will be needed to cover the portion of growth-related infrastructure costs that cannot be recovered through development charges.

## Growth rates in York Region have been lower than the Provincial Growth Plan forecast over the past decade

The development forecast underlying the 2017 Background Study reflects provincially mandated growth targets. If actual growth in the Region falls short of provincial targets, so too will development charge collections.

York Region was expected to make up 27 per cent of the Greater Toronto Area's population growth between 2006 and 2016, based on the Growth Plan. According

## Draft 2017 Development Charge Background Study and Proposed Bylaw

to Statistics Canada, the actual population growth in the Region from 2006 to 2015 was 25 per cent of the GTA total. The Ministry of Finance's Spring 2016 forecast to 2031 projected that this trend could continue. Slower-than-forecast growth could lead to stranded infrastructure, stranded debt and tax levy pressures.

## No transition provisions or discounts are proposed for the payment of new Regional development charges

Under the Act, a municipality has the option to collect development charges before or after they would otherwise be payable. Municipalities also have the ability to offer development charge discounts and/or exemptions.

In the past, the Region provided transitional provisions to bridge one bylaw to the next. Transitional provisions could include phasing-in of development charge rate increases, or allowing qualified developments to pay at old rates. These provisions resulted in significant lost revenues that must be made up through other sources (e.g., the tax levy).

Staff are not recommending any transitional policies with the 2017 Bylaw.

## 6. Local Municipal Impact

Development charges fund vital growth-related infrastructure. The infrastructure that the Region builds with development charges helps local municipalities manage growth and development. The roads, water and wastewater, transit and general services all benefit future residents and businesses in the entire Region.

The Region's development charge bylaw also influences the bylaws of our local municipalities. This is why the Region has engaged with its local municipalities on many occasions, soliciting feedback and incorporating ideas into the development of the draft 2017 Development Charge Bylaw.

## 7. Conclusion

This report, accompanying the tabling of the 2017 Development Charge Background Study and Bylaw, highlights proposed bylaw and policy changes. It also provides Council with information relating to the development charge rates proposed in the 2017 Bylaw.

Subsequent to a public meeting on March 9, 2017, staff will analyze all feedback and will bring a final background study and bylaw for consideration by Council on May 18, 2017, with a proposed coming-into-force date of June 17, 2017.

## Draft 2017 Development Charge Background Study and Proposed Bylaw

For more information on this report, please contact Edward Hankins, Director, Treasury Office, at 1-877-464-9675 ext.71644.

The Senior Management Group has reviewed this report.
January 25, 2017
Attachment 1 is available for viewing on York.ca
7267826
Accessible formats or communication supports are available upon request

# 2017 Development Charge Background Study <br> Presentation to <br> Committee of the Whole <br> February 9, 2017 <br> Bill Hughes 

## Outline

1. Overview
2. Introduction to the Rate Calculation
3. Growth Forecast
4. Growth-related Costs
5. Highlights of Policy and Methodological Changes
6. Development Charge Rates in Context
7. Fiscal Considerations
8. Process
9. Summary of Recommendations

## OVERVIEW

## Proposed development charge rates

| Rate Class | \$ Rate / Unit |
| :--- | :---: |
| Singles and Semis | 48,139 |
| Multiples | 38,745 |
| Large Apartments ( $\geq 700$ sqft) | 28,161 |
| Small Apartments ( < 700 sqft) | 20,555 |
| Rate class | \$ Rate / Sqft |
| Retail | 39.81 |
| Industrial/Office/Institutional | 17.76 |
| Hotels | 7.95 |

## Residential rates are going up

| Rate Class | \$ <br> Change <br> /Unit | \% <br> Change |  |
| :--- | :---: | :---: | :---: |
| Singles and Semis | 5,502 | $13 \%$ |  |
| Multiples | 1,445 | $4 \%$ | - |
| Large Apartments ( $\geq 700$ sqft) | 2,627 | $7 \%$ |  |
| Small Apartments (< 700 sqft) | 1,747 | $15 \%$ |  |

## Non-residential rates are declining or staying the same

| Rate class | \$ Change/ <br> Sqft | $\%$ <br> Change |  |
| :--- | ---: | :---: | :---: |
| Retail | 0.06 | $0.16 \%$ | $\Longleftrightarrow$ |
| Industrial/Office/Institutional | -2.56 | $-13 \%$ | $\downarrow$ |
| Hotels | -32.35 | $-80 \%$ | $\nabla$ |

# These rate increases are the lowest in the Region's history 



# INTRODUCTION TO THE RATE CALCULATION 

## What is a development charge background study?

- Before passing a development charge bylaw, municipalities are required to complete a background study
- The background study provides the justification for the development charge rates for each class of development


## Calculating development charge rates

```
Development charge rate for a class
```


## Most growth-related infrastructure services are eligible

| Eligible Infrastructure |  |
| :---: | :---: |
| Hard Services | General Services |
| Water <br> Wastewater <br> Roads | Transit <br> Subway <br> Police <br> Other general services (e.g., social housing, waste diversion, courts etc.) |
| Ineligible Infrastructure |  |
| Cultural and entertainment facilities Landfill sites and waste incineration Municipal administrative facilities |  |

## Deductions significantly reduce the amount that can be recovered

| Permanently Lower |
| :--- | :--- | :--- |
| DC-Recoverable Costs | | Temporarily Lower |
| :---: |
| DC-Recoverable |
| Costs |$\quad$ Direct Offset

## The rate calculation is relatively straight forward



## GROWTH FORECASTS

# Population growth forecast is based on Growth Plan targets 

## Annual Net Population Growth

Annual Average Growth (2017 to mid 2031): 25,400
Total Population Growth (2017 to mid 2031): 367,800


## Housing mix will vary over time

Housing Growth - Singles and Semis

$\square$ Singles and Semis

## Housing mix will vary over time



## Housing mix will vary over time

Housing Growth - Total Residential


# Employment forecast is also based on Growth Plan targets 

## Annual Employment Growth



## Near-term non-residential growth expected to be strong



Near-term non-residential growth expected to be strong


# Near-term non-residential growth expected to be strong 



## Key Points

- The growth forecast used in the development charge calculation has to be consistent with the Growth Plan and the Official Plan
- The forecasts used for the development charge calculation are somewhat higher than the growth rates experienced recently

GROWTH-RELATED COSTS

## Background Study includes $\mathbf{\$ 6 . 4}$ billion of growth-related investment



## Development charges also include the cost of debt

| Service | Net Interest Cost for <br> New Development <br> Charge Debt <br> (\$ Millions) | Principal and Interest <br> on Existing <br> Development Charge <br> Debt <br> (\$ Millions) |
| :--- | ---: | ---: |
| Hard <br> Services | 283.9 | $3,153.2$ |
| General <br> Services | 24.9 | 310.4 |
| Total | 308.8 | $3,463.6$ |

## Not all Master Plan costs are included

| \$ Millions | Transportation <br> Master Plan <br> growth-related <br> costs <br> $(2017-2041)$ | Transportation <br> Master Plan <br> growth-related <br> costs <br> $(2017-2031)$ | Included in <br> Background <br> Study |
| :--- | ---: | ---: | ---: |
| Roads | 7,586 | 5,592 | 2,782 |
| Transit | 8,888 | 7,170 | 382 |

## Key Points

- Approximately 58 per cent of the $\$ 6.4$ billion in growth-related costs identified in the Background Study can be recovered through development charges under the 2017 Bylaw
- The cost of growth-related debt - both existing and new - can be included in the development charge rate


## HIGHLIGHTS OF POLICY AND METHODOLOGICAL CHANGES

## The draft bylaw features a number of policy changes

## Area <br> Change

Threshold to delineate small and large apartments

Deferral for private purposebuilt rentals

Hotel Development Charge

Transition provisions

Threshold moved to 700 square feet from 650 square feet

36 month deferral policy proposed (similar to 212 Davis Drive in Newmarket)

Separate class for hotels, with charge levied on a per square foot basis

No transitional provisions

## Changes in methodology helped enhance cost recovery

| Service | Changes |
| :---: | :--- |
| Roads | Recognizing projects that are triggered by growth as 100 <br> per cent growth-related |
| Transit | Using a planned level of service instead of historic <br> service level cap <br> No longer subject to the 10 per cent statutory deduction |
| General | Inclusion of waste diversion and court services for the <br> first time |
| Services | Deducting the historic level of service cap after all other <br> deductions instead of before; this allows for more cost <br> recovery in the current bylaw |

## Persons per unit assumptions have changed

| Development Type | 2012 Study <br> (19.5-year <br> assumption) | 2017 Draft Study <br> (14.5-year <br> assumption) |
| :--- | :---: | :---: |
| Single and Semi- <br> detached | 3.59 | 3.74 |
| Multiple Unit Dwelling | 3.15 | 3.01 |
| Large Apartments* | 2.23 | 2.19 |
| Small Apartments* | 1.51 | 1.60 |

[^22]
## And so have floor space per worker assumptions

| Development Type | 2012 Background <br> Study <br> (Employee per <br> Sqft) | 2017 Draft <br> Background Study <br> (Employee per <br> Sqft) |
| :--- | :---: | :---: |
| Industrial | 950 | 800 |
| Office | 300 | 275 |
| Institutional | 1,000 | 900 |
| Retail | 500 | 430 |
| Hotel | $\mathrm{N} / \mathrm{A}$ | 2,000 |

## Key Points

- Policy changes respond to changing circumstances:
- Apartment size threshold based on a study carried out with BILD
- Hotel and private purpose-built rental policies respond to Council direction
- No transition measures, given the moderate rate changes and revenue losses from previous transition polices
- The methodological changes generally have the effect of distributing costs more fairly among classes and increasing cost recovery


# DEVELOPMENT CHARGE RATES IN CONTEXT 

## Moderate increases in proposed residential rates

Current versus 2017 Proposed Development Charges Residential


## York Region's single family rates will be the second highest

Upper Tier and Single Tier Single Family Detached Rates
(\$/Unit)


## Residential development charges are a declining share of new housing prices

DC Rate to House Price

Regional development charges as a percentage of 2016 new single family detached house prices in York Region

*Figure is based on rates in the 2017 draft Background Study and 2016 new single family detached house prices

# A greater share of the cost will be born by the residential sector 

2012 Background Study


2017 Draft Background Study


# Non-residential rates have stayed the same or fallen 

> Current versus 2017 Proposed Development Charges Non-Residential


## York Region's office rates are competitive

Upper Tier and Single Tier Office Rates


## York Region's industrial rate is relatively high

## Upper Tier and Single Tier Industrial Rates



# York Region's retail rate remains relatively high 

Upper Tier and Single Tier Retail Rates
(\$/Sqft)


# York Region's hotel development charges will be among the lowest 

## Upper Tier and Single Tier Hotel Rates



[^23]**Put hotels in their own class

## Key Points

- The shift to residential will improve the likelihood of realizing the development charge collections forecast
- The proposed non-residential rates take into account the Region's policy to separate retail from industrial/office/institutional

FISCAL CONSIDERATIONS

## Almost 90\% of the Region's debt is development charge debt

Net Outstanding Debt as at December 31, 2016 (\$2.7 billion)


## Development charge debt will peak in 2017 and then fall

Outstanding development charge debt projection
\$Billions
Based on Proposed Development Charge Rates


## Development charge collections need to be above debt servicing costs



## Capital plan depends on realization of development charge revenue

15 -Year Collections Forecast
\$Millions Collection Forecast based on Proposed Rate - \$6.5 Billion


- Forecast based on Proposed Rate —Debt Servicing Cost based on Proposed Rates


## Key Points

- The relationship between development charge collections, the capital plan and the debt management plan will need to be carefully managed

PROCESS

## Stakeholder engagement process has been robust

- Number of meetings with local municipalities: 6
- Number of meetings with the BILD working group: 7

| Topics discussed with BILD |
| :--- |
| Growth forecast |
| Development charges calculation methodology |
| Potential for area-specific development charge |
| Hotel development charge rate structure |
| Apartment occupancy and size study |
| Asset management plans |

## Milestones in the development charge bylaw update process



# SUMMARY OF RECOMMENDATIONS 

## Summary of Recommendations

It is recommended that:

1. Council receive the draft 2017 Development Charge Background Study and proposed Bylaw
2. A report be brought forward to the May 18, 2017 meeting of Regional Council recommending the 2017 Development Charge Bylaw, taking into consideration the input received at the public meeting, to be held on March 9, 2017
3. New revenue sources be sought for unfunded projects in the Transportation Master Plan
4. The Region not offer transition policies for the 2017 bylaw
5. The Regional Clerk circulate this report to the local municipalities
6. The Regional Clerk circulate this report to the Building Industry and Land Development Association - York Chapter (BILD)

# York Region 

Clause 8 in Report No. 17 of Committee of the Whole was adopted, without amendment, by the Council of The Regional Municipality of York at its meeting held on November 17, 2016.

## 8 <br> 2017 Development Charge Bylaw Directions

Committee of the Whole recommends adoption of the following recommendation contained in the report dated October 28, 2016, from the Commissioner of Finance:

1. Council endorse applying development charges on a region-wide basis for the 2017 Development Charge Bylaw (2017 Bylaw), with the exception of wastewater services for the Village of Nobleton.
2. Council endorse the use of the 2031 population and employment growth projections as the basis for the development charge rate calculation.
3. Council endorse the creation of a new hotel development charge rate class, levying a per square foot charge.
4. Council endorse not offering a development charge reduction for buildings enrolled in the Region's Leadership in Energy and Environmental Design (LEED) incentive program.
5. The Region continue to seek full funding from Metrolinx and the federal government for higher order transit projects, including the Yonge North Subway Extension and the Viva Bus Rapid Transit Plan.
6. The Regional Clerk circulate this report to the local municipalities.

## 2017 Development Charge Bylaw Directions

Report dated October 28, 2016 from the Commissioner of Finance now follows:

## 1. Recommendations

It is recommended that:

1. Council endorse applying development charges on a region-wide basis for the 2017 Development Charge Bylaw (2017 Bylaw), with the exception of wastewater services for the Village of Nobleton.
2. Council endorse the use of the 2031 population and employment growth projections as the basis for the development charge rate calculation.
3. Council endorse the creation of a new hotel development charge rate class, levying a per square foot charge.
4. Council endorse not offering a development charge reduction for buildings enrolled in the Region's Leadership in Energy and Environmental Design (LEED) incentive program.
5. The Region continue to seek full funding from Metrolinx and the federal government for higher order transit projects, including the Yonge North Subway Extension and the Viva Bus Rapid Transit Plan.
6. The Regional Clerk circulate this report to the local municipalities.

## 2. Purpose

Every five years, if not sooner, a municipality must update its development charge bylaw in order to continue to levy development charges. This report provides Council with a progress update and seeks direction on a number of key decision points in advance of the tabling of the Development Charge Background Study expected in February 2017.

## 2017 Development Charge Bylaw Directions

## 3. Background and Previous Council Direction

Council has previously endorsed a work plan for the 2017 Development Charge Bylaw update

On June 23, 2016, Council endorsed a work plan for the 2017 Development Charge Bylaw and Background Study. Table 1 describes the statutory requirements, Council engagements, and the applicable dates. In June, Council also directed staff to consider, as part of the bylaw update, a non-residential, non-retail development charge rate structure for hotels.

Table 1
Key Dates in Regional Bylaw Process

| Deliverables | Tentative Dates |  |
| :--- | :--- | :--- |
| Report to Council | November 17, 2016 | Time Elapsed |
| Notice of public meeting | February 2, 2017 |  |
| 2017 Background Study and <br> Bylaw publicly released | February 3, 2017 |  |
| Report to Council on the 2017 <br> Background Study and Bylaw | February 16, 2017 |  |
| Public meeting at Committee of <br> the Whole | March 9, 2017 |  |
| New Bylaw to Council for <br> consideration of passage | May 18, 2017 days |  |

2017 Development Charges
Bylaw comes into force

June 17, 2017
*The amended Development Charges Act, 1997 requires that a background study be available to the public at least 60 days prior to passing the Bylaw

## Staff are on track to table the 2017 Development Charge Bylaw and Background Study at Council in February 2017

In June 2016, staff established an interdepartmental working committee to ensure all deliverables necessary to inform the 2017 Bylaw update are delivered on time.

## 2017 Development Charge Bylaw Directions

It is anticipated that a draft bylaw and the 2017 Background Study will be released at Council in February 2017.

The work has focused on:

- Collecting data for the development charge rate calculation (e.g., level of service, growth forecast, capital cost, etc.)
- Reviewing and updating development charge calculation methodologies and assumptions
- Developing and reviewing development charge policies
- Consulting with local municipalities and the Building Industry and Land Development Association - York Chapter (BILD)


## Development charges help pay for essential regional infrastructure needed to service growth

Development charges help to fund growth-related regional services, including water, wastewater, roads, transit, police, social housing, emergency medical services and other general services. Currently, the Region's development charge rate for a single-family detached home is $\$ 42,627$ (as of September 1, 2016). Over ninety per cent of the residential charge is to pay for water, wastewater and roads (Chart 1).

Chart 1
Current York Region Development Charge Rate
for Single Family Detached Home - \$42,627


## The amended Development Charges Actintroduces new requirements for municipalities

On January 1, 2016, the amendments to the Development Charges Act, 1997 (the 'Act') and accompanying regulations came into force. The amended Act allows for greater cost recovery but also places new reporting and analytical requirements on municipalities. The amendments represent a significant change in Ontario's approach to funding growth (see Table 2 for further detail).

Table 2
New requirements under the amended Act

| Material changes |
| :--- |
| Requirement to consider area- <br> specific development charges <br>  <br> Planned level of service for transit for <br> a 10-year horizon and removal of 10 <br> per cent statutory deduction |


| Material changes | Administrative changes |
| :--- | :--- |
| Waste diversion eligible for <br> development charge recovery |  |
| Requirement for asset management |  |
| plans |  |
| No voluntary contributions |  |

## Consultation with local municipalities and the development community has been a key part of the 2017 Bylaw update process

Since June, staff have met monthly with the local municipalities to provide updates and seek feedback on specific issues that inform the 2017 Bylaw. Three more meetings are planned before the tabling of the 2017 Background Study.

The Region is also committed to an open, consultative process with the development community. On August 29, 2016, staff met with representatives from BILD to begin the engagement process. Staff will meet with this working group at least seven more times leading up to the tabling of the Background Study.

Key issues that have been discussed with the local municipalities and development community include:

- Forecast period and growth forecast
- Area-specific development charges
- Methodology for studying the relationship between gross floor area and occupancy in apartments
- Development charge calculation methodologies


## 4. Analysis and Implications

## New rates for the 2017 Bylaw will be based on population, employment and growth-related capital cost forecasts to 2031

On May 10, 2016, the Province announced draft amendments to provincial growth management plans that contemplate significantly greater levels of intensification and densities than are found in the current Growth Plan and the Region's Official Plan.

The Region's Municipal Comprehensive Review process was intended to address growth to 2041. However, until clearer direction is provided by the Province (such as key technical assumptions), the review process has been temporarily suspended. This means that the population forecast for 2041 will not be available in time for this bylaw update. As a result, the 2017 Bylaw will be based on population, employment and growth-related capital cost forecasts to 2031.

It is anticipated that the Region will update its development charge bylaw after the new Growth Plan policies have been finalized and the Municipal Comprehensive Review is complete. This will likely occur before the statutory maximum period of five years lapses in 2022.

## Density assumptions will be revised for the 2017 Bylaw

Persons per unit (PPU) and floor space per worker (FSW) are major inputs into the development charge rate calculation. For residential development charges, rates are first calculated on a per capita basis. The rate for each dwelling type is determined by multiplying the per capita rate by the assumptions for the average number of occupants, or persons per unit, in each dwelling type.

For non-residential development charges, rates are calculated on a per square foot/metre basis. The total growth in non-residential floor space is calculated by multiplying the forecast growth in employment by the assumed average floor space per worker.

The 2017 development charge growth forecast projects a declining persons per unit over time. This is largely due to factors such as a relatively low fertility rate, the anticipated increase in non-family households and one person households and an aging population.

Building permit data for recently constructed buildings, combined with the Region's employment survey, indicate that employment densities have increased in all non-residential categories.

## 2017 Development Charge Bylaw Directions

## Region-wide development charges are the most feasible option for the 2017 Bylaw

Development charges may be region-wide, area-specific or a combination of the two. Under the amended Act, a municipality must consider area-specific development charges as part of its development charge background study. However, the province has not defined what the term 'consider' entails.

