

Clause No. 1 in Report No. 7 of Committee of the Whole was adopted, without amendment, by the Council of The Regional Municipality of York at its meeting held on December 19, 2013.

**1** 2014 BUSINESS PLAN AND BUDGET - YORK REGIONAL POLICE

Committee of the Whole recommends:

- 1. Receipt of the presentation by Barbara Bartlett, Vice Chair, York Regional Police Services Board, Eric Jolliffe, Chief of Police, York Regional Police and Jeffrey Channell, Acting Manager, Financial Services, York Regional Police
- 2. Receipt of the communication from Mafalda Avellino, Executive Director, Regional Municipality of York Police Services Board, dated October 21, 2013 regarding '2014 York Regional Police Operating Budget'
- 3. Receipt of the communication from Mafalda Avellino, Executive Director, Regional Municipality of York Police Services Board, dated October 21, 2013 regarding '2014 York Regional Police Capital Budget and Forecast to 2033'
- 4. The draft 2014 Operating and Capital Business Plan and Budget, as submitted in the report dated November 20, 2013 from the Commissioner of Finance, be consolidated by the Treasurer for approval by Council on December 19, 2013 for York Regional Police as summarized in Attachment 1.

# 1. **RECOMMENDATION**

It is recommended that:

1. The Committee of the Whole recommend the draft 2014 Operating and Capital Business Plan and Budget as submitted be consolidated by the Treasurer for approval by Council on December 19, 2013 for York Regional Police as summarized in *Attachment 1*.

### 2. PURPOSE

This report provides a summary of the 2014 Operating and Capital Business Plan and Budget for York Regional Police for consideration and recommendation to Council on December 19, 2013.

# 3. BACKGROUND

#### The 2014 Business Plan and Budget was tabled on November 21, 2013

The consolidated 2014 Operating and Capital Business Plan and Budget was tabled with Council on November 21, 2013. It was received and referred to the December meetings of Committee of the Whole for consideration and recommendation.

The 2014 Budget Directions report, approved by Council on June 27, 2013, indicated that the 2014 budget would be approved in January 2014. However, under the new committee structure, it is possible that Council may be in a position to approve the budget in December 2013. If substantive changes are recommended by Committee of the Whole, additional time may be required to consolidate these changes and Council approval of the budget would occur on January 23, 2014, as originally planned.

The York Regional Police budget was approved by the Police Services Board on October 21, 2013.

# Multi-year commitments for capital projects are proposed as part of the budget process

Capital Spending Authority (CSA) is used for projects with contractual and other clear or certain multi-year commitments. As in previous years, Council is asked to approve multi-year CSA for capital projects.

# Council approved a 2014 budget outlook in January 2013

In the 2013 budget process, York Region introduced multi-year budgeting. As part of this multi-year process, Council approved an outlook for 2014. The approved outlook is the starting point for the 2014 budget process. The 2014 Budget includes a comparison of the 2014 proposed budget and the 2014 approved outlook.

# 4. ANALYSIS AND OPTIONS

# **OPERATING BUSINESS PLAN AND BUDGET**

# The proposed budget for York Regional Police reflects total net operating expenditures of \$278.1 million in 2014

The 2014 Operating Business Plan and Budget includes the cost of providing base service, mandatory or legislated requirements, annualization, growth, and service enhancements.

The proposed budget for York Regional Police represents \$278.1 million, or 31% of the total 2014 proposed Regional net operating expenditures.

Table 1 in *Attachment 1* summarizes the gross and net operating budgets for York Regional Police.

# The proposed budget reflects a decrease in net operating expenditures of \$1.9 million compared to the approved outlook

The 2014 proposed budget includes a tax levy increase of 1.54% which is less than the approved outlook of 1.75%. Changes within the budgets for Regional programs were necessary to accommodate the \$5.9 million revenue/expenditure savings target included in the 2014 outlook and to achieve a lower proposed net tax levy increase.

Table 2 in *Attachment 1* summarizes the change to the approved outlook for York Regional Police.

# CAPITAL BUSINESS PLAN AND BUDGET

# Approval of Capital Spending Authority of \$46.8 million in 2014 is requested for York Regional Police

The capital budget includes new infrastructure projects in support of growth, rehabilitation or replacement of existing infrastructure and service enhancement.

The proposed budget for York Regional Police represents \$46.8 million, or 1.8% of the total 2014 proposed CSA.

Table 3 in *Attachment 1* summarizes the 2014 CSA and shows the associated financing sources for York Regional Police. Details on the individual projects included are available in the 2014 Capital Business Plan and Budget book.

### Link to key Council-approved plans

The 2014 Operating and Capital Business Plan and Budget reflects the directions and strategies set out in *Vision 2051*, *York Region Official Plan*, the *Transportation Master Plan*, the *Water and Wastewater Master Plan* and the Community and Health Services *Multi-Year Plan*. The budget was also influenced by strategic priorities outlined in the 2011 to 2015 Strategic Plan and is supportive of its objectives.

# 5. FINANCIAL IMPLICATIONS

The net operating budget for York Regional Police totals \$278.1 million, approximately 31% of the Region's total 2014 proposed net operating budget.

The proposed 2014 CSA for York Regional Police reflects a multi-year commitment of \$46.8 million. Expenditures not identified as part of CSA but contained within the 10-Year Capital Plan are provided for planning purposes and will be brought forward for formal approval in subsequent budget years.

# 6. LOCAL MUNICIPAL IMPACT

The Region provides essential services to the residents and businesses in York Region. The challenge of meeting growing demands for service and improving service delivery is addressed through the Region's business planning process. The Region's investments help local municipalities realize their growth, planning and public service objectives.

# 7. CONCLUSION

This report sets out the proposed 2014 Operating and Capital Business Plan and Budget for York Regional Police. To facilitate the completion of the budget process, it is recommended that the Committee's recommendations be forwarded to Council on December 19, 2013.

For more information on this report, please contact Kelly Strueby, Director, Office of the Budget, at Ext. 71611.

The Senior Management Group has reviewed this report.

Attachment (1)

### 2014 BUSINESS PLAN AND BUDGET SUMMARY FOR YORK REGIONAL POLICE

2014 Proposed Operating Budget						
Department	Page No.	2014 Gross Operating Expenditures* \$000s	2014 Net Operating Expenditures* \$000s			
York Regional Police	403	304,505	278,070			

Table 1

\* Includes Contribution to Capital.

Table 2					
2014 Budget Changes to the Approved Outlook - Operating Budget					

Department	Page No.	2014 Approved Outlook Net Operating Expenditures* \$000s	2014 Proposed Net Operating Expenditures* \$000s
York Regional Police	403	279,921	278,070

\* Includes Contribution to Capital.

Capital Spending Authority York Regional Police						
	Page No	2014 Approved Outlook \$000s	2014 CSA Change \$000s	2014 Proposed CSA \$000s		
Gross Expenditures:						
Total CSA**	343	48,874	(2,064)	46,810		
Financing Sources:						
Current Tax Levy Reserves	343	6,083	(6,083)	0		
Development Charges	343	1,296	(441)	855		
Reserves	343	0	6,860	6,860		
Other Recoveries	343	3,880	197	4,077		
Debenture Proceeds	343	37,615	(2,597)	35,018		
<b>Total Financing Sources</b>	343	48,874	(2,064)	46,810		

#### \*\* York Regional Police does not have program groups. Approval is at the project level as detailed in the 2014 Capital Business Plan and Budget book as tabled on November 21, 2013.

# Table 3