The Region currently applies a region-wide charge for its services, with the exception of the water resource recovery facility located in the Village of Nobleton. This is because growth-related services delivered by the Region tend to result in region-wide benefits, such as water and wastewater treatment plants, trunk sewers and arterial roads. Area-specific development charges are usually more suitable for new or currently unfunded standalone water/wastewater systems such as the Nobleton water resource recovery facility.

Staff considered the feasibility of applying area-specific development charges as part of the 2017 Bylaw update. For reasons identified in Table 3, staff recommend that the Region continue to apply region-wide charges for the 2017 Bylaw.

Table 3
Region-wide versus area-specific development charges

| Principle | Region-wide | Area-specific |
| :--- | :--- | :--- |
| $\begin{array}{l}\text { Fiscal } \\ \text { responsibility }\end{array}$ | $\begin{array}{l}\text { Maximizes cost recovery } \\ \text { under the Development } \\ \text { Charges Act, 1997 }\end{array}$ | $\begin{array}{l}\text { For services other than water, } \\ \text { wastewater and police, could } \\ \text { limit cost recovery in areas with } \\ \text { an above average planned } \\ \text { level of service (due to } \\ \text { restrictions within the } \\ \text { Regulations) }\end{array}$ |
| flexibility |  |  |\(\left.] \begin{array}{l}Apportions costs based on fiscal <br>

Fairness and <br>
equity\end{array} $$
\begin{array}{l}\text { Cost of growth is shared } \\
\text { by developments across } \\
\text { the Region }\end{array}
$$ \quad $$
\begin{array}{l}\text { Most regional services } \\
\text { provide region-wide requirements } \\
\text { benefits and are not } \\
\text { suitable for area-specific } \\
\text { rates }\end{array}
$$ \quad $$
\begin{array}{l}\text { Area-specific development } \\
\text { charges are more suitable for } \\
\text { new unfunded water and } \\
\text { wastewater systems }\end{array}
$$\right\}\)

In addition, the proposed changes to the Growth Plan, if implemented, could significantly affect the spatial distribution of the growth forecast, an essential input in determining the benefiting population that is needed when creating an area-specific development charge.

Staff will revisit the issue of area-specific development charges once revised growth and capital cost forecasts are available.

## Waste diversion costs can now be incorporated into the 2017 Bylaw

Waste diversion is now eligible for development charge funding. However, it is limited to a ten-year planning horizon and is subject a ten per cent statutory

## 2017 Development Charge Bylaw Directions

deduction. Landfill sites and incineration (including energy from waste) remain ineligible.

## A methodology for determining the planned level of service for transit is under development

The recovery of growth-related capital expenditures through development charges is limited by the use of historic ten-year average service levels for most services. However, under the amended Act, municipalities are now permitted to use a planned level of service (forward-looking instead of backward-looking) when establishing development charges for transit. In addition, the amended Act removed the ten per cent statutory deduction for transit. Both of these changes increase the ability of municipalities to recover growth-related costs through development charges.

The regulations to the Act provide some guidance for determining the planned level of service; however, municipalities must still develop their own specific methodology. The Region's methodology, which is consistent with the legislation, includes the following elements:

- Ridership forecast for all modes of transit to be funded by development charges
- Assessment of ridership capacity for all modes of transit funded by development charges
- An identification of the excess capacity at the end of the ten-year period immediately preceding the preparation of the background study
- An estimate of the post-period ridership capacity

The calculation of transit development charges also assumes that Metrolinx and the federal government will fully fund higher order transit projects, including the Yonge North Subway Extension and the Viva Bus Rapid Transit Plan. This is due to the Region's lack of fiscal capacity to fund these projects.

## Municipalities must prepare an asset management plan for infrastructure funded by development charges

The amended Act now requires that municipalities include an asset management plan that demonstrates that all assets funded by development charges will be financially sustainable over their lifecycle. This is in addition to the current requirement of examining the long-term capital and operating costs required for each infrastructure service. So far the province has only provided detailed requirements for transit asset management plans as part of its regulations.

## 2017 Development Charge Bylaw Directions

The intent of the asset management plan requirement is to ensure that municipalities do not include growth projects in their bylaw that they cannot afford to maintain.

In 2013, Council approved a Corporate Asset Management Policy and Asset Management Framework that outlines corporate asset management objectives and processes across all infrastructure assets. The preparation of an asset management plan in support of a financial sustainability analysis, as required under the amended Act, will follow the principles of the Corporate Asset Management Policy and Asset Management Framework. This asset management plan will form part of the background study that will be presented to Council.

## In addition to an asset management plan, staff are preparing a fiscal impact analysis

Staff are also preparing a fiscal impact analysis that will quantify the full cost of growth, as well as the cost to maintain service levels and keep existing assets in a state of good repair. It will consider both operating and capital costs and evaluate the impact of growth on the tax levy.

A similar analysis was undertaken as part of the water and wastewater rate review. This review provided the basis for multi-year rate increases that will allow the Region to achieve full cost recovery for water and wastewater infrastructure by 2021 .

Consistent with the Regional Fiscal Strategy, the fiscal impact analysis will examine long-term financial sustainability with respect to:

- Quantifying the cost of past and future infrastructure investment
- Identifying funding shortfalls and their impacts

Staff plan to report back to Council with the full results of the fiscal impact analysis later in 2017.

## Staff and Hemson Consulting are collaborating with BILD to study the relationship between apartment size and occupancy

Prior to the 2012 Development Charges Bylaw (2012 Bylaw), the Region used the number of bedrooms to delineate apartment size. Starting with the 2012 Bylaw, the Region began using a gross floor area threshold to delineate large versus small apartments.

## 2017 Development Charge Bylaw Directions

When development charges were first implemented, the use of a uniform apartment charge was common practice. Since then, as development charges and built form have evolved, municipalities have increasingly used a differentiated apartment rate based on occupancy. This is because for most services the drivers are population and employment growth. Therefore, it is reasonable that differences in occupancy/persons per unit by unit size be used as the basis for differentiating the residential development charge.

Recently, the Ontario Municipal Board and the Divisional Court have ruled against combining two or more apartment categories into one uniform category. The case, involving the Hamilton-Halton Homebuilders' Association and the Regional Municipality of Halton, held that combining the smaller and larger units together made the smaller units less affordable, contrary to the intent of the Provincial Policy Statement.

In June 2012, the Region agreed to work with BILD to study the relationship between apartment size and occupancy. The result of this study will inform the delineation between small and large apartments for the purposes of the 2017 Bylaw.

Staff will report back to Council in February 2017 with the results of this study. Options being examined include changing the gross floor area from the current threshold of 650 square feet, or using a per square foot charge for apartments.

## A separate class can be created for hotels

Under the Region's 2012 Bylaw, hotels are charged using a blended rate, whereby all of the rooms are charged the small apartment rate and 25 per cent of the building's total gross floor area is charged the retail rate. This structure results in a development charge rate that is higher than that of neighbouring municipalities.

In June, Council directed staff to consider charging a rate for hotels that is consistent with the non-residential, non-retail rate. Staff have developed two options, shown in Table 4.

Table 4
Options for hotel development charge rate structure under the 2017 Bylaw

|  | Add hotels to the <br> existing non-retail class | Put hotels in a separate <br> hotels class, levy a per <br> square foot charge |
| :--- | :---: | :---: |
| More favorable than <br> current blended <br> treatment | Yes | Yes |
| Defensibility | May appear to be an <br> arbitrary assignment | Defensible - both fair and <br> reasonable |
| Interjurisdictional <br> experience | None | Region of Niagara |

Any proposed change to the treatment for hotels would be prescribed in the 2017 Bylaw both through definition and rate structure. Hotels are often developed with 'other' uses (e.g., retail, office). The definition for hotels in the 2017 Bylaw will recognize that the principal use of a hotel should be for lodging.

After surveying all hotels that have opened in the Region since 2000, staff have determined that the non-lodging component of hotels is typically no more than 25 per cent of the gross floor area. The 2017 Bylaw should reflect that when the 'non-lodging' use of a hotel is more than 25 per cent of the total gross floor area, the amount above and beyond that threshold should be levied the applicable development charge rate.

While the final 2017 development charge rates are not known at this time, the relative magnitude of rates under different structures can be assessed.
Preliminary analysis shows that both options shown in Table 4 would represent a measurable reduction in the development charges payable for hotels when compared to the blended rate structure. Graph 1 shows that the hotel class option provides the lowest rate.

## Graph 1


*Note: Analysis is based on a typical six storey hotel, consisting of 124 suites and 73,000 square feet

## Analysis of options for the deferral of development charges for purpose-built rentals is under way

Currently, the Region does not have a formal policy to allow the deferral of development charges for purpose-built rentals. However, policies do exist for the deferral of development charges for high-rise condominiums, offices and retail developments.

Through a pilot project, the Region has provided a development charge deferral for a purpose-built rental building at 212 Davis Drive located in the Town of Newmarket. This 36-month deferral agreement helped facilitate the development of 225 rental units.

Staff are looking at a number of issues related to a deferral policy for purposebuilt rentals, including:

- Duration of the agreement
- Whether or not interest should be charged
- Whether or not there should be restrictive covenants


## 2017 Development Charge Bylaw Directions

- Date at which the development charge rate is set
- What form of security (if any) should be taken

Table 5 provides details of the Region's current development charge deferral policy for high rise condominiums and the pilot project at 212 Davis Drive. Staff intend to report back to Council on this issue in early 2017.

Table 5
Deferral policy currently offered for high-rise condominiums versus the 212 Davis Drive pilot project

| Details | Current deferral offered <br> to condominium <br> developers | 212 Davis Drive pilot <br> project |
| :--- | :--- | :--- |
| Duration | 18 months | 36 months |
| Interest Charged | No | No, if conditions met |
| Restrictive covenants | No | Yes |
| When development <br> charges are calculated | At building permit date | At building permit date |
| Form of security | Letter of credit | Charge against land |

## There is insufficient evidence to support providing development charge reductions for LEED developments

The performance of buildings participating in the Region's Sustainable Development through LEED incentive program is continuously monitored by staff. Based on a sample of 24 buildings built between 2009 and 2014, water consumption per capita in the LEED buildings is approximately 21 per cent less than non-LEED buildings. However, the trend of the water consumption difference is anticipated to narrow over time as water efficient fixtures become more prevalent in newer non-LEED buildings. The new building code that took effect in 2014 significantly closes the gap in water consumption between LEED and non-LEED buildings.

The small water consumption difference between LEED and non-LEED buildings recorded to date does not change regional infrastructure sizing. It is expected that the difference would become even smaller in the future as a result of the new building code and the growing use of water efficient fixtures.

## 2017 Development Charge Bylaw Directions

Staff recommend that no development charge reduction be provided for LEED buildings at this time. Staff will continue to collect data on this issue and monitor water usage for these buildings. Other incentives will be explored to encourage participation in the Region's LEED program.

## Staff are reviewing the treatment of redevelopment credits

The 2012 Bylaw provides for a development charge reduction for certain qualified residential and non-residential redevelopment projects. If redevelopment occurs within 48 months of a building's demolition or conversion, a credit towards the development charges payable may be offered. The credit is intended to encourage timely redevelopment after demolition.

For residential developments, the credit is calculated based on the number and type of dwelling units that were demolished or converted. For non-residential developments, the credit is based on the gross floor area that was demolished or converted.

Staff are reviewing the possibility of modifying the time frame of the redevelopment credit to address cases where redevelopment is occurring on a floodplain and within Special Policy Areas located in the Regional Centres and Corridors. Staff will report back in February 2017.

## 5. Financial Implications

## Development charges fund 68 per cent of the costs of growthrelated infrastructure in the ten-year capital plan

Development charges are a key funding source for the Region's 2016 Capital Plan as $68 \%$ of the growth-related infrastructure is funded through development charge reserves and debt proceeds.

Due to restrictions under the Act, development charges cannot fully fund the cost of growth-related capital infrastructure. Legislated deductions for a portion of the cost of infrastructure that may benefit the existing population, exemptions, and a statutory ten percent deduction make full cost recovery impossible.

In addition, deductions made for post-period benefit delay cost recovery. Any amount not paid for by development charges would have to be recovered through user rates, the tax levy or grants.

## 2017 Development Charge Bylaw Directions

## The 2017 Bylaw update is an opportunity to reconcile the Region's forecasts and assumptions

The 2012 Background Study implied development charge collections of approximately $\$ 555$ million annually from mid-2012 to mid-2016. Since the 2012 Bylaw came into force, the Region has only collected about 51 per cent of forecast collections, or an average of $\$ 284$ million annually. Collections were below forecast for the following reasons:

- Actual growth was below provincial growth targets
- Exemptions (both statutory and non-statutory)
- Development charge prepayment agreements

Table 6 shows the difference between actual housing completions and what was anticipated in the 2012 Background Study. Actual housing completions were approximately 25 per cent lower than expected.

## Table 6

2012 Development Charge Background Study housing completion forecast versus actuals

| Year | 2012 Development Charge <br> Background Study <br> (forecast housing <br> completions) - <br> Annual Average | Actual Housing <br> Completions - <br> Annual Average* | Percentage <br> difference <br> (actuals - <br> completions) |
| :---: | :---: | :---: | :---: |
| Mid-2012 to <br> Mid -2016 | 10,230 | 7,660 | $-25 \%$ |

*Source: Canada Mortgage and Housing Corporation
Completions for both apartments and ground-related units were below expectations:

- Apartments were 28 per cent below expectations, translating to an annual average of 1,070 fewer units than forecast
- Ground-related units, including single-family dwellings, semi-detached and rows, were 23 per cent below expectations, translating to an annual average of approximately 1,500 fewer units than forecast

For the 2017 Bylaw update, staff have systematically reviewed previous assumptions in an effort to reflect realities on the ground.

## 2017 Development Charge Bylaw Directions

## Development charge exemptions present a significant challenge for the Region

The 2012 Bylaw includes a number of statutory and non-statutory exemptions (see Attachment 1 for further explanation). Exemptions have the impact of reducing the amount of growth from which the Region can collect development charges, which results in a significant fiscal pressure.

## 6. Local Municipal Impact

Development charges fund vital growth-related infrastructure that benefits both the Region and its local municipalities.

Local municipalities have been engaged throughout the 2017 Bylaw update.
Regional staff will continue to consult with the local municipalities prior to tabling the background study in February, 2017.

## 7. Conclusion

This report provides an update on the work under way to update the development charges bylaw and seeks Council direction on a number of matters.

The 2017 Bylaw and Background Study will be made available to the public on February 3, 2017 at the release of the Committee of the Whole agenda, and will be tabled at Council on February 16, 2017.

It is anticipated that the proposed 2017 Bylaw will come before Council on May 18, 2017 for consideration of passage and come into effect on June 17, 2017.

For more information on this report, please contact Edward Hankins, Director, Treasury Office, at ext. 71644.

The Senior Management Group has reviewed this report. October 28, 2016
7099528
Attachments (1)
Accessible formats or communication supports are available upon request

## Regional Municipality of York

Non- Residential Development Charge Exemptions: Statutory and Non-Statutory

| Type of Use | Statutory | Non-Statutory |
| :---: | :---: | :---: |
| Institutional | Public Schools | Addition or expansion is less than 50 per cent of the existing gross floor area |
|  |  | Public Hospitals receiving aid under the Public Hospital Act, 1990 |
|  |  | Non-residential farm buildings |
|  |  | Accessory structures which are less than $100 \mathrm{~m}^{2}$ of gross floor area |
|  |  | Lands, buildings or structures used for cemeteries or burial grounds exempt from taxation under the Assessment Act, 1990 |
|  |  | Buildings owned by a non-profit corporation with purposes of a charitable nature and provide a facility for community use, where an area municipality agrees to a similar exemption |
|  |  | Development of a place of worship for gross floor area up to a maximum of 5,000 square feet, or gross floor area that relates to the portion of the structure used principally for worship, whichever is greater |
|  |  | Land owned by and used for the purposes of a private school that qualify as exempt from taxation under the Assessment Act, 1990 and where an area municipality agrees to a similar exemption |


| Type of Use | Statutory | Non-Statutory |
| :---: | :--- | :--- |
| Office |  | Addition or expansion is less than 50 per cent of <br> the existing gross floor area |
| Industrial | Accessory structures which are less than $100 \mathrm{~m}^{2}$ <br> of gross floor area |  |
| Addition or <br> expansion is less <br> than 50 per cent of <br> floor area gross | Accessory structures which are less than $100 \mathrm{~m}^{2}$ <br> of gross floor area |  |
| Retail |  | Accessory structures which are less than <br> $100 \mathrm{~m}^{2}$ of gross floor area |

## Regional Municipality of York

Residential Development Charge Exemptions: Statutory and Non-Statutory

| Statutory Exemption |  |  |
| :---: | :---: | :---: |
| Type of Building | Maximum Number of Additional Dwelling Units | Restrictions |
| Single detached dwellings | Two | Total gross floor area of the additional dwelling unit or units must be less than or equal to the gross floor area of the dwelling unit already in the building |
| Semi-detached dwellings or row dwellings | One | Total gross floor area of the additional dwelling unit must be less than or equal to the gross floor area of the existing dwelling unit already in the building |
| Other residential buildings | One | Total gross floor area of additional dwelling unit must be less than or equal to the gross floor area of the smallest dwelling unit already in the building |


| Non-Statutory |
| :--- |
| Affordable rental housing projects owned by a non-profit organization (grant provided <br> equivalent to the development charge payable) |

Clause 12 in Report No. 11 of Committee of the Whole was adopted, without amendment, by the Council of The Regional Municipality of York at its meeting held on June 23, 2016.

## 12

## Status of 2017 Development Charges Bylaw Update

Committee of the Whole recommends adoption of the following recommendation contained in the report dated June 1, 2016 from the Commissioner of Finance:

1. Council delegate to the Committee of the Whole the authority to hold a public meeting for the 2017 Regional Municipality of York Development Charges Bylaw.
2. Council delegate to the Commissioner of Finance the authority to schedule and give notice for the public meeting, in accordance with the Development Charges Act, 1997 (the "Act").
3. Council direct staff to consider hotel development charges consistent with the non-residential, non-retail rate for the gross square footage of the development as part of the Region's 2017 Development Charge Bylaw update.
4. The Regional Clerk circulate this report to the local municipalities.

Report dated June 1, 2016 from the Commissioner of Finance now follows:

## 1. Recommendations

It is recommended that:

1. Council delegate to the Committee of the Whole the authority to hold a public meeting for the 2017 Regional Municipality of York Development Charges Bylaw.
2. Council delegate to the Commissioner of Finance the authority to schedule and give notice for the public meeting, in accordance with the Development Charges Act, 1997 (the "Act").

## Status of 2017 Development Charges Bylaw Update

3. Council direct staff to consider hotel development charges consistent with the non-residential, non-retail rate for the gross square footage of the development as part of the Region's 2017 Development Charge Bylaw update.
4. The Regional Clerk circulate this report to the local municipalities.

## 2. Purpose

This report provides Council with an update on the proposed 2017 Development Charges Bylaw and the associated work plan.

## 3. Background

## Development charges are the primary source of funding for growth-related capital programs

Under the Act, Council can impose development charges to recover growthrelated capital costs from development within the municipality.

However, because of deductions made for ineligible projects, service-level caps, and the portion of the infrastructure that benefits the existing taxpayers, they do not cover the full cost.

Furthermore, deductions are made to reflect the extent to which a capital project benefits growth occurring outside of the forecast period of the bylaw. These deductions (post period benefits) can be recovered thorough future development charge bylaws.

## The new development charges bylaw must come into effect no later than J une 17, 2017

The Act mandates that the Development Charges Bylaw must be updated at least once every five years. The Region's current Bylaw will expire on June 16, 2017, so a new Bylaw must come into effect on or before June 17, 2017.

The Development Charge Background Study must be available at least 60 days prior to Council passing a new development charge bylaw.

## Status of 2017 Development Charges Bylaw Update

## A 2015 amendment to the Development Charges Act introduced new policies, including greater cost recovery for transit and waste diversion

Under the amended Act, the Province has provided for greater growth-related cost recovery for both transit services and waste diversion. At the same time, the Province prescribed greater reporting requirements for municipalities, including new requirements for development charge background studies and enhanced requirements for reporting on development charge reserves.

Municipalities are now able to use planned level of service, rather than historic level of service to determine the amount of development charge recoverable transit capital costs. In addition, the Province removed the ten per cent statutory reduction for transit services. The planning horizon for transit services is still limited to ten years.

Waste diversion is now a service eligible for development charge recovery. However, the amended Act included a ten per cent statutory deduction for waste diversion.

## Municipalities must now consider area-specific rates

The Region currently has uniform development charge rates, with the exception of the Nobleton community, which has an area-specific rate for wastewater services.

Municipalities are now required to consider area-specific charges for all services as part of their background studies. However, the Province has not provided details describing how municipalities would go about meeting this requirement.

When developing the 2017 Background Study and Bylaw, staff will consider the policy rationale and implications of area-specific development charges including:

- Options for area delineation (e.g., built boundary versus greenfields);
- Types of services suitable for an area-specific development charge;
- Financial and administrative implications of adopting area-specific development charges; and
- Other options for restructuring development charge rates to achieve the Region's policy objectives and priorities (e.g., alternative methods to allocate costs to higher density dwelling types).


## Asset management plans must now be included as part of the Development Charges Background Study

The amended Act requires municipalities to prepare an asset management plan as part of their Background Study that will demonstrate that all assets funded by

## Status of 2017 Development Charges Bylaw Update

development charges will be financially sustainable over their lifecycle. This is in addition to the current requirement of "examining" the long-term capital and operating costs required for each infrastructure service.

The regulations to the Act only include detailed requirements for asset management plans for transit. It is expected that requirements for asset management plans for other services will be provided in regulations under the Infrastructure for Jobs and Prosperity Act, 2015. This legislation came into force on May 1, 2016, and regulations are expected within the next year.

## Hotel development charges are being reviewed as part of the 2017 Development Charge Bylaw update process

As part of the 2017 Development Charge Bylaw update process, Regional staff reviewed various options for the treatment of hotels. Staff reported to the Committee of the Whole on March 10, 2016 with information regarding hotel development in York Region. The report was referred back to staff.

Hotel development charges in York Region are high compared to neighboring municipalities. This reflects the high cost of growth infrastructure in the Region, which covers a large geography and lacks direct access to Lake Ontario. The comparatively higher rate also reflects the blended rate (retail plus small apartment) in the current bylaw. As part of the 2017 bylaw update, staff intend to consider a non-residential, non-retail rate for hotels that would be more consistent with the rates charges in other Greater Toronto Area municipalities.

## 4. Analysis and Options

## External stakeholders will be engaged throughout the 2017 Development Charge Bylaw process

Staff intend to engage with local municipalities, representatives of the Building Industry and Land Development Association - York Chapter (BILD), nonresidential developers and the public. This consultation process will help ensure that stakeholders understand the Region's infrastructure investments, and methodologies and assumptions for calculating and attributing growth-related capital costs.

## A number of methodological and policy issues will be reviewed when updating the Bylaw

A number of methodological and policy issues will be reviewed as part of the Bylaw update. Some of the issues are noted in Table 1. This is not an exhaustive list, as the need to review other methodologies and/or policies may be identified

## Status of 2017 Development Charges Bylaw Update

during the consultation process. A list of proposed policy changes will be brought forward to Council in Fall 2016.

Table 1
Issues to Review for 2017 Development Charge Bylaw Update

|  | Area | Description |
| :--- | :--- | :--- |
| Timing and <br> distribution of <br> employment and <br> population growth <br> Forecast period | Revise 2012 Development Charge <br> Background Study forecasting <br> assumptions |  |
| Methodologies |  |  |
| and |  |  |
| assumptions |  |  | | The Act sets out limitations for the |
| :--- |
| forecast period for some services. |
| However a municipality can choose |
| the recovery period for services such |
| Planned level of |
| service for transit |
| Employment Density |$\quad$| police (e.g., 10 years, 20 years, 25 |
| :--- |
| years) |

## Status of 2017 Development Charges Bylaw Update

| Area | Description |  |
| :---: | :---: | :---: |
|  | Region-wide charges <br> versus area-specific <br> development charges <br> Deferral and <br> exemptions policies | Consider options for implementing <br> area-specific development charges <br> within York Region <br> Evaluate whether deferral and <br> exemption policies should be <br> broadened and how to recover any <br> lost revenue |
| Rate structure for <br> hotel development <br> Apartment <br> Development charge <br> rate structures | Evaluate alternatives to the existing <br> blended rate based on gross floor <br> area and the small apartment rate |  |
| Treatment for <br> Leadership in Energy <br> and Environmental <br> Design (LEED) <br> certified building <br> large apartment threshold and <br> consider a per square foot charge <br> Pre-paid <br> development charge <br> credit and front- <br> ending agreements | Evaluate the potential for a more <br> favorable development charge <br> treatment for LEED certified <br> developments |  |
| agreements to shift financial risk |  |  |
| away from the Region |  |  |

## The proposed Development Charge Bylaw will be brought forward for Council's consideration at the May 2017 meeting

Table 2 describes the key statutory requirements, Council engagements, and the applicable dates. This proposed timeline provides staff with time to consider and resolve potential issues that arise from the public meeting.

## Table 2 <br> Key Dates in Regional Bylaw Process

| Deliverables | Tentative Key Dates |  |
| :---: | :---: | :---: |
| Committee of the Whole Report on potential policy changes | Fall 2016 | Time Elapsed |
| Notice of Public Meeting (at least 20 days prior to meeting) | February 2, 2017 | 21 days |
| 2017 Background Study and Bylaw tabled with Regional Council and publicly released (minimum of 60 days prior to Bylaw passage) | February 23, 2017* | 14 days ${ }^{84 \text { days }}$ |
| Public meeting at Committee of the Whole | March 9, 2017* |  |
| New bylaw to Council for consideration of passage | May 18, 2017* | 70 days |
| 2017 Development Charges Bylaw comes into force | June 17, 2017* |  |

*Note: These dates are preliminary and subject to revision when the 2017 Council schedule is available.

## Link to key Council-approved plans

The Development Charges Background Study and associated bylaw would enable the Region to recover a portion of its growth-related capital costs, potentially support several objectives in York Region's 2015-2019 Strategic Plan, including: "Optimizing critical infrastructure systems capacity", "Encouraging growth along Regional Centres and Corridors", "Ensuring optimal locations for business and employment growth are available", and "Ensuring a fiscally prudent and efficient Region".

The development of a Background Study and bylaw also support the "Liveable Cities and Complete Communities" and "Open and Responsive Government" areas in Vision 2051.

The Development Charges Background Study, bylaw and all associated products support a number of Regional Official Plan policy areas, including the "Economic Vitality", "Growth Management" and "Implementation".

## 5. Financial Implications

Development charges are the primary source of funding for growth-related capital infrastructure in the Region. In the Region's 2016 Ten-Year Capital Plan, development charges fund approximately 68 per cent of the cost of growthrelated capital.

## Status of 2017 Development Charges Bylaw Update

Development charge rates are based on proposed residential and non-residential development forecasts and the requisite capital infrastructure during the forecast period. Current Region-wide development charge rates are set out in Table 3:

Table 3
Current Development Charge Rates*

| Class | Development Charge Rate <br> (as of November 9, 2015) |
| :--- | :---: |
| Single-and Semi Detached | $\$ 41,920$ |
| Multiple Unit Dwelling | $\$ 36,673$ |
| Apartments greater or equal to 650 square feet | $\$ 25,970$ |
| Apartments less than 650 square feet | $\$ 17,626$ |
| Non-retail rate (Industrial/ | $\$ 19.97$ |
| Office/Institutional), per square foot | $\$ 39.08$ |

*Please see Attachment 1 for a comparison of development charge rates with other municipalities

The updated rates will be determined as part of the detailed modelling exercise currently underway.

## DC collections are critical to managing debt levels and debt servicing

Debt is often issued to finance growth-related infrastructure. In 2015, it is estimated that 87 per cent of the Region's outstanding debt is development charge debt. As development charges are collected, they are used to service and repay that debt.

In recent years, development charge collections have frequently been close to the amounts required to service development charge debt. From 2013 to 2015, the Region's development charge collections slightly exceeded debt servicing costs. Furthermore, as Graph 1 shows, in 2013, development charge debt servicing costs outstripped collections by $\$ 24$ million.

If collections fall below forecast, the cost of debt to the Region could increase and deferral of growth-related capital projects may be required as part of the Region's capital planning process.

Graph 1
Development charge collections versus development charge debt servicing costs


## 6. Local Municipal Impact

Both the quantum and the timing of development charge collections are critical to building growth-related infrastructure. Development charges collections affect the timing of growth-related infrastructure investments.

In addition, local municipalities often choose to mirror regional development charge policies. Regional staff will consult the local municipalities throughout the process in order to ensure that any concerns are appropriately considered.

## 7. Conclusion

Every five years, the Region must update its development charges bylaw. This provides an opportunity to revisit assumptions and methodologies to achieve maximum cost recovery. Staff have initiated the process for the 2017 development charges bylaw update.

The Act requires the Region to prepare a background study and make it publicly available 60 days prior to the bylaw being passed by Council. It is anticipated that

## Status of 2017 Development Charges Bylaw Update

the Background Study will be tabled with Council in February 2017, and the proposed bylaw will be considered by Council for passage in May 2017.

For more information on this report, please contact Edward Hankins, Director, Treasury Office, at ext. 71644.

The Senior Management Group has reviewed this report.
June 1, 2016
6790589
Attachments (1)
Accessible formats or communication supports are available upon request

## A Comparison of Development Charge Rates* <br> Lower Tier Municipalities are Highest and Lowest



[^24]
## DEVELOPMENT CHARGES RELATED REPORTS

Clause 6 in Report No. 5 of Committee of the Whole was adopted, without amendment, by the Council of The Regional Municipality of York at its meeting held on March 24, 2016.

## 6 <br> Hotel Development Charges in York Region

Committee of the Whole recommends referral to staff of the report dated February 26, 2016 from the Commissioner of Finance for a report back to Committee as soon as possible with an assessment of alternative policy approaches to hotel Development Charge rates.

Report dated February 26, 2016 from the Commissioner of Finance now follows:

## 1. Recommendation

It is recommended that:

1. The Regional Clerk circulate this report to the local municipalities.

## 2. Purpose

This report explains the current treatment of Regional hotel development charges and identifies possible options that could be explored as part of the 2017 Development Charge ("DC") Bylaw update.

## 3. Background

## Hotel development charges in York Region are based on a combined rate under the 2012 Development Charge Bylaw

Hotel developments currently fall under the retail definition in the 2012 DC Bylaw. The Region implements a blended charge for hotels: 25 per cent of the gross floor area at the retail rate and the rooms at 100 per cent of the small apartment rate.

## Hotel Development Charges in York Region

Developers can defer payment for retail development by providing a Letter of Credit for the full amount due, to be drawn down over a three year period.

## Aurora has authorized a long term deferral of a portion of their Development Charges for hotels and has requested that the Region of York adopt a similar policy

In August 2015, the Town of Aurora considered a report entitled, "Hotel Development Charges", which considered whether the level of hotel DCs was affecting the amount of hotel development. Their analysis showed that there have been very few hotels built within the Region under the current development charge policy.

On September 15, 2015, the Town of Aurora authorized staff to enter into development charge deferral agreements for hotel or motel developments that would defer the amount that the hotel would be required to pay over and above the amount that an office building of similar size would pay, until the use of the building changes.

If applied to the hotel proposal discussed in Aurora's report ( 87 units with a gross floor area of 46,000 square feet), the policy would mean that the Town of Aurora would be deferring approximately $\$ 565,000$ until such time, if ever, that the property was zoned for other uses.

The Town of Aurora has requested that York Region consider adopting a similar deferral policy.

The Town has also directed their staff to return to a rate calculation based upon the non-residential rate for the gross square footage in calculating the Development Charges for hotels and motels in the next update of their Development Charge Bylaw (and has asked the Region to consider doing the same in its next Bylaw update).

## Since 2000, 23 new hotels have opened in York Region

From 2000 to 2015, 23 new hotels opened in York Region (see Table 1 below). The average gross floor area of these hotels was approximately 93,500 square feet. The average unit count is 124 suites. Vaughan had the most development, with ten new hotels, followed by Markham with nine new hotels, Richmond Hill with two, and Newmarket and King with one each.

## Hotel Development Charges in York Region

Table 1
New Hotels in York Region between 2000-2015

| Municipality | Hotel | Year Opened |
| :--- | :--- | :---: |
| Vaughan | Courtyard by Marriott Concord | 2002 |
|  | Hilton Garden Inn | 2006 |
|  | Monte Carlo Inn Vaughan Suites | 2006 |
|  | Residence Inn by Marriott | 2007 |
|  | Holiday Inn Express and Suites Vaughan - Southwest | 2008 |
|  | Homewood Suites by Hilton Vaughan | 2011 |
|  | Novotel Hotels | 2011 |
|  | Springhill Suites by Marriott | 2011 |
|  | Aloft Vaughan Mills | 2012 |
|  | Element Vaughan Southwest | 2013 |
|  | Staybridge Suites Toronto-Markham | 2000 |
|  | Monte Carlo Inn Markham | 2001 |
|  | Hilton Garden Inn | 2002 |
|  | Courtyard by Marriott Markham | 2002 |
|  | Residence Inn by Marriott | 2002 |
|  | Homewood Suites by Hilton Markham | 2008 |
|  | Monte Carlo Inn \& Suites Downtown Markham | 2011 |
|  | Liberty Suites | 2014 |
|  | Towneplace Suites by Marriott Toronto Northeast Markham | 2015 |
| Richmond Hill | Travelodge | 2005 |
|  | Holiday Inn Express \& Suites | 2008 |
|  | Holiday Inn Express \& Suites | 2009 |
|  | The Kingbridge Centre | 2001 |

Source: Long Range Planning, York Region 2015 Employment Survey.

## 4. Analysis and Options

## Hotel development helps support local tourism and businesses

York Region continues to grow as a hub for both tourism and major office development with centers in Markham, Richmond Hill/Highway 7 and Vaughan.

## Hotel Development Charges in York Region

With over 60 museums and galleries and 125 performing arts festivals, the Region is also growing in cultural significance. Examples of tourist attractions include Canada's Wonderland, Vaughan Mills, and the McMichael Art Gallery. Currently there are over 2,200 people employed in the hotel industry in York Region.

Market demand for hotel accommodation in York Region is segmented according to the following drivers:

Table 2
Market Demand for Accommodation

| Market Segment | Portion of demand for <br> hotel accommodation (\%) |
| :--- | :---: |
| Corporate/Commercial | 35 |
| Meeting/Conference | 14 |
| Tourism/Leisure | 10 |
| Government/Other | 41 |
| Discounted Business |  |

Source: PKF Consulting, Inc, Transient Hotel Development Opportunities in York Region, p. 5.
In 2015, growth in demand for accommodation in corporate/commercial, meeting/conference and tourism/leisure in York Region was expected to be approximately twice as high as in the rest of Ontario.

## York Region could see up to 21 new hotels by 2031

Based on a 2009 study by PKF Consulting Inc., there is the potential for up to 21 new hotels in the Region by 2031, representing 2,750 new rooms. Eight of these hotels were expected to be needed in the northern six municipalities, with 800 rooms, and 13 were expected to be needed in the southern three municipalities, with 1,950 rooms.

## Development Charges are not the main driver when determining a location to build a hotel

The decision to build a hotel is based on several factors. Typically, the proformas for a proposed hotel will place the greatest emphasis on anticipated revenues (based on occupancy rates and other revenues) and ongoing operating expenses. High occupancy rates are usually tied to a hotel's proximity to transportation hubs, airports, highways, tourist attractions, and concentrations of commerce and hospitals.

## Hotel Development Charges in York Region

A 2013 study by the Municipal Finance Officers of Ontario Association showed DCs in York Region represented approximately six per cent of the total cost per square foot for apartments and two per cent of the total cost per square foot for office space. Similar information for hotels is not available.

The decision to build a hotel in York Region is more likely driven by market demand and locational advantages than by DC rates.

## Development Charge treatment for hotels varies among municipalities

Table 3 identifies how hotel DCs are charged at the local municipal level in York Region.
Hotel Treatment in Local Municipalities within York Region

Table 4 illustrates practices in selected other municipalities. York Region is the only one that uses a blended rate.

## Hotel Development Charges in York Region

Table 4
Hotel Treatment in neighboring municipalities

| Municipalityl Region | Percentage of retail rates to be paid | Small apartment rate charged | Separate retail rate (Municipalityl Region) |  | Development Charge Cost per sq ft *** |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Ajax* - Durham | $100 \%$ of municipal and regional rates | No | Yes | Yes | \$18.04 |
| Richmond Hill - York | 25\% municipal, 25\% regional | Yes | Yes | Yes | \$42.53 |
| Mississauga - Peel | $100 \%$ of municipal and regional rates | No | No | Yes | \$27.79 |
| Newmarket - York | $100 \%$ of municipal, $25 \%$ of regional | No | Yes | Yes | \$38.16 |
| Toronto | 100\% of City rates | No | No |  | \$18.87 |
| Milton - Halton | $100 \%$ of municipal and regional rates | No | Yes | Yes | \$25.00 |
| Aurora - York | $50 \%$ of municipal $25 \%$ of regional | Yes | Yes | Yes | \$45.03 |
| Brampton** - Peel | $100 \%$ of municipal and regional rates | No | Yes | Yes | \$27.19 |

[^25]
## Hotel Development Charges in York Region

## Development Charges fund the infrastructure investments needed to support growth

The 2012 Development Charge Background Study estimated that the cost of regional infrastructure to accommodate growth to 2031 will be $\$ 14.4$ billion. Due to restrictions in the Development Charges Act, only about 50 per cent of that can be recovered through development charge rates, although additional amounts may be recovered in future bylaws as the planning period becomes longer.

When calculating the retail rate for the 2012 DC bylaw review, hotel developments are considered to be part of the retail class, and they are included in the retail rate calculation. The Act prevents the Region from recovering any collection shortfall from discounts or deferrals through higher development charges for other types of development. However, any revenue shortfall resulting from a deferral for hotels may be collected from other retail developments as part of a future DC bylaw.

## Development Charge discounts were not found to spur a material level of hotel development in the City of Brampton

In 2012, the City of Brampton began a policy of development charge discounts for full-service hotels. Initially, the discount was approximately 34.5 per cent and was pegged to match the City of Mississauga's non-industrial rate. Since that time, the discount has been reduced markedly; now hotels pay a 'full service' hotel rate of $\$ 91.63$ per square meter (City of Brampton rate), close to the nonindustrial, non-office rate of $\$ 98.71$ per square meter.

Staff enquired whether the discount was curtailed because the City of Mississauga raised their non-industrial rate, or whether it was because there had not been much uptake on the discount. Ultimately, the discount policy simply did not attract the hotel development that Brampton had hoped for.

## The Development Charge rate for hotels will be reviewed as part of the 2017 Development Charge Bylaw update

Staff will assess alternative policy approaches to hotel DC rates as part of the preparation for the 2017 Background Study.

## Hotel Development Charges in York Region

Some of the options that could be considered are:

1. Continue applying a blended retail/non-retail rate as is currently in place

The Region could continue to levy DCs on hotels based on its current treatment - a blend of the retail charge and the small apartment charge. This approach reflects the fact that infrastructure requirements of a hotel establishment have both retail and residential characteristics.
2. Maintain a blended DC rate but reduce both the retail and residential components

The Region's current approach is to apply the retail charge to 25 percent of the gross floor area, which represents an estimate of the portion of the floor space normally used for retail purposes. Since 2005, the average new hotel in York Region has been 6 storeys, with the retail component on the first floor (based upon a study conducted by Regional staff). This would suggest that 15 per cent of the retail rate might better align with the actual retail share of gross floor area.

Furthermore, the DC rate for the hotel rooms could be levied at 60 per cent of the overall apartment rate, commensurate with historical occupancy rates of 60 per cent. This reduction would recognize that not all units are occupied 100 per cent of the time.
3. Levy DCs on hotels at the retail rate

The Region could levy the retail DC based on the gross floor area of the hotel (with no reduction in rate). This is how many municipalities in Ontario currently treat hotels, including several of the Region's local municipalities. It is also how the Region treated hotels prior to 2010. This approach would provide some savings for most hotels, while at the same time recognizing the retail nature of the hotel.
4. Developer's choice of blended rate or full retail

The Region could allow the developer to choose either the blended rate, as it is currently levied, or the full retail rate. The most advantageous option for the developer would depend on the composition of the development.
5. Adopt a deferral policy similar to the Town of Aurora

Currently retail developers, including hotels, can defer payment for the full amount due, to be drawn down over a three year period.

If the Region were to adopt the Town's position, it would levy development charges based on its current office rate of $\$ 19.97$ per square foot of office

## Hotel Development Charges in York Region

space. In the case of the hotel example cited by the Town, the Region would defer $\$ 1.06$ million in development charges.

The duration of the deferral would be indefinite, until the use of the building changed. This could be a permanent deferral as hotels in the Region typically do not change use (i.e., become condominiums). The Region may want to charge interest on the deferral, reflecting the long-term cost of funding (permitted by way of agreement, under subsection 27(3) of the Development Charges Act).

The core principle underlying the Development Charges Act is that development charges are a primary tool in ensuring "growth pays for growth", to the extent permitted by the legislation. The Region uses development charges to fund as much as much of its growth-related infrastructure as possible.

The Region needs to carefully balance the concerns of new developments with the position of existing taxpayers. Any permanent development charges deferral would need to be recovered through higher development charges for other retail development or higher property taxes.

## Link to key Council-approved plans

Insofar as it might affect hotel development in the Region, considering a change to the treatment of development charges for hotels is consistent with the 2015 to 2019 Strategic Plan's priority areas of "Strengthening the Region's Economy and "Providing Responsive and Efficient Public Service".

It would also supports a number of Regional Official Plan policy areas, including, "Economic Vitality" and "Growth Management".

## 5. Financial Implications

Hotel developments have generated approximately $\$ 17$ million in Development Charges since 2000

Between 2000 and 2015, 23 hotels opened in York Region and 18 hotel developments paid development charges, totaling approximately \$17.0 million. Five hotels did not pay DCs due to the fact that they were redevelopments of retail spaces and, prior to 2010, hotels were treated as retail for the purpose of levying DCs.

## Hotel Development Charges in York Region

## 6. Local Municipal Impact

This report does not directly affect local municipalities. The local municipalities will be consulted in the preparation of the 2017 DC Background Study, including hotel DC policy.

## 7. Conclusion

Staff are proposing to review the approach to the hotel DC rate as part of the 2017 Background Study. The bylaw and the rates proposed will be informed by consultation with the local municipalities and the development community.

For more information on this report, please contact Edward Hankins, Director, Treasury Office, at ext. 71644.

The Senior Management Group has reviewed this report.
February 26, 2016
6602265
Accessible formats or communication supports are available upon request

Clause 7 in Report No. 5 of Committee of the Whole was adopted, without amendment, by the Council of The Regional Municipality of York at its meeting held on March 24, 2016.

## 7

## Implications of the Development Charges Act Amendments

Committee of the Whole recommends adoption of the following recommendations contained in the report dated February 26, 2016 from the Commissioner of Finance:

1. Council receive this report for information.

Report dated February 26, 2016 from the Commissioner of Finance now follows:

## 1. Recommendation

It is recommended that Council receive this report for information.

## 2. Purpose

The Province amended the Development Charges Act, 1997 and enacted accompanying regulations in December 2015. This report provides Council with an overview of these changes.

## 3. Background

## In 2015 the Region provided a response to the proposed changes to the Development Charges Act, 1997

Between October 2013 and January 2014, the Ministry of Municipal Affairs and Housing (MMAH) sought input on the Land Use Planning and Appeal and Development Charges systems, focusing on what changes were needed to improve the system. York Region provided a written submission to MMAH on January 9, 2014.

In March of 2015 the Province released Bill 73, Smart Growth for Our Communities Act, 2015, which amended the Development Charges Act, 1997.

## Implications of Development Charge Act Amendments

York Region undertook a coordinated staff review of Bill 73. The Region provided a Council-endorsed response to the changes in June 2015.

The Association of Municipalities Ontario ("AMO") and the Municipal Finance Officers' Association of Ontario ("MFOA") took positions similar to the Region's with the Province's Steering Committee on Bill 73. In addition, Regional staff participated in a number of stakeholder conference calls and webinars that provided further opportunities to articulate the Region's concerns.

## Some of the Region's requested changes were accommodated

Table 1 compares the Region's positions, as submitted to the Province in its response in June 2015 to the Development Charges Act, 1997, as amended by Bill 73 (December 2015).

Table 1
Region's Positions (2015) versus
Development Charges Act, 1997 - as Amended

Region's Position (June 2015)
Development Charges Act, 1997 (as amended)

The removal of all ineligible services from both the legislation and regulations

All waste management services should be eligible for DCs

The removal of the historic level of service for all services

The removal of the 10 per cent statutory reduction should apply to all services

Clarification around the definition of what a first permit could be, which is when the Bill proposed DCs are paid (for condominiums)

Did not support the Province providing itself with the power to prescribe arearated development charges

Clarification as to the requirements of the Asset Management Plan that is to inform the Background Study

The list of ineligible services moved to the regulations

Only waste diversion made eligible

Only removed for transit services

Only removed from transit services

No further clarification provided

Municipalities must consider area rated rates, but the Province did not issue regulations to prescribe municipalities, areas or services, for which area rated bylaws must be passed

Clarification provided for transit services Further clarification for other services is anticipated to be provided in regulations for Bill 6, Infrastructure for Jobs and Prosperity Act

## Implications of Development Charge Act Amendments

## The new legislative regime includes administrative as well as policy changes

Under the changes to the Development Charges Act, 1997, the Province provided for greater growth-related cost recovery for both transit services and waste diversion. At the same time the Province prescribed greater reporting requirements for municipalities (see Table 2).

Table 2
Areas of Change under Development Charges Act, 1997 - as Amended

| Increased DC recovery for two service areas | Transit Services | Waste Diversion |  |
| :---: | :---: | :---: | :---: |
| Administrative Changes | DCs payable at first building permit for buildings that require multiple permits | Background Study must be published 60 days in advance | Enhanced reporting requirements for DC reserve |
| Other material changes | Asset management plan requirements | Requirement to consider area-specific charges | End to voluntary payments |

## 4. Analysis and Options

## Development charges can now recover a larger share of growthrelated transit costs

Transit services are now able to use planned levels of service, rather than historical service levels, although the planning horizon is still limited to ten years. The ten per cent statutory reduction has been removed.

The method for determining the planned levels of service involves:

- Ridership forecasts for all modes of transit services proposed to be funded by the development charge over the 10-year period immediately following the preparation of the background study (by development types) and whether the forecasted ridership will be from existing or planned development;
- Ridership capacity for all modes of transit services proposed to be funded by the development charge over the 10-year period immediately following the preparation of the background study; and
- Identification of excess capacity that will exist at the end of ten years.


## Implications of Development Charge Act Amendments

## There are additional reporting requirements for municipalities recovering inc reased growth-related costs for transit services

The regulations establish new reporting requirements for growth-related transit costs. They require an asset management plan that includes:

- A section that sets out the state of local infrastructure, the type of assets, replacement cost valuation for all assets, asset age distribution and asset condition based on standard engineering practices for all assets;
- A section that sets out the proposed level of service, including defining the level of service through timeframes and performance measures, discussing any external trends or issues and showing current performance relative to the targets set out;
- An asset management strategy that sets out planned actions that will enable the assets to provide the proposed level of service in a sustainable way at the lowest life cycle cost; and
- A financial strategy that shows the yearly expenditure forecasts that are expected to achieve the proposed level of service, provides actual expenditures in respect of the categories set out, discusses key assumptions and alternative scenarios where appropriate, and identifies any funding shortfall relative to financial requirements.


## Waste diversion no longer included as part of the list of ineligible services

While the Region advocated that all growth-related infrastructure should be eligible for development charge recovery, the Province only added waste diversion. This was accomplished by saying that 'landfill sites and services' and 'facilities and services for the incineration of waste' are ineligible.

The regulations did not narrowly define waste diversion, which may allow greater cost recovery in the future as new technologies to divert waste are developed.

## The Act does not define what constitutes a "building permit" for the purpose of paying development charges

The new Act notes that if a development consists of one building but requires more than one building permit, the development charge is payable when the first building permit is issued. "Building permit" is left undefined, leaving open the possibility that a pre-construction building permit could trigger payment of development charges.

This could mean that development charges are paid at lower rates than they would if they were paid under a 'normal' construction permit.

The Region's Legal Services department intends to define first "building permit" in the 2017 DC Bylaw Update.

## Each phase of a multi-phase development is considered a separate development

If a development consists of two or more phases that are anticipated to be completed in different years, each phase of the development is deemed to be a separate development for the purposes of development charge collections. This is already the standard practice in York Region.

## The Development Charge Background Study must now be available to the public 60 days prior to passing the DC Bylaw

While not included in the original version of Bill 73, the province put in place a requirement that the Development Charge Background Study be made publicly available a minimum of 60 days prior to passing. In addition, the study must remain publicly accessible via website until the Bylaw expires or is repealed. This is already the Region's current practice.

## Further clarity on the requirement for asset management plans is anticipated to come under Bill 6

The Development Charges Act, 1997, as amended, would require municipalities to prepare an asset management plan that demonstrates that all assets funded by DCs are 'financially sustainable' over their lifecycle. Currently the regulations only provide requirements for the asset management plans related to transit services. Further guidance is anticipated to be provided under the Regulations for Bill 6, Infrastructure for Jobs and Prosperity Act. This Bill, which is not yet in force, codifies the principles of asset management used by the Province and municipal governments and is intended to establish principled, evidence-based and strategic long-term infrastructure planning.

## The Act prohibits voluntary payments

The amendments to the Development Charges Act, 1997 prohibit the imposition of additional levies, commonly understood to mean voluntary payments or extralegal agreements, related to a development. Staff are investigating the definition of voluntary payment agreements to ensure the Region remains compliant in the future. Existing voluntary payment agreements are grandfathered.

## Implications of Development Charge Act Amendments

## Link to key Council-approved plans

Improvements to the Development Charges Act, 1997 support several objectives in York Region's 2015-2019 Strategic Plan including: "Optimizing critical infrastructure systems capacity"; Encouraging growth along Regional Centres and Corridors"; "Preserving green spaces"; "Ensuring optimal locations for business and employment growth are available", and "Ensuring a fiscally prudent and efficient Region".

The Development Charges Act, 1997 also supports the "Liveable Cities and Complete Communities" and "Open and Responsive Government" theme areas in Vision 2051.

Lastly, the amendments support a number of Regional Official Plan policy areas, including but not limited to the "Economic Vitality", "Growth Management" and "Implementation" sections.

## 5. Financial Implications

The 2012 DC Background Study identified approximately $\$ 14.4$ billion of growthrelated infrastructure to be built over the following 20 year period. Of this, approximately 50 per cent was expected to be recovered through development charges during this period. The remainder was expected to be funded through future development charges (post period benefits), as well as grants, property taxes and water rates.

If the provisions in Bill 73 had been adopted in 2012, staff estimate that an additional five per cent of these costs could have been recovered through development charges (a total of 55 percent). This would be primarily due to the removal of the 10 per cent statutory reduction for transit, replacing historical with planned service level for all transit (not just for subways), as well as the inclusion of waste diversion as an eligible service. This analysis assumes that the planned level of service cap for transit would not affect cost recovery.

A significant portion of the growth-related infrastructure identified in the 2012 DC Background study will also still benefit existing development. Therefore, the property tax/user rate base will continue to be a significant funding source for growth-related projects.

## 6. Local Municipal Impact

In addition to any benefit they may realize related to their own infrastructure, local municipalities will benefit to the extent that the Region is better able to fund growth-related infrastructure from development charges.

## Implications of Development Charge Act Amendments

## 7. Conclusion

The changes to the Development Charges Act, 1997 are a positive step forward. However, even with the changes described in this report, the Region will still not be able to recover all of the costs of growth-related infrastructure from development charges.

For more information on this report, please contact Edward Hankins, Director, Treasury Office, at ext. 71644.

The Senior Management Group has reviewed this report.
February 26, 2016
6602537
Accessible formats or communication supports are available upon request

## PROPOSED YORK REGION DEVELOPMENT CHARGE BYLAW (2017)

## THE REGIONAL MUNICIPALITY OF YORK

BILL NO.
BY-LAW NO. 2017-
A by-law to impose development charges against lands to pay for increased capital costs required because of increased needs for services arising from development within The Regional Municipality of York.

WHEREAS Section 2 of the Development Charges Act, S.O. 1997, ch. 27 (the "Act") authorizes the Council of the Regional Corporation to enact a by-law to impose development charges against land to pay for increased capital costs required because of increased needs for services arising from development;

AND WHEREAS a background study dated $\qquad$ , 2017 required by Section 10 of the Act was presented to Regional Council along with a draft of this by-law as then proposed on $\qquad$ , 2017 and was completed within a one-year period prior to the enactment of this by-law;

AND WHEREAS Regional Council directed that the background study and draft proposed by-law be made available to the public and such documents were made available to the public 60 days prior to the passage of the bylaw and at least two weeks prior to the public meeting required pursuant to Section 12 of the Act;

AND WHEREAS notice of the public meeting was provided in accordance with the requirements of Section 12 of the Act and in accordance with the Regulations under the Act, and such public meeting was held on $\qquad$ , 2017;

AND WHEREAS any person who attended the public meeting was afforded an opportunity to make representations and the public generally were afforded an opportunity to make written submissions relating to the proposed by-law;

AND WHEREAS Regional Council resolved on $\qquad$ , 2017 that it is the intention of Regional Council to ensure that the increase in need for services identified in connection with the enactment of the by-law will bemet;

AND WHEREAS Regional Council resolved on $\qquad$ , 2017 that no further public meeting be required and that this by-law be brought forward for enactment;

NOW THEREFORE, the Council of The Regional Municipality of York hereby enacts as follows:

### 1.0 DEFINITIONS

1.1 In this by-law,
"accessory use" means that the building or structure is naturally and normally incidental to or subordinate in purpose or both, and exclusively devoted to a principal use, building or structure;
"agricultural use" means lands, buildings or structures, excluding any portion thereof used as a dwelling unit, used or designed or intended for use for the purpose of a bona fide farming operation including, but not limited to, animal husbandry, dairying, livestock, fallow, field crops, removal of sod, forestry, fruit farming, horticulture, market gardening, pasturage, poultry keeping, equestrian facilities and any other activities customarily carried on in the field of agriculture;
"apartment building" means a residential building or the residential portion of a mixed use building, other than a townhouse or a stacked townhouse, consisting of more than 3 dwelling units, which dwelling units have a common entrance to grade;
"area municipality" means a city, town or township in the Region;
"banquet hall" means a building or part of a building used primarily for the purpose of catering to banquets, weddings, receptions or similar social functions for which food and beverages are served;
"building permit" means a permit issued under the Building Code Act, 1992, which permits the construction of a building or structure or, which permits the construction of the foundation of a building or structure;
"community use" means a facility traditionally provided by a municipality which serves a municipal purpose and shall include a community centre, library/research facility, recreation facility and a shelter;
"convention centre" means a building with a gross floor area greater than 40,000 square feet which is designed and used primarily to accommodate the following:
(i) the assembly of large gatherings of persons for trade, business or educational purposes, or any combination thereof;
(ii) the display of products or services;
(iii) accessory uses may include administrative offices, display areas, show-rooms, training facilities and banquet facilities, but does not include a banquet hall;
"development" includes redevelopment;
"development charges" means charges imposed pursuant to this by-law adjusted in accordance with Section 5;
"duplex" means a building comprising, by horizontal division, two dwelling units, each of which has a separate entrance to grade;
"dwelling unit" means a room or suite of rooms used, or designed or intended for use by one person or persons living together, in which culinary and sanitary facilities are provided for the exclusive use of such person or persons;
'funeral home" means a building with facilities for the preparation of dead persons for burial or cremation, for the viewing of the body and for funeral services;
"future development" means development which requires a subsequent planning approval, in addition to a building permit, which planning approval shall include a site plan approval or the approval of a plan of condominium;
"general services" means services in regard to transit, Toronto-York subway extension, police, paramedic services, public health, senior services-capital component, public works, growth studies, social housing, court services and waste diversion;
"gross floor area" means, in the case of a non-residential building or structure or the non-residential portion of a mixed-use building or structure, the aggregate of the areas of each floor, whether above or below grade, measured between the exterior faces of the exterior walls of the building or structure or from the centre line of a common wall separating a non-residential and a residential use, excluding, in the case of a building or structure containing an atrium, the sum of the areas of the atrium at the level of each floor surrounding the atrium above the floor level of the atrium, and excluding, in the case of a building containing parking spaces, the sum of the areas of each floor used, or designed or intended for use for the parking of motor vehicles unless the building or structure is a parking structure, and, for the purposes of this definition, notwithstanding any other section of this by-law, the non-residential portion of a mixed-use building is deemed to include one-half of any area common to the residential and nonresidential portions of such mixed-use building or structure. Notwithstanding any other section of this by-law, gross floor area shall not include the surface area of swimming pools or the playing surfaces of indoor sport fields including hockey arenas, and basketball courts or, in the case of industrial, office or institutional buildings or structures, a part of such building or structure above or below grade or a stand-alone building or structure above or below grade that is used for the parking of motor vehicles which is associated with but accessory to such industrial, office or institutional building or structure;
"group home" means a residential building or the residential portion of a mixeduse building containing a single housekeeping unit supervised on a 24 hour a day basis on site by agency staff on a shift rotation basis, funded wholly or in part by any government and licensed, approved or supervised by the Province of Ontario under any general or special act, for the accommodation of not less than 3 and not more than 8 residents, exclusive of staff;
"hard services" means water services, wastewater services and road services;
"heritage property" means a building or structure which, in the opinion of the local architectural conservation advisory committee is of historic or architectural value or interest, or which has been so designated under the Ontario Heritage Act;
"hotel" means a commercial establishment offering lodging to travelers which shall be assessed at a per square foot/per square metre charge and may include, without limitation, other uses such as restaurants, meeting rooms and stores, that are available to guests and/or to the general public. If the combined gross floor area of other such uses are greater than thirty three percent of the combined gross floor area of the lodging quarters, each non-lodging use in the structure will be assessed at the rate applicable to such other uses;
"high rise residential" means an apartment building that is 4 or more storeys above grade, consisting of four or more dwelling units and shall not include a townhouse or a stacked townhouse;
"industrial" means lands, buildings or structures used or designed or intended for use for manufacturing, processing, fabricating or assembly of raw goods, warehousing or bulk storage of goods, and includes office uses and the sale of commodities to the general public where such uses are accessory to an industrial use, but does not include the sale of commodities to the general public through a warehouse club;
"institutional" means lands, buildings or structures used or designed or intended for use by an organized body, society or religious group for promoting a public or non-profit purpose and shall include, but without limiting the generality of the foregoing, places of worship, medical clinics and special care facilities;
"industrial/office/institutional" means lands, buildings or structures used or designed or intended for use for any of an industrial use, office use or institutional use and shall include a convention centre and any other non-residential use which is not a retail use;
"large apartment" means a dwelling unit in an apartment building or plex that is 700 square feet or larger in size;
"live-work unit" means a unit intended for both residential and non-residential uses concurrently;
"local board" means a local board as defined in the Act;
"mixed-use" means land, buildings or structures used, or designed or intended for use, for a combination of non-residential and residential uses;
"mobile home" means any dwelling that is designed to be made mobile, and constructed or manufactured to provide a permanent residence for one or more persons, but does not include a travel trailer or tent trailer;
"multiple unit dwellings" includes townhouses, stacked and back-to-back townhouses, mobile homes, group homes and all other residential uses that are not included in the definition of "apartment building", "small apartment", "large apartment", "single detached dwelling" or "semi-detached dwelling";
"non-profit" means a corporation without share capital that has objects of a charitable nature;
"non-residential use" means lands, buildings or structures or portions thereof used, or designed or intended for use for other than residential use;
"office" means lands, buildings or structures used or designed or intended for use for the practice of a profession, the carrying on of a business or occupation or the conduct of a non-profit organization and shall include but not be limited to the office of a physician, lawyer, dentist, architect, engineer, accountant, real estate or insurance agency, veterinarian, surveyor, appraiser, financial institution, contractor, builder, land developer;
"parking structure" means a building or structure principally used for the parking of motor vehicles and shall include a building or structure, or any part thereof, where motor vehicles are stored prior to being sold or rented to the general public and, notwithstanding the foregoing, parking structure shall include any underground parking area of a building or structure where such building or structure is used for the sale or renting of motor vehicles to the general public;
"place of worship" means a building or structure that is used primarily for worship;
"plex" means a duplex, a semi-detached duplex, a triplex or a semi-detached triplex;
"private school" means an educational institution operated on a non-profit basis, excluding any dormitory or residence accessory to such private school, that is used primarily for the instruction of students in courses of study approved or authorized by the Minister of Education and Training;
"Region" means The Regional Municipality of York;
"Regional Council" means the Council of The Regional Municipality of York;
"region-wide charges" means the development charges imposed with respect to the following services:
(i) roads;
(ii) transit;
(iii) Toronto-York subway extension;
(iv) police;
(v) paramedicservices;
(vi) public health;
(vii) senior services - capital component;
(viii) public works;
(ix) growth studies;
(x) social housing;
(xi) court services; and
(xii) waste diversion.
"residential use" means lands, buildings or structures used, or designed or intended for use as a residence for one or more individuals, and shall include, but is not limited to, a single detached dwelling, a semi-detached dwelling, a townhouse, a stacked townhouse, a plex, an apartment building, a group home, a mobile home and a residential dwelling unit accessory to a non-residential use but shall not include a lodging house licensed by a municipality;
"residential in-fill use" means ground related residential use, such as a single detached-dwelling, semi-detached dwelling, townhouse or stacked townhouse, comprising three lots or less;
"retail" means lands, buildings or structures used or designed or intended for use for the sale or rental or offer for sale or rental of goods or services to the general public for consumption or use and shall include, but not be limited to, a banquet hall, a funeral home, but shall exclude office;
"self storage building" means a building or part of a building consisting of individual storage units, which are accessible by the users, that are used to provide storage space to the public;
"semi-detached duplex"means one of a pair of attached duplexes, each duplex divided vertically from the other by a party wall;
"semi-detached dwelling" means a building divided vertically into and comprising 2 dwelling units;
"semi-detached triplex" means one of a pair of triplexes divided vertically one from the other by a party wall;
"serviced" for the purposes of section 3 means the particular service is connected to or available to be connected to the lands, buildings or structures, or, as a result of the development, will be connected to or will be available to be connected to the lands, buildings or structures;
"services" means services designated in section 2.1 of this by-law;
"shelter" means a building in which supervised short-term emergency shelter and associated support services are provided to individuals who are fleeing situations of physical, financial, emotional or psychological abuse;
"single detached dwelling" and "single detached" means a residential building consisting of one dwelling unit that is not attached to another structure above grade. For greater certainty, a residential building consisting of one dwelling unit that is attached to another structure by footings only shall be considered a single family dwelling for purposes of this by-law;
"small apartment" means a dwelling unit in an apartment building or a plex that is less than 700 square feet insize;
"special care facilities" means lands, buildings or structures used or designed or intended for use for the purpose of providing residential accommodation, supervision, nursing care or medical treatment, which do not comprise dwelling units, that are licensed, approved or supervised under any special or general Act;
"stacked townhouse" means a building, other than a plex, townhouse or apartment building, containing at least 3 dwelling units, each dwelling unit being separated from the other vertically and/or horizontally and each dwelling unit having an entrance to grade shared with no more than 3 other units;
"townhouse" means a building, other than a plex, stacked townhouse or apartment building, containing at least 3 dwelling units, each dwelling unit separated vertically from the other by a party wall and each dwelling unit having a separate entrance tograde;
'triplex" means a building comprising 3 dwelling units, each of which has a separate entrance to grade;
"uniform charges" means the development charges imposed with respect to the following services:
(i) water; and
(ii) wastewater.

### 2.0 DESIGNATION OF SERVICES

2.1 The categories of services for which development charges are imposed under this by-law are asfollows:
(a) water;
(b) wastewater;
(c) roads;
(d) transit;
(e) Toronto-York subway extension;
(f) police;
(g) paramedicservices;
(h) public health;
(i) senior services - capital component;
(j) public works;
(k) growth studies;
(I) social housing;
(m) court services; and
(n) waste diversion.
2.2 The components of the services designated in subsection 2.1 are described on Schedule A.

### 3.0 APPLICATION OF BY-LAW RULES

3.1 Development charges shall be payable in the amounts set out in subsections 3.6, $3.9,3.10$ and 3.11 of this by-law where:
(a) the lands are located in the area described in subsection 3.2; and
(b) the development of the lands requires any of the approvals set out in subsection 3.4(a).
3.1.1 Development charges shall be calculated in accordance with this by-law, the background study and all policies contained within the background study dated May 18, 2017, save and except for the development charge credit policy described in section 13.3 of the background study.

## Area to Which by-law Applies

3.2 Subject to subsection 3.3, this by-law applies to all lands in the geographic area of the Region.
3.3 This by-law shall not apply to lands that are owned by and used for the purposes of:
(a) the Region or a local boardthereof;
(b) a board as defined in section 1(1) of the EducationAct;
(c) an area municipality or a local board thereof.

## Approvals for Development

3.4 (a) Development charges shall be imposed on all lands, buildings or structures that are developed for residential or non-residential uses if the developmentrequires,
(i) the passing of a zoning by-law or of an amendment to a zoning bylaw under section 34 of the Planning Act or any successor thereto;
(ii) the approval of a minor variance under section 45 of the Planning Act or any successor thereto;
(iii) a conveyance of land to which a by-law passed under subsection 50(7) of the Planning Act or any successor thereto applies;
(iv) the approval of a plan of subdivision under section 51 of the Planning Act or any successor thereto;
(v) a consent under section 53 of the Planning Act or any successor thereto;
(vi) the approval of a description under the Condominium Act, 1998, or any successor thereto; or
(vii) the issuing of a permit under the Building Code Act, 1992, or any successor thereto, in relation to a building orstructure.
(b) No more than one development charge for each service designated in subsection 2.1 shall be imposed upon any lands, buildings or structures to which this by-law applies even though two or more of the actions described in subsection 3.4(a) are required before the lands, buildings or structures can bedeveloped.
(c) Despite subsection 3.4(b) and despite any other section of this by-law, if two or more of the actions described in subsection 3.4(a) occur at different times, additional development charges shall be imposed if the subsequent
action has the effect of increasing the need for services.

## Exemptions

3.5.1 Notwithstanding the provisions of this by-law, but subject to subsection 3.5.2, development charges shall not be imposed or may be deferred, on terms and conditions, satisfactory to the Region, with respectto:
(a) the relocation of a heritagehouse;
(b) a building or structure used for a community use owned by a non-profit corporation;
(c) land owned by and used for the purposes of a private school that is exempt from taxation under the Assessment Act or any successor thereto;
(d) lands, buildings or structures used or to be used for the purposes of a cemetery or burial ground exempt from taxation under the Assessment Act or any successor thereto;
(e) non-residential uses permitted pursuant to section 39 of the Planning

Act
or any successor thereto;
(f) the issuance of a building permit not resulting in the creation of additional non-residential gross floor area;
(g) agriculturaluses;
(h) development creating or adding an accessory use or structure not exceeding 100 square metres of gross floor area save and except for any live work units with a retail component; for such units development charges will be payable pursuant to subsection 3.10 on the retail component;
(i) a public hospital receiving aid under the Public Hospitals Act or any successor thereto;
3.5.2 The provisions of subsection 3.5.1 shall only apply to exempt or defer, as the case may be, a development described in paragraph (a), (b) or (c) thereof from the payment of development charges if the area municipality in which the development is to be located does not collect development charges with respect to the development inquestion.

## Amount of Charge

## Residential

3.6 The development charges described in Schedule B to this by-law shall be imposed on residential uses of lands, buildings or structures, including a dwelling unit accessory to a non-residential use and, in the case of a mixed use building or structure, on the residential uses in the mixed use building or structure, according to the type of residential unit, and calculated as follows:
(a) Region-wide Charges
(i) a development charge with respect to each of the general services according to the type of residential use;
(ii) a development charge with respect to road services according to the type of residentialuse;
(b) Uniform Charges
(i) where the lands, buildings or structures are serviced by regional water services, the development charge with respect to water services according to the type of residentialuse;
(ii) where the lands, buildings or structures are serviced by regional wastewater services, the development charge with respect to wastewater services according to the type of residentialuse;
3.7 Despite subsection3.6(b),
(a) a development charge with respect to regional water services shall not be imposed against the lands shown on Schedule C;
(b) a development charge with respect to regional wastewater services shall not be imposed against the lands shown on Schedule D;
(c) A development charge with respect to regional wastewater services shall not be imposed against the lands shown on ScheduleE.

## Contingent Development Charges

3.8 Thirty days after the happening of an event described in Column 3 of Schedule G , the residential development charge under subsection 3.6 which corresponds to the service described in Column 2 of Schedule $G$ shall be increased by the amounts shown in Columns 4, 5, 6 and 7 of Schedule $G$ according to the type of residential unit.

## Non-Residential

## Industrial/Office/Institutional Uses

3.9 The development charges described in Schedule F to this by-law shall be imposed on industrial/office/institutional uses of lands, buildings or structures, and, in the case of a mixed use building or structure, on the industrial/office/institutional uses in the mixed use building or structure, and calculated asfollows:

## (a) Region-wide Charges

(i) a development charge with respect to each of the general services according to the gross floor area of the industrial/office/institutional use;
(ii) a development charge with respect to road services according to the gross floor area of the industrial/office/institutional use;

## (b) Uniform Charges

(i) where the lands, buildings or structures are serviced by regional water services, the development charge with respect to water services according to the gross floor area of the industrial/office/institutional use;
(ii) where the lands, buildings or structures are serviced by regional wastewater services, the development charge with respect to wastewater services according to the gross floor area of the industrial/office/institutionaluse.
3.9.1 Despite subsection 3.9(b)(ii), a development charge with respect to regional wastewater services shall not be imposed against the lands shown on Schedule E.

## Retail Uses

3.10 The development charges described in Schedule F to this by-law shall be imposed on retail uses of lands, buildings or structures, and, in the case of a mixed use building or structure, on the retail uses in the mixed use building or structure, and calculated as follows:
(a) Region-wide Charges
(i) a development charge with respect to each of the general services according to the gross floor area of the retail use;
(ii) a development charge with respect to road services according to the gross floor area of the retail use;

## (b) Uniform Charges

(i) where the lands, buildings or structures are serviced by regional water services, the development charge with respect to water services according to the gross floor area of the retailuse;
(ii) where the lands, buildings or structures are serviced by wastewater services, the development charge with respect to wastewater services according to the gross floor area of the retail use.
3.10.1 Despite subsection 3.10(b)(ii) a development charge with respect to regional wastewater services shall not be imposed against the lands shown on Schedule E.

## Hotel Uses

3.11 The development charges described in Schedule F to this by-law shall be imposed on hotel uses of lands, buildings or structures and calculated as follows:
(a) Region-wide Charges
(i) a development charge with respect to each of the general services according to the gross floor area of the hoteluse;
(ii) a development charge with respect to road services according to the gross floor area of the hoteluse;

## (b) Uniform Charges

(i) where the lands, buildings or structures are serviced by regional water services, the development charge with respect to water services according to the gross floor area of the hoteluse;
(ii) where the lands, buildings or structures are serviced by wastewater services, the development charge with respect to wastewater services according to the gross floor area of the hotel use.
3.11.1 Despite subsection 3.11(b)(ii) a development charge with respect to regional wastewater services shall not be imposed against the lands shown on Schedule E.

## Multiple Industrial/Office/Institutional and Retail Uses

3.12 In the case of lands, buildings or structures used or designed or intended for use for both industrial/office/institutional uses and retail uses, the development charges otherwise applicable to such development under both subsections 3.9 and 3.10 shall be determined on the following basis:
(a) as between the industrial/office/institutional uses and the retail uses, the principal use of the development shall be that use which has the greater gross floor area, such principal use being the use of $55 \%$ or greater of the total gross floor area. If no single use has $55 \%$ or greater of the total gross floor area, then the development charge payable on the total gross floor area shall be the average of the two non-residential charges payable;
(b) the development charges under either subsection 3.9 or 3.10 applicable to such principal use as determined under paragraph (a), provided that there is a principal use determined under paragraph (a), shall be applied to the total non-residential gross floor area of the development;
(c) Notwithstanding this Section 3.12, if any building or structure designed or intended for use for both industrial/office/institutional uses and retail uses, and, where such building or structure contains multiple individually owned units, each unit's payable development charges will be assessed individually based on the predominant use of that unit.

## Contingent Development Charges

3.13 Thirty days after the happening of an event described in Column 3 of Schedule $G$, the non-residential development charge under subsections 3.9, 3.10 and 3.11 which corresponds to the service described in Column 2 of Schedule G shall be increased by the amounts shown in Columns 8, 9, and 10 of Schedule G according to the type of non-residential development.

## Place of Worship

3.14 Despite subsection 3.9, development charges shall not be imposed in respect of the gross floor area of a place of worship to a maximum of 5,000 square feet (or 464.5 square metres) or in respect of that portion of the gross floor area of a place of worship which is used as an area for worship, whichever is greater.

## Reduction of Development Charges Where Redevelopment

3.15 Where, as a result of the redevelopment of land, a building or structure existing on the land within 48 months prior to the date of payment of development charges in regard to such redevelopment was, or is to be demolished, in whole
or in part, or converted from one principal use to another, in order to facilitate the redevelopment, the development charges otherwise payable with respect to such redevelopment shall be reduced by the following amounts:
(a) in the case of a residential building or structure, or in the case of a mixed- use building or structure, the residential uses in the mixed-use building or structure, an amount calculated by multiplying the applicable development charge under subsection 3.6 of this by-law by the number, according to type, of dwelling units that have been or will be demolished or converted to another principal use; and
(b) in the case of a non-residential building or structure or, in the case of mixed-use building or structure, the non-residential uses in the mixeduse building or structure, an amount calculated by multiplying the applicable development charges under subsection $3.9,3.103 .11$ or 3.12 of this by-law by the gross floor area that has been or will be demolished or converted to another principaluse;
provided that such amounts shall not exceed, in total, the amount of the development charges otherwise payable with respect to the redevelopment. The 48 month time frame shall be calculated from the date of the issuance of the demolition permit.
3.15.1 For the purposes of subsection 3.15 , the onus is on the applicant to produce evidence to the satisfaction of the Region, acting reasonably, to establish the following:
(a) the number of dwelling units that have been or will be demolished or converted to another principal use; or
(b) the non-residential gross floor area that has been or will be demolished or converted to another principal use; and
(c) in the case of a demolition, that the dwelling units and/or non-residential gross floor area were demolished within 48 months prior to the date of the payment of development charges in regard to the redevelopment.
3.15.2 Any building or structure, that is determined to be derelict, or the equivalent of derelict by the municipal council of the area municipality in which the building or structure is located, shall be eligible for development charge credits in accordance with section3.15.3.
3.15.3 Any building or structure deemed derelict, or the equivalent of derelict in accordance with subsection 3.15 .2 shall be eligible for development charge credits if a building permit is issued for a building or structure on the lands previously occupied by the deemed derelict residential building or structure within 120 months or less of the issuance of demolition permit for the
deemed derelict building or structure. The development charge credit shall be calculated in accordance with the time requirements between demolition permit issuance and building permit issuance as set out in Schedule H. The amount of development charges payable for any development to which subsections 3.15.2 and 3.15.3 apply, shall be calculated in accordance with subsections 3.15 and 3.15.1.

## Reduction of Development Charges Where Gross Floor Area is Increased

3.16 Despite any other provisions of this by-law, if a development includes the expansion of the gross floor area of an industrial, office or institutional building, the amount of the development charge that is payable in respect of the expansion shall be calculated as follows:
(a) If the gross floor area is expanded by fifty percent of the original gross floor area of the existing development, or less, the amount of the development charge in respect of the expansion is zero;
(b) If the gross floor area is expanded by more than fifty percent of the original gross floor area of the existing development the amount of the development charge in respect of the expansion is the amount of the development charge that would otherwise be payable multiplied by the fraction determined asfollows:
(i) determine the area by which the expansion exceeds fifty percent of the original gross floor area of the existing development before any expansion; and
(ii) divide the amount under paragraph (b)(i) by the amount of the expansion of the original gross floor area of the existing development.

## Time of Payment of Development Charges

3.17 Development charges imposed under this section are payable on the date on which a building permit is issued with respect to each dwelling unit, building or structure.
3.17.1 If a use or development of land, buildings or structures does not require the issuance of a building permit but requires one or more of the actions listed in subsection $3.4(\mathrm{a})(\mathrm{i})$ to (vi) inclusive, a development charge shall be payable and shall be calculated and collected on the earliest of any of the actions listed in section 3.4(a)(i) to (vi) being required.
3.18 Despite subsection 3.17, development charges with respect to hard services imposed under subsection 3.6 with respect to an approval of a residential plan
of subdivision under section 51 of the Planning Act, are payable immediately upon the owner entering into the Regional development charge agreement respecting such plan of subdivision, on the basis of the following, unless such a plan of subdivision includes blocks intended for future development, in which case development charges payable for such blocks shall be determined at building permit issuance
(a) the proposed number and type of dwelling units in the final plan of subdivision; and
(b) with respect to blocks in the plan of subdivision intended for future development, development charges for such blocks shall be payable at building permitissuance.
3.19 For the purposes of paragraph (b) of subsection 3.18, where the use or uses to which a block in a plan of subdivision may be put pursuant to a zoning by-law passed under section 34 of the Planning Act, are affected by the use of a holding symbol in the zoning by-law as authorized by section 36 of the Planning Act, the development charges for such blocks shall be payable at building permit issuance.
3.20 For the purposes of subsections 3.18 and 3.19 , and despite any other provision to this bylaw, where a subdivision agreement identifies the number and type of dwelling units proposed for the residential plan of subdivision, the number and type of dwelling units so identified shall be used to calculate the development charges payable under subsection3.18.
3.21 Despite subsections 3.18 and 3.19, Regional Council, from time to time, and at any time, may authorize agreements providing for all or any part of a development charge to be paid before or after it would otherwise be payable.
3.22 (a) If, at the time of issuance of a building permit or permits in regard to a lot or block on a plan of subdivision for which payments have been made pursuant to section 3.18, the type of dwelling unit for which building permits are being issued is different from that used for the calculation and payment under section 3.18, and there has been no change in the zoning affecting such lot or block, and the development charges for the type of dwelling unit for which building permits are being issued were greater at the time that payments were made pursuant to section 3.18 than for the type of dwelling unit used to calculate the payment under section 3.18, an additional payment to the Region is required, which payment, in regard to such different unit types, shall be the difference between the development charges in respect to the type of dwelling unit for which building permits are being issued, calculated as at the date of issuance of the building permit or permits, and the development charges previously collected in regard thereto, adjusted in accordance with section 5.1 of this by-law.
(b) If, at the time of issuance of a building permit or permits in regard to a lot or block on a plan of subdivision for which payments have been made pursuant to section 3.18, the total number of dwelling units of a particular type for which building permits have been or are being issued is greater, on a cumulative basis, than that used for the calculation and payment under section 3.18, and there has been no change in the zoning affecting such lot or block, an additional payment to the Region is required, which payment shall be calculated on the basis of the number of additional dwelling units at the rate prevailing as at the date of issuance of the building permit or permits for such dwelling units.
(c) If, at the time of issuance of a building permit or permits in regard to a lot or block on a plan of subdivision for which payments have been made pursuant to section 3.18, the type of dwelling unit for which building permits are being issued is different than that used for the calculation and payment under section 3.18, and there has been no change in the zoning affecting such lot or block, and the development charges for the type of dwelling unit for which building permits are being issued were less at the time that payments were made pursuant to section 3.18 than for the type of dwelling unit used to calculate the payment under section 3.18, a refund in regard to such different unit types shall be paid by the Region, which refund shall be the difference between the development charges previously collected, adjusted in accordance with section 5.1 of this by-law to the date of issuance of the building permit or permits, and the development charges in respect to the type of dwelling unit for which building permits are being issued, calculated as at the date of issuance of the building permit or permits.
(d) If, at the time of issuance of a building permit or permits in regard to a lot or block on a plan of subdivision for which payments have been made pursuant to section 3.18, the total number of dwelling units of a particular type for which building permits have been or are being issued is less, on a cumulative basis, than that used for the calculation and payment under section 3.18 , and there has been no change in the zoning affecting such lot or block, a refund shall be paid by the Region, which refund shall be calculated on the basis of the number of fewer dwelling units at the rate prevailing as at the date of issuance of the building permit or permits.
3.23 Despite subsections 3.22(c) and (d), a refund shall not exceed the amount of the development charges paid under subsection3.18.

### 4.0 PAYMENT BY SERVICES

4.1 Despite the payments required under subsections 3.17 and 3.18, Regional

Council may, by agreement, and in accordance with approved policies, give a credit towards a development charge in exchange for work that relates to a service for which a development charge is imposed under this by-law.

### 5.0 INDEXING

5.1 Development charges imposed pursuant to this by-law shall be adjusted annually, without amendment to this by-law, commencing on July $1^{\text {st }} 2018$ and each anniversary of that date thereafter, in accordance with the Statistics Canada Quarterly Construction PriceStatistics.

### 6.0 SCHEDULES

6.1 The following schedules to this by-law form an integral part thereof:

Schedule A - Components of Services Designated in subsection 2.1
Schedule B - Residential Development Charges
Schedule C -
Regard to Regional Water Supply Services
Lands Exempt from Residential Development Charge in
Schedule D - Regard to Regional Wastewater Services (Kleinburg
Community)
Lands exempt from Residential and Non-Residential
Schedule E - Development Charges in regard to Regional Wastewater
Services (Nobleton Community)
Schedule F - Non-Residential Development Charges
Schedule G -

Schedule H -
Contingent Residential and Non-Residential Development
Charges
Calculation of Development Charge Credits provided to
Derelict Buildings

### 7.0 DATE BY-LAW IN FORCE

7.1 This by-law shall come into force on the $17^{\text {th }}$ day of June,2017.

### 8.0 DATE BY-LAW EXPIRES

8.1 This by-law will expire on the $16^{\text {th }}$ day of June, 2022, unless it is repealed at an earlier date.

### 9.0 REPEAL

9.1 By-law No. 2016-36 is hereby repealed as of the $17^{\text {th }}$ day of June, 2017 .

ENACTED AND PASSED this $\qquad$ day of $\qquad$ 2017.

Christopher Raynor Regional Clerk

Wayne Emmerson
Regional Chair

Authorized by Clause $\qquad$ , Report $\qquad$ of the Committee of the Whole, adopted by Regional Council at its meeting on $\qquad$ , 2017.

SCHEDULE "A"
COMPONENTS OF DESIGNATED SERVICES

| Services | Service Components |
| :---: | :---: |
| Water | - Water supply, including wells and treatment <br> - Pumping <br> - Storage <br> - Watermains <br> - Cost shared projects (with Toronto and Peel) <br> - Planning and studies |
| Wastewater | - Treatment <br> - Pumping <br> - Conveyance <br> - Cost shared capital (with Peel) <br> - Planning and studies |
| Roads | - Grade separation <br> o New structures <br> o Widening <br> - 400-series interchanges and ramp extensions <br> - Jog elimination/intersection improvement <br> - Mid-block crossing <br> - New Arterial road link <br> - Reconstruction <br> - Road widening <br> - Rural areas <br> o Urban areas <br> o HOV corridor <br> - Urbanization <br> - Intersection and miscellaneous capital <br> - Programs and studies |
| Transit | - Facilities <br> - Vehicles <br> - Equipment |
| Toronto-York Subway extension | - Toronto-York Subway Extension |
| Police | - Facilities <br> - Land <br> - Vehicles <br> - Equipment |
| Paramedic Services | - Facilities <br> - Vehicles |
| Public Health | - Provision for future facilities |
| Waste Diversion | - Facilities <br> - Equipment |
| Public Works | - Facilities <br> - Equipment |


| Services | - Facilities (pre-development and redevelopment) <br> - Land acquisition |
| :--- | :--- |
| Social Housing | - Facilities (Court Services share of the Annex <br> Building) |
| Court Services | -Growth-related studies of a corporate nature, <br> including Development Charge Background <br> Studies, Official Plan updates and General <br> Service Master plans <br> Growth Studies <br> Senior Services - Capital <br> ComponentProvision for the construction of a new Senior <br> Services facility |

SCHEDULE "B"

| Residential Development Charges |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| June 17, 2017 to June 16, 2022 |  |  |  |  |
| Service | Residential Development Charges (\$ per Unit) |  |  |  |
|  | Single and Semidetached | Multiple Unit Dwelling | Apartments ( $>=700 \mathrm{Sqft}$ ) | Apartments (< 700 Sqft) |
| Hard Services |  |  |  |  |
| Water | \$9,170 | \$7,382 | \$5,365 | \$3,920 |
| Wastewater * | \$18,853 | \$15,177 | \$11,030 | \$8,058 |
| Roads | \$14,206 | \$11,435 | \$8,311 | \$6,072 |
| Subtotal Hard Services | \$42,229 | \$33,994 | \$24,706 | \$18,050 |
| General Services |  |  |  |  |
| Transit | \$1,309 | \$1,053 | \$766 | \$559 |
| Toronto-York Subway Extension | \$2,531 | \$2,038 | \$1,481 | \$1,082 |
| Police | \$903 | \$727 | \$528 | \$386 |
| Waste Diversion | \$42 | \$34 | \$25 | \$18 |
| Public Works | \$203 | \$163 | \$118 | \$87 |
| Paramedic Services | \$396 | \$318 | \$231 | \$169 |
| Public Health | \$116 | \$93 | \$68 | \$50 |
| Social Housing | \$209 | \$168 | \$122 | \$89 |
| Court Services | \$40 | \$33 | \$24 | \$17 |
| Senior Services | \$0 | \$0 | \$0 | \$0 |
| Growth Studies | \$0 | \$0 | \$0 | \$0 |
| Subtotal General Services | \$5,749 | \$4,628 | \$3,363 | \$2,457 |
| GO Transit | \$342 | \$269 | \$198 | \$125 |
| Total | \$48,320 | \$38,891 | \$28,267 | \$20,632 |

*Nobleton community is excluded in this table and is subject to a separate charge for Wastewater Treatment services

## SCHEDULE "C"

## Lands Exempt from Residential Development Charge in Regard to Regional Water Supply Services

## WATER DISTRIBUTION



Water Development Charge Credit Azea?


## SCHEDULE "D"

## Lands Exempt from Residential Development Charge in Regard to Regional Wastewater Services (Kleinburg Community)

## SANITARY SEWERS

## Kild ExISTING SERVICED AREA ( 205 LOTS)

ma EXISTING AREA TO BE SERVICED (111 LOTS)
CIITI PROP DEVELOPMENT TO BE SERVICED 1368 LOTS
$\Longrightarrow$ PROP. SANITARY TRUNK SEWER
PROP. LOCAL SANITARY SEWER

CITY OF VAUGHAN
Sewer Development Charge Credit Area


## SCHEDULE "E"

Lands exempt from Residential and Non-Residential Development Charges in regard to Regional Wastewater Services (Nobleton Community)


## SCHEDULE "F"

Non-Residential Development Charges

| June 17, 2017 to June 16, 2022 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Service | Non-residential Development Charges (\$ per Sqft) |  |  | Non-residential Development Charges (\$ per Sqm) |  |  |
|  | Retail | Industrial/Office/ Institutional | Hotel | Retail | Industrial/Officel Institutional | Hotel |
| Hard Services |  |  |  |  |  |  |
| Water | \$5.54 | \$3.44 | \$0.98 | \$59.60 | \$37.00 | \$10.59 |
| Wastewater * | \$10.67 | \$7.02 | \$1.98 | \$114.81 | \$75.59 | \$21.28 |
| Roads | \$17.87 | \$5.26 | \$3.69 | \$192.39 | \$56.58 | \$39.68 |
| Subtotal <br> Hard Services | \$34.08 | \$15.72 | \$6.65 | \$366.79 | \$169.17 | \$71.55 |
| General Services |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Transit | \$1.82 | \$0.53 | \$0.43 | \$19.59 | \$5.75 | \$4.60 |
| Toronto-York Subway Extension | \$3.11 | \$0.91 | \$0.61 | \$33.46 | \$9.81 | \$6.61 |
|  |  |  |  | \$0.00 | \$0.00 | \$0.00 |
| Police | \$0.63 | \$0.49 | \$0.14 | \$6.74 | \$5.28 | \$1.50 |
| Waste Diversion | \$0.03 | \$0.03 | \$0.03 | \$0.28 | \$0.28 | \$0.28 |
| Public Works | \$0.12 | \$0.13 | \$0.05 | \$1.24 | \$1.37 | \$0.50 |
| Paramedic Services | \$0.08 | \$0.07 | \$0.02 | \$0.83 | \$0.70 | \$0.23 |
| Public Health | \$0.01 | \$0.01 | \$0.00 | \$0.10 | \$0.08 | \$0.04 |
| Social Housing | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Court Services | \$0.03 | \$0.02 | \$0.01 | \$0.32 | \$0.22 | \$0.07 |
| Senior Services | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Growth Studies | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Subtotal General Services | \$5.81 | \$2.18 | \$1.28 | \$62.57 | \$23.50 | \$13.83 |
| Total | \$39.89 | \$17.90 | \$7.93 | \$429.36 | \$192.66 | \$85.38 |

*Nobleton community is excluded in this table and is subject to a separate charge for Wastewater Treatment Services.
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Contingent Residential and Non-Residential Development Charges (Part A)

| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Project Description |  | Residential Development Charges(\$ per Unit) |  |  |  |  | Non-Residential Development Charges (\$ per square foot) |  |  |
|  |  | Scheduled Increase | Single and Semidetached | Multiple Unit Dwelling | Apartments (> 700 Sqft ) | Apartments (< 700 Sqft) |  |  |  |
|  |  | 3.74 | 3.01 | 2.19 | 1.60 | Retail | Industrial/Office/ Institutional | Hotel |
| 9 | Highway 7 (MTO) Donald Cousens Parkway to York-Durham Line |  | The local municiplaity or Province trasfers responsibility of this section of arterial road to York Region and York Region adopts an Official Plan Admendment and/or ammends the Regional Roads Consolidation Bylaw as required. | 83.36 | 67.11 | 48.77 | 35.63 | 0.10 | 0.03 | 0.02 |
| 10 | Highway 9 (MTO) Highway 27 to Weston Road | The local municiplaity or Province trasfers responsibility of this section of arterial road to York Region and York Region adopts an Official Plan Admendment and/or ammends the Regional Roads Consolidation Bylaw as required. | 89.08 | 71.71 | 52.12 | 38.08 | 0.11 | 0.03 | 0.02 |
| 11 | Jefferson Sideroad Bathurst Street to Yonge Street | The local municipality or Province transfers responsibility of this section of arterial road to York Region and York Region adopts an Official Plan Amendment and/or amends the Regional Roads Consolidation Bylaw as required. | 49.65 | -39.97 | 29.05 | 21.22 | 0.06 | 0.02 | 0.01 |
| 12 | Kirby Road Weston Road to Dufferin Street | The local municiplaity or Province trasters responsibility of this section of arterial road to York Region and York Region adopts an Official Plan Admendment and/or ammends the Regional Roads Consolidation Bylaw as required. | 395.59 | 318.45 | 231.44 | 169.09 | 0.48 | 0.14 | 0.09 |
| 13 | Ninth Line - Steeles Avenue to Box Grove Area | York Region executes an agreement with the City of Toronto to cost share works on Steeles Avenue. | 48.61 | 39.13 | 28.44 | 20.78 | 0.06 | 0.02 | 0.01 |
| Roads - Widen to 6 lanes (Steeles) |  |  |  |  |  |  |  |  |  |
| 14 | Steeles Avenue Bathurst Street to Hilda Avenue | York Region executes an agreement with the City of Toronto to cost share works on Steeles Avenue. | 49.90 | 40.17 | 29.19 | 21.33 | 0.06 | 0.02 | 0.01 |
| 15 | Steeles Avenue Kennedy Road to Markham Road | York Region executes an agreement with the City of Toronto to cost share works on Steeles Avenue. | 66.77 | 53.75 | 39.06 | 28.54 | 0.08 | 0.02 | 0.02 |
| 16 | Steeles Avenue - Markham Road to Ninth Line | York Region executes an agreement with the City of Toronto to cost share works on Steeles Avenue. | 126.07 | 101.49 | 73.76 | 53.89 | 0.15 | 0.04 | 0.03 |
| 17 | Steeles Avenue Ninth Line to York Durham Line | York Region executes an agreement with the City of Toronto to cost share works on Steeles Avenue. | 74.49 | 59.96 | 43.58 | 31.84 | 0.09 | 0.03 | 0.02 |
| 18 | Steeles Avenue McCowan Road to Markham Road | York Region executes an agreement with the City of Toronto to cost share works on Steeles Avenue. | 47.25 | 38.04 | 27.64 | 20.20 | 0.06 | 0.02 | 0.01 |
| 19 | Steeles Avenue Reesor Road to east of 11th Concession (Beare) | York Region executes an agreement with the City of Toronto to cost share works on Steeles Avenue. | 42.05 | 33.85 | 24.60 | 17.97 | 0.05 | 0.02 | 0.01 |
| 20 | Steeles Avenue East of 11th Concession to York-Durham Line | York Region executes an agreement with the City of Toronto to cost share works on Steeles Avenue. | 3.80 | 3.80 | 3.80 | 3.80 | 0.02 | 0.01 | 0.00 |
|  |  |  |  |  |  |  |  |  |  |
| Roads - Missing Link |  |  |  |  |  |  |  |  |  |
| 21 | Kirby Road Dufferin Street to Bathurst Street | The local municipality or Province transfers responsibility of this section of arterial road to York Region and York Region adopts an Official Plan Amendment and/or amends the Regional Roads Consolidation Bylaw as required. | 278.90 | 224.52 | 163.17 | 119.21 | 0.34 | 0.10 | 0.06 |

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SCHEDULE " G "
Contingent Residential and Non-Residential De

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| $m$ | Scheduled Increase |  |  |  |  |  |
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Contingent Residential and Non-Residential Development Charges (Part B)

| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Project Description |  | Scheduled Increase | Residential Development Charges(\$ per Unit) |  |  |  | Non-Residential Development Charges (\$ per square foot) |  |  |  |
|  |  | Single and Semidetached | Multiple Unit Dwelling | $\begin{aligned} & \text { Apartments } \\ & \text { (>= } 700 \text { Sqft) } \end{aligned}$ | Apartments (< 700 Sqft) |  |  |  |  |
|  |  | 3.74 | 3.01 | 2.19 | 1.60 | Retail | Industrial/Officel <br> Institutional | Hotel |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Roads - New arterial corridor |  |  |  |  |  |  |  |  |  |  |  |
| 53 | Donald Cousens Parkway - Major Mackenzie Drive to Markham Road/ Highway 48 | A five-part financial trigger as follows: <br> - The province extend the power to raise revenues from new sources to the Region <br> - Regional Council approval of the implementation of those new revenue sources <br> - Regional Council approval of the project(s) in the capital plan <br> - Regional Council approval to allocate new revenue sources <br> to the project(s) <br> - No additional debt be required as a result of funding the project(s) | 102.54 |  | 59.99 | 43.83 | 0.13 | 0.04 |  | 0.02 |
| 54 | Donald Cousens Parkway - 19th Avenue to Warden Avenue | A five-part financial trigger as follows <br> - The province extend the power to raise revenues from new sources to the Region <br> - Regional Council approval of the implementation of those new revenue sources <br> - Regional Council approval of the project(s) in the capital plan <br> - Regional Council approval to allocate new revenue sources to the project(s) <br> - No additional debt be required as a result of funding the project(s) | 60.63 | 48.81 | 35.47 |  | 0.07 | 0.02 |  | 0.01 |
|  |  |  |  |  |  |  |  |  |  |  |
| Roads - Miscellaneous \& Intersection Capital |  |  |  |  |  |  |  |  |  |  |
| 55 | Intersection, Bottleneck and Miscellaneous Capital | A five-part financial trigger as follows <br> - The province extend the power to raise revenues from new sources to the Region <br> - Regional Council approval of the implementation of those new revenue sources <br> - Regional Council approval of the project(s) in the capital plan <br> - Regional Council approval to allocate new revenue sources to the project(s) <br> - No additional debt be required as a result of funding the project(s) | 240.50 | 193.60 | 140.70 | 102.80 | 0.29 | 0.09 |  | 0.05 |



## SCHEDULE "H"

## Calculation of Development Charge Credits provided to Derelict Buildings

| $\begin{array}{l}\text { Number of Months From Date of } \\ \text { Demolition Permit to Date of } \\ \text { Building Permit Issuance }\end{array}$ | Credit Provided (\%) ${ }^{\mathbf{1}}$ |
| :--- | :---: |$]$| Up to and including 48 months |
| :--- |
| Greater than 48 months up to and |
| including 72 months |
| Greater than 72 months up to and <br> including 96 months <br> Greater than 96 months up to and <br> including 120 months <br> Greater than 120 months |

${ }^{1}$ Credits are calculated as a percentage of the prevailing development charge rates for the class of non-residential development or type of dwelling demolished.

# The Regional Municipality of York 

> Development Charge Deferral for Purpose-Built High Density Rental Buildings

Policy No.: 7452878
Original Approval Date: Not applicable
Policy Last Updated: Not applicable
Last Review Date: Note applicable

## Policy Statement:

A policy governing the deferral of Regional development charges and area-specific development charges for purpose-built high density rental buildings.

## Application (who this policy applies to):

This policy is available for purpose-built high density rental buildings in the Regional Municipality of York subject to the terms and conditions as set out in this policy. For the purposes of this deferral, the development may be registered as a condominium, but it must be operated as a rental property for a period of not less than twenty (20) years.

In order to be eligible, the development must be a minimum of four (4) stories.

# Development Charge Deferral for Purpose-Built High Density Rental Buildings May 25, 2017 

## Purpose:

This policy establishes the pre-conditions, duration, covenants, form of security, and other requirements in order to defer Regional development charges for purpose-built high density rental buildings.

## Definitions:

Act: The Development Charges Act, 1997, S.O. 1997, c. 27, as amended, revised, reenacted or consolidated from time to time, and any successor statute

Development: The construction, erection or placing of one or more buildings or structures on land or the making of an addition or alteration to a building or structure that has the effect of increasing the size or changing the use thereof from nonresidential to residential or from residential to non-residential and includes redevelopment

Development Charges: The Region's Development Charges, including the areaspecific wastewater development charge for the Village of Nobleton

High density: For the purposes of applying this policy, high density development must consist of a minimum of four (4) stories

Restrictive Covenant: A covenant registered on the title of the proposed development requiring it operate as a rental property for a period of not less than twenty (20) years

Schedule 'l' Bank: As referenced in section 14(a) of the Bank Act, 1991 (as at December 31, 2016 or as amended from time to time). These are domestic banks and are authorized under the Bank Act, 1991 to accept deposits, which may be eligible for deposit insurance provided by the Canadian Deposit Insurance Corporation

## Description:

## Objectives of the deferral policy

This policy is intended to allow developers of purpose-built high density rental buildings to defer the Regional development charges owed for a period of thirty-six (36) months. Every deferral will require a deferral agreement which may include additional guarantees, obligations and warranties as is required. Additional agreements (as

# Development Charge Deferral for Purpose-Built High Density Rental Buildings May 25, 2017 

detailed in section G) of the terms of the deferral policy will be required in order to give effect to this policy. The terms of this deferral policy are Council approved and are nonnegotiable.

## Terms of the deferral policy

## A. Duration of the deferral

The deferral of development charges for purpose-built rentals shall be for a period of thirty-six (36) months. The deferral period shall begin the day of building permit issuance by the local municipality.

Development charges are therefore deferred until fifteen (15) days immediately following the date that is thirty-six (36) months after the date that the building permit is issued by the local municipality.

Development charges shall be payable prior to the thirty-six (36) month period should any of the following trigger events occur:

- Change of use from a purpose-built high density rental building
- Material breach of the Restrictive Covenant
- Any material default under the terms of the security or guarantees as stipulated in the agreement(s)
- Any other material default as defined in the agreement(s)


## B. Development charge rates

The amount of the Regional Development Charges payable to the Region, as required under the Act, shall be the amount determined under the applicable Region Development Charges Bylaw on the day that the Building Permits are issued for the proposed development by the local municipality.
C. Interest waiver

All deferred Development Charges shall bear interest at the prime commercial lending rate charged by an agreed upon 'Schedule l' commercial bank's on demand loans in Canadian funds to its most creditworthy customers plus two (2) per cent per annum, commencing on the date of issuance of the Building Permit for the proposed development up to the date of payment of the deferred Development Charges, such

# Development Charge Deferral for Purpose-Built High Density Rental Buildings May 25, 2017 

interest to accrue and be paid at the time of payment of the deferred Development Charges.

The Region shall forgive all amounts due and owing on account of interest, provided that the Regional Development Charges are paid to the Region at the time required (before or within fifteen (15) days immediately following the thirty-six (36) month deferral period ending).

## D. Restrictive covenant

A twenty (20) year change of use covenant shall be registered on the title stipulating that the property shall be operated as a purpose-built high density rental building for a period expiring twenty (20) years from the date that an occupancy permit is issued for the purpose-built high density rental building.

The burden of the restrictive covenant shall run with the title of the land.

## E. Form of security

A form of security will be taken and registered against the title to the property, at the time the development charges would normally be payable. The Region's security interest will always be, at minimum, pari passu, or of equal footing, to that of the local municipality offering a similar, if not better, deferral of development charges.

A pari passu agreement setting out, but not limited to, the rights, obligations, priorities and covenants shall be required involving all parties involved.

## F. Local participation

The Region will only enter into a deferral agreement if the local municipality has provided a similar, if not better deferral for the proposed development.

It shall be up to the Region to decide what constitutes "similar, if not better", but this may be determined by looking at:

- Duration of the agreement
- Total charges/fees deferred


# Development Charge Deferral for Purpose-Built High Density Rental Buildings May 25, 2017 

## G. Agreements required

In order to take advantage of this policy, the developer must enter into a development charge deferral agreement with the Region and the local municipality (a triparty agreement).

In addition, the developer shall enter into other agreements as required by the Regional Solicitor. Those include, but are not limited to:

- Restrictive Covenant
- Pari Passu Agreement
- General Security Agreement
- Other agreement(s) as deemed necessary


## H. Legal fees

All legal fees of the developer(s) and local municipality shall be borne by those respective parties except that the developer shall be responsible to pay the cost of registering the required agreements on title.

## Responsibilities:

## Regional Solicitor, Legal Services

- Draft and prepare for execution deferral agreement between Region and all parties
- Draft and prepare for execution any additional agreements required including pari passu agreement
- Registration of restrictive covenant
- Registration of security on title


## Director, Controllership Office, Finance Department

- Administration and enforcement of the deferral policy


# Development Charge Deferral for Purpose-Built High Density Rental Buildings May 25, 2017 

- Collection of development charges when due
- Notification, through the Regional Treasurer, to the treasurer of the local municipality if development charges are not paid/received within the prescribed timeframe
- Any additional administrative obligations as determined through the agreements
- Maintain copies of all executed deferral agreements and other agreements as required


## Director, Treasury Office, Finance Department

- Maintain copies of all executed deferral agreements and other agreements as required


## Reference(s):

## Legislative and other authorities

- Development Charges Act, 1997, S.O. 1997, c. 27
- Ontario Regulation 82/98
- Council Report, Private Market Rental Development Charges Deferral Site Specific Pilot Project in the Town of Newmarket, November 21, 2013
- Council Report, 2017 Development Charge Bylaw Directions, November 17, 2016
- Council Report, 2017 Development Charge Background Study and Bylaw, May 25, 2017
- The Regional Municipality of York 2017 Development Charge Background Study - FINAL - May 18, 2017


## Keyword Search

- purpose-built rental deferral,
- development charges,
- deferral high density rental buildings


## Contact(s):

- Regional Solicitor, Legal Services, ext. 71417
- Director, Controllership Office, Finance Department, ext. 71601
- Director, Treasury Office, Finance Department, ext. 71644


## Approval Information:

## Council Approval

| Council Approval Date: | Committee Name: Committee of the Whole |
| :--- | :--- |
| Council Minute No.: | Report No.: |
| Extract eDOCS \#: 7452878 | Clause No.: |

Accessible formats or communication supports are available upon request.

From: Mike Everard
Sent: Tuesday, May 16, 2017 7:32 PM
To: Regional Clerk
Cc: 'David A. Lalonde'; 'Toro Miyahara'
Subject: Request for Deputation, Committee of the Whole, May 18, 2017.
I mportance: High
Mr. Christopher Raynor,
Regional Clerk, York Region.

## Re: Request for Deputation

Item E.2.1, Development Charge Background Study and By-law 9:00 AM., May 18, 2017, Committee of the Whole, York Region

On April 19, 2017, Fasken Martineau retained by Weins Canada Inc., submitted a letter of objection to the proposed 2017 Development Charge By-law.
The urban planning consulting firm, Augusta National Inc., also retained by Weins Canada Inc., has additional information to augment the Fasken Martineau submission.
Please accept this email Request for Deputation before the Committee of the Whole.
Thank you for your consideration in this matter.
Mike Everard, M.Sc., R.P.P.
Principal,
AUGUSTA NATIONAL INC.
Queens 400 Executive Offices,
178 Main Street, Unionville, ON. L3R 2 G9
905-944-9709 (B)
416-464-0145 (M)
905-944-9710 (F)

## Subject:

FW: CoW Meeting (May 18, 2018) - Deputation Request (703239)

From: Randi-Leigh Barker [mailto:randi-leighb@davieshowe.com]
Sent: Wednesday, May 17, 2017 1:16 PM
To: Regional Clerk
Subject: RE: CoW Meeting (May 18, 2018) - Deputation Request (703239)
Good afternoon,
I neglected to confirm which item on the agenda Marco Filice who will be making the deputation tomorrow on. He will be speaking in regards to Agenda Item E.2.1 the 2017 Development Charge Background Study and By-law.

Thank you,
Randi-Leigh Barker
Law Clerk
416.977.7088 Ext. 268
randi-leighb@davieshowe.com
We're moving! On May 29, 2017, our new address will be The Tenth Floor, 425 Adelaide Street West, Toronto, Ontario, M5V 3C1. All other contact information remains the same.

CONFIDENTIALITY: This message is intended for the addressee(s) only. It may contain confidential or privileged information. No rights to privilege have been waived. Any copying, retransmission, taking of action in reliance on, or other use of the information in this communication by persons other than the addressee(s) is prohibited. If you have received this message in error, please reply to the sender by e-mail and delete or destroy all copies of this message.

From: Randi-Leigh Barker
Sent: May-17-17 12:36 PM
To: 'regionalclerk@york.ca'
Subject: CoW Meeting (May 18, 2018) - Deputation Request (703239)

## Good Afternoon,

We would like to advise that a representative will be making a deputation at tomorrow's Committee of the Whole Meeting on behalf of the following companies:

1930328 Ontario Inc.
1834375 Ontario Inc.
2145312 Ontario Inc.
1541677 Ontario Inc.
1602978 Ontario Inc.
1945087 Ontario Inc.
1857307 Ontario Inc.
1955552 Ontario Inc.
1857305 Ontario Inc.
Regards,
Randi-Leigh Barker

We're moving! On May 29, 2017, our new address will be The Tenth Floor, 425 Adelaide Street West, Toronto, Ontario, M5V 3C1. All other contact information remains the same.
$\square$
WARNING: From time to time, our spam filter may delay delivery of legitimate e-mail. If your message is time-sensitive, please ensure that you request that we acknowledge receipt.

CONFIDENTIALITY: This message is intended for the addressee(s) only. It may contain confidential or privileged information. No rights to privilege have been waived. Any copying, retransmission, taking of action in reliance on, or other use of the information in this communication by persons other than the addressee(s) is prohibited. If you have received this message in error, please reply to the sender by e-mail and delete or destroy all copies of this message.


Mr. Chris Raynor, Regional Clerk
Regional Municipality of York
17250 Yonge Street
Newmarket, Ontario L3Y 6Z1
Dear Mr. Raynor,
Re: York Region's 2017 Development Charge Background Study and By-law (Staff Report SRPRS.17.086)

Richmond Hill Town Council, at its meeting held on May 8, 2017, adopted the following resolution:
a) That staff report SRPRS.17.086, regarding York Region's 2017 Development Charge Background Study and Bylaw, be received;
b) That the Town Clerk be directed to forward a copy of staff report SRPRS.17.086 to York Region as the Town's comments and input to the Region's Draft 2017 Development Charge Background Study and Bylaw, dated March 23, 2017;
c) That York Region be requested to advance the timing of Leslie Street improvements between $19^{\text {th }}$ Avenue and Stouffville Road, including consideration for implementation of interim improvements to coincide with the build-out of the North Leslie Secondary Plan Area;
d) That York Region be requested to include the Elgin Mills Road Grade Separation project along the Richmond Hill GO Rail Line as a project in the Region's 10 Year Capital Road Construction Program for 2018;
e) That staff be directed to continue to work with York Region with respect to advancing timing for the remainder of the transportation infrastructure projects identified within the Town of Richmond Hill;
f) That York Region be requested to include the widening of Carrville Road (Bathurst Street to Yonge Street) in the rate calculations or contingency list of the next Development Charges By-law update.

Mr. Chris Raynor, Regional Clerk
Regional Municipality of York
May 10, 2017
Page 2

In accordance with Council's directive, please find attached a copy of the Council endorsed resolution.

If you have any questions, please contact the Office of the Clerk, at 905-771-8800.

Yours sincerely,


Director of Council Support Services/Town Clerk

Copy: D. Terzievski, Town of Richmond Hill
R. Hui, Town of Richmond Hill

## Extract from Council Meeting

C\#16-17 held May 8, 2017
Confirmatory By-law 50-17

### 1.0 Minutes - Committee of the Whole meeting CW\#07-17 held on May 1, 2017

1.14 York Region's 2017 Development Charge Background Study and Bylaw - (Staff Report SRPRS.17.086) - (Item 16)
Recommendation 14
a) That staff report SRPRS.17.086, regarding York Region's 2017 Development Charge Background Study and Bylaw, be received;
b) That the Town Clerk be directed to forward a copy of staff report SRPRS. 17.086 to York Region as the Town's comments and input to the Region's Draft 2017 Development Charge Background Study and Bylaw, dated March 23, 2017;
c) That York Region be requested to advance the timing of Leslie Street improvements between $19^{\text {th }}$ Avenue and Stouffville Road, including consideration for implementation of interim improvements to coincide with the build-out of the North Leslie Secondary Plan Area;
d) That York Region be requested to include the Elgin Mills Road Grade Separation project along the Richmond Hill GO Rail Line as a project in the Region's 10 Year Capital Road Construction Program for 2018;
e) That staff be directed to continue to work with York Region with respect to advancing timing for the remainder of the transportation infrastructure projects identified within the Town of Richmond Hill;
f) That York Region be requested to include the widening of Carrville Road (Bathurst Street to Yonge Street) in the rate calculations or contingency list of the next Development Charges By-law update.

# Staff Report for Committee of the Whole Meeting 

Date of Meeting: May 1, 2017
Report Number: SRPRS.17.086

## Department: Planning and Regulatory Services <br> Division: Development Engineering

## Subject: York Region's 2017 Development Charge Background Study and Bylaw

## Purpose:

To update Council on the Region's 2017 DC Background Study and Bylaw and seek Council's endorsement of staff comments regarding the transportation infrastructure projects within Richmond Hill, as input to the Region's consultation process.

## Recommendation(s):

a) That SRPRS.17.086, regarding York Region's 2017 Development Charge Background Study and Bylaw, be received by Council;
b) That Council direct the Town Clerk to forward a copy of SRPRS.17.086 to York Region as the Town's comments and input to the Region's Draft 2017 Development Charge Background Study and Bylaw, dated March 23, 2017;
c) That York Region be requested to advance the timing of Leslie Street improvements between $19^{\text {th }}$ Avenue and Stouffiville Road, including consideration for implementation of interim improvements to coincide with the build-out of the North Leslie Secondary Plan Area;
d) That York Region be requested to include the Elgin Mills Road Grade Separation project along the Richmond Hill GO Rail Line as a project in the Region's 10 Year Capital Road Construction Program for 2018; and
e) That staff be directed to continue to work with York Region with respect to advancing timing for the remainder of the transportation infrastructure projects identified within the Town of Richmond Hill.

## Contact Person:

Richard Hui, Manager of Transportation, phone number 905-771-5478 and/or Dan Terzievski, Director, Development and Engineering, phone number 905-747-6358.

Town of Richmond Hill - Committee of the Whole Meeting
Date of Meeting: May 1, 2017
Report Number: SRPRS.17.086
Page 2

## Submitted by:

"Signed version on file in the Office of the Clerk"
Ana Bassios
Commissioner of Planning and Regulatory Services

## Approved by:

"Signed version on file in the Office of the Clerk"

## Neil Garbe

Chief Administrative Officer

## Background:

The Regional Municipality of York is in the process of updating its Development Charge (DC) Bylaw and the associated Background Study. The purpose of this bylaw is to fund growth-related projects and capital infrastructure. A report is expected to be brought forward to Regional Council on May 25, 2017, recommending approval of the new 2017 Development Charge Bylaw. Once approved, the new Bylaw will come into force on June 17, 2017. This will replace the current in-force Development Charge Bylaw that was approved in 2012.

The Region's Transportation Master Plan (TMP) is one of several Master Plans which help to inform the list of infrastructure projects in the DC Background Study. In turn, the DC Background Study provides an estimate of the anticipated growth-related infrastructure costs required to support the growth, which informs the rates in the Region's DC Bylaw.

The Region's November 2016 TMP identified the need for a number of transportation projects within the Town of Richmond Hill. These projects are listed in Attachment 1, along with the projected timing for their need. However, the draft version of the 2017 DC Background Study and Bylaw that was initially tabled at Regional Council on February 19, 2017 excluded a number of these infrastructure projects, as well as projects previously included in the 2012 DC Bylaw.

Concerns were raised by a number of local municipalities about the exclusion of some transportation infrastructure projects. In response to these concerns, Regional Council directed staff to undertake additional work related to the DC Background Study and Bylaw, including additional consultation with local municipalities on the roads infrastructure projects. Regional staff tabled a Revised Draft 2017 DC Background Study and Bylaw at Regional Council on March 23, 2017, following these consultations.

## The 2017 DC Bylaw will recover less growth-related costs than the 2012 DC Bylaw

The draft 2017 Development Charge Background Study projects $\$ 3.0$ billion less in capital expenditures to be recovered through development charges than compared to the 2012 Development Charges Background Study. In particular, the roads component of the 2017 net DC capital expenditure recoverable from development charges is approximately $\$ 2.0$ billion, while the 2012 net DC capital expenditure recoverable from development charges is $\$ 2.9$ billion.

The Region's February 9, 2017 Committee of the Whole report explained that the lower projected growth-related expenditures in the 2017 Background Study are due to a number of factors, including:

- Reduced requirements for water and wastewater infrastructure due to a reduction in flow generation rates and due to considerable built capacity (as reflected in the current outstanding debt);
- The use of a 15-year planning horizon (2017-2031), as opposed to the 20-year planning horizon (2012-2031) used in the 2012 DC Bylaw, which results in less growth-related expenditures being required for some services; and
- The full extent of the road infrastructure program envisaged for the 2031 horizon in the Region's 2016 TMP has not been included in the draft 2017 Background Study.

With respect to the latter, the Region found that funding the non-growth component, as well as the capital operating costs for all the infrastructure recommended in the TMP to 2031 using existing Regional revenue sources, would result in significant tax levy increases and debt pressures.

As the Region's Fiscal Strategy places constraints on the amount of debt and tax levy increases available to fund growth-related infrastructure, a number of projects identified in the TMP and in the 2012 DC Bylaw have not been included in the updated 2017 development charge rate calculation, including several projects within the Town of Richmond Hill.

However, Regional staff acknowledges the need for these projects and is advocating for the need to pursue additional revenue sources to fund them.

## York Region tabled a revised Draft DC Background Study with a contingency list

As part of the consultation on the transportation component of the Background Study, York Region staff met with all the local municipalities including separate meetings with Richmond Hill staff on February 27 and March 8, 2017. Richmond Hill staff are appreciative of the Region's consultation efforts. The list of road infrastructure projects identified for the Town of Richmond Hill in the revised draft DC Background Study tabled on March 23, 2017, are summarized in Attachment 1. This list is based on the feedback received during the consultation process and includes both road infrastructure projects that are contributing to the development charge rate calculation identified in the DC Background Study, and those that are not.

With respect to the latter, the Region has included a Contingency Items List which is a schedule of proposed capital projects that would result in the associated development charge rate increases, should certain conditions or triggers be met. This contingency schedule does not require the DC Bylaw to be amended for these projects to be added to the DC charge. However, in order to be included, these projects are subject to the following five-part financial trigger:

- The province extend the power to raise revenues from new sources to the Region;
- Regional Council approval of the implementation of those new revenue sources;
- Regional Council approval of the project(s) in the capital plan;
- Regional Council approval to allocate new revenue sources to the project(s); and
- No additional debt be required as a result of funding the project(s).

The Region indicated that these preconditions were chosen to ensure that they can fund additional growth-related projects in a fiscally prudent way. New and alternative revenue sources would be considered to fund the contingency list to avoid external development charges and additional debt pressures.

While Richmond Hill staff are generally supportive of the Region's advocacy for additional and alternative revenue sources, there are some key projects within the Town of Richmond Hill that need to be considered for DC funding within the 2017 DC Bylaw.

## Richmond Hill comments regarding roads projects identified in the revised Background Study

Town of Richmond Hill staff had provided transportation comments during the consultation process on the initial draft of the Background Study. The following are additional staff comments and concerns based on our further review of the March 23, 2017, Draft DC Background Study and Contingency Items List:

Elgin Mills Grade Separation: With respect to the Richmond Hill GO Grade Separation at Elgin Mills Road, identifying the project as a need in the 10 year timeframe within the DC Bylaw is much appreciated. However, the current traffic volumes and delays to residents and drivers on Elgin Mills Road continue to make this the highest priority grade separation project in the Town. This was confirmed by the Railway Crossing Grade Separation Prioritization Study undertaken by the Town in 2016. As such, the Town requests that this project be brought forward into the 10 Year Capital Construction Program in 2018, to coincide with the timeframe identified in the Draft 2017 DC Bylaw.

Leslie Street ( $19^{\text {th }}$ Avenue to Stouffville Road): Concerns have been raised on the potential operational and capacity issues that may result from the removal of the widening, grade separation and jog elimination of the Leslie Street project north of $19^{\text {th }}$ Avenue to Stouffille Road. This is particularly a concern since there will be significant development pressures that will occur within the North Leslie and West Gormley areas, both north and south of $19^{\text {th }}$ Avenue. Furthermore, the anticipated future interchange at Highway 404 and $19^{\text {th }}$ Avenue is not included in the Province's Southern Highways Program.

With approximately 6,000 new residential units, lack of an interchange at $19^{\text {th }}$ Avenue and Highway 404, the traffic pressures of the newly opened Gormley GO station, and limited capacity on parallel roads, this stretch of Leslie Street will continue to see an increase in travel demand and congestion. With the Region's improvements to widen Stouffiville Road and the portion of Leslie Street south of $19^{\text {th }}$ Avenue also being widened, this segment of Leslie Street with the existing one-lane in each direction will become a constraint in the road network.

As indicated in Attachment 1, the Leslie Street segment from $19^{\text {th }}$ Avenue to Stouffille Road has a small gross project cost ( $\$ 2.0$ million) which Regional staff indicated could be used for additional Environmental Assessment (EA) and design work, but not construction. However, the combined road widening, grade separation and intersection jog elimination project's construction carries significant financial costs estimated at $\$ 98$ million in total, and has been placed on the contingency list without funding.

Town staff request that the Region give consideration to a scoped down Leslie Street project as an interim measure without the grade separation at the Richmond Hill GO Rail Line and/or jog elimination at Stouffville Road. The GO Rail grade separation at this location has been identified as a lower priority in the Town's Railway Crossing Grade Separation Prioritization Study and it could be considered a longer term project. Reducing the project scope with corresponding cost reduction may allow at least the road widening of Leslie Street to four lanes (or other operational improvements if the four lane road widening is not feasible) to proceed within the 2031 time frame. This timing should match and accommodate the anticipated growth in the area. The Town further requests that the Region use the current funds being collected for this segment of Leslie Street to complete an EA study Addendum and roadway design to test the feasibility of such an interim solution, prior to the next DC Bylaw review, and that this project be considered for funding in the next DC Bylaw update, with an anticipated timing to match the build-out of the North Leslie Secondary Plan area.

Carrville Road (Bathurst Street to Yonge Street): For Carrville Road, between Yonge Street and Bathurst Street, Town staff stressed the importance of boulevard, pedestrian and cycling improvements along this stretch given that this area is a future Key Development Area (KDA) in both the Regional and Town Official Plans. A Secondary Plan has been approved for the KDA and development activity is occurring. Town staff acknowledge that active transportation improvements consistent with the Environmental Assessment for Carrville Road have been included in the 2017 DC Bylaw.

However, the EA also recognizes that the Carrville Road widening to six lanes in this stretch will be needed in the longer term (beyond 2031); this has not been included in the Contingency Items List. The Region should give consideration to including this road widening project in the rate calculations or contingency list of the next DC Bylaw update.

Bathurst Street (Elgin Mills Road to Gamble Road): For the Bathurst Road segment between Elgin Mills Road and Gamble Road, the Town requests that interim sidewalk improvements along this stretch of road be considered as a priority ahead of the road improvements, given that the project has been again pushed to the latter part of the 10 year construction program.

404 Mid-Block Crossing (North of Elgin Mills Road): This project has been included in the DC Background Study with funding for an EA study ,but construction costs have not been included in the DC Bylaw or Contingency Items List. The timing of this project will be important to accommodate the growth in the North Leslie area. As such, this project should be reviewed in the next DC Bylaw update to make sure it is coordinated with the build-out of North Leslie and any timing changes to the $19^{\text {th }}$ Avenue Interchange.
$19^{\text {th }}$ Avenue Grade Separation: The four lane widening improvement of $19^{\text {th }}$ Avenue from Linda Margaret Crescent/Jefferson Forest Drive to Bayview Avenue has been included in the 10 year capital construction program. However, the $19^{\text {th }}$ Avenue grade separation project west of Bayview Avenue has not been included in the DC Bylaw or Contingency Items List. The need for this grade separation will become more critical in the future, as confirmed by the Town's Railway Crossing Grade Separation Prioritization Study. As such, the timing of this grade separation project should also be reviewed in the next DC Bylaw update, and should be included in the rate calculations or Contingency List, as required.

It is acknowledged that almost all the Regional TMP roads projects recommended within the Town of Richmond Hill have been included in the DC Bylaw as part of the development charges rate calculations or within the contingency list. The Town would encourage and support the Region in pursuing additional and alternative funding sources in order to advance the projects in the contingency list, and in particular, infrastructure projects such as grade separations and interchange improvements.

It is recommended that York Region staff review and seek opportunities to advance these projects, where possible.

## Region to update the DC Bylaw following completion of the Municipal Comprehensive Review

The Region's proposed 2017 DC Bylaw captures growth to the 2031 horizon. However, an update will be needed once York Region's Municipal Comprehensive Review is completed to address the Province's Growth Plan and 2041 growth needs. The next update of the DC Bylaw would reflect growth-related infrastructure to the 2041 horizon. As part of the update, some of the projects in the contingency items list are expected to be reprioritized and applied to the development charges calculations. The next update of the Region's DC Bylaw is anticipated to be initiated within the next two to three years, shortly after the Municipal Comprehensive Review is completed. Richmond Hill staff request that all projects in the Contingency Items List be reconsidered for funding in the next DC Bylaw update.

## Financial/Staffing/Other Implications:

There are no direct financial or staffing implications as a result of this report. Development charges are key to linking funding of infrastructure with development. The Region in consultation with the local municipalities is proposing changes to the draft DC

Background Study and contingency list to respond to local municipal input. The timing and scope of road projects could have implications on servicing future growth and development as transportation capacity and traffic operational constraints arise. The timing of infrastructure will need to be recognized as an input to the Town of Richmond Hill's Transportation Master Plan update efforts planned to occur in 2018.

## Relationship to the Strategic Plan:

Providing comments and input to the Region's 2017 DC Background Study and Bylaw aligns with several of the Town's Strategic Plan goals. It aligns with the goal of Stronger Connections in Richmond Hill through planning for a connected community and advocacy for future transportation infrastructure. It also aligns with the goal of Better Choice in Richmond Hill by providing transportation choices for residents to move around in an efficient manner when infrastructure is kept up with development. The goal of Wise Management of Resources is also aligned since infrastructure improvements help to manage traffic congestion while reducing travel delays and poor air quality for residents.

## Conclusion:

Town staff have worked collaboratively with York Region staff to address the issues with the draft 2017 DC Background Study and Bylaw. It is recognized that the Region is facing some fiscal pressures and will advocate for alternative revenue sources to fund the infrastructure projects. The Region is required to meet all statutory obligations under the Development Charges Act in order to have the new bylaw in place by June 17, 2017.

Staff will continue to work with York Region on the Background Study and provide support to advance transportation infrastructure projects within the Town of Richmond Hill as much as possible, including exploring opportunities for a Leslie Street interim improvement (between $19^{\text {th }}$ Avenue and Stouffville Road) and advancing the Elgin Mills Road grade separation east of Yonge Street.

## Attachments: Appendix Contents and Maps

The following attached documents may include scanned images of appendixes, maps and photographs. If you require an alternative format please call contact person listed in this document.

- Attachment 1: Region's Revised Draft 2017 DC Background Study, Roads - Growth Related Capital Projects within Richmond Hill


## SRPRS.17.086

Attachment 1 - Region's Revised Draft 2017 DC Background Study

## Roads - Growth Related Capital Projects within Richmond Hill

| March 23, 2017 Revised Draft DC By-law Background Study |  |  |  | In 2017 10-Year Construction Program | Timing in 2016 <br> Transportation Master Plan | Timing in 2012 DC By-law Background Study |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Project <br> Number | Project Description (2017 to 2031) | Timing | Gross Project Cost (2017 to 2031) |  |  |  |
| Rail grade separation |  |  |  |  |  |  |
| 5 | Richmond Hill GO Grade Separation <br> - Elgin Mills Road east of Yonge Street | 2017-2026 | 51,427,643 | No | 2027-2031 | 2022-2031 |
| Interchange Improvements |  |  |  |  |  |  |
| 12 | Hwy 404 Interchange Improvements - At $16^{\text {th }}$ Avenue | 2017-2021 | 13,750,000 | Yes | 2017-2021 | 2012-2021 under $16^{\text {th }}$ Ave project |
| New Midblock Crossing |  |  |  |  |  |  |
| 18 | Midblock Crossing - Highway 404 north of Highway 7 | 2017-2021 | 19,042,938 | Yes | 2017-2021 | 2012-2021 |
| 19 | Midblock Crossing - Highway 404 north of $16^{\text {th }}$ Avenue | 2017-2021 | 55,650,039 | Yes | 2017-2021 | 2022-2031 |
| 20 | Midblock Crossing - Highway 404 north of Major Mackenzie Drive | 2022-2031 | 49,486,000 | EA/Design Only | 2027-2031 | 2022-2031 |
| 21 | Midblock Crossing - Highway 404 north of Elgin Mills | 2017-2026 | 908,000 | EA/Design Only | 2032-2041 | 2022-2031 |
| 22 | Midblock Crossing - Highway 407 at Cedar Avenue | 2017-2021 | 4,300,000 | No | 2017-2021 | 2012-2021 |
| Widen to 4 lanes |  |  |  |  |  |  |
| 24 | Bayview Avenue - $19^{\text {th }}$ Avenue to Stouffville Road | 2017-2021 | 8,315,000 | Yes | 2017-2021 | 2012-2021 |
| 25 | Bayview Avenue - Stouffville Road to Bloomington Road | 2017-2026 | 700,000 | EA/Design Only | 2027-2031 | 2012-2021 |


| 26 | Leslie Street $-19^{\text {th }}$ Avenue to Stouffville Road (inc. jog elimination and GS) | 2017-2026 | 2,000,000 | EA/Design Only | $\begin{aligned} & \hline 2022-2026 \\ & 2027-2031 \end{aligned}$ | 2022-2031 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 28 | Stouffville Road - Yonge Street to Bayview Avenue | 2019-2026 | 9,622,814 | EA/Design Only | 2022-2026 | 2022-2031 |
| 29 | Stouffville Road - Bayview Avenue to Leslie Street | 2017-2026 | 10,343,064 | Yes | 2022-2026 | 2022-2031 |
| 30 | Stouffville Road - Leslie Street to Highway 404 | 2017-2026 | 20,566,683 | Yes | 2022-2026 | 2022-2031 |
| 31 | $19^{\text {th }}$ Avenue - Linda Margaret Crescent/Jefferson Forest Drive to Bayview Avenue | 2017-2021 | 2,270,000 | Yes | 2017-2021 | 2012-2021 |
| 32 | $19^{\text {th }}$ Avenue - Bayview Avenue to Leslie Street | 2017-2026 | 14,010,661 | No | 2022-2026 | 2022-2031 |
| 33 | Bayview Avenue - Elgin Mills Road to $19^{\text {th }}$ Avenue | 2017-2021 | 24,420,000 | Yes | 2017-2021 | 2012-2021 |
| 39 | Elgin Mills Road - Bathurst Street to Yonge Street | 2017-2026 | 15,396,143 | Yes | 2022-2026 | 2022-2031 |
| 44 | Leslie Street - Elgin Mills Road to $19^{\text {th }}$ Avenue (inc. jog elimination) | 2017-2021 | 10,757,253 | Yes | 2017-2021 | 2022-2031 |
| Widen to 6 lanes |  |  |  |  |  |  |
| 54 | $16^{\text {th }}$ Avenue - Yonge Street to Bayview Avenue | 2017-2026 | 24,947,606 | Yes | 2022-2026 | 2012-2021 |
| 55 | $16^{\text {th }}$ Avenue - Bayview Avenue to Leslie Street | 2017-2026 | 18,688,228 | Yes | 2022-2026 | 2012-2021 |
| 56 | $16^{\text {th }}$ Avenue - Leslie Street to Woodbine Avenue | 2017-2021 | 63,491,199 | Yes | 2017-2021 | 2012-2021 |
| 59 | Bathurst Street - Highway 7 to Rutherford Road | 2017-2026 | 21,535,000 | Yes | 2022-2026 | 2012-2021 |
| 60 | Bathurst Street - Rutherford Road to Major Mackenzie Drive | 2017-2026 | 20,368,000 | Yes | 2022-2026 | 2012-2021 |
| 61 | Bathurst Street - Major Mackenzie Drive to Elgin Mills Road | 2017-2026 | 32,311,000 | Yes | 2022-2026 | 2012-2021 |


| 62 | Bathurst Street - Elgin Mills Road to Gamble Road | 2017-2026 | 14,023,656 | Yes | 2022-2026 | 2022-2031 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 65 | Bayview Avenue - Highway 7 to $16^{\text {th }}$ Avenue | 2017-2026 | 17,798,000 | Yes | 2022-2026 | 2012-2021 |
| 66 | Bayview Avenue - $16^{\text {th }}$ Avenue to Major Mackenzie Drive | 2017-2026 | 19,652,400 | Yes | 2022-2026 | 2012-2021 |
| 67 | Carrville Road - Bathurst Street to Yonge Street (AT Improvements) | 2022-2031 | 1,000,000 | No | 2021-2031 | 2012-2021 |
| 91 | Major Mackenzie Drive - Leslie Street to Woodbine Avenue | 2017-2026 | 24,097,174 | Yes | 2022-2026 | 2022-2031 |
| Reconstruction |  |  |  |  |  |  |
| 128 | King Road - Bond Crescent to Yonge Street | 2022-2026 | 4,543,613 | Yes | N/A | 2012-2021 |
| 169 | $\begin{gathered} 16^{\text {th }} \text { Avenue }-16^{\text {th }} \text { Avenue to } 16^{\text {th }} \\ \text { Avenue } \end{gathered}$ | 2017-2021 | 366,403 | Yes | N/A | N/A |
| 188 | Highway 7 - Yonge Street to Bayview Avenue | 2022-2026 | 3,424,654 | Yes | N/A | N/A |
| 189 | Highway 7 - Bathurst Street Interchange - Highway 7 to Bathurst Street | 2022-2026 | 539,627 | Yes | N/A | N/A |
| 190 | Highway 7 -Bayview Avenue Interchange - Highway 7 to Bayview Avenue | 2022-2026 | 502,355 | Yes | N/A | N/A |
| 191 | Highway 7 - Yonge Street Interchange - Highway 7 to Yonge Street | 2022-2026 | 658,042 | Yes | N/A | N/A |
| 197 | Leslie Street - Highway 7 to $16^{\text {th }}$ Avenue | 2017-2021 | 2,325,268 | Yes | N/A | N/A |
| 200 | Major Mackenzie Drive - Major Mackenzie Drive West/Yonge Street to Bayview Avenue | 2022-2026 | 2,387,855 | Yes | N/A | N/A |
| 203 | Major Mackenzie Drive - Bathurst Street to Major Mackenzie Drive East/Yonge Street | 2022-2026 | 2,949,919 | Yes | N/A | N/A |

Roads Contingency Items for Growth Related Capital Projects within Richmond Hill

| March 23, 2017 Revised Draft DC By-law Background Study |  |  |  | In 2017 10-Year Construction Program | Timing in 2016 <br> Transportation Master Plan | Timing in 2012 DC By-law Background Study |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Project <br> Number | Project Description (2017 to 2031) | Timing | Gross Project Cost (2017 to 2031) |  |  |  |
| Rail grade separation |  |  |  |  |  |  |
| 9 | Richmond Hill GO Grade Separation - Leslie Street south of Stouffville Road (inc. Jog Elimination) | 2027-2031 | 39,801,250 | No | 2027-2031 | 2022-2031 |
| 10 | Richmond Hill GO Grade Separation <br> $-19^{\text {th }}$ Avenue west of Bayview Avenue | 2027-2031 | 21,690,864 | No | 2027-2031 | 2022-2031 |
| Interchange (New) |  |  |  |  |  |  |
| 15 | Hwy 404 New Interchange at $19^{\text {th }}$ Avenue | 2022-2031 | 40,250,000 | No | 2027-2031 | 2022-2031 |
| Widen to 4 lanes |  |  |  |  |  |  |
| 19 | $19^{\text {th }}$ Avenue - Leslie Street to Woodbine Avenue | 2022-2031 | 18,904,230 | No | 2027-2031 | In contingency |
| 24 | Jefferson Sideroad - Bathurst Street to Yonge Street | 2024-2031 | 8,348,889 | No | 2027-2031 | N/A |
| 36 | Bayview Avenue - Stouffville Road to Bethesda Road | 2027-2031 | 13,007,505 | No | 2027-2031 | 2012-2021 |
| 43 | Leslie Street - $19^{\text {th }}$ Avenue to Stouffville Road | 2022-2026 | 58,194,000 | No | 2022-2026 | 2022-2031 |


[^0]:    ${ }^{1}$ Additional details can be found in Council Report, Revised Draft 2017 Development Charge Background Study and Bylaw, March 23, 2017.

[^1]:    ${ }^{1}$ It is proposed that under the 2017 Bylaw the delineation point for large versus small apartments will be 700 square feet

[^2]:    ${ }^{1}$ New requirement

[^3]:    ${ }^{1}$ New requirement

[^4]:    ${ }^{1}$ The Nobleton wastewater charge applies instead of York Region's wastewater charge in the Village of Nobleton
    ${ }^{2}$ The GO Transit development charge only applies to residential development

[^5]:    ${ }^{2}$ Development Charge Policies (As per 2007 Development Charge Bylaw Review Background Study/Development Charge Pamphlet)

[^6]:    ${ }^{3}$ Council Report - June $24^{\text {th }} 2010$

[^7]:    | Population + Employment | $1,457,850$ | $1,491,650$ | $1,514,350$ | $1,552,650$ | $1,594,850$ | $1,636,400$ | $1,673,200$ | $1,707,250$ | $1,741,850$ | $1,780,100$ |
    | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
    | Per Capita Standard | 0.2187 | 0.2176 | 0.2178 | 0.3462 | 0.3326 | 0.3226 | 0.3155 | 0.3854 | 0.3794 | 0.377 |

    

    | Development Charge Amount (before deductions) | 15 Year |
    | :--- | ---: |
    | Net Population Increase + Employment Increase | 514,203 |
    | $\$$ per Capita | $\$ 93.08$ |
    | Eligible Amount | $\$ 47,862,392$ |

    

[^8]:    
    

[^9]:    | $1,673,200$ | $1,707,250$ | $1,741,850$ | $1,780,100$ |
    | ---: | ---: | ---: | ---: |
    | 0.3000 | 0.2976 | 0.2962 | 0.3084 |

    Notes:

    1. Venicle Equipment includes specialized equipment to outitit al police vehicles tor
    Value included in calculation of uuality standard.

    | Development Charge Amount (before deductions) | 15-Year |
    | :--- | ---: |
    | Net Population Increase + Employment Increase | 514,203 |
    | $\$$ per Capita | $\$ 15.36$ |
    | Eligible Amount | $\$ 7,899,104$ |

[^10]:    

[^11]:    | Population + Employment | $1,457,850$ | $1,491,650$ | $1,514,350$ | $1,552,650$ | $1,594,850$ | $1,636,400$ | $1,673,200$ | $1,707,250$ | $1,741,850$ | $1,780,100$ |
    | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
    | Per Capita Standard | 0.1103 | 0.1281 | 0.1309 | 0.1287 | 0.1265 | 0.1234 | 0.1239 | 0.1210 | 0.1193 | 0.1168 |


    | Development Charge Amount (before deductions) | 10 Year |
    | :--- | ---: |
    | Net Population Increase + Employment Increase | 345.565 |
    | $\$$ sper Capita | $\$ 39.69$ |
    | Eligible Amount | $\$ 13,715,774$ |


    | 10 Year Average | 2007-2016 |
    | :--- | ---: |
    | Quantity Standard (Sqtt per Capita) | 0.1229 |
    | Quality Standard (\$per Sqti) | $\$ 323.01$ |
    | Service Standard (\$ per Capita) | $\$ 39.69$ |

[^12]:    | opulation + Employment | $1,457,850$ | $1,491,650$ | $1,514,350$ | $1,552,650$ | $1,594,850$ | $1,636,400$ | $1,673,200$ | $1,707,250$ | $1,741,850$ | $1,780,100$ |
    | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
    | Per Capita Standard | 0.0738 | 0.0721 | 0.0710 | 0.0693 | 0.0674 | 0.0657 | 0.0643 | 0.0630 | 0.0704 | 0.0683 |


    | Development Charge Amount (before deductions) | 15 Year |
    | :--- | ---: |
    | Net Population Increase + Employment Increase | 514,203 |
    | $\$$ per Capita | $\$ 11.20$ |
    | Eligible Amount | $\$ 5,758,304$ |


    | 10 Year Average | 2007-2016 |
    | :--- | ---: |
    | Quantity Standard (Sqtt per Capita) | 0.0685 |
    | Quailit Standard (\$per Sqti) | $\$ 163.42$ |
    | Service Standard (\$ per Capita) | $\$ 11.20$ |

[^13]:    | Population + Employment | $1,457,850$ | $1,491,650$ | $1,514,350$ | $1,552,650$ | $1,594,850$ | $1,636,400$ | $1,673,200$ | $1,707,250$ | $1,741,850$ | $1,780,100$ |
    | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
    | Per 1,000 Capita Standard | 0.2147 | 0.2293 | 0.2291 | 0.2235 | 0.2439 | 0.2383 | 0.2576 | 0.2618 | 0.2744 | 0.3359 |

    

[^14]:    

[^15]:    | Net Populaion + Net Employment | $1,457,850$ | $1,491,650$ | $1,514,350$ | $1,552,650$ | $1,594,850$ | $1,636,400$ | $1,673,200$ | $1,707,250$ | $1,741,850$ | $1,780,100$ |
    | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
    | Per Capita Standard | 0.0617 | 0.0603 | 0.0594 | 0.0581 | 0.0566 | 0.0536 | 0.0524 | 0.0693 | 0.0678 | 0.0664 |


    | Development Charge Amount (before deductions) | 10 Year |
    | :--- | ---: |
    | Net Population Increase + Employment Increase | 356,928 |
    | $\$$ per Capita | $\$ 48.60$ |
    | Eligible Amount | $\$ 17,346,712$ |

    

[^16]:    ${ }^{1}$ Only exempt in the Area Municipality also exempts that type of development
    ${ }^{2}$ No charges may be imposed against land owned and used by a municipality or lands owned by a Board

[^17]:    ${ }^{1}$ Additional details can be found in Council Report, Revised Draft 2017 Development Charge Background Study and Bylaw, March 23, 2017.

[^18]:    *Note: Includes roads, transit, subway and public works
    **Note: Totals may not add due to rounding
    The Region is making record investments in road infrastructure during this term of Council

[^19]:    *Note: Data indicates persons per unit is the same for 750 square foot delineation point as for 700 square foot delineation point. These rates also reflect the updated roads project list in the revised background study.

[^20]:    *Note: Majority of services use the population growth vs employment growth split, with occasional modifications for public health, paramedic (emergency medical) services, police, library, parks and recreation, social housing and long term care. For the most part, these services have greater cost attribution to the residential sector

[^21]:    ${ }^{1}$ Note: Hotels were not identified as a separate rate under the 2012 Regional Bylaw (No. 2012-36), but rather used a blended rate. The blended rate was to charge hotels based on the sum of two factors. The first factor was to levy the small residential apartment charge on each overnight room or suite of rooms. The second factor was to levy the gross floor area for the entire hotel at 25 per cent of the retail charge. The per square foot/metre rate for hotels has been calculated using the blended rate and applying it to an 'average hotel' in the Region (approximately 124 units and 73,200 square feet).

[^22]:    *In the 2012 Background Study the threshold is 650 Sqft. In the 2017 Draft Background Study the threshold is 700 Sqft

[^23]:    *Total urban (built boundary)

[^24]:    *Rates as of March, 2016 (includes GO Transit development charge, where applicable)
    Region of Peel has a separate development charge for the Town of Caledon

[^25]:    *Note: The Town of Ajax offers an incentive to hotel developers wishing to build within defined
    Community Improvement Project areas. Under this policy, a full development charge exemption applies to hotels of at least six storeys.
    **Note: Brampton levies a special "full service hotel" rate.
    ${ }^{* * *}$ Calculated based on a typical hotel with 124 rooms and 93,500 square feet in size. This reflects the average of hotels built in York Region since 2000.